ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 March 2023

	Current Balance
ASSETS	
Cash--Operating	23,822,204.63
Cash--Restricted	15,448,852.84
Accounts Receivable	261,378.56
Prepaid Expenses	343,049.36
Fixed Assets	44,371,000.09
Less Accum Depreciation	32,883,183.68-
TOTAL ASSETS	51,363,301.80
LIABILITIES	
Accounts Payable	1,923,038.16
Distributions Payable	1,710,797.93
Accrued Liabilities	1,403,199.97
Accrued Salaries	538,023.11
Accrued Leave Payable	555,269.59
Total Liabilities	6,130,328.76
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,363,301.80

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 March 2023

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,948,683.10	5,500,702.00	447,981.10	31,638,455.25	27,992,174.00	3,646,281.25
Total Revenue	5,948,683.10	5,500,702.00	447,981.10	31,638,455.25	27,992,174.00	3,646,281.25
Direct NAFI Reimbursement						
Gaming NAFI	2,721,449.31	2,551,475.00	169,974.31	14,323,105.36	14,023,409.00	299,696.36
Total Direct Reimbursement	2,721,449.31	2,551,475.00	169,974.31	14,323,105.36	14,023,409.00	299,696.36
Net Revenue	3,227,233.79	2,949,227.00	278,006.79	17,315,349.89	13,968,765.00	3,346,584.89
Operating Expenses						
Compensation & Benefits	795,488.35	776,020.00	19,468.35	4,308,932.05	5,028,851.00	719,918.95-
Depreciation Expense	322,778.78	307,727.00	15,051.78	1,729,965.76	1,846,362.00	116,396.24-
Contractor Fees	19,112.00	4,144.00	14,968.00	33,799.50	24,864.00	8,935.50
Communications	23,215.24	26,065.00	2,849.76-	108,531.26	156,390.00	47,858.74-
TDY	67,366.02	20,154.00	47,212.02	256,980.36	313,325.00	56,344.64-
PCS	1,905.28	10,198.00	8,292.72-	93,794.49	61,188.00	32,606.49
IT Expense & Maint	27,761.90	98,437.00	70,675.10-	181,898.53	590,622.00	408,723.47-
Machine Expense & Maint	167,906.54	160,740.00	7,166.54	439,126.52	964,440.00	525,313.48-
Vehicle Expense	4,337.34	6,003.00	1,665.66-	43,982.37	32,558.00	11,424.37
Training	.00	9,000.00	9,000.00-	.00	54,600.00	54,600.00-
(Gain)/Loss on Disposals	110,234.73	.00	110,234.73	149,937.12	.00	149,937.12
Audit-Independent	9,834.50	9,251.00	583.50	59,007.00	55,506.00	3,501.00
Audit-IMCOM Int Review	6,019.91	4,956.00	1,063.91	19,925.36	29,736.00	9,810.64-
Other Expenses	25,333.72	26,024.00	690.28-	142,714.10	156,144.00	13,429.90-
Total Operating Expenses	1,581,294.31	1,458,719.00	122,575.31	7,568,594.42	9,314,586.00	1,745,991.58-
Net Operating Income/(Loss)	1,645,939.48	1,490,508.00	155,431.48	9,746,755.47	4,654,179.00	5,092,576.47
Interest Revenue	73,017.13	19,945.00	53,072.13	318,478.37	119,670.00	198,808.37
Non-Operating Inc/(Exp)	8,158.68-	.00	8,158.68-	324.45	.00	324.45
Net Income/(Loss)	1,710,797.93	1,510,453.00	200,344.93	10,065,558.29	4,773,849.00	5,291,709.29
Distributions	1,710,797.93	1,510,453.00	200,344.93	10,065,558.29	4,773,849.00	5,291,709.29
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 March 2023

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,757,983.55	1,396,087.00	361,896.55	8,415,403.50	8,268,785.00	146,618.50
Total Revenue	1,757,983.55	1,396,087.00	361,896.55	8,415,403.50	8,268,785.00	146,618.50
Direct NAFI Reimbursement						
Gaming NAFI	516,438.30	392,417.00	124,021.30	2,459,564.70	2,334,952.00	124,612.70
Total Direct Reimbursement	516,438.30	392,417.00	124,021.30	2,459,564.70	2,334,952.00	124,612.70
Net Revenue	1,241,545.25	1,003,670.00	237,875.25	5,955,838.80	5,933,833.00	22,005.80
Operating Expenses						
Compensation & Benefits	334,221.39	341,322.00	7,100.61-	1,791,659.24	2,209,221.00	417,561.76-
Depreciation Expense	133,546.79	116,771.00	16,775.79	726,765.45	700,626.00	26,139.45
Contractor Fees	7,406.43	1,586.00	5,820.43	13,117.99	9,516.00	3,601.99
Communications	11,682.99	10,087.00	1,595.99	52,754.07	60,522.00	7,767.93-
TDY	23,894.73	14,934.00	8,960.73	110,768.00	218,912.00	108,144.00-
PCS	.00	4,836.00	4,836.00-	12,548.05	29,016.00	16,467.95-
IT Expense & Maint	10,706.13	37,612.00	26,905.87-	69,810.75	225,672.00	155,861.25-
Machine Expense & Maint	96,967.84	23,130.00	73,837.84	332,304.41	138,780.00	193,524.41
Vehicle Expense	2,306.46	3,460.00	1,153.54-	29,237.96	17,300.00	11,937.96
Training	.00	5,413.00	5,413.00-	.00	32,643.00	32,643.00-
(Gain)/Loss on Disposals	33,183.05	.00	33,183.05	57,230.04	.00	57,230.04
Audit-Independent	3,811.14	3,494.00	317.14	22,954.47	20,964.00	1,990.47
Audit-IMCOM Int Review	2,332.90	1,851.00	481.90	7,755.57	11,106.00	3,350.43-
Other Expenses	9,310.72	9,853.00	542.28-	52,198.64	59,118.00	6,919.36-
Total Operating Expenses	669,370.57	574,349.00	95,021.57	3,279,104.64	3,733,396.00	454,291.36-
Net Operating Income/(Loss)	572,174.68	429,321.00	142,853.68	2,676,734.16	2,200,437.00	476,297.16
Interest Revenue	18,787.30	5,122.00	13,665.30	82,726.27	30,732.00	51,994.27
Non-Operating Inc/(Exp)	8,038.51-	.00	8,038.51-	5,427.58	.00	5,427.58
Net Income/(Loss)	582,923.47	434,443.00	148,480.47	2,764,888.01	2,231,169.00	533,719.01
Distributions	582,923.47	434,443.00	148,480.47	2,764,888.01	2,231,169.00	533,719.01
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 March 2023

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,841,802.55	1,831,861.00	9,941.55	11,038,942.75	6,568,944.00	4,469,998.75
Total Revenue	1,841,802.55	1,831,861.00	9,941.55	11,038,942.75	6,568,944.00	4,469,998.75
Direct NAFI Reimbursement						
Gaming NAFI	381,020.15	385,177.00	4,156.85-	2,300,620.85	1,420,758.00	879,862.85
Total Direct Reimbursement	381,020.15	385,177.00	4,156.85-	2,300,620.85	1,420,758.00	879,862.85
Net Revenue	1,460,782.40	1,446,684.00	14,098.40	8,738,321.90	5,148,186.00	3,590,135.90
Operating Expenses						
Compensation & Benefits	159,408.61	204,651.00	45,242.39-	901,115.79	1,325,798.00	424,682.21-
Depreciation Expense	77,723.82	77,001.00	722.82	405,816.81	462,006.00	56,189.19-
Contractor Fees	4,064.90	927.00	3,137.90	7,237.61	5,562.00	1,675.61
Communications	6,257.49	8,328.00	2,070.51-	33,220.44	49,968.00	16,747.56-
TDY	14,064.85	206.00	13,858.85	40,606.78	31,111.00	9,495.78
PCS	1,333.53	4,485.00	3,151.47-	21,629.36	26,910.00	5,280.64-
IT Expense & Maint	5,683.10	22,690.00	17,006.90-	39,959.16	136,140.00	96,180.84-
Machine Expense & Maint	24,950.27	118,192.00	93,241.73-	43,642.05	709,152.00	665,509.95-
Vehicle Expense	745.07	604.00	141.07	4,402.24	3,624.00	778.24
Training	.00	1,302.00	1,302.00-	.00	8,107.00	8,107.00-
(Gain)/Loss on Disposals	.00	.00	.00	11,324.71	.00	11,324.71
Audit-Independent	2,091.68	2,063.00	28.68	12,767.31	12,378.00	389.31
Audit-IMCOM Int Review	1,280.36	1,108.00	172.36	4,321.87	6,648.00	2,326.13-
Other Expenses	6,346.16	6,323.00	23.16	36,979.37	37,938.00	958.63-
Total Operating Expenses	303,949.84	447,880.00	143,930.16-	1,563,023.50	2,815,342.00	1,252,318.50-
Net Operating Income/(Loss)	1,156,832.56	998,804.00	158,028.56	7,175,298.40	2,332,844.00	4,842,454.40
Interest Revenue	27,330.31	6,953.00	20,377.31	117,196.10	41,718.00	75,478.10
Non-Operating Inc/(Exp)	41.73-	.00	41.73-	1,821.25-	.00	1,821.25-
Net Income/(Loss)	1,184,121.14	1,005,757.00	178,364.14	7,290,673.25	2,374,562.00	4,916,111.25
Distributions	1,184,121.14	1,005,757.00	178,364.14	7,290,673.25	2,374,562.00	4,916,111.25
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 March 2023

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,348,897.00	2,272,754.00	76,143.00	12,184,109.00	13,154,445.00	970,336.00-
Total Revenue	2,348,897.00	2,272,754.00	76,143.00	12,184,109.00	13,154,445.00	970,336.00-
Direct NAFI Reimbursement						
Gaming NAFI	1,823,990.86	1,773,881.00	50,109.86	9,562,919.81	10,267,699.00	704,779.19-
Total Direct Reimbursement	1,823,990.86	1,773,881.00	50,109.86	9,562,919.81	10,267,699.00	704,779.19-
Net Revenue	524,906.14	498,873.00	26,033.14	2,621,189.19	2,886,746.00	265,556.81-
Operating Expenses						
Compensation & Benefits	301,858.35	230,047.00	71,811.35	1,616,157.02	1,493,832.00	122,325.02
Depreciation Expense	111,508.17	113,955.00	2,446.83-	597,383.50	683,730.00	86,346.50-
Contractor Fees	7,640.67	1,631.00	6,009.67	13,443.90	9,786.00	3,657.90
Communications	5,274.76	7,650.00	2,375.24-	22,556.75	45,900.00	23,343.25-
TDY	29,406.44	5,014.00	24,392.44	105,605.58	63,302.00	42,303.58
PCS	571.75	877.00	305.25-	59,617.08	5,262.00	54,355.08
IT Expense & Maint	11,372.67	38,135.00	26,762.33-	72,128.62	228,810.00	156,681.38-
Machine Expense & Maint	45,988.43	19,418.00	26,570.43	63,180.06	116,508.00	53,327.94-
Vehicle Expense	1,285.81	1,939.00	653.19-	10,342.17	11,634.00	1,291.83-
Training	.00	2,285.00	2,285.00-	.00	13,850.00	13,850.00-
(Gain)/Loss on Disposals	77,051.68	.00	77,051.68	81,382.37	.00	81,382.37
Audit-Independent	3,931.68	3,694.00	237.68	23,285.22	22,164.00	1,121.22
Audit-IMCOM Int Review	2,406.65	1,997.00	409.65	7,847.92	11,982.00	4,134.08-
Other Expenses	9,676.84	9,848.00	171.16-	53,536.09	59,088.00	5,551.91-
Total Operating Expenses	607,973.90	436,490.00	171,483.90	2,726,466.28	2,765,848.00	39,381.72-
Net Operating Income/(Loss)	83,067.76-	62,383.00	145,450.76-	105,277.09-	120,898.00	226,175.09-
Interest Revenue	26,899.52	7,870.00	19,029.52	118,556.00	47,220.00	71,336.00
Non-Operating Inc/(Exp)	78.44-	.00	78.44-	3,281.88-	.00	3,281.88-
Net Income/(Loss)	56,246.68-	70,253.00	126,499.68-	9,997.03	168,118.00	158,120.97-
Distributions	56,246.68-	70,253.00	126,499.68-	9,997.03	168,118.00	158,120.97-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 March 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,948,683.10	3,363,412.25	1,395,330.55	1,189,940.30
Total Revenue	5,948,683.10	3,363,412.25	1,395,330.55	1,189,940.30
Direct NAFI Reimbursement				
Gaming NAFI	2,721,449.31	661,215.80	1,137,670.05	922,563.46
Total Direct Reimbursement	2,721,449.31	661,215.80	1,137,670.05	922,563.46
Net Revenue	3,227,233.79	2,702,196.45	257,660.50	267,376.84
Operating Expenses				
Compensation & Benefits	795,488.35	452,559.28	192,690.85	150,238.22
Depreciation Expense	322,778.78	202,043.53	58,427.30	62,307.95
Contractor Fees	19,112.00	10,371.06	4,879.82	3,861.12
Communications	23,215.24	17,444.20	2,994.67	2,776.37
TDY	67,366.02	33,017.54	24,905.76	9,442.72
PCS	1,905.28	1,387.73	275.42	242.13
IT Expense & Maint	27,761.90	14,687.56	7,412.34	5,662.00
Machine Expense & Maint	167,906.54	115,172.58	29,421.50	23,312.46
Vehicle Expense	4,337.34	3,145.66	409.00	782.68
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	110,234.73	69,597.83	22,178.78	18,458.12
Audit-Independent	9,834.50	5,336.65	2,511.02	1,986.83
Audit-IMCOM Int Review	6,019.91	3,266.69	1,537.04	1,216.18
Other Expenses	25,333.72	14,996.83	4,680.96	5,655.93
Total Operating Expenses	1,581,294.31	943,027.14	352,324.46	285,942.71
Net Operating Income/(Loss)	1,645,939.48	1,759,169.31	94,663.96-	18,565.87-
Interest Revenue	73,017.13	44,451.46	13,653.38	14,912.29
Non-Operating Inc/(Exp)	8,158.68-	6,714.08-	1,404.97-	39.63-
Net Income/(Loss)	1,710,797.93	1,796,906.69	82,415.55-	3,693.21-
Distributions	1,710,797.93	1,796,906.69	82,415.55-	3,693.21-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 March 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,757,983.55	1,431,886.30	326,097.25	.00
Total Revenue	1,757,983.55	1,431,886.30	326,097.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	516,438.30	274,274.15	242,164.15	.00
Total Direct Reimbursement	516,438.30	274,274.15	242,164.15	.00
Net Revenue	1,241,545.25	1,157,612.15	83,933.10	.00
Operating Expenses				
Compensation & Benefits	334,221.39	259,651.17	74,570.22	.00
Depreciation Expense	133,546.79	114,218.34	19,328.45	.00
Contractor Fees	7,406.43	5,684.73	1,721.70	.00
Communications	11,682.99	10,288.70	1,394.29	.00
TDY	23,894.73	18,207.94	5,686.79	.00
PCS	.00	.00	.00	.00
IT Expense & Maint	10,706.13	8,058.15	2,647.98	.00
Machine Expense & Maint	96,967.84	86,549.61	10,418.23	.00
Vehicle Expense	2,306.46	2,108.43	198.03	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	33,183.05	31,807.83	1,375.22	.00
Audit-Independent	3,811.14	2,925.20	885.94	.00
Audit-IMCOM Int Review	2,332.90	1,790.59	542.31	.00
Other Expenses	9,310.72	7,313.89	1,996.83	.00
Total Operating Expenses	669,370.57	548,604.58	120,765.99	.00
Net Operating Income/(Loss)	572,174.68	609,007.57	36,832.89-	.00
Interest Revenue	18,787.30	15,590.49	3,196.81	.00
Non-Operating Inc/(Exp)	8,038.51-	6,665.97-	1,372.54-	.00
Net Income/(Loss)	582,923.47	617,932.09	35,008.62-	.00
Distributions	582,923.47	617,932.09	35,008.62-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 March 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,348,897.00	104,083.60	1,054,873.10	1,189,940.30
Total Revenue	2,348,897.00	104,083.60	1,054,873.10	1,189,940.30
Direct NAFI Reimbursement				
Gaming NAFI	1,823,990.86	15,973.65	885,453.75	922,563.46
Total Direct Reimbursement	1,823,990.86	15,973.65	885,453.75	922,563.46
Net Revenue	524,906.14	88,109.95	169,419.35	267,376.84
Operating Expenses				
Compensation & Benefits	301,858.35	37,761.79	113,858.34	150,238.22
Depreciation Expense	111,508.17	10,953.45	38,246.77	62,307.95
Contractor Fees	7,640.67	733.50	3,046.05	3,861.12
Communications	5,274.76	950.84	1,547.55	2,776.37
TDY	29,406.44	1,793.84	18,169.88	9,442.72
PCS	571.75	63.97	265.65	242.13
IT Expense & Maint	11,372.67	1,111.50	4,599.17	5,662.00
Machine Expense & Maint	45,988.43	4,335.06	18,340.91	23,312.46
Vehicle Expense	1,285.81	294.61	208.52	782.68
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	77,051.68	37,790.00	20,803.56	18,458.12
Audit-Independent	3,931.68	377.44	1,567.41	1,986.83
Audit-IMCOM Int Review	2,406.65	231.04	959.43	1,216.18
Other Expenses	9,676.84	1,353.46	2,667.45	5,655.93
Total Operating Expenses	607,973.90	97,750.50	224,280.69	285,942.71
Net Operating Income/(Loss)	83,067.76-	9,640.55-	54,861.34-	18,565.87-
Interest Revenue	26,899.52	1,851.57	10,135.66	14,912.29
Non-Operating Inc/(Exp)	78.44-	7.53-	31.28-	39.63-
Net Income/(Loss)	56,246.68-	7,796.51-	44,756.96-	3,693.21-
Distributions	56,246.68-	7,796.51-	44,756.96-	3,693.21-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 March 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,841,802.55	1,827,442.35	14,360.20	.00
Total Revenue	1,841,802.55	1,827,442.35	14,360.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	381,020.15	370,968.00	10,052.15	.00
Total Direct Reimbursement	381,020.15	370,968.00	10,052.15	.00
Net Revenue	1,460,782.40	1,456,474.35	4,308.05	.00
Operating Expenses				
Compensation & Benefits	159,408.61	155,146.32	4,262.29	.00
Depreciation Expense	77,723.82	76,871.74	852.08	.00
Contractor Fees	4,064.90	3,952.83	112.07	.00
Communications	6,257.49	6,204.66	52.83	.00
TDY	14,064.85	13,015.76	1,049.09	.00
PCS	1,333.53	1,323.76	9.77	.00
IT Expense & Maint	5,683.10	5,517.91	165.19	.00
Machine Expense & Maint	24,950.27	24,287.91	662.36	.00
Vehicle Expense	745.07	742.62	2.45	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,091.68	2,034.01	57.67	.00
Audit-IMCOM Int Review	1,280.36	1,245.06	35.30	.00
Other Expenses	6,346.16	6,329.48	16.68	.00
Total Operating Expenses	303,949.84	296,672.06	7,277.78	.00
Net Operating Income/(Loss)	1,156,832.56	1,159,802.29	2,969.73-	.00
Interest Revenue	27,330.31	27,009.40	320.91	.00
Non-Operating Inc/(Exp)	41.73-	40.58-	1.15-	.00
Net Income/(Loss)	1,184,121.14	1,186,771.11	2,649.97-	.00
Distributions	1,184,121.14	1,186,771.11	2,649.97-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Six Months Ending 31 March 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	31,638,455.25	18,378,685.10	6,605,045.45	6,654,724.70
Total Revenue	31,638,455.25	18,378,685.10	6,605,045.45	6,654,724.70
Direct NAFI Reimbursement				
Gaming NAFI	14,323,105.36	3,684,846.35	5,299,979.80	5,338,279.21
Total Direct Reimbursement	14,323,105.36	3,684,846.35	5,299,979.80	5,338,279.21
Net Revenue	17,315,349.89	14,693,838.75	1,305,065.65	1,316,445.49
Operating Expenses				
Compensation & Benefits	4,308,932.05	2,479,581.31	998,250.99	831,099.75
Depreciation Expense	1,729,965.76	1,068,577.36	331,898.08	329,490.32
Contractor Fees	33,799.50	18,431.07	8,595.53	6,772.90
Communications	108,531.26	87,654.41	11,533.48	9,343.37
TDY	256,980.36	126,948.47	90,457.28	39,574.61
PCS	93,794.49	29,074.81	20,561.27	44,158.41
IT Expense & Maint	181,898.53	98,716.33	47,238.62	35,943.58
Machine Expense & Maint	439,126.52	363,689.39	40,912.33	34,524.80
Vehicle Expense	43,982.37	32,081.30	5,428.78	6,472.29
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	149,937.12	83,394.22	46,225.77	20,317.13
Audit-Independent	59,007.00	32,419.65	14,912.94	11,674.41
Audit-IMCOM Int Review	19,925.36	10,967.00	5,028.25	3,930.11
Other Expenses	142,714.10	84,307.23	26,813.67	31,593.20
Total Operating Expenses	7,568,594.42	4,515,842.55	1,647,856.99	1,404,894.88
Net Operating Income/(Loss)	9,746,755.47	10,177,996.20	342,791.34-	88,449.39-
Interest Revenue	318,478.37	191,472.53	62,889.79	64,116.05
Non-Operating Inc/(Exp)	324.45	2,520.85	556.27-	1,640.13-
Net Income/(Loss)	10,065,558.29	10,371,989.58	280,457.82-	25,973.47-
Distributions	10,065,558.29	10,371,989.58	280,457.82-	25,973.47-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Six Months Ending 31 March 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,415,403.50	6,868,584.10	1,546,819.40	.00
Total Revenue	8,415,403.50	6,868,584.10	1,546,819.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,459,564.70	1,369,913.15	1,089,651.55	.00
Total Direct Reimbursement	2,459,564.70	1,369,913.15	1,089,651.55	.00
Net Revenue	5,955,838.80	5,498,670.95	457,167.85	.00
Operating Expenses				
Compensation & Benefits	1,791,659.24	1,386,181.27	405,477.97	.00
Depreciation Expense	726,765.45	605,789.14	120,976.31	.00
Contractor Fees	13,117.99	10,096.64	3,021.35	.00
Communications	52,754.07	49,129.37	3,624.70	.00
TDY	110,768.00	79,739.15	31,028.85	.00
PCS	12,548.05	4,903.75	7,644.30	.00
IT Expense & Maint	69,810.75	52,736.39	17,074.36	.00
Machine Expense & Maint	332,304.41	313,235.64	19,068.77	.00
Vehicle Expense	29,237.96	25,153.30	4,084.66	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	57,230.04	31,807.83	25,422.21	.00
Audit-Independent	22,954.47	17,743.32	5,211.15	.00
Audit-IMCOM Int Review	7,755.57	6,000.99	1,754.58	.00
Other Expenses	52,198.64	40,016.74	12,181.90	.00
Total Operating Expenses	3,279,104.64	2,622,533.53	656,571.11	.00
Net Operating Income/(Loss)	2,676,734.16	2,876,137.42	199,403.26-	.00
Interest Revenue	82,726.27	67,942.61	14,783.66	.00
Non-Operating Inc/(Exp)	5,427.58	4,612.02	815.56	.00
Net Income/(Loss)	2,764,888.01	2,948,692.05	183,804.04-	.00
Distributions	2,764,888.01	2,948,692.05	183,804.04-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Six Months Ending 31 March 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,038,942.75	10,872,934.10	166,008.65	.00
Total Revenue	11,038,942.75	10,872,934.10	166,008.65	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,300,620.85	2,184,414.80	116,206.05	.00
Total Direct Reimbursement	2,300,620.85	2,184,414.80	116,206.05	.00
Net Revenue	8,738,321.90	8,688,519.30	49,802.60	.00
Operating Expenses				
Compensation & Benefits	901,115.79	885,603.27	15,512.52	.00
Depreciation Expense	405,816.81	402,528.11	3,288.70	.00
Contractor Fees	7,237.61	7,039.80	197.81	.00
Communications	33,220.44	33,089.07	131.37	.00
TDY	40,606.78	38,895.15	1,711.63	.00
PCS	21,629.36	21,171.02	458.34	.00
IT Expense & Maint	39,959.16	38,906.23	1,052.93	.00
Machine Expense & Maint	43,642.05	42,943.58	698.47	.00
Vehicle Expense	4,402.24	4,388.16	14.08	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	11,324.71	11,324.71	.00	.00
Audit-Independent	12,767.31	12,423.03	344.28	.00
Audit-IMCOM Int Review	4,321.87	4,205.70	116.17	.00
Other Expenses	36,979.37	36,706.96	272.41	.00
Total Operating Expenses	1,563,023.50	1,539,224.79	23,798.71	.00
Net Operating Income/(Loss)	7,175,298.40	7,149,294.51	26,003.89	.00
Interest Revenue	117,196.10	115,640.04	1,556.06	.00
Non-Operating Inc/(Exp)	1,821.25-	1,772.56-	48.69-	.00
Net Income/(Loss)	7,290,673.25	7,263,161.99	27,511.26	.00
Distributions	7,290,673.25	7,263,161.99	27,511.26	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Six Months Ending 31 March 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	12,184,109.00	637,166.90	4,892,217.40	6,654,724.70
Total Revenue	12,184,109.00	637,166.90	4,892,217.40	6,654,724.70
Direct NAFI Reimbursement				
Gaming NAFI	9,562,919.81	130,518.40	4,094,122.20	5,338,279.21
Total Direct Reimbursement	9,562,919.81	130,518.40	4,094,122.20	5,338,279.21
Net Revenue	2,621,189.19	506,648.50	798,095.20	1,316,445.49
Operating Expenses				
Compensation & Benefits	1,616,157.02	207,796.77	577,260.50	831,099.75
Depreciation Expense	597,383.50	60,260.11	207,633.07	329,490.32
Contractor Fees	13,443.90	1,294.63	5,376.37	6,772.90
Communications	22,556.75	5,435.97	7,777.41	9,343.37
TDY	105,605.58	8,314.17	57,716.80	39,574.61
PCS	59,617.08	3,000.04	12,458.63	44,158.41
IT Expense & Maint	72,128.62	7,073.71	29,111.33	35,943.58
Machine Expense & Maint	63,180.06	7,510.17	21,145.09	34,524.80
Vehicle Expense	10,342.17	2,539.84	1,330.04	6,472.29
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	81,382.37	40,261.68	20,803.56	20,317.13
Audit-Independent	23,285.22	2,253.30	9,357.51	11,674.41
Audit-IMCOM Int Review	7,847.92	760.31	3,157.50	3,930.11
Other Expenses	53,536.09	7,583.53	14,359.36	31,593.20
Total Operating Expenses	2,726,466.28	354,084.23	967,487.17	1,404,894.88
Net Operating Income/(Loss)	105,277.09-	152,564.27	169,391.97-	88,449.39-
Interest Revenue	118,556.00	7,889.88	46,550.07	64,116.05
Non-Operating Inc/(Exp)	3,281.88-	318.61-	1,323.14-	1,640.13-
Net Income/(Loss)	9,997.03	160,135.54	124,165.04-	25,973.47-
Distributions	9,997.03	160,135.54	124,165.04-	25,973.47-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 March 2023

	March Europe	March Korea	March Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	435,381.00	.00	.00	1,769,195.35	.00	.00
Grafenwoehr	148,145.60	.00	.00	827,100.45	.00	.00
Wiesbaden	265,851.45	.00	.00	1,376,947.40	.00	.00
Vicenza	91,264.15	.00	.00	485,232.45	.00	.00
Livorno	9,019.10	.00	.00	73,555.45	.00	.00
Stuttgart	200,290.70	.00	.00	1,211,060.55	.00	.00
Baumholder	109,101.65	.00	.00	336,264.45	.00	.00
Ansbach	85,468.60	.00	.00	422,486.30	.00	.00
Brunssum	5,826.20	.00	.00	59,797.95	.00	.00
AFRC Edelweiss Lodge	45,863.15	.00	.00	107,107.80	.00	.00
Hohenfels	35,674.70	.00	.00	199,835.95	.00	.00
Naples Navy	84,218.45	.00	.00	619,765.20	.00	.00
Sigonella Navy	114,353.25	.00	.00	390,404.05	.00	.00
Rota Navy	119,117.35	.00	.00	480,521.20	.00	.00
Souda Bay Navy	8,408.20	.00	.00	56,128.95	.00	.00
AFRC Dragon Hill Lodge	.00	244,860.65	.00	.00	2,402,628.65	.00
Seoul	.00	22,619.65	.00	.00	98,450.90	.00
Casey & Hovey	.00	188,646.35	.00	.00	1,031,024.40	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,154,714.25	.00	.00	6,111,283.60	.00
Daegu	.00	216,601.45	.00	.00	1,229,546.55	.00
Chinhae Navy	.00	14,360.20	.00	.00	166,008.65	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	100,506.80	.00	.00	592,675.50
Fuji Marines	.00	.00	3,177.50-	.00	.00	9,797.00
Sanno Navy	.00	.00	45,381.80	.00	.00	483,047.00
Atsugi Navy	.00	.00	207,904.65	.00	.00	562,572.70
Okinawa	.00	.00	3,576.80	.00	.00	44,491.40
Okinawa Marines	.00	.00	984,854.05	.00	.00	5,734,765.70
Okinawa Navy	.00	.00	40,278.10	.00	.00	172,245.00
Iwakuni Marines	.00	.00	208,263.75	.00	.00	910,162.00
Sasebo Navy	.00	.00	142,863.35	.00	.00	971,138.80
Yokosuka Navy	.00	.00	611,409.20	.00	.00	2,677,519.90
Singapore Navy	.00	.00	7,036.00	.00	.00	25,694.00
Total Gaming Revenue	1,757,983.55	1,841,802.55	2,348,897.00	8,415,403.50	11,038,942.75	12,184,109.00

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 January 2020

	Current Balance
ASSETS	
Cash	28,241,642.00
Accounts Receivable	157,152.59
Prepaid Expenses	377,506.31
Fixed Assets	45,331,635.43
Less Accum Depreciation	29,704,609.76-
TOTAL ASSETS	44,403,326.57
LIABILITIES	
Accounts Payable	833,576.04
Distributions Payable	1,432,593.11
Accrued Liabilities	1,361,793.76
Accrued Salaries	370,138.33
Accrued Leave Payable	489,740.50
Total Liabilities	4,487,841.74
EQUITY	39,915,484.83
TOTAL LIABILITIES & EQUITY	44,403,326.57

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 January 2020

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,678,018.81	5,626,513.00	51,505.81	22,800,215.06	21,984,891.00	815,324.06
Total Revenue	5,678,018.81	5,626,513.00	51,505.81	22,800,215.06	21,984,891.00	815,324.06
Direct NAFI Reimbursement						
Gaming NAFI	2,596,629.50	2,538,108.00	58,521.50	10,367,283.60	9,856,179.00	511,104.60
Total Direct Reimbursement	2,596,629.50	2,538,108.00	58,521.50	10,367,283.60	9,856,179.00	511,104.60
Net Revenue	3,081,389.31	3,088,405.00	7,015.69-	12,432,931.46	12,128,712.00	304,219.46
Operating Expenses						
Compensation & Benefits	761,891.93	1,040,560.00	278,668.07-	2,905,199.23	3,094,890.00	189,690.77-
Depreciation Expense	357,270.54	367,832.00	10,561.46-	1,416,934.62	1,471,775.00	54,840.38-
Contractor Fees	2,200.00	8,123.00	5,923.00-	11,323.02	32,492.00	21,168.98-
Communications	11,532.17	14,874.00	3,341.83-	52,743.60	59,496.00	6,752.40-
TDY	38,380.23	34,307.00	4,073.23	88,483.85	158,086.00	69,602.15-
PCS	60,014.99	6,250.00	53,764.99	65,577.47	25,000.00	40,577.47
IT Expense & Maint	22,758.31	28,068.00	5,309.69-	110,908.08	112,272.00	1,363.92-
Machine Expense & Maint	28,053.54	59,543.00	31,489.46-	223,777.51	238,172.00	14,394.49-
Vehicle Expense	6,058.59	6,939.00	880.41-	20,798.10	27,756.00	6,957.90-
Training	453.66-	5,417.00	5,870.66-	526.09	21,668.00	21,141.91-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,584.50	10,395.00	810.50-	38,338.00	41,580.00	3,242.00-
Audit-IMCOM Int Review	4,750.90	3,749.00	1,001.90	8,707.93	14,996.00	6,288.07-
Other Expenses	25,510.25	24,522.00	988.25	104,395.99	98,088.00	6,307.99
Total Operating Expenses	1,327,552.29	1,610,579.00	283,026.71-	5,047,713.49	5,396,271.00	348,557.51-
Net Operating Income/(Loss)	1,753,837.02	1,477,826.00	276,011.02	7,385,217.97	6,732,441.00	652,776.97
Interest Revenue	33,608.87	25,393.00	8,215.87	132,839.77	101,572.00	31,267.77
Non-Operating Inc/(Exp)	2,417.76	.00	2,417.76	2,796.33	.00	2,796.33
Net Income/(Loss)	1,789,863.65	1,503,219.00	286,644.65	7,520,854.07	6,834,013.00	686,841.07
Distributions	1,432,593.11	1,135,387.00	297,206.11	6,103,919.45	5,362,238.00	741,681.45
Net Income/(Loss) After Distributions	357,270.54	367,832.00	10,561.46-	1,416,934.62	1,471,775.00	54,840.38-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 January 2020

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,220,754.15	1,347,895.00	127,140.85-	5,341,796.20	5,214,371.00	127,425.20
Total Revenue	1,220,754.15	1,347,895.00	127,140.85-	5,341,796.20	5,214,371.00	127,425.20
Direct NAFI Reimbursement						
Gaming NAFI	375,020.15	390,997.00	15,976.85-	1,496,218.05	1,500,710.00	4,491.95-
Total Direct Reimbursement	375,020.15	390,997.00	15,976.85-	1,496,218.05	1,500,710.00	4,491.95-
Net Revenue	845,734.00	956,898.00	111,164.00-	3,845,578.15	3,713,661.00	131,917.15
Operating Expenses						
Compensation & Benefits	337,680.73	468,410.00	130,729.27-	1,283,037.38	1,401,559.00	118,521.62-
Depreciation Expense	135,122.46	138,141.00	3,018.54-	539,420.71	552,691.00	13,270.29-
Contractor Fees	865.22	3,150.00	2,284.78-	4,453.14	12,600.00	8,146.86-
Communications	5,297.07	5,923.00	625.93-	22,514.57	23,692.00	1,177.43-
TDY	18,129.59	15,659.00	2,470.59	45,478.52	74,395.00	28,916.48-
PCS	833.33	2,088.00	1,254.67-	3,333.32	8,352.00	5,018.68-
IT Expense & Maint	9,027.90	11,087.00	2,059.10-	47,961.73	44,348.00	3,613.73
Machine Expense & Maint	8,631.50	22,370.00	13,738.50-	96,880.63	89,480.00	7,400.63
Vehicle Expense	2,970.49	3,570.00	599.51-	12,261.01	14,280.00	2,018.99-
Training	.00	970.00	970.00-	.00	3,880.00	3,880.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,793.25	4,031.00	237.75-	15,101.57	16,124.00	1,022.43-
Audit-IMCOM Int Review	1,868.44	1,454.00	414.44	3,424.69	5,816.00	2,391.31-
Other Expenses	9,686.21	10,380.00	693.79-	40,459.54	41,520.00	1,060.46-
Total Operating Expenses	533,906.19	687,233.00	153,326.81-	2,114,326.81	2,288,737.00	174,410.19-
Net Operating Income/(Loss)	311,827.81	269,665.00	42,162.81	1,731,251.34	1,424,924.00	306,327.34
Interest Revenue	8,089.65	5,752.00	2,337.65	31,627.23	23,008.00	8,619.23
Non-Operating Inc/(Exp)	2,417.76	.00	2,417.76	2,796.33	.00	2,796.33
Net Income/(Loss)	322,335.22	275,417.00	46,918.22	1,765,674.90	1,447,932.00	317,742.90
Distributions	187,212.76	137,276.00	49,936.76	1,226,254.19	895,241.00	331,013.19
Net Income/(Loss) After Distributions	135,122.46	138,141.00	3,018.54-	539,420.71	552,691.00	13,270.29-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 January 2020

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,168,861.92	2,039,815.00	129,046.92	8,060,182.37	8,068,269.00	8,086.63-
Total Revenue	2,168,861.92	2,039,815.00	129,046.92	8,060,182.37	8,068,269.00	8,086.63-
Direct NAFI Reimbursement						
Gaming NAFI	426,270.65	416,510.00	9,760.65	1,635,984.55	1,645,164.00	9,179.45-
Total Direct Reimbursement	426,270.65	416,510.00	9,760.65	1,635,984.55	1,645,164.00	9,179.45-
Net Revenue	1,742,591.27	1,623,305.00	119,286.27	6,424,197.82	6,423,105.00	1,092.82
Operating Expenses						
Compensation & Benefits	173,640.86	273,079.00	99,438.14-	647,033.53	808,882.00	161,848.47-
Depreciation Expense	96,313.47	103,309.00	6,995.53-	383,822.54	413,342.00	29,519.46-
Contractor Fees	509.21	2,048.00	1,538.79-	2,620.84	8,192.00	5,571.16-
Communications	3,482.73	6,525.00	3,042.27-	20,335.46	26,100.00	5,764.54-
TDY	6,786.80	7,213.00	426.20-	13,435.54	31,997.00	18,561.46-
PCS	22,045.11	2,081.00	19,964.11	23,213.46	8,324.00	14,889.46
IT Expense & Maint	5,326.87	7,183.00	1,856.13-	24,108.79	28,732.00	4,623.21-
Machine Expense & Maint	11,188.64	15,677.00	4,488.36-	67,045.65	62,708.00	4,337.65
Vehicle Expense	239.83	2,409.00	2,169.17-	2,525.58	9,636.00	7,110.42-
Training	569.76-	1,831.00	2,400.76-	199.03	7,324.00	7,124.97-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,157.24	2,621.00	463.76-	8,812.59	10,484.00	1,671.41-
Audit-IMCOM Int Review	1,099.65	945.00	154.65	2,015.55	3,780.00	1,764.45-
Other Expenses	6,653.73	5,760.00	893.73	27,022.18	23,040.00	3,982.18
Total Operating Expenses	328,874.38	430,681.00	101,806.62-	1,222,190.74	1,442,541.00	220,350.26-
Net Operating Income/(Loss)	1,413,716.89	1,192,624.00	221,092.89	5,202,007.08	4,980,564.00	221,443.08
Interest Revenue	11,564.81	9,560.00	2,004.81	46,424.63	38,240.00	8,184.63
Net Income/(Loss)	1,425,281.70	1,202,184.00	223,097.70	5,248,431.71	5,018,804.00	229,627.71
Distributions	1,328,968.23	1,098,875.00	230,093.23	4,864,609.17	4,605,462.00	259,147.17
Net Income/(Loss) After Distributions	96,313.47	103,309.00	6,995.53-	383,822.54	413,342.00	29,519.46-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 January 2020

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,288,402.74	2,238,803.00	49,599.74	9,398,236.49	8,702,251.00	695,985.49
Total Revenue	2,288,402.74	2,238,803.00	49,599.74	9,398,236.49	8,702,251.00	695,985.49
Direct NAFI Reimbursement						
Gaming NAFI	1,795,338.70	1,730,601.00	64,737.70	7,235,081.00	6,710,305.00	524,776.00
Total Direct Reimbursement	1,795,338.70	1,730,601.00	64,737.70	7,235,081.00	6,710,305.00	524,776.00
Net Revenue	493,064.04	508,202.00	15,137.96-	2,163,155.49	1,991,946.00	171,209.49
Operating Expenses						
Compensation & Benefits	250,570.34	299,071.00	48,500.66-	975,128.32	884,449.00	90,679.32
Depreciation Expense	125,834.61	126,382.00	547.39-	493,691.37	505,742.00	12,050.63-
Contractor Fees	825.57	2,925.00	2,099.43-	4,249.04	11,700.00	7,450.96-
Communications	2,752.37	2,426.00	326.37	9,893.57	9,704.00	189.57
TDY	13,463.84	11,435.00	2,028.84	29,569.79	51,694.00	22,124.21-
PCS	37,136.55	2,081.00	35,055.55	39,030.69	8,324.00	30,706.69
IT Expense & Maint	8,403.54	9,798.00	1,394.46-	38,837.56	39,192.00	354.44-
Machine Expense & Maint	8,233.40	21,496.00	13,262.60-	59,851.23	85,984.00	26,132.77-
Vehicle Expense	2,848.27	960.00	1,888.27	6,011.51	3,840.00	2,171.51
Training	116.10	2,616.00	2,499.90-	327.06	10,464.00	10,136.94-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,634.01	3,743.00	108.99-	14,423.84	14,972.00	548.16-
Audit-IMCOM Int Review	1,782.81	1,350.00	432.81	3,267.69	5,400.00	2,132.31-
Other Expenses	9,170.31	8,382.00	788.31	36,914.27	33,528.00	3,386.27
Total Operating Expenses	464,771.72	492,665.00	27,893.28-	1,711,195.94	1,664,993.00	46,202.94
Net Operating Income/(Loss)	28,292.32	15,537.00	12,755.32	451,959.55	326,953.00	125,006.55
Interest Revenue	13,954.41	10,081.00	3,873.41	54,787.91	40,324.00	14,463.91
Net Income/(Loss)	42,246.73	25,618.00	16,628.73	506,747.46	367,277.00	139,470.46
Distributions	83,587.88-	100,764.00-	17,176.12	13,056.09	138,465.00-	151,521.09
Net Income/(Loss) After Distributions	125,834.61	126,382.00	547.39-	493,691.37	505,742.00	12,050.63-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 January 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,678,018.81	3,247,731.62	1,234,278.92	1,196,008.27
Total Revenue	5,678,018.81	3,247,731.62	1,234,278.92	1,196,008.27
Direct NAFI Reimbursement				
Gaming NAFI	2,596,629.50	632,907.80	987,159.35	976,562.35
Total Direct Reimbursement	2,596,629.50	632,907.80	987,159.35	976,562.35
Net Revenue	3,081,389.31	2,614,823.82	247,119.57	219,445.92
Operating Expenses				
Compensation & Benefits	761,891.93	455,965.71	176,641.43	129,284.79
Depreciation Expense	357,270.54	218,318.32	73,688.19	65,264.03
Contractor Fees	2,200.00	1,239.96	527.97	432.07
Communications	11,532.17	9,243.45	1,163.48	1,125.24
TDY	38,380.23	20,792.96	12,158.29	5,428.98
PCS	60,014.99	25,018.07	15,762.94	19,233.98
IT Expense & Maint	22,758.31	12,890.28	5,503.11	4,364.92
Machine Expense & Maint	28,053.54	17,799.54	7,566.55	2,687.45
Vehicle Expense	6,058.59	3,177.45	864.95	2,016.19
Training	453.66-	508.84-	4.95-	60.13
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,366.53	2,335.82	1,882.15
Audit-IMCOM Int Review	4,750.90	2,677.71	1,140.16	933.03
Other Expenses	25,510.25	14,888.12	5,160.28	5,461.85
Total Operating Expenses	1,327,552.29	786,869.26	302,508.22	238,174.81
Net Operating Income/(Loss)	1,753,837.02	1,827,954.56	55,388.65-	18,728.89-
Interest Revenue	33,608.87	19,171.75	6,545.30	7,891.82
Non-Operating Inc/(Exp)	2,417.76	2,059.49	358.27	.00
Net Income/(Loss)	1,789,863.65	1,849,185.80	48,485.08-	10,837.07-
Distributions	1,432,593.11	1,630,867.48	122,173.27-	76,101.10-
Net Income/(Loss) After Distributions	357,270.54	218,318.32	73,688.19	65,264.03

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 January 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,220,754.15	956,955.65	263,798.50	.00
Total Revenue	1,220,754.15	956,955.65	263,798.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	375,020.15	192,390.95	182,629.20	.00
Total Direct Reimbursement	375,020.15	192,390.95	182,629.20	.00
Net Revenue	845,734.00	764,564.70	81,169.30	.00
Operating Expenses				
Compensation & Benefits	337,680.73	267,273.76	70,406.97	.00
Depreciation Expense	135,122.46	109,272.86	25,849.60	.00
Contractor Fees	865.22	680.05	185.17	.00
Communications	5,297.07	5,180.37	116.70	.00
TDY	18,129.59	13,285.19	4,844.40	.00
PCS	833.33	654.99	178.34	.00
IT Expense & Maint	9,027.90	7,045.46	1,982.44	.00
Machine Expense & Maint	8,631.50	5,157.42	3,474.08	.00
Vehicle Expense	2,970.49	2,842.59	127.90	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,793.25	2,982.47	810.78	.00
Audit-IMCOM Int Review	1,868.44	1,468.57	399.87	.00
Other Expenses	9,686.21	7,727.67	1,958.54	.00
Total Operating Expenses	533,906.19	423,571.40	110,334.79	.00
Net Operating Income/(Loss)	311,827.81	340,993.30	29,165.49-	.00
Interest Revenue	8,089.65	6,890.92	1,198.73	.00
Non-Operating Inc/(Exp)	2,417.76	2,059.49	358.27	.00
Net Income/(Loss)	322,335.22	349,943.71	27,608.49-	.00
Distributions	187,212.76	240,670.85	53,458.09-	.00
Net Income/(Loss) After Distributions	135,122.46	109,272.86	25,849.60	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 January 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,168,861.92	2,161,602.02	7,259.90	.00
Total Revenue	2,168,861.92	2,161,602.02	7,259.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	426,270.65	412,125.45	14,145.20	.00
Total Direct Reimbursement	426,270.65	412,125.45	14,145.20	.00
Net Revenue	1,742,591.27	1,749,476.57	6,885.30-	.00
Operating Expenses				
Compensation & Benefits	173,640.86	169,696.25	3,944.61	.00
Depreciation Expense	96,313.47	95,311.51	1,001.96	.00
Contractor Fees	509.21	498.19	11.02	.00
Communications	3,482.73	3,451.18	31.55	.00
TDY	6,786.80	6,629.00	157.80	.00
PCS	22,045.11	21,551.95	493.16	.00
IT Expense & Maint	5,326.87	5,214.54	112.33	.00
Machine Expense & Maint	11,188.64	10,905.88	282.76	.00
Vehicle Expense	239.83	236.77	3.06	.00
Training	569.76-	517.63-	52.13-	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,157.24	2,108.98	48.26	.00
Audit-IMCOM Int Review	1,099.65	1,075.85	23.80	.00
Other Expenses	6,653.73	6,525.58	128.15	.00
Total Operating Expenses	328,874.38	322,688.05	6,186.33	.00
Net Operating Income/(Loss)	1,413,716.89	1,426,788.52	13,071.63-	.00
Interest Revenue	11,564.81	11,391.42	173.39	.00
Net Income/(Loss)	1,425,281.70	1,438,179.94	12,898.24-	.00
Distributions	1,328,968.23	1,342,868.43	13,900.20-	.00
Net Income/(Loss) After Distributions	96,313.47	95,311.51	1,001.96	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 January 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,288,402.74	129,173.95	963,220.52	1,196,008.27
Total Revenue	2,288,402.74	129,173.95	963,220.52	1,196,008.27
Direct NAFI Reimbursement				
Gaming NAFI	1,795,338.70	28,391.40	790,384.95	976,562.35
Total Direct Reimbursement	1,795,338.70	28,391.40	790,384.95	976,562.35
Net Revenue	493,064.04	100,782.55	172,835.57	219,445.92
Operating Expenses				
Compensation & Benefits	250,570.34	18,995.70	102,289.85	129,284.79
Depreciation Expense	125,834.61	13,733.95	46,836.63	65,264.03
Contractor Fees	825.57	61.72	331.78	432.07
Communications	2,752.37	611.90	1,015.23	1,125.24
TDY	13,463.84	878.77	7,156.09	5,428.98
PCS	37,136.55	2,811.13	15,091.44	19,233.98
IT Expense & Maint	8,403.54	630.28	3,408.34	4,364.92
Machine Expense & Maint	8,233.40	1,736.24	3,809.71	2,687.45
Vehicle Expense	2,848.27	98.09	733.99	2,016.19
Training	116.10	8.79	47.18	60.13
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,634.01	275.08	1,476.78	1,882.15
Audit-IMCOM Int Review	1,782.81	133.29	716.49	933.03
Other Expenses	9,170.31	634.87	3,073.59	5,461.85
Total Operating Expenses	464,771.72	40,609.81	185,987.10	238,174.81
Net Operating Income/(Loss)	28,292.32	60,172.74	13,151.53-	18,728.89-
Interest Revenue	13,954.41	889.41	5,173.18	7,891.82
Net Income/(Loss)	42,246.73	61,062.15	7,978.35-	10,837.07-
Distributions	83,587.88-	47,328.20	54,814.98-	76,101.10-
Net Income/(Loss) After Distributions	125,834.61	13,733.95	46,836.63	65,264.03

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Four Months Ending 31 January 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	22,800,215.06	13,014,264.82	4,569,025.27	5,216,924.97
Total Revenue	22,800,215.06	13,014,264.82	4,569,025.27	5,216,924.97
Direct NAFI Reimbursement				
Gaming NAFI	10,367,283.60	2,560,495.30	3,644,834.60	4,161,953.70
Total Direct Reimbursement	10,367,283.60	2,560,495.30	3,644,834.60	4,161,953.70
Net Revenue	12,432,931.46	10,453,769.52	924,190.67	1,054,971.27
Operating Expenses				
Compensation & Benefits	2,905,199.23	1,720,693.67	684,491.25	500,014.31
Depreciation Expense	1,416,934.62	868,755.18	287,480.04	260,699.40
Contractor Fees	11,323.02	6,381.90	2,717.36	2,223.76
Communications	52,743.60	44,069.81	4,297.59	4,376.20
TDY	88,483.85	46,725.63	30,191.59	11,566.63
PCS	65,577.47	28,267.73	17,084.45	20,225.29
IT Expense & Maint	110,908.08	65,409.49	25,397.29	20,101.30
Machine Expense & Maint	223,777.51	150,325.57	43,181.29	30,270.65
Vehicle Expense	20,798.10	13,627.01	3,403.71	3,767.38
Training	526.09	219.68	135.86	170.55
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	38,338.00	21,572.74	9,236.18	7,529.08
Audit-IMCOM Int Review	8,707.93	4,907.99	2,089.79	1,710.15
Other Expenses	104,395.99	61,622.06	22,378.70	20,395.23
Total Operating Expenses	5,047,713.49	3,032,578.46	1,132,085.10	883,049.93
Net Operating Income/(Loss)	7,385,217.97	7,421,191.06	207,894.43-	171,921.34
Interest Revenue	132,839.77	75,619.30	25,428.07	31,792.40
Non-Operating Inc/(Exp)	2,796.33	2,376.11	420.22	.00
Net Income/(Loss)	7,520,854.07	7,499,186.47	182,046.14-	203,713.74
Distributions	6,103,919.45	6,630,431.29	469,526.18-	56,985.66-
Net Income/(Loss) After Distributions	1,416,934.62	868,755.18	287,480.04	260,699.40

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Four Months Ending 31 January 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,341,796.20	4,467,337.40	874,458.80	.00
Total Revenue	5,341,796.20	4,467,337.40	874,458.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,496,218.05	880,682.70	615,535.35	.00
Total Direct Reimbursement	1,496,218.05	880,682.70	615,535.35	.00
Net Revenue	3,845,578.15	3,586,654.70	258,923.45	.00
Operating Expenses				
Compensation & Benefits	1,283,037.38	1,015,613.08	267,424.30	.00
Depreciation Expense	539,420.71	435,788.60	103,632.11	.00
Contractor Fees	4,453.14	3,500.12	953.02	.00
Communications	22,514.57	21,530.61	983.96	.00
TDY	45,478.52	31,937.85	13,540.67	.00
PCS	3,333.32	2,619.96	713.36	.00
IT Expense & Maint	47,961.73	38,929.41	9,032.32	.00
Machine Expense & Maint	96,880.63	77,895.88	18,984.75	.00
Vehicle Expense	12,261.01	10,762.92	1,498.09	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	15,101.57	11,870.69	3,230.88	.00
Audit-IMCOM Int Review	3,424.69	2,691.76	732.93	.00
Other Expenses	40,459.54	32,143.85	8,315.69	.00
Total Operating Expenses	2,114,326.81	1,685,284.73	429,042.08	.00
Net Operating Income/(Loss)	1,731,251.34	1,901,369.97	170,118.63-	.00
Interest Revenue	31,627.23	26,577.12	5,050.11	.00
Non-Operating Inc/(Exp)	2,796.33	2,376.11	420.22	.00
Net Income/(Loss)	1,765,674.90	1,930,323.20	164,648.30-	.00
Distributions	1,226,254.19	1,494,534.60	268,280.41-	.00
Net Income/(Loss) After Distributions	539,420.71	435,788.60	103,632.11	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Four Months Ending 31 January 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,060,182.37	7,964,595.92	95,586.45	.00
Total Revenue	8,060,182.37	7,964,595.92	95,586.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,635,984.55	1,563,321.65	72,662.90	.00
Total Direct Reimbursement	1,635,984.55	1,563,321.65	72,662.90	.00
Net Revenue	6,424,197.82	6,401,274.27	22,923.55	.00
Operating Expenses				
Compensation & Benefits	647,033.53	631,489.90	15,543.63	.00
Depreciation Expense	383,822.54	379,830.71	3,991.83	.00
Contractor Fees	2,620.84	2,564.12	56.72	.00
Communications	20,335.46	20,165.76	169.70	.00
TDY	13,435.54	13,140.51	295.03	.00
PCS	23,213.46	22,695.01	518.45	.00
IT Expense & Maint	24,108.79	23,592.13	516.66	.00
Machine Expense & Maint	67,045.65	66,133.39	912.26	.00
Vehicle Expense	2,525.58	2,421.40	104.18	.00
Training	199.03	195.12	3.91	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	8,812.59	8,620.27	192.32	.00
Audit-IMCOM Int Review	2,015.55	1,971.93	43.62	.00
Other Expenses	27,022.18	26,523.16	499.02	.00
Total Operating Expenses	1,222,190.74	1,199,343.41	22,847.33	.00
Net Operating Income/(Loss)	5,202,007.08	5,201,930.86	76.22	.00
Interest Revenue	46,424.63	46,026.85	397.78	.00
Net Income/(Loss)	5,248,431.71	5,247,957.71	474.00	.00
Distributions	4,864,609.17	4,868,127.00	3,517.83-	.00
Net Income/(Loss) After Distributions	383,822.54	379,830.71	3,991.83	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Four Months Ending 31 January 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,398,236.49	582,331.50	3,598,980.02	5,216,924.97
Total Revenue	9,398,236.49	582,331.50	3,598,980.02	5,216,924.97
Direct NAFI Reimbursement				
Gaming NAFI	7,235,081.00	116,490.95	2,956,636.35	4,161,953.70
Total Direct Reimbursement	7,235,081.00	116,490.95	2,956,636.35	4,161,953.70
Net Revenue	2,163,155.49	465,840.55	642,343.67	1,054,971.27
Operating Expenses				
Compensation & Benefits	975,128.32	73,590.69	401,523.32	500,014.31
Depreciation Expense	493,691.37	53,135.87	179,856.10	260,699.40
Contractor Fees	4,249.04	317.66	1,707.62	2,223.76
Communications	9,893.57	2,373.44	3,143.93	4,376.20
TDY	29,569.79	1,647.27	16,355.89	11,566.63
PCS	39,030.69	2,952.76	15,852.64	20,225.29
IT Expense & Maint	38,837.56	2,887.95	15,848.31	20,101.30
Machine Expense & Maint	59,851.23	6,296.30	23,284.28	30,270.65
Vehicle Expense	6,011.51	442.69	1,801.44	3,767.38
Training	327.06	24.56	131.95	170.55
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	14,423.84	1,081.78	5,812.98	7,529.08
Audit-IMCOM Int Review	3,267.69	244.30	1,313.24	1,710.15
Other Expenses	36,914.27	2,955.05	13,563.99	20,395.23
Total Operating Expenses	1,711,195.94	147,950.32	680,195.69	883,049.93
Net Operating Income/(Loss)	451,959.55	317,890.23	37,852.02-	171,921.34
Interest Revenue	54,787.91	3,015.33	19,980.18	31,792.40
Net Income/(Loss)	506,747.46	320,905.56	17,871.84-	203,713.74
Distributions	13,056.09	267,769.69	197,727.94-	56,985.66-
Net Income/(Loss) After Distributions	493,691.37	53,135.87	179,856.10	260,699.40

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 January 2020

	January Europe	January Korea	January Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	259,662.30	.00	.00	1,105,877.40	.00	.00
Grafenwoehr	176,026.70	.00	.00	741,384.30	.00	.00
Wiesbaden	186,136.61	.00	.00	986,087.86	.00	.00
Vicenza	67,371.15	.00	.00	261,133.80	.00	.00
Livorno	1,270.95	.00	.00	3,350.45	.00	.00
Stuttgart	120,383.84	.00	.00	598,848.24	.00	.00
Baumholder	46,798.54	.00	.00	210,545.09	.00	.00
Ansbach	5,894.16	.00	.00	187,295.56	.00	.00
Schinnen	772.00	.00	.00	34,520.40	.00	.00
AFRC Edelweiss Lodge	59,663.15	.00	.00	148,633.40	.00	.00
Hohenfels	32,976.25	.00	.00	189,660.90	.00	.00
Naples Navy	102,166.85	.00	.00	302,147.15	.00	.00
Sigonella Navy	76,129.70	.00	.00	234,104.10	.00	.00
Rota Navy	72,472.95	.00	.00	306,929.15	.00	.00
Souda Bay Navy	13,029.00	.00	.00	31,278.40	.00	.00
AFRC Dragon Hill Lodge	.00	560,917.44	.00	.00	2,001,973.39	.00
Seoul	.00	95,800.85	.00	.00	309,220.40	.00
Casey & Hovey	.00	167,568.20	.00	.00	822,554.25	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,006,607.93	.00	.00	3,644,634.83	.00
Daegu	.00	330,707.60	.00	.00	1,186,213.05	.00
Chinhae Navy	.00	7,259.90	.00	.00	95,586.45	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	124,556.95	.00	.00	557,512.50
Fuji Marines	.00	.00	1,453.00	.00	.00	4,181.00
Sanno Navy	.00	.00	100,673.20	.00	.00	416,989.95
Atsugi Navy	.00	.00	174,877.65	.00	.00	469,738.65
Okinawa	.00	.00	4,617.00	.00	.00	24,819.00
Okinawa Marines	.00	.00	1,006,730.89	.00	.00	4,354,535.74
Okinawa Navy	.00	.00	25,249.50	.00	.00	116,945.85
Iwakuni Marines	.00	.00	187,824.38	.00	.00	858,208.23
Sasebo Navy	.00	.00	171,453.25	.00	.00	841,601.45
Yokosuka Navy	.00	.00	479,429.92	.00	.00	1,727,397.17
Singapore Navy	.00	.00	11,537.00	.00	.00	26,306.95
Total Gaming Revenue	1,220,754.15	2,168,861.92	2,288,402.74	5,341,796.20	8,060,182.37	9,398,236.49

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 January 2021

	Current Balance
ASSETS	
Cash	31,212,799.45
Accounts Receivable	244,243.99
Prepaid Expenses	315,417.74
Fixed Assets	44,972,216.09
Less Accum Depreciation	31,804,417.44-
TOTAL ASSETS	44,940,259.83
LIABILITIES	
Accounts Payable	514,682.25
Accrued Liabilities	1,460,833.88
Accrued Salaries	375,743.30
Accrued Leave Payable	519,467.32
Total Liabilities	2,870,726.75
EQUITY	42,069,533.08
TOTAL LIABILITIES & EQUITY	44,940,259.83

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 January 2021

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,441,763.45	.00	2,441,763.45	16,656,911.92	.00	16,656,911.92
Total Revenue	2,441,763.45	.00	2,441,763.45	16,656,911.92	.00	16,656,911.92
Direct NAFI Reimbursement						
Gaming NAFI	1,176,264.45	.00	1,176,264.45	7,814,097.15	.00	7,814,097.15
Total Direct Reimbursement	1,176,264.45	.00	1,176,264.45	7,814,097.15	.00	7,814,097.15
Net Revenue	1,265,499.00	.00	1,265,499.00	8,842,814.77	.00	8,842,814.77
Operating Expenses						
Compensation & Benefits	724,185.12	.00	724,185.12	2,859,805.89	.00	2,859,805.89
Depreciation Expense	371,751.04	.00	371,751.04	1,486,783.24	.00	1,486,783.24
Contractor Fees	.00	.00	.00	3,421.00	.00	3,421.00
Communications	34,567.91	.00	34,567.91	112,780.17	.00	112,780.17
TDY	5,719.14	.00	5,719.14	31,151.38	.00	31,151.38
PCS	14,810.70-	.00	14,810.70-	4,949.94-	.00	4,949.94-
IT Expense & Maint	23,622.37	.00	23,622.37	96,318.09	.00	96,318.09
Machine Expense & Maint	45,389.15	.00	45,389.15	88,966.72	.00	88,966.72
Vehicle Expense	1,601.32	.00	1,601.32	9,294.53	.00	9,294.53
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.17	.00	9,251.17	37,004.64	.00	37,004.64
Audit-IMCOM Int Review	.00	.00	.00	2,461.56	.00	2,461.56
Other Expenses	24,230.44	.00	24,230.44	97,435.02	.00	97,435.02
Total Operating Expenses	1,225,506.96	.00	1,225,506.96	4,820,472.30	.00	4,820,472.30
Net Operating Income/(Loss)	39,992.04	.00	39,992.04	4,022,342.47	.00	4,022,342.47
Interest Revenue	20,760.26	.00	20,760.26	91,992.15	.00	91,992.15
Non-Operating Inc/(Exp)	3,146.18	.00	3,146.18	14,763.69	.00	14,763.69
Net Income/(Loss)	63,898.48	.00	63,898.48	4,129,098.31	.00	4,129,098.31
Distributions	.00	.00	.00	2,950,167.63	.00	2,950,167.63
Net Income/(Loss) After Distributions	63,898.48	.00	63,898.48	1,178,930.68	.00	1,178,930.68

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 January 2021

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	282,982.70	.00	282,982.70	2,522,561.92	.00	2,522,561.92
Total Revenue	282,982.70	.00	282,982.70	2,522,561.92	.00	2,522,561.92
Direct NAFI Reimbursement						
Gaming NAFI	107,877.45	.00	107,877.45	760,650.45	.00	760,650.45
Total Direct Reimbursement	107,877.45	.00	107,877.45	760,650.45	.00	760,650.45
Net Revenue	175,105.25	.00	175,105.25	1,761,911.47	.00	1,761,911.47
Operating Expenses						
Compensation & Benefits	304,412.89	.00	304,412.89	1,192,845.83	.00	1,192,845.83
Depreciation Expense	140,015.75	.00	140,015.75	560,088.68	.00	560,088.68
Contractor Fees	.00	.00	.00	1,372.08	.00	1,372.08
Communications	16,683.28	.00	16,683.28	55,400.18	.00	55,400.18
TDY	2,295.09	.00	2,295.09	27,348.10	.00	27,348.10
PCS	7,261.64-	.00	7,261.64-	4,265.99-	.00	4,265.99-
IT Expense & Maint	9,063.86	.00	9,063.86	39,182.10	.00	39,182.10
Machine Expense & Maint	8,426.79	.00	8,426.79	36,198.94	.00	36,198.94
Vehicle Expense	985.45	.00	985.45	4,526.11	.00	4,526.11
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,608.93	.00	3,608.93	14,739.89	.00	14,739.89
Audit-IMCOM Int Review	.00	.00	.00	987.22	.00	987.22
Other Expenses	8,304.26	.00	8,304.26	38,700.98	.00	38,700.98
Total Operating Expenses	486,534.66	.00	486,534.66	1,967,124.12	.00	1,967,124.12
Net Operating Income/(Loss)	311,429.41-	.00	311,429.41-	205,212.65-	.00	205,212.65-
Interest Revenue	3,269.74	.00	3,269.74	20,614.70	.00	20,614.70
Non-Operating Inc/(Exp)	3,148.08	.00	3,148.08	14,776.89	.00	14,776.89
Net Income/(Loss)	305,011.59-	.00	305,011.59-	169,821.06-	.00	169,821.06-
Distributions	.00	.00	.00	284,882.40-	.00	284,882.40-
Net Income/(Loss) After Distributions	305,011.59-	.00	305,011.59-	115,061.34	.00	115,061.34

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 January 2021

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,082,436.80	.00	1,082,436.80	6,876,820.15	.00	6,876,820.15
Total Revenue	1,082,436.80	.00	1,082,436.80	6,876,820.15	.00	6,876,820.15
Direct NAFI Reimbursement						
Gaming NAFI	279,063.45	.00	279,063.45	1,486,388.60	.00	1,486,388.60
Total Direct Reimbursement	279,063.45	.00	279,063.45	1,486,388.60	.00	1,486,388.60
Net Revenue	803,373.35	.00	803,373.35	5,390,431.55	.00	5,390,431.55
Operating Expenses						
Compensation & Benefits	169,101.35	.00	169,101.35	647,701.89	.00	647,701.89
Depreciation Expense	96,574.32	.00	96,574.32	386,140.96	.00	386,140.96
Contractor Fees	.00	.00	.00	768.12	.00	768.12
Communications	9,151.18	.00	9,151.18	32,344.48	.00	32,344.48
TDY	1,292.41	.00	1,292.41	1,434.58	.00	1,434.58
PCS	4,301.80-	.00	4,301.80-	1,728.14-	.00	1,728.14-
IT Expense & Maint	3,906.05	.00	3,906.05	21,222.09	.00	21,222.09
Machine Expense & Maint	4,218.75	.00	4,218.75	12,565.40	.00	12,565.40
Vehicle Expense	164.22	.00	164.22	1,985.29	.00	1,985.29
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,129.71	.00	2,129.71	8,361.28	.00	8,361.28
Audit-IMCOM Int Review	.00	.00	.00	552.71	.00	552.71
Other Expenses	6,954.62	.00	6,954.62	24,366.11	.00	24,366.11
Total Operating Expenses	289,190.81	.00	289,190.81	1,135,714.77	.00	1,135,714.77
Net Operating Income/(Loss)	514,182.54	.00	514,182.54	4,254,716.78	.00	4,254,716.78
Interest Revenue	8,461.88	.00	8,461.88	40,573.20	.00	40,573.20
Non-Operating Inc/(Exp)	.72-	.00	.72-	4.98-	.00	4.98-
Net Income/(Loss)	522,643.70	.00	522,643.70	4,295,285.00	.00	4,295,285.00
Distributions	.00	.00	.00	3,483,074.66	.00	3,483,074.66
Net Income/(Loss) After Distributions	522,643.70	.00	522,643.70	812,210.34	.00	812,210.34

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 January 2021

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,076,343.95	.00	1,076,343.95	7,257,529.85	.00	7,257,529.85
Total Revenue	1,076,343.95	.00	1,076,343.95	7,257,529.85	.00	7,257,529.85
Direct NAFI Reimbursement						
Gaming NAFI	789,323.55	.00	789,323.55	5,567,058.10	.00	5,567,058.10
Total Direct Reimbursement	789,323.55	.00	789,323.55	5,567,058.10	.00	5,567,058.10
Net Revenue	287,020.40	.00	287,020.40	1,690,471.75	.00	1,690,471.75
Operating Expenses						
Compensation & Benefits	250,670.88	.00	250,670.88	1,019,258.17	.00	1,019,258.17
Depreciation Expense	135,160.97	.00	135,160.97	540,553.60	.00	540,553.60
Contractor Fees	.00	.00	.00	1,280.80	.00	1,280.80
Communications	8,733.45	.00	8,733.45	25,035.51	.00	25,035.51
TDY	2,131.64	.00	2,131.64	2,368.70	.00	2,368.70
PCS	3,247.26-	.00	3,247.26-	1,044.19	.00	1,044.19
IT Expense & Maint	10,652.46	.00	10,652.46	35,913.90	.00	35,913.90
Machine Expense & Maint	32,743.61	.00	32,743.61	40,202.38	.00	40,202.38
Vehicle Expense	451.65	.00	451.65	2,783.13	.00	2,783.13
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,512.53	.00	3,512.53	13,903.47	.00	13,903.47
Audit-IMCOM Int Review	.00	.00	.00	921.63	.00	921.63
Other Expenses	8,971.56	.00	8,971.56	34,367.93	.00	34,367.93
Total Operating Expenses	449,781.49	.00	449,781.49	1,717,633.41	.00	1,717,633.41
Net Operating Income/(Loss)	162,761.09-	.00	162,761.09-	27,161.66-	.00	27,161.66-
Interest Revenue	9,028.64	.00	9,028.64	30,804.25	.00	30,804.25
Non-Operating Inc/(Exp)	1.18-	.00	1.18-	8.22-	.00	8.22-
Net Income/(Loss)	153,733.63-	.00	153,733.63-	3,634.37	.00	3,634.37
Distributions	.00	.00	.00	248,024.63-	.00	248,024.63-
Net Income/(Loss) After Distributions	153,733.63-	.00	153,733.63-	251,659.00	.00	251,659.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 January 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,441,763.45	1,362,830.60	582,382.50	496,550.35
Total Revenue	2,441,763.45	1,362,830.60	582,382.50	496,550.35
Direct NAFI Reimbursement				
Gaming NAFI	1,176,264.45	321,613.30	439,804.95	414,846.20
Total Direct Reimbursement	1,176,264.45	321,613.30	439,804.95	414,846.20
Net Revenue	1,265,499.00	1,041,217.30	142,577.55	81,704.15
Operating Expenses				
Compensation & Benefits	724,185.12	438,910.40	157,417.45	127,857.27
Depreciation Expense	371,751.04	224,564.43	76,712.65	70,473.96
Contractor Fees	.00	.00	.00	.00
Communications	34,567.91	25,642.79	4,591.61	4,333.51
TDY	5,719.14	3,330.19	1,301.22	1,087.73
PCS	14,810.70-	12,231.30-	3,052.23-	472.83
IT Expense & Maint	23,622.37	10,981.70	7,729.14	4,911.53
Machine Expense & Maint	45,389.15	13,249.92	4,434.47	27,704.76
Vehicle Expense	1,601.32	1,154.25	262.42	184.65
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,314.63	2,144.12	1,792.42
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	24,230.44	14,249.87	4,853.71	5,126.86
Total Operating Expenses	1,225,506.96	725,166.88	256,394.56	243,945.52
Net Operating Income/(Loss)	39,992.04	316,050.42	113,817.01-	162,241.37-
Interest Revenue	20,760.26	11,641.47	3,780.63	5,338.16
Non-Operating Inc/(Exp)	3,146.18	2,625.60	521.20	.62-
Net Income/(Loss)	63,898.48	330,317.49	109,515.18-	156,903.83-
Net Income/(Loss) After Distributions	63,898.48	330,317.49	109,515.18-	156,903.83-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 January 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	282,982.70	191,156.30	91,826.40	.00
Total Revenue	282,982.70	191,156.30	91,826.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	107,877.45	42,537.50	65,339.95	.00
Total Direct Reimbursement	107,877.45	42,537.50	65,339.95	.00
Net Revenue	175,105.25	148,618.80	26,486.45	.00
Operating Expenses				
Compensation & Benefits	304,412.89	250,165.22	54,247.67	.00
Depreciation Expense	140,015.75	112,950.74	27,065.01	.00
Contractor Fees	.00	.00	.00	.00
Communications	16,683.28	15,287.88	1,395.40	.00
TDY	2,295.09	1,874.04	421.05	.00
PCS	7,261.64-	7,001.96-	259.68-	.00
IT Expense & Maint	9,063.86	6,556.83	2,507.03	.00
Machine Expense & Maint	8,426.79	8,339.03	87.76	.00
Vehicle Expense	985.45	935.45	50.00	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,608.93	2,915.09	693.84	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	8,304.26	6,692.48	1,611.78	.00
Total Operating Expenses	486,534.66	398,714.80	87,819.86	.00
Net Operating Income/(Loss)	311,429.41-	250,096.00-	61,333.41-	.00
Interest Revenue	3,269.74	2,727.87	541.87	.00
Non-Operating Inc/(Exp)	3,148.08	2,626.41	521.67	.00
Net Income/(Loss)	305,011.59-	244,741.72-	60,269.87-	.00
Net Income/(Loss) After Distributions	305,011.59-	244,741.72-	60,269.87-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 January 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,082,436.80	1,037,979.80	44,457.00	.00
Total Revenue	1,082,436.80	1,037,979.80	44,457.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	279,063.45	247,943.55	31,119.90	.00
Total Direct Reimbursement	279,063.45	247,943.55	31,119.90	.00
Net Revenue	803,373.35	790,036.25	13,337.10	.00
Operating Expenses				
Compensation & Benefits	169,101.35	164,795.42	4,305.93	.00
Depreciation Expense	96,574.32	95,576.01	998.31	.00
Contractor Fees	.00	.00	.00	.00
Communications	9,151.18	9,018.52	132.66	.00
TDY	1,292.41	1,263.16	29.25	.00
PCS	4,301.80-	3,910.76-	391.04-	.00
IT Expense & Maint	3,906.05	3,761.41	144.64	.00
Machine Expense & Maint	4,218.75	4,136.49	82.26	.00
Vehicle Expense	164.22	161.02	3.20	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,129.71	2,081.53	48.18	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,954.62	6,811.81	142.81	.00
Total Operating Expenses	289,190.81	283,694.61	5,496.20	.00
Net Operating Income/(Loss)	514,182.54	506,341.64	7,840.90	.00
Interest Revenue	8,461.88	8,317.21	144.67	.00
Non-Operating Inc/(Exp)	.72-	.70-	.02-	.00
Net Income/(Loss)	522,643.70	514,658.15	7,985.55	.00
Net Income/(Loss) After Distributions	522,643.70	514,658.15	7,985.55	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 January 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,076,343.95	133,694.50	446,099.10	496,550.35
Total Revenue	1,076,343.95	133,694.50	446,099.10	496,550.35
Direct NAFI Reimbursement				
Gaming NAFI	789,323.55	31,132.25	343,345.10	414,846.20
Total Direct Reimbursement	789,323.55	31,132.25	343,345.10	414,846.20
Net Revenue	287,020.40	102,562.25	102,754.00	81,704.15
Operating Expenses				
Compensation & Benefits	250,670.88	23,949.76	98,863.85	127,857.27
Depreciation Expense	135,160.97	16,037.68	48,649.33	70,473.96
Contractor Fees	.00	.00	.00	.00
Communications	8,733.45	1,336.39	3,063.55	4,333.51
TDY	2,131.64	192.99	850.92	1,087.73
PCS	3,247.26-	1,318.58-	2,401.51-	472.83
IT Expense & Maint	10,652.46	663.46	5,077.47	4,911.53
Machine Expense & Maint	32,743.61	774.40	4,264.45	27,704.76
Vehicle Expense	451.65	57.78	209.22	184.65
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,512.53	318.01	1,402.10	1,792.42
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	8,971.56	745.58	3,099.12	5,126.86
Total Operating Expenses	449,781.49	42,757.47	163,078.50	243,945.52
Net Operating Income/(Loss)	162,761.09-	59,804.78	60,324.50-	162,241.37-
Interest Revenue	9,028.64	596.39	3,094.09	5,338.16
Non-Operating Inc/(Exp)	1.18-	.11-	.45-	.62-
Net Income/(Loss)	153,733.63-	60,401.06	57,230.86-	156,903.83-
Net Income/(Loss) After Distributions	153,733.63-	60,401.06	57,230.86-	156,903.83-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Four Months Ending 31 January 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,656,911.92	9,334,886.42	3,170,866.60	4,151,158.90
Total Revenue	16,656,911.92	9,334,886.42	3,170,866.60	4,151,158.90
Direct NAFI Reimbursement				
Gaming NAFI	7,814,097.15	1,915,216.60	2,545,354.70	3,353,525.85
Total Direct Reimbursement	7,814,097.15	1,915,216.60	2,545,354.70	3,353,525.85
Net Revenue	8,842,814.77	7,419,669.82	625,511.90	797,633.05
Operating Expenses				
Compensation & Benefits	2,859,805.89	1,690,913.89	643,281.78	525,610.22
Depreciation Expense	1,486,783.24	899,476.42	305,353.99	281,952.83
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	112,780.17	86,326.99	14,248.78	12,204.40
TDY	31,151.38	28,524.86	1,417.20	1,209.32
PCS	4,949.94-	6,966.62-	656.89-	2,673.57
IT Expense & Maint	96,318.09	54,311.60	23,853.11	18,153.38
Machine Expense & Maint	88,966.72	48,808.62	6,916.05	33,242.05
Vehicle Expense	9,294.53	6,418.28	1,454.66	1,421.59
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	37,004.64	21,196.95	8,686.59	7,121.10
Audit-IMCOM Int Review	2,461.56	1,408.65	580.29	472.62
Other Expenses	97,435.02	57,935.73	19,938.34	19,560.95
Total Operating Expenses	4,820,472.30	2,890,313.13	1,025,880.32	904,278.85
Net Operating Income/(Loss)	4,022,342.47	4,529,356.69	400,368.42-	106,645.80-
Interest Revenue	91,992.15	60,528.81	14,947.23	16,516.11
Non-Operating Inc/(Exp)	14,763.69	12,772.31	1,995.64	4.26-
Net Income/(Loss)	4,129,098.31	4,602,657.81	383,425.55-	90,133.95-
Distributions	2,950,167.63	3,597,428.33	502,551.71-	144,708.99-
Net Income/(Loss) After Distributions	1,178,930.68	1,005,229.48	119,126.16	54,575.04

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Four Months Ending 31 January 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,522,561.92	2,059,590.52	462,971.40	.00
Total Revenue	2,522,561.92	2,059,590.52	462,971.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	760,650.45	415,095.80	345,554.65	.00
Total Direct Reimbursement	760,650.45	415,095.80	345,554.65	.00
Net Revenue	1,761,911.47	1,644,494.72	117,416.75	.00
Operating Expenses				
Compensation & Benefits	1,192,845.83	973,922.19	218,923.64	.00
Depreciation Expense	560,088.68	452,240.58	107,848.10	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	55,400.18	50,550.58	4,849.60	.00
TDY	27,348.10	26,911.69	436.41	.00
PCS	4,265.99-	4,579.93-	313.94	.00
IT Expense & Maint	39,182.10	30,733.27	8,448.83	.00
Machine Expense & Maint	36,198.94	35,421.64	777.30	.00
Vehicle Expense	4,526.11	4,193.42	332.69	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	14,739.89	11,914.57	2,825.32	.00
Audit-IMCOM Int Review	987.22	798.18	189.04	.00
Other Expenses	38,700.98	31,463.81	7,237.17	.00
Total Operating Expenses	1,967,124.12	1,614,679.35	352,444.77	.00
Net Operating Income/(Loss)	205,212.65-	29,815.37	235,028.02-	.00
Interest Revenue	20,614.70	17,868.50	2,746.20	.00
Non-Operating Inc/(Exp)	14,776.89	12,777.83	1,999.06	.00
Net Income/(Loss)	169,821.06-	60,461.70	230,282.76-	.00
Distributions	284,882.40-	34,086.42-	250,795.98-	.00
Net Income/(Loss) After Distributions	115,061.34	94,548.12	20,513.22	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Four Months Ending 31 January 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,876,820.15	6,733,301.85	143,518.30	.00
Total Revenue	6,876,820.15	6,733,301.85	143,518.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,486,388.60	1,385,925.75	100,462.85	.00
Total Direct Reimbursement	1,486,388.60	1,385,925.75	100,462.85	.00
Net Revenue	5,390,431.55	5,347,376.10	43,055.45	.00
Operating Expenses				
Compensation & Benefits	647,701.89	630,960.81	16,741.08	.00
Depreciation Expense	386,140.96	382,143.80	3,997.16	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	32,344.48	31,923.60	420.88	.00
TDY	1,434.58	1,401.95	32.63	.00
PCS	1,728.14-	1,398.23-	329.91-	.00
IT Expense & Maint	21,222.09	20,680.60	541.49	.00
Machine Expense & Maint	12,565.40	12,404.12	161.28	.00
Vehicle Expense	1,985.29	1,937.71	47.58	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	8,361.28	8,165.08	196.20	.00
Audit-IMCOM Int Review	552.71	539.58	13.13	.00
Other Expenses	24,366.11	23,899.00	467.11	.00
Total Operating Expenses	1,135,714.77	1,113,407.90	22,306.87	.00
Net Operating Income/(Loss)	4,254,716.78	4,233,968.20	20,748.58	.00
Interest Revenue	40,573.20	39,798.71	774.49	.00
Non-Operating Inc/(Exp)	4.98-	4.86-	.12-	.00
Net Income/(Loss)	4,295,285.00	4,273,762.05	21,522.95	.00
Distributions	3,483,074.66	3,472,536.11	10,538.55	.00
Net Income/(Loss) After Distributions	812,210.34	801,225.94	10,984.40	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Four Months Ending 31 January 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,257,529.85	541,994.05	2,564,376.90	4,151,158.90
Total Revenue	7,257,529.85	541,994.05	2,564,376.90	4,151,158.90
Direct NAFI Reimbursement				
Gaming NAFI	5,567,058.10	114,195.05	2,099,337.20	3,353,525.85
Total Direct Reimbursement	5,567,058.10	114,195.05	2,099,337.20	3,353,525.85
Net Revenue	1,690,471.75	427,799.00	465,039.70	797,633.05
Operating Expenses				
Compensation & Benefits	1,019,258.17	86,030.89	407,617.06	525,610.22
Depreciation Expense	540,553.60	65,092.04	193,508.73	281,952.83
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	25,035.51	3,852.81	8,978.30	12,204.40
TDY	2,368.70	211.22	948.16	1,209.32
PCS	1,044.19	988.46-	640.92-	2,673.57
IT Expense & Maint	35,913.90	2,897.73	14,862.79	18,153.38
Machine Expense & Maint	40,202.38	982.86	5,977.47	33,242.05
Vehicle Expense	2,783.13	287.15	1,074.39	1,421.59
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	13,903.47	1,117.30	5,665.07	7,121.10
Audit-IMCOM Int Review	921.63	70.89	378.12	472.62
Other Expenses	34,367.93	2,572.92	12,234.06	19,560.95
Total Operating Expenses	1,717,633.41	162,225.88	651,128.68	904,278.85
Net Operating Income/(Loss)	27,161.66-	265,573.12	186,088.98-	106,645.80-
Interest Revenue	30,804.25	2,861.60	11,426.54	16,516.11
Non-Operating Inc/(Exp)	8.22-	.66-	3.30-	4.26-
Net Income/(Loss)	3,634.37	268,434.06	174,665.74-	90,133.95-
Distributions	248,024.63-	158,978.64	262,294.28-	144,708.99-
Net Income/(Loss) After Distributions	251,659.00	109,455.42	87,628.54	54,575.04

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 January 2021

	January Europe	January Korea	January Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	685,257.85	.00	.00
Grafenwoehr	85,403.95	.00	.00	437,345.15	.00	.00
Wiesbaden	.00	.00	.00	241,183.85	.00	.00
Vicenza	52,203.15	.00	.00	225,977.50	.00	.00
Livorno	.00	.00	.00	11,223.60	.00	.00
Stuttgart	.00	.00	.00	133,299.40	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	.00	.00	.00	83,574.00	.00	.00
Schinnen	10,828.00	.00	.00	32,100.40	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	9,043.57	.00	.00
Hohenfels	42,721.20	.00	.00	187,881.95	.00	.00
Naples Navy	.00	.00	.00	85,315.15	.00	.00
Sigonella Navy	32,985.20	.00	.00	145,854.75	.00	.00
Rota Navy	58,841.20	.00	.00	231,801.50	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	65,462.00	.00	.00	1,331,843.95	.00
Seoul	.00	18,774.60	.00	.00	124,019.30	.00
Casey & Hovey	.00	142,179.60	.00	.00	697,337.60	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	598,230.05	.00	.00	3,611,267.40	.00
Daegu	.00	213,333.55	.00	.00	968,833.60	.00
Chinhae Navy	.00	44,457.00	.00	.00	143,518.30	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	125,883.50	.00	.00	523,980.40
Fuji Marines	.00	.00	632.00	.00	.00	3,661.50
Sanno Navy	.00	.00	.00	.00	.00	.00
Atsugi Navy	.00	.00	99,756.55	.00	.00	557,619.70
Okinawa	.00	.00	7,811.00	.00	.00	18,013.65
Okinawa Marines	.00	.00	381,449.65	.00	.00	3,612,814.25
Okinawa Navy	.00	.00	45,901.80	.00	.00	156,282.50
Iwakuni Marines	.00	.00	114,468.70	.00	.00	534,683.15
Sasebo Navy	.00	.00	168,575.00	.00	.00	758,054.50
Yokosuka Navy	.00	.00	131,865.75	.00	.00	1,092,420.20
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	282,982.70	1,082,436.80	1,076,343.95	2,522,561.92	6,876,820.15	7,257,529.85

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 January 2022

	Current Balance
ASSETS	
Cash	39,339,454.24
Accounts Receivable	232,942.98
Prepaid Expenses	415,342.13
Fixed Assets	42,912,855.73
Less Accum Depreciation	33,835,659.16-
TOTAL ASSETS	49,064,935.92
LIABILITIES	
Accounts Payable	576,746.14
Distributions Payable	656,113.82
Accrued Liabilities	1,645,371.31
Accrued Salaries	433,439.15
Accrued Leave Payable	520,292.46
Total Liabilities	3,831,962.88
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,064,935.92

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 January 2022

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	3,920,265.30	.00	3,920,265.30	19,203,251.25	.00	19,203,251.25
Total Revenue	3,920,265.30	.00	3,920,265.30	19,203,251.25	.00	19,203,251.25
Direct NAFI Reimbursement						
Gaming NAFI	1,880,627.75	.00	1,880,627.75	9,014,599.61	.00	9,014,599.61
Total Direct Reimbursement	1,880,627.75	.00	1,880,627.75	9,014,599.61	.00	9,014,599.61
Net Revenue	2,039,637.55	.00	2,039,637.55	10,188,651.64	.00	10,188,651.64
Operating Expenses						
Compensation & Benefits	702,084.58	.00	702,084.58	2,819,221.67	.00	2,819,221.67
Depreciation Expense	320,796.97	.00	320,796.97	1,287,980.71	.00	1,287,980.71
Contractor Fees	.00	.00	.00	4,345.00	.00	4,345.00
Communications	18,062.55	.00	18,062.55	68,663.43	.00	68,663.43
TDY	3,962.56	.00	3,962.56	40,756.48	.00	40,756.48
PCS	16,704.95	.00	16,704.95	51,579.04	.00	51,579.04
IT Expense & Maint	292,383.83	.00	292,383.83	378,963.47	.00	378,963.47
Machine Expense & Maint	5,467.86	.00	5,467.86	75,419.33	.00	75,419.33
Vehicle Expense	1,140.31	.00	1,140.31	17,443.98	.00	17,443.98
Training	4,250.00	.00	4,250.00	5,812.75	.00	5,812.75
(Gain)/Loss on Disposals	449.42	.00	449.42	449.42	.00	449.42
Audit-Independent	9,251.17	.00	9,251.17	37,004.64	.00	37,004.64
Audit-IMCOM Int Review	5,042.51	.00	5,042.51	15,186.94	.00	15,186.94
Other Expenses	24,517.48	.00	24,517.48	108,430.61	.00	108,430.61
Total Operating Expenses	1,404,114.19	.00	1,404,114.19	4,911,257.47	.00	4,911,257.47
Net Operating Income/(Loss)	635,523.36	.00	635,523.36	5,277,394.17	.00	5,277,394.17
Interest Revenue	20,181.92	.00	20,181.92	82,456.06	.00	82,456.06
Non-Operating Inc/(Exp)	408.54	.00	408.54	2,498.98-	.00	2,498.98-
Net Income/(Loss)	656,113.82	.00	656,113.82	5,357,351.25	.00	5,357,351.25
Distributions	656,113.82	.00	656,113.82	5,033,464.15	.00	5,033,464.15
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	.00	323,887.10

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 January 2022

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,023,320.15	.00	1,023,320.15	4,844,894.40	.00	4,844,894.40
Total Revenue	1,023,320.15	.00	1,023,320.15	4,844,894.40	.00	4,844,894.40
Direct NAFI Reimbursement						
Gaming NAFI	323,136.00	.00	323,136.00	1,391,391.65	.00	1,391,391.65
Total Direct Reimbursement	323,136.00	.00	323,136.00	1,391,391.65	.00	1,391,391.65
Net Revenue	700,184.15	.00	700,184.15	3,453,502.75	.00	3,453,502.75
Operating Expenses						
Compensation & Benefits	312,087.47	.00	312,087.47	1,227,399.12	.00	1,227,399.12
Depreciation Expense	120,394.52	.00	120,394.52	483,314.76	.00	483,314.76
Contractor Fees	.00	.00	.00	1,582.47	.00	1,582.47
Communications	9,414.22	.00	9,414.22	35,027.71	.00	35,027.71
TDY	3,777.16	.00	3,777.16	38,864.76	.00	38,864.76
PCS	11,754.03	.00	11,754.03	36,808.86	.00	36,808.86
IT Expense & Maint	111,649.55	.00	111,649.55	144,789.20	.00	144,789.20
Machine Expense & Maint	1,821.35	.00	1,821.35	14,019.89	.00	14,019.89
Vehicle Expense	95.33	.00	95.33	10,648.84	.00	10,648.84
Training	1,623.36	.00	1,623.36	2,192.51	.00	2,192.51
(Gain)/Loss on Disposals	449.42	.00	449.42	449.42	.00	449.42
Audit-Independent	3,533.60	.00	3,533.60	13,641.57	.00	13,641.57
Audit-IMCOM Int Review	1,926.04	.00	1,926.04	5,620.68	.00	5,620.68
Other Expenses	9,895.49	.00	9,895.49	42,414.47	.00	42,414.47
Total Operating Expenses	588,421.54	.00	588,421.54	2,056,774.26	.00	2,056,774.26
Net Operating Income/(Loss)	111,762.61	.00	111,762.61	1,396,728.49	.00	1,396,728.49
Interest Revenue	5,071.71	.00	5,071.71	20,708.73	.00	20,708.73
Non-Operating Inc/(Exp)	408.54	.00	408.54	2,472.92-	.00	2,472.92-
Net Income/(Loss)	117,242.86	.00	117,242.86	1,414,964.30	.00	1,414,964.30
Distributions	117,242.86	.00	117,242.86	1,292,707.54	.00	1,292,707.54
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	.00	122,256.76

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 January 2022

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,326,346.90	.00	1,326,346.90	6,520,651.25	.00	6,520,651.25
Total Revenue	1,326,346.90	.00	1,326,346.90	6,520,651.25	.00	6,520,651.25
Direct NAFI Reimbursement						
Gaming NAFI	302,923.55	.00	302,923.55	1,428,151.36	.00	1,428,151.36
Total Direct Reimbursement	302,923.55	.00	302,923.55	1,428,151.36	.00	1,428,151.36
Net Revenue	1,023,423.35	.00	1,023,423.35	5,092,499.89	.00	5,092,499.89
Operating Expenses						
Compensation & Benefits	145,282.14	.00	145,282.14	580,288.69	.00	580,288.69
Depreciation Expense	80,825.04	.00	80,825.04	323,955.39	.00	323,955.39
Contractor Fees	.00	.00	.00	963.05	.00	963.05
Communications	6,329.56	.00	6,329.56	22,448.62	.00	22,448.62
TDY	67.96	.00	67.96	553.85	.00	553.85
PCS	.04	.00	.04	5,594.03	.00	5,594.03
IT Expense & Maint	66,252.57	.00	66,252.57	88,014.91	.00	88,014.91
Machine Expense & Maint	154.27	.00	154.27	19,141.36	.00	19,141.36
Vehicle Expense	375.83	.00	375.83	1,812.15	.00	1,812.15
Training	962.73	.00	962.73	1,309.10	.00	1,309.10
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,095.61	.00	2,095.61	8,246.99	.00	8,246.99
Audit-IMCOM Int Review	1,142.25	.00	1,142.25	3,390.71	.00	3,390.71
Other Expenses	5,892.69	.00	5,892.69	26,533.56	.00	26,533.56
Total Operating Expenses	309,380.69	.00	309,380.69	1,082,252.41	.00	1,082,252.41
Net Operating Income/(Loss)	714,042.66	.00	714,042.66	4,010,247.48	.00	4,010,247.48
Interest Revenue	6,916.34	.00	6,916.34	29,129.55	.00	29,129.55
Non-Operating Inc/(Exp)	.00	.00	.00	9.08-	.00	9.08-
Net Income/(Loss)	720,959.00	.00	720,959.00	4,039,367.95	.00	4,039,367.95
Distributions	720,959.00	.00	720,959.00	3,958,251.63	.00	3,958,251.63
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	.00	81,116.32

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 January 2022

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,570,598.25	.00	1,570,598.25	7,837,705.60	.00	7,837,705.60
Total Revenue	1,570,598.25	.00	1,570,598.25	7,837,705.60	.00	7,837,705.60
Direct NAFI Reimbursement						
Gaming NAFI	1,254,568.20	.00	1,254,568.20	6,195,056.60	.00	6,195,056.60
Total Direct Reimbursement	1,254,568.20	.00	1,254,568.20	6,195,056.60	.00	6,195,056.60
Net Revenue	316,030.05	.00	316,030.05	1,642,649.00	.00	1,642,649.00
Operating Expenses						
Compensation & Benefits	244,714.97	.00	244,714.97	1,011,533.86	.00	1,011,533.86
Depreciation Expense	119,577.41	.00	119,577.41	480,710.56	.00	480,710.56
Contractor Fees	.00	.00	.00	1,799.48	.00	1,799.48
Communications	2,318.77	.00	2,318.77	11,187.10	.00	11,187.10
TDY	117.44	.00	117.44	1,337.87	.00	1,337.87
PCS	4,950.88	.00	4,950.88	9,176.15	.00	9,176.15
IT Expense & Maint	114,481.71	.00	114,481.71	146,159.36	.00	146,159.36
Machine Expense & Maint	3,492.24	.00	3,492.24	42,258.08	.00	42,258.08
Vehicle Expense	669.15	.00	669.15	4,982.99	.00	4,982.99
Training	1,663.91	.00	1,663.91	2,311.14	.00	2,311.14
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,621.96	.00	3,621.96	15,116.08	.00	15,116.08
Audit-IMCOM Int Review	1,974.22	.00	1,974.22	6,175.55	.00	6,175.55
Other Expenses	8,729.30	.00	8,729.30	39,482.58	.00	39,482.58
Total Operating Expenses	506,311.96	.00	506,311.96	1,772,230.80	.00	1,772,230.80
Net Operating Income/(Loss)	190,281.91-	.00	190,281.91-	129,581.80-	.00	129,581.80-
Interest Revenue	8,193.87	.00	8,193.87	32,617.78	.00	32,617.78
Non-Operating Inc/(Exp)	.00	.00	.00	16.98-	.00	16.98-
Net Income/(Loss)	182,088.04-	.00	182,088.04-	96,981.00-	.00	96,981.00-
Distributions	182,088.04-	.00	182,088.04-	217,495.02-	.00	217,495.02-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	.00	120,514.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 January 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,920,265.30	2,316,394.45	796,027.10	807,843.75
Total Revenue	3,920,265.30	2,316,394.45	796,027.10	807,843.75
Direct NAFI Reimbursement				
Gaming NAFI	1,880,627.75	498,770.65	720,840.40	661,016.70
Total Direct Reimbursement	1,880,627.75	498,770.65	720,840.40	661,016.70
Net Revenue	2,039,637.55	1,817,623.80	75,186.70	146,827.05
Operating Expenses				
Compensation & Benefits	702,084.58	416,401.63	159,037.31	126,645.64
Depreciation Expense	320,796.97	189,759.75	69,542.18	61,495.04
Contractor Fees	.00	.00	.00	.00
Communications	18,062.55	15,909.41	1,215.81	937.33
TDY	3,962.56	3,680.05	221.89	60.62
PCS	16,704.95	.04	16,704.90	.01
IT Expense & Maint	292,383.83	164,107.76	69,296.39	58,979.68
Machine Expense & Maint	5,467.86	2,854.59	1,440.63	1,172.64
Vehicle Expense	1,140.31	1,860.30-	2,613.70	386.91
Training	4,250.00	2,385.42	1,005.57	859.01
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	9,251.17	5,192.40	2,188.89	1,869.88
Audit-IMCOM Int Review	5,042.51	2,830.20	1,193.10	1,019.21
Other Expenses	24,517.48	14,027.44	5,586.90	4,903.14
Total Operating Expenses	1,404,114.19	815,737.81	330,047.27	258,329.11
Net Operating Income/(Loss)	635,523.36	1,001,885.99	254,860.57-	111,502.06-
Interest Revenue	20,181.92	11,415.36	4,474.18	4,292.38
Non-Operating Inc/(Exp)	408.54	347.95	60.59	.00
Net Income/(Loss)	656,113.82	1,013,649.30	250,325.80-	107,209.68-
Distributions	656,113.82	1,013,649.30	250,325.80-	107,209.68-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 January 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,023,320.15	912,220.80	111,099.35	.00
Total Revenue	1,023,320.15	912,220.80	111,099.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	323,136.00	198,490.20	124,645.80	.00
Total Direct Reimbursement	323,136.00	198,490.20	124,645.80	.00
Net Revenue	700,184.15	713,730.60	13,546.45-	.00
Operating Expenses				
Compensation & Benefits	312,087.47	254,654.30	57,433.17	.00
Depreciation Expense	120,394.52	96,608.84	23,785.68	.00
Contractor Fees	.00	.00	.00	.00
Communications	9,414.22	8,962.04	452.18	.00
TDY	3,777.16	3,603.34	173.82	.00
PCS	11,754.03	.00	11,754.03	.00
IT Expense & Maint	111,649.55	89,473.83	22,175.72	.00
Machine Expense & Maint	1,821.35	1,567.13	254.22	.00
Vehicle Expense	95.33	2,270.02-	2,365.35	.00
Training	1,623.36	1,298.68	324.68	.00
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	3,533.60	2,826.87	706.73	.00
Audit-IMCOM Int Review	1,926.04	1,540.83	385.21	.00
Other Expenses	9,895.49	7,553.37	2,342.12	.00
Total Operating Expenses	588,421.54	466,268.63	122,152.91	.00
Net Operating Income/(Loss)	111,762.61	247,461.97	135,699.36-	.00
Interest Revenue	5,071.71	4,319.48	752.23	.00
Non-Operating Inc/(Exp)	408.54	347.95	60.59	.00
Net Income/(Loss)	117,242.86	252,129.40	134,886.54-	.00
Distributions	117,242.86	252,129.40	134,886.54-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 January 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,326,346.90	1,291,879.20	34,467.70	.00
Total Revenue	1,326,346.90	1,291,879.20	34,467.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	302,923.55	278,796.15	24,127.40	.00
Total Direct Reimbursement	302,923.55	278,796.15	24,127.40	.00
Net Revenue	1,023,423.35	1,013,083.05	10,340.30	.00
Operating Expenses				
Compensation & Benefits	145,282.14	141,918.88	3,363.26	.00
Depreciation Expense	80,825.04	79,957.23	867.81	.00
Contractor Fees	.00	.00	.00	.00
Communications	6,329.56	6,286.24	43.32	.00
TDY	67.96	66.21	1.75	.00
PCS	.04	.04	.00	.00
IT Expense & Maint	66,252.57	64,485.64	1,766.93	.00
Machine Expense & Maint	154.27	147.81	6.46	.00
Vehicle Expense	375.83	362.09	13.74	.00
Training	962.73	937.93	24.80	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,095.61	2,041.62	53.99	.00
Audit-IMCOM Int Review	1,142.25	1,112.82	29.43	.00
Other Expenses	5,892.69	5,769.07	123.62	.00
Total Operating Expenses	309,380.69	303,085.58	6,295.11	.00
Net Operating Income/(Loss)	714,042.66	709,997.47	4,045.19	.00
Interest Revenue	6,916.34	6,745.44	170.90	.00
Net Income/(Loss)	720,959.00	716,742.91	4,216.09	.00
Distributions	720,959.00	716,742.91	4,216.09	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 January 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,570,598.25	112,294.45	650,460.05	807,843.75
Total Revenue	1,570,598.25	112,294.45	650,460.05	807,843.75
Direct NAFI Reimbursement				
Gaming NAFI	1,254,568.20	21,484.30	572,067.20	661,016.70
Total Direct Reimbursement	1,254,568.20	21,484.30	572,067.20	661,016.70
Net Revenue	316,030.05	90,810.15	78,392.85	146,827.05
Operating Expenses				
Compensation & Benefits	244,714.97	19,828.45	98,240.88	126,645.64
Depreciation Expense	119,577.41	13,193.68	44,888.69	61,495.04
Contractor Fees	.00	.00	.00	.00
Communications	2,318.77	661.13	720.31	937.33
TDY	117.44	10.50	46.32	60.62
PCS	4,950.88	.00	4,950.87	.01
IT Expense & Maint	114,481.71	10,148.29	45,353.74	58,979.68
Machine Expense & Maint	3,492.24	1,139.65	1,179.95	1,172.64
Vehicle Expense	669.15	47.63	234.61	386.91
Training	1,663.91	148.81	656.09	859.01
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,621.96	323.91	1,428.17	1,869.88
Audit-IMCOM Int Review	1,974.22	176.55	778.46	1,019.21
Other Expenses	8,729.30	705.00	3,121.16	4,903.14
Total Operating Expenses	506,311.96	46,383.60	201,599.25	258,329.11
Net Operating Income/(Loss)	190,281.91-	44,426.55	123,206.40-	111,502.06-
Interest Revenue	8,193.87	350.44	3,551.05	4,292.38
Net Income/(Loss)	182,088.04-	44,776.99	119,655.35-	107,209.68-
Distributions	182,088.04-	44,776.99	119,655.35-	107,209.68-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Four Months Ending 31 January 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	19,203,251.25	10,901,405.90	4,202,709.70	4,099,135.65
Total Revenue	19,203,251.25	10,901,405.90	4,202,709.70	4,099,135.65
Direct NAFI Reimbursement				
Gaming NAFI	9,014,599.61	2,249,636.46	3,466,689.10	3,298,274.05
Total Direct Reimbursement	9,014,599.61	2,249,636.46	3,466,689.10	3,298,274.05
Net Revenue	10,188,651.64	8,651,769.44	736,020.60	800,861.60
Operating Expenses				
Compensation & Benefits	2,819,221.67	1,645,888.63	652,331.85	521,001.19
Depreciation Expense	1,287,980.71	764,112.66	276,783.49	247,084.56
Contractor Fees	4,345.00	2,425.70	1,003.74	915.56
Communications	68,663.43	58,201.26	5,701.18	4,760.99
TDY	40,756.48	29,320.87	10,913.01	522.60
PCS	51,579.04	35,141.11	10,875.43	5,562.50
IT Expense & Maint	378,963.47	215,743.14	88,108.87	75,111.46
Machine Expense & Maint	75,419.33	31,173.87	26,373.33	17,872.13
Vehicle Expense	17,443.98	8,767.75	5,686.46	2,989.77
Training	5,812.75	3,257.85	1,366.60	1,188.30
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	37,004.64	20,686.39	8,600.24	7,718.01
Audit-IMCOM Int Review	15,186.94	8,493.56	3,536.56	3,156.82
Other Expenses	108,430.61	63,533.48	23,205.67	21,691.46
Total Operating Expenses	4,911,257.47	2,887,195.69	1,114,486.43	909,575.35
Net Operating Income/(Loss)	5,277,394.17	5,764,573.75	378,465.83-	108,713.75-
Interest Revenue	82,456.06	47,981.48	16,887.86	17,586.72
Non-Operating Inc/(Exp)	2,498.98-	2,118.26-	372.07-	8.65-
Net Income/(Loss)	5,357,351.25	5,810,436.97	361,950.04-	91,135.68-
Distributions	5,033,464.15	5,618,058.40	431,525.93-	153,068.32-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Four Months Ending 31 January 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,844,894.40	4,185,649.20	659,245.20	.00
Total Revenue	4,844,894.40	4,185,649.20	659,245.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,391,391.65	862,202.40	529,189.25	.00
Total Direct Reimbursement	1,391,391.65	862,202.40	529,189.25	.00
Net Revenue	3,453,502.75	3,323,446.80	130,055.95	.00
Operating Expenses				
Compensation & Benefits	1,227,399.12	999,749.68	227,649.44	.00
Depreciation Expense	483,314.76	390,335.51	92,979.25	.00
Contractor Fees	1,582.47	1,331.54	250.93	.00
Communications	35,027.71	33,544.27	1,483.44	.00
TDY	38,864.76	28,692.13	10,172.63	.00
PCS	36,808.86	28,723.96	8,084.90	.00
IT Expense & Maint	144,789.20	117,534.68	27,254.52	.00
Machine Expense & Maint	14,019.89	8,775.54	5,244.35	.00
Vehicle Expense	10,648.84	6,689.69	3,959.15	.00
Training	2,192.51	1,777.58	414.93	.00
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	13,641.57	11,331.97	2,309.60	.00
Audit-IMCOM Int Review	5,620.68	4,649.59	971.09	.00
Other Expenses	42,414.47	34,451.18	7,963.29	.00
Total Operating Expenses	2,056,774.26	1,668,036.74	388,737.52	.00
Net Operating Income/(Loss)	1,396,728.49	1,655,410.06	258,681.57-	.00
Interest Revenue	20,708.73	17,647.82	3,060.91	.00
Non-Operating Inc/(Exp)	2,472.92-	2,107.94-	364.98-	.00
Net Income/(Loss)	1,414,964.30	1,670,949.94	255,985.64-	.00
Distributions	1,292,707.54	1,572,196.17	279,488.63-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Four Months Ending 31 January 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,520,651.25	6,350,135.10	170,516.15	.00
Total Revenue	6,520,651.25	6,350,135.10	170,516.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,428,151.36	1,312,121.41	116,029.95	.00
Total Direct Reimbursement	1,428,151.36	1,312,121.41	116,029.95	.00
Net Revenue	5,092,499.89	5,038,013.69	54,486.20	.00
Operating Expenses				
Compensation & Benefits	580,288.69	564,885.81	15,402.88	.00
Depreciation Expense	323,955.39	320,458.28	3,497.11	.00
Contractor Fees	963.05	933.66	29.39	.00
Communications	22,448.62	21,910.52	538.10	.00
TDY	553.85	537.26	16.59	.00
PCS	5,594.03	5,441.99	152.04	.00
IT Expense & Maint	88,014.91	85,544.52	2,470.39	.00
Machine Expense & Maint	19,141.36	18,522.72	618.64	.00
Vehicle Expense	1,812.15	1,728.65	83.50	.00
Training	1,309.10	1,273.73	35.37	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	8,246.99	8,005.29	241.70	.00
Audit-IMCOM Int Review	3,390.71	3,292.67	98.04	.00
Other Expenses	26,533.56	25,873.17	660.39	.00
Total Operating Expenses	1,082,252.41	1,058,408.27	23,844.14	.00
Net Operating Income/(Loss)	4,010,247.48	3,979,605.42	30,642.06	.00
Interest Revenue	29,129.55	28,640.06	489.49	.00
Non-Operating Inc/(Exp)	9.08-	8.80-	.28-	.00
Net Income/(Loss)	4,039,367.95	4,008,236.68	31,131.27	.00
Distributions	3,958,251.63	3,927,999.02	30,252.61	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Four Months Ending 31 January 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,837,705.60	365,621.60	3,372,948.35	4,099,135.65
Total Revenue	7,837,705.60	365,621.60	3,372,948.35	4,099,135.65
Direct NAFI Reimbursement				
Gaming NAFI	6,195,056.60	75,312.65	2,821,469.90	3,298,274.05
Total Direct Reimbursement	6,195,056.60	75,312.65	2,821,469.90	3,298,274.05
Net Revenue	1,642,649.00	290,308.95	551,478.45	800,861.60
Operating Expenses				
Compensation & Benefits	1,011,533.86	81,253.14	409,279.53	521,001.19
Depreciation Expense	480,710.56	53,318.87	180,307.13	247,084.56
Contractor Fees	1,799.48	160.50	723.42	915.56
Communications	11,187.10	2,746.47	3,679.64	4,760.99
TDY	1,337.87	91.48	723.79	522.60
PCS	9,176.15	975.16	2,638.49	5,562.50
IT Expense & Maint	146,159.36	12,663.94	58,383.96	75,111.46
Machine Expense & Maint	42,258.08	3,875.61	20,510.34	17,872.13
Vehicle Expense	4,982.99	349.41	1,643.81	2,989.77
Training	2,311.14	206.54	916.30	1,188.30
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	15,116.08	1,349.13	6,048.94	7,718.01
Audit-IMCOM Int Review	6,175.55	551.30	2,467.43	3,156.82
Other Expenses	39,482.58	3,209.13	14,581.99	21,691.46
Total Operating Expenses	1,772,230.80	160,750.68	701,904.77	909,575.35
Net Operating Income/(Loss)	129,581.80-	129,558.27	150,426.32-	108,713.75-
Interest Revenue	32,617.78	1,693.60	13,337.46	17,586.72
Non-Operating Inc/(Exp)	16.98-	1.52-	6.81-	8.65-
Net Income/(Loss)	96,981.00-	131,250.35	137,095.67-	91,135.68-
Distributions	217,495.02-	117,863.21	182,289.91-	153,068.32-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 January 2022

	January Europe	January Korea	January Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	151,502.90	.00	.00	1,039,280.00	.00	.00
Grafenwoehr	107,458.60	.00	.00	410,878.15	.00	.00
Wiesbaden	223,142.90	.00	.00	934,537.00	.00	.00
Vicenza	92,415.15	.00	.00	300,943.45	.00	.00
Livorno	31,869.85	.00	.00	59,364.85	.00	.00
Stuttgart	205,559.15	.00	.00	855,246.30	.00	.00
Baumholder	13,562.50	.00	.00	118,363.60	.00	.00
Ansbach	39,956.35	.00	.00	126,986.60	.00	.00
Schinnen	5,226.50	.00	.00	22,841.60	.00	.00
AFRC Edelweiss Lodge	3,106.55-	.00	.00	64,737.20	.00	.00
Hohenfels	44,633.45	.00	.00	252,470.45	.00	.00
Naples Navy	1,415.80-	.00	.00	230,707.40	.00	.00
Sigonella Navy	57,173.00	.00	.00	156,629.20	.00	.00
Rota Navy	55,342.15	.00	.00	271,908.60	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	294,417.90	.00	.00	1,107,734.40	.00
Seoul	.00	6,828.00	.00	.00	33,110.00	.00
Casey & Hovey	.00	188,682.65	.00	.00	893,865.05	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	604,863.20	.00	.00	3,354,148.70	.00
Daegu	.00	197,087.45	.00	.00	961,276.95	.00
Chinhae Navy	.00	34,467.70	.00	.00	170,516.15	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	103,905.45	.00	.00	341,058.45
Fuji Marines	.00	.00	1,028.00	.00	.00	10,906.00
Sanno Navy	.00	.00	62,810.25	.00	.00	349,981.20
Atsugi Navy	.00	.00	81,399.15	.00	.00	346,405.05
Okinawa	.00	.00	8,389.00	.00	.00	24,563.15
Okinawa Marines	.00	.00	700,467.00	.00	.00	3,489,363.00
Okinawa Navy	.00	.00	8,661.30	.00	.00	131,637.85
Iwakuni Marines	.00	.00	106,348.75	.00	.00	598,866.65
Sasebo Navy	.00	.00	107,788.35	.00	.00	802,691.80
Yokosuka Navy	.00	.00	389,801.00	.00	.00	1,742,232.45
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,023,320.15	1,326,346.90	1,570,598.25	4,844,894.40	6,520,651.25	7,837,705.60

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 January 2023

	Current Balance
ASSETS	
Cash--Operating	23,536,831.76
Cash--Restricted	17,219,096.52
Accounts Receivable	237,956.49
Prepaid Expenses	428,773.89
Fixed Assets	44,064,006.18
Less Accum Depreciation	34,054,098.56-
TOTAL ASSETS	51,432,566.28
LIABILITIES	
Accounts Payable	1,955,304.52
Distributions Payable	2,013,628.95
Accrued Liabilities	1,276,419.09
Accrued Salaries	443,377.67
Accrued Leave Payable	510,863.01
Total Liabilities	6,199,593.24
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,432,566.28

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 January 2023

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,606,764.25	4,593,617.00	1,013,147.25	20,552,949.45	17,485,842.00	3,067,107.45
Total Revenue	5,606,764.25	4,593,617.00	1,013,147.25	20,552,949.45	17,485,842.00	3,067,107.45
Direct NAFI Reimbursement						
Gaming NAFI	2,477,852.55	2,361,761.00	116,091.55	9,130,069.65	9,042,366.00	87,703.65
Total Direct Reimbursement	2,477,852.55	2,361,761.00	116,091.55	9,130,069.65	9,042,366.00	87,703.65
Net Revenue	3,128,911.70	2,231,856.00	897,055.70	11,422,879.80	8,443,476.00	2,979,403.80
Operating Expenses						
Compensation & Benefits	736,660.67	1,158,330.00	421,669.33-	2,802,955.11	3,476,811.00	673,855.89-
Depreciation Expense	315,090.98	307,727.00	7,363.98	1,097,047.11	1,230,908.00	133,860.89-
Contractor Fees	2,637.50	4,144.00	1,506.50-	9,275.00	16,576.00	7,301.00-
Communications	19,963.14	26,065.00	6,101.86-	72,012.53	104,260.00	32,247.47-
TDY	25,847.81	54,567.00	28,719.19-	90,941.81	208,759.00	117,817.19-
PCS	2,072.46	10,198.00	8,125.54-	97,904.95	40,792.00	57,112.95
IT Expense & Maint	25,853.13	98,437.00	72,583.87-	113,377.11	393,748.00	280,370.89-
Machine Expense & Maint	7,950.03	160,740.00	152,789.97-	177,402.77	642,960.00	465,557.23-
Vehicle Expense	4,150.85	6,003.00	1,852.15-	24,364.86	20,552.00	3,812.86
Training	.00	4,500.00	4,500.00-	.00	23,500.00	23,500.00-
(Gain)/Loss on Disposals	5,521.53	.00	5,521.53	7,993.21	.00	7,993.21
Audit-Independent	9,834.50	9,251.00	583.50	39,338.00	37,004.00	2,334.00
Audit-IMCOM Int Review	2,498.30	4,956.00	2,457.70-	13,905.45	19,824.00	5,918.55-
Other Expenses	18,768.32	26,024.00	7,255.68-	92,691.24	104,096.00	11,404.76-
Total Operating Expenses	1,176,849.22	1,870,942.00	694,092.78-	4,639,209.15	6,319,790.00	1,680,580.85-
Net Operating Income/(Loss)	1,952,062.48	360,914.00	1,591,148.48	6,783,670.65	2,123,686.00	4,659,984.65
Interest Revenue	57,350.62	19,945.00	37,405.62	196,956.72	79,780.00	117,176.72
Non-Operating Inc/(Exp)	4,215.85	.00	4,215.85	2,006.54	.00	2,006.54
Net Income/(Loss)	2,013,628.95	380,859.00	1,632,769.95	6,982,633.91	2,203,466.00	4,779,167.91
Distributions	2,013,628.95	380,859.00	1,632,769.95	6,982,633.91	2,203,466.00	4,779,167.91
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 January 2023

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,461,511.50	1,415,360.00	46,151.50	5,306,507.15	5,475,218.00	168,710.85-
Total Revenue	1,461,511.50	1,415,360.00	46,151.50	5,306,507.15	5,475,218.00	168,710.85-
Direct NAFI Reimbursement						
Gaming NAFI	407,730.70	404,696.00	3,034.70	1,520,807.40	1,549,163.00	28,355.60-
Total Direct Reimbursement	407,730.70	404,696.00	3,034.70	1,520,807.40	1,549,163.00	28,355.60-
Net Revenue	1,053,780.80	1,010,664.00	43,116.80	3,785,699.75	3,926,055.00	140,355.25-
Operating Expenses						
Compensation & Benefits	305,194.92	506,282.00	201,087.08-	1,167,558.65	1,526,577.00	359,018.35-
Depreciation Expense	140,724.40	116,771.00	23,953.40	463,935.74	467,084.00	3,148.26-
Contractor Fees	1,022.11	1,586.00	563.89-	3,614.07	6,344.00	2,729.93-
Communications	9,517.82	10,087.00	569.18-	34,326.52	40,348.00	6,021.48-
TDY	16,407.09	39,615.00	23,207.91-	40,421.66	153,859.00	113,437.34-
PCS	30.80	4,836.00	4,805.20-	12,548.05	19,344.00	6,795.95-
IT Expense & Maint	9,979.24	37,612.00	27,632.76-	44,400.29	150,448.00	106,047.71-
Machine Expense & Maint	4,805.25	23,130.00	18,324.75-	151,258.46	92,520.00	58,738.46
Vehicle Expense	3,180.73	3,460.00	279.27-	14,641.71	10,380.00	4,261.71
Training	.00	2,707.00	2,707.00-	.00	14,038.00	14,038.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,811.14	3,494.00	317.14	15,332.19	13,976.00	1,356.19
Audit-IMCOM Int Review	968.17	1,851.00	882.83-	5,422.67	7,404.00	1,981.33-
Other Expenses	5,254.42	9,853.00	4,598.58-	33,687.82	39,412.00	5,724.18-
Total Operating Expenses	500,896.09	761,284.00	260,387.91-	1,987,147.83	2,541,734.00	554,586.17-
Net Operating Income/(Loss)	552,884.71	249,380.00	303,504.71	1,798,551.92	1,384,321.00	414,230.92
Interest Revenue	14,756.31	5,122.00	9,634.31	51,458.76	20,488.00	30,970.76
Non-Operating Inc/(Exp)	5,158.83	.00	5,158.83	6,515.73	.00	6,515.73
Net Income/(Loss)	572,799.85	254,502.00	318,297.85	1,856,526.41	1,404,809.00	451,717.41
Distributions	572,799.85	254,502.00	318,297.85	1,856,526.41	1,404,809.00	451,717.41
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 January 2023

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,948,796.35	941,429.00	1,007,367.35	7,543,854.55	3,362,751.00	4,181,103.55
Total Revenue	1,948,796.35	941,429.00	1,007,367.35	7,543,854.55	3,362,751.00	4,181,103.55
Direct NAFI Reimbursement						
Gaming NAFI	370,010.45	208,056.00	161,954.45	1,561,557.25	745,426.00	816,131.25
Total Direct Reimbursement	370,010.45	208,056.00	161,954.45	1,561,557.25	745,426.00	816,131.25
Net Revenue	1,578,785.90	733,373.00	845,412.90	5,982,297.30	2,617,325.00	3,364,972.30
Operating Expenses						
Compensation & Benefits	155,061.11	306,977.00	151,915.89-	593,105.48	916,496.00	323,390.52-
Depreciation Expense	69,992.87	77,001.00	7,008.13-	256,732.75	308,004.00	51,271.25-
Contractor Fees	560.96	927.00	366.04-	2,021.54	3,708.00	1,686.46-
Communications	7,197.46	8,328.00	1,130.54-	22,313.93	33,312.00	10,998.07-
TDY	1,489.92	8,419.00	6,929.08-	9,346.74	19,938.00	10,591.26-
PCS	941.29	4,485.00	3,543.71-	20,995.96	17,940.00	3,055.96
IT Expense & Maint	5,284.15	22,690.00	17,405.85-	23,429.82	90,760.00	67,330.18-
Machine Expense & Maint	1,173.01	118,192.00	117,018.99-	17,284.20	472,768.00	455,483.80-
Vehicle Expense	6.23	604.00	597.77-	2,814.16	2,416.00	398.16
Training	.00	651.00	651.00-	.00	3,503.00	3,503.00-
(Gain)/Loss on Disposals	3,662.52	.00	3,662.52	3,662.52	.00	3,662.52
Audit-Independent	2,091.68	2,063.00	28.68	8,583.95	8,252.00	331.95
Audit-IMCOM Int Review	531.36	1,108.00	576.64-	3,041.51	4,432.00	1,390.49-
Other Expenses	6,430.04	6,323.00	107.04	24,409.55	25,292.00	882.45-
Total Operating Expenses	254,422.60	557,768.00	303,345.40-	987,742.11	1,906,821.00	919,078.89-
Net Operating Income/(Loss)	1,324,363.30	175,605.00	1,148,758.30	4,994,555.19	710,504.00	4,284,051.19
Interest Revenue	21,466.34	6,953.00	14,513.34	71,710.55	27,812.00	43,898.55
Non-Operating Inc/(Exp)	327.46-	.00	327.46-	1,615.00-	.00	1,615.00-
Net Income/(Loss)	1,345,502.18	182,558.00	1,162,944.18	5,064,650.74	738,316.00	4,326,334.74
Distributions	1,345,502.18	182,558.00	1,162,944.18	5,064,650.74	738,316.00	4,326,334.74
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 January 2023

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,196,456.40	2,236,828.00	40,371.60-	7,702,587.75	8,647,873.00	945,285.25-
Total Revenue	2,196,456.40	2,236,828.00	40,371.60-	7,702,587.75	8,647,873.00	945,285.25-
Direct NAFI Reimbursement						
Gaming NAFI	1,700,111.40	1,749,009.00	48,897.60-	6,047,705.00	6,747,777.00	700,072.00-
Total Direct Reimbursement	1,700,111.40	1,749,009.00	48,897.60-	6,047,705.00	6,747,777.00	700,072.00-
Net Revenue	496,345.00	487,819.00	8,526.00	1,654,882.75	1,900,096.00	245,213.25-
Operating Expenses						
Compensation & Benefits	276,404.64	345,071.00	68,666.36-	1,042,290.98	1,033,738.00	8,552.98
Depreciation Expense	104,373.71	113,955.00	9,581.29-	376,378.62	455,820.00	79,441.38-
Contractor Fees	1,054.43	1,631.00	576.57-	3,639.39	6,524.00	2,884.61-
Communications	3,247.86	7,650.00	4,402.14-	15,372.08	30,600.00	15,227.92-
TDY	7,950.80	6,533.00	1,417.80	41,173.41	34,962.00	6,211.41
PCS	1,100.37	877.00	223.37	64,360.94	3,508.00	60,852.94
IT Expense & Maint	10,589.74	38,135.00	27,545.26-	45,547.00	152,540.00	106,993.00-
Machine Expense & Maint	1,971.77	19,418.00	17,446.23-	8,860.11	77,672.00	68,811.89-
Vehicle Expense	963.89	1,939.00	975.11-	6,908.99	7,756.00	847.01-
Training	.00	1,142.00	1,142.00-	.00	5,959.00	5,959.00-
(Gain)/Loss on Disposals	1,859.01	.00	1,859.01	4,330.69	.00	4,330.69
Audit-Independent	3,931.68	3,694.00	237.68	15,421.86	14,776.00	645.86
Audit-IMCOM Int Review	998.77	1,997.00	998.23-	5,441.27	7,988.00	2,546.73-
Other Expenses	7,083.86	9,848.00	2,764.14-	34,593.87	39,392.00	4,798.13-
Total Operating Expenses	421,530.53	551,890.00	130,359.47-	1,664,319.21	1,871,235.00	206,915.79-
Net Operating Income/(Loss)	74,814.47	64,071.00-	138,885.47	9,436.46-	28,861.00	38,297.46-
Interest Revenue	21,127.97	7,870.00	13,257.97	73,787.41	31,480.00	42,307.41
Non-Operating Inc/(Exp)	615.52-	.00	615.52-	2,894.19-	.00	2,894.19-
Net Income/(Loss)	95,326.92	56,201.00-	151,527.92	61,456.76	60,341.00	1,115.76
Distributions	95,326.92	56,201.00-	151,527.92	61,456.76	60,341.00	1,115.76
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 January 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,606,764.25	3,160,382.50	1,267,830.05	1,178,551.70
Total Revenue	5,606,764.25	3,160,382.50	1,267,830.05	1,178,551.70
Direct NAFI Reimbursement				
Gaming NAFI	2,477,852.55	580,134.35	937,822.00	959,896.20
Total Direct Reimbursement	2,477,852.55	580,134.35	937,822.00	959,896.20
Net Revenue	3,128,911.70	2,580,248.15	330,008.05	218,655.50
Operating Expenses				
Compensation & Benefits	736,660.67	416,725.11	177,148.51	142,787.05
Depreciation Expense	315,090.98	199,369.88	56,053.71	59,667.39
Contractor Fees	2,637.50	1,431.21	673.44	532.85
Communications	19,963.14	17,019.09	1,493.80	1,450.25
TDY	25,847.81	8,058.08	16,374.49	1,415.24
PCS	2,072.46	1,026.29	275.42	770.75
IT Expense & Maint	25,853.13	13,669.68	6,900.43	5,283.02
Machine Expense & Maint	7,950.03	1,323.81	4,660.99	1,965.23
Vehicle Expense	4,150.85	3,464.64	110.51	575.70
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	5,521.53	3,662.52	.00	1,859.01
Audit-Independent	9,834.50	5,336.65	2,511.02	1,986.83
Audit-IMCOM Int Review	2,498.30	1,355.70	637.89	504.71
Other Expenses	18,768.32	11,223.84	3,189.36	4,355.12
Total Operating Expenses	1,176,849.22	683,666.50	270,029.57	223,153.15
Net Operating Income/(Loss)	1,952,062.48	1,896,581.65	59,978.48	4,497.65-
Interest Revenue	57,350.62	34,913.97	10,723.94	11,712.71
Non-Operating Inc/(Exp)	4,215.85	3,940.66	586.23	311.04-
Net Income/(Loss)	2,013,628.95	1,935,436.28	71,288.65	6,904.02
Distributions	2,013,628.95	1,935,436.28	71,288.65	6,904.02
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 January 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,461,511.50	1,171,846.50	289,665.00	.00
Total Revenue	1,461,511.50	1,171,846.50	289,665.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	407,730.70	219,039.10	188,691.60	.00
Total Direct Reimbursement	407,730.70	219,039.10	188,691.60	.00
Net Revenue	1,053,780.80	952,807.40	100,973.40	.00
Operating Expenses				
Compensation & Benefits	305,194.92	229,659.49	75,535.43	.00
Depreciation Expense	140,724.40	119,926.87	20,797.53	.00
Contractor Fees	1,022.11	784.50	237.61	.00
Communications	9,517.82	8,948.23	569.59	.00
TDY	16,407.09	6,340.38	10,066.71	.00
PCS	30.80	30.80	.00	.00
IT Expense & Maint	9,979.24	7,500.22	2,479.02	.00
Machine Expense & Maint	4,805.25	149.72	4,655.53	.00
Vehicle Expense	3,180.73	3,159.19	21.54	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,811.14	2,925.20	885.94	.00
Audit-IMCOM Int Review	968.17	743.11	225.06	.00
Other Expenses	5,254.42	3,653.65	1,600.77	.00
Total Operating Expenses	500,896.09	383,821.36	117,074.73	.00
Net Operating Income/(Loss)	552,884.71	568,986.04	16,101.33-	.00
Interest Revenue	14,756.31	12,245.39	2,510.92	.00
Non-Operating Inc/(Exp)	5,158.83	4,318.18	840.65	.00
Net Income/(Loss)	572,799.85	585,549.61	12,749.76-	.00
Distributions	572,799.85	585,549.61	12,749.76-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 January 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,196,456.40	95,635.55	922,269.15	1,178,551.70
Total Revenue	2,196,456.40	95,635.55	922,269.15	1,178,551.70
Direct NAFI Reimbursement				
Gaming NAFI	1,700,111.40	24,065.75	716,149.45	959,896.20
Total Direct Reimbursement	1,700,111.40	24,065.75	716,149.45	959,896.20
Net Revenue	496,345.00	71,569.80	206,119.70	218,655.50
Operating Expenses				
Compensation & Benefits	276,404.64	34,370.72	99,246.87	142,787.05
Depreciation Expense	104,373.71	9,854.52	34,851.80	59,667.39
Contractor Fees	1,054.43	101.22	420.36	532.85
Communications	3,247.86	897.30	900.31	1,450.25
TDY	7,950.80	268.86	6,266.70	1,415.24
PCS	1,100.37	63.97	265.65	770.75
IT Expense & Maint	10,589.74	1,039.50	4,267.22	5,283.02
Machine Expense & Maint	1,971.77	1.27	5.27	1,965.23
Vehicle Expense	963.89	300.16	88.03	575.70
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	1,859.01	.00	.00	1,859.01
Audit-Independent	3,931.68	377.44	1,567.41	1,986.83
Audit-IMCOM Int Review	998.77	95.88	398.18	504.71
Other Expenses	7,083.86	1,172.29	1,556.45	4,355.12
Total Operating Expenses	421,530.53	48,543.13	149,834.25	223,153.15
Net Operating Income/(Loss)	74,814.47	23,026.67	56,285.45	4,497.65-
Interest Revenue	21,127.97	1,454.30	7,960.96	11,712.71
Non-Operating Inc/(Exp)	615.52-	59.09-	245.39-	311.04-
Net Income/(Loss)	95,326.92	24,421.88	64,001.02	6,904.02
Distributions	95,326.92	24,421.88	64,001.02	6,904.02
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 January 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,948,796.35	1,892,900.45	55,895.90	.00
Total Revenue	1,948,796.35	1,892,900.45	55,895.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	370,010.45	337,029.50	32,980.95	.00
Total Direct Reimbursement	370,010.45	337,029.50	32,980.95	.00
Net Revenue	1,578,785.90	1,555,870.95	22,914.95	.00
Operating Expenses				
Compensation & Benefits	155,061.11	152,694.90	2,366.21	.00
Depreciation Expense	69,992.87	69,588.49	404.38	.00
Contractor Fees	560.96	545.49	15.47	.00
Communications	7,197.46	7,173.56	23.90	.00
TDY	1,489.92	1,448.84	41.08	.00
PCS	941.29	931.52	9.77	.00
IT Expense & Maint	5,284.15	5,129.96	154.19	.00
Machine Expense & Maint	1,173.01	1,172.82	.19	.00
Vehicle Expense	6.23	5.29	.94	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	3,662.52	3,662.52	.00	.00
Audit-Independent	2,091.68	2,034.01	57.67	.00
Audit-IMCOM Int Review	531.36	516.71	14.65	.00
Other Expenses	6,430.04	6,397.90	32.14	.00
Total Operating Expenses	254,422.60	251,302.01	3,120.59	.00
Net Operating Income/(Loss)	1,324,363.30	1,304,568.94	19,794.36	.00
Interest Revenue	21,466.34	21,214.28	252.06	.00
Non-Operating Inc/(Exp)	327.46-	318.43-	9.03-	.00
Net Income/(Loss)	1,345,502.18	1,325,464.79	20,037.39	.00
Distributions	1,345,502.18	1,325,464.79	20,037.39	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Four Months Ending 31 January 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	20,552,949.45	12,259,483.20	4,062,479.40	4,230,986.85
Total Revenue	20,552,949.45	12,259,483.20	4,062,479.40	4,230,986.85
Direct NAFI Reimbursement				
Gaming NAFI	9,130,069.65	2,446,557.05	3,263,509.40	3,420,003.20
Total Direct Reimbursement	9,130,069.65	2,446,557.05	3,263,509.40	3,420,003.20
Net Revenue	11,422,879.80	9,812,926.15	798,970.00	810,983.65
Operating Expenses				
Compensation & Benefits	2,802,955.11	1,622,207.82	642,762.12	537,985.17
Depreciation Expense	1,097,047.11	674,490.87	215,843.52	206,712.72
Contractor Fees	9,275.00	5,122.95	2,333.73	1,818.32
Communications	72,012.53	58,277.18	8,043.70	5,691.65
TDY	90,941.81	34,786.51	42,060.32	14,094.98
PCS	97,904.95	28,683.40	21,791.12	47,430.43
IT Expense & Maint	113,377.11	60,761.22	29,951.60	22,664.29
Machine Expense & Maint	177,402.77	165,977.89	7,022.76	4,402.12
Vehicle Expense	24,364.86	17,082.98	3,074.71	4,207.17
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	7,993.21	6,134.20	.00	1,859.01
Audit-Independent	39,338.00	21,746.35	9,890.90	7,700.75
Audit-IMCOM Int Review	13,905.45	7,700.31	3,491.21	2,713.93
Other Expenses	92,691.24	54,450.50	17,729.83	20,510.91
Total Operating Expenses	4,639,209.15	2,757,422.18	1,003,995.52	877,791.45
Net Operating Income/(Loss)	6,783,670.65	7,055,503.97	205,025.52-	66,807.80-
Interest Revenue	196,956.72	117,492.44	40,166.60	39,297.68
Non-Operating Inc/(Exp)	2,006.54	3,638.22	187.46-	1,444.22-
Net Income/(Loss)	6,982,633.91	7,176,634.63	165,046.38-	28,954.34-
Distributions	6,982,633.91	7,176,634.63	165,046.38-	28,954.34-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Four Months Ending 31 January 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,306,507.15	4,362,583.60	943,923.55	.00
Total Revenue	5,306,507.15	4,362,583.60	943,923.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,520,807.40	871,516.75	649,290.65	.00
Total Direct Reimbursement	1,520,807.40	871,516.75	649,290.65	.00
Net Revenue	3,785,699.75	3,491,066.85	294,632.90	.00
Operating Expenses				
Compensation & Benefits	1,167,558.65	905,611.62	261,947.03	.00
Depreciation Expense	463,935.74	381,546.03	82,389.71	.00
Contractor Fees	3,614.07	2,802.01	812.06	.00
Communications	34,326.52	32,315.49	2,011.03	.00
TDY	40,421.66	24,346.95	16,074.71	.00
PCS	12,548.05	4,903.75	7,644.30	.00
IT Expense & Maint	44,400.29	33,517.94	10,882.35	.00
Machine Expense & Maint	151,258.46	146,079.75	5,178.71	.00
Vehicle Expense	14,641.71	12,345.67	2,296.04	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	15,332.19	11,892.92	3,439.27	.00
Audit-IMCOM Int Review	5,422.67	4,210.40	1,212.27	.00
Other Expenses	33,687.82	25,326.48	8,361.34	.00
Total Operating Expenses	1,987,147.83	1,584,899.01	402,248.82	.00
Net Operating Income/(Loss)	1,798,551.92	1,906,167.84	107,615.92-	.00
Interest Revenue	51,458.76	41,995.53	9,463.23	.00
Non-Operating Inc/(Exp)	6,515.73	5,491.62	1,024.11	.00
Net Income/(Loss)	1,856,526.41	1,953,654.99	97,128.58-	.00
Distributions	1,856,526.41	1,953,654.99	97,128.58-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Four Months Ending 31 January 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,543,854.55	7,422,261.70	121,592.85	.00
Total Revenue	7,543,854.55	7,422,261.70	121,592.85	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,561,557.25	1,476,442.25	85,115.00	.00
Total Direct Reimbursement	1,561,557.25	1,476,442.25	85,115.00	.00
Net Revenue	5,982,297.30	5,945,819.45	36,477.85	.00
Operating Expenses				
Compensation & Benefits	593,105.48	584,132.44	8,973.04	.00
Depreciation Expense	256,732.75	255,128.37	1,604.38	.00
Contractor Fees	2,021.54	1,967.54	54.00	.00
Communications	22,313.93	22,238.45	75.48	.00
TDY	9,346.74	9,149.67	197.07	.00
PCS	20,995.96	20,493.97	501.99	.00
IT Expense & Maint	23,429.82	22,764.02	665.80	.00
Machine Expense & Maint	17,284.20	17,283.44	.76	.00
Vehicle Expense	2,814.16	2,807.64	6.52	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	3,662.52	3,662.52	.00	.00
Audit-Independent	8,583.95	8,355.01	228.94	.00
Audit-IMCOM Int Review	3,041.51	2,960.64	80.87	.00
Other Expenses	24,409.55	24,202.26	207.29	.00
Total Operating Expenses	987,742.11	975,145.97	12,596.14	.00
Net Operating Income/(Loss)	4,994,555.19	4,970,673.48	23,881.71	.00
Interest Revenue	71,710.55	70,688.58	1,021.97	.00
Non-Operating Inc/(Exp)	1,615.00-	1,572.00-	43.00-	.00
Net Income/(Loss)	5,064,650.74	5,039,790.06	24,860.68	.00
Distributions	5,064,650.74	5,039,790.06	24,860.68	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Four Months Ending 31 January 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,702,587.75	474,637.90	2,996,963.00	4,230,986.85
Total Revenue	7,702,587.75	474,637.90	2,996,963.00	4,230,986.85
Direct NAFI Reimbursement				
Gaming NAFI	6,047,705.00	98,598.05	2,529,103.75	3,420,003.20
Total Direct Reimbursement	6,047,705.00	98,598.05	2,529,103.75	3,420,003.20
Net Revenue	1,654,882.75	376,039.85	467,859.25	810,983.65
Operating Expenses				
Compensation & Benefits	1,042,290.98	132,463.76	371,842.05	537,985.17
Depreciation Expense	376,378.62	37,816.47	131,849.43	206,712.72
Contractor Fees	3,639.39	353.40	1,467.67	1,818.32
Communications	15,372.08	3,723.24	5,957.19	5,691.65
TDY	41,173.41	1,289.89	25,788.54	14,094.98
PCS	64,360.94	3,285.68	13,644.83	47,430.43
IT Expense & Maint	45,547.00	4,479.26	18,403.45	22,664.29
Machine Expense & Maint	8,860.11	2,614.70	1,843.29	4,402.12
Vehicle Expense	6,908.99	1,929.67	772.15	4,207.17
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	4,330.69	2,471.68	.00	1,859.01
Audit-Independent	15,421.86	1,498.42	6,222.69	7,700.75
Audit-IMCOM Int Review	5,441.27	529.27	2,198.07	2,713.93
Other Expenses	34,593.87	4,921.76	9,161.20	20,510.91
Total Operating Expenses	1,664,319.21	197,377.20	589,150.56	877,791.45
Net Operating Income/(Loss)	9,436.46-	178,662.65	121,291.31-	66,807.80-
Interest Revenue	73,787.41	4,808.33	29,681.40	39,297.68
Non-Operating Inc/(Exp)	2,894.19-	281.40-	1,168.57-	1,444.22-
Net Income/(Loss)	61,456.76	183,189.58	92,778.48-	28,954.34-
Distributions	61,456.76	183,189.58	92,778.48-	28,954.34-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 January 2023

	January Europe	January Korea	January Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	196,939.85	.00	.00	1,114,232.45	.00	.00
Grafenwoehr	150,971.25	.00	.00	559,785.05	.00	.00
Wiesbaden	209,765.65	.00	.00	875,626.40	.00	.00
Vicenza	143,860.95	.00	.00	295,670.70	.00	.00
Livorno	8,955.15	.00	.00	53,806.55	.00	.00
Stuttgart	259,735.90	.00	.00	803,090.90	.00	.00
Baumholder	34,862.40	.00	.00	166,040.00	.00	.00
Ansbach	79,425.75	.00	.00	259,563.30	.00	.00
Brunssum	13,825.90	.00	.00	53,971.75	.00	.00
AFRC Edelweiss Lodge	35,876.90	.00	.00	58,576.55	.00	.00
Hohenfels	37,626.80	.00	.00	122,219.95	.00	.00
Naples Navy	99,610.30	.00	.00	410,803.40	.00	.00
Sigonella Navy	101,111.25	.00	.00	212,179.50	.00	.00
Rota Navy	78,109.10	.00	.00	285,370.35	.00	.00
Souda Bay Navy	10,834.35	.00	.00	35,570.30	.00	.00
AFRC Dragon Hill Lodge	.00	562,130.45	.00	.00	1,728,304.35	.00
Seoul	.00	15,116.05	.00	.00	63,879.65	.00
Casey & Hovey	.00	153,938.10	.00	.00	711,524.40	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	932,127.30	.00	.00	4,070,212.45	.00
Daegu	.00	229,588.55	.00	.00	848,340.85	.00
Chinhae Navy	.00	55,895.90	.00	.00	121,592.85	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	85,079.95	.00	.00	441,246.30
Fuji Marines	.00	.00	2,687.00	.00	.00	9,904.50
Sanno Navy	.00	.00	138,279.70	.00	.00	378,886.50
Atsugi Navy	.00	.00	49,710.75	.00	.00	230,082.20
Okinawa	.00	.00	10,555.60	.00	.00	33,391.60
Okinawa Marines	.00	.00	1,093,316.40	.00	.00	3,717,018.05
Okinawa Navy	.00	.00	21,016.20	.00	.00	117,154.15
Iwakuni Marines	.00	.00	82,548.30	.00	.00	504,064.30
Sasebo Navy	.00	.00	172,159.95	.00	.00	673,199.60
Yokosuka Navy	.00	.00	535,894.55	.00	.00	1,584,256.55
Singapore Navy	.00	.00	5,208.00	.00	.00	13,384.00
Total Gaming Revenue	1,461,511.50	1,948,796.35	2,196,456.40	5,306,507.15	7,543,854.55	7,702,587.75

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 January 2024

	Current Balance
ASSETS	
Cash--Operating	30,107,447.82
Cash--Restricted	2,489,687.72
Accounts Receivable	468,406.14
Prepaid Expenses	942,219.64
Fixed Assets	51,274,235.22
Less Accum Depreciation	31,665,117.42-
TOTAL ASSETS	53,616,879.12
LIABILITIES	
Accounts Payable	3,384,537.65
Distributions Payable	2,336,234.21
Accrued Liabilities	1,613,579.03
Accrued Salaries	498,303.85
Accrued Leave Payable	551,251.34
Total Liabilities	8,383,906.08
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	53,616,879.12

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 January 2024

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	6,432,421.45	5,441,951.00	990,470.45	22,668,895.41	22,216,637.00	452,258.41
Total Revenue	6,432,421.45	5,441,951.00	990,470.45	22,668,895.41	22,216,637.00	452,258.41
Direct NAFI Reimbursement						
Gaming NAFI	2,601,591.35	2,423,329.00	178,262.35	10,210,937.95	9,946,233.00	264,704.95
Total Direct Reimbursement	2,601,591.35	2,423,329.00	178,262.35	10,210,937.95	9,946,233.00	264,704.95
Net Revenue	3,830,830.10	3,018,622.00	812,208.10	12,457,957.46	12,270,404.00	187,553.46
Operating Expenses						
Compensation & Benefits	817,100.06	1,211,679.00	394,578.94-	3,040,119.43	3,542,256.00	502,136.57-
Depreciation Expense	396,545.92	355,087.00	41,458.92	1,556,340.92	1,420,348.00	135,992.92
Contractor Fees	1,794.00	9,104.00	7,310.00-	24,986.00	36,416.00	11,430.00-
Communications	18,858.84	21,905.00	3,046.16-	69,282.50	87,620.00	18,337.50-
TDY	111,917.64	78,002.00	33,915.64	228,665.89	294,415.00	65,749.11-
PCS	14,915.75	10,981.00	3,934.75	56,705.49	43,924.00	12,781.49
IT Expense & Maint	83,493.82	86,074.00	2,580.18-	234,169.51	344,296.00	110,126.49-
Machine Expense & Maint	77,374.90	160,090.00	82,715.10-	1,329,710.14	640,360.00	689,350.14
Vehicle Expense	3,568.42	7,488.00	3,919.58-	17,992.73	24,767.00	6,774.27-
Training	.00	18,734.00	18,734.00-	9,742.53	73,780.00	64,037.47-
(Gain)/Loss on Disposals	.00	.00	.00	68,821.35	.00	68,821.35
Audit-Independent	9,834.50	9,251.00	583.50	39,338.00	37,004.00	2,334.00
Audit-IMCOM Int Review	980.95	4,288.00	3,307.05-	5,747.36	17,152.00	11,404.64-
Other Expenses	25,601.59	27,868.00	2,266.41-	97,611.14	111,472.00	13,860.86-
Total Operating Expenses	1,561,986.39	2,000,551.00	438,564.61-	6,779,232.99	6,673,810.00	105,422.99
Net Operating Income/(Loss)	2,268,843.71	1,018,071.00	1,250,772.71	5,678,724.47	5,596,594.00	82,130.47
Interest Revenue	65,892.60	60,136.00	5,756.60	238,191.83	240,544.00	2,352.17-
Non-Operating Inc/(Exp)	1,497.90	.00	1,497.90	2,226.26	.00	2,226.26
Net Income/(Loss)	2,336,234.21	1,078,207.00	1,258,027.21	5,919,142.56	5,837,138.00	82,004.56
Distributions	2,336,234.21	1,078,207.00	1,258,027.21	5,919,142.56	5,837,138.00	82,004.56
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 January 2024

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,808,650.65	1,501,415.00	307,235.65	6,481,563.56	5,844,174.00	637,389.56
Total Revenue	1,808,650.65	1,501,415.00	307,235.65	6,481,563.56	5,844,174.00	637,389.56
Direct NAFI Reimbursement						
Gaming NAFI	503,447.95	437,566.00	65,881.95	1,863,845.25	1,709,072.00	154,773.25
Total Direct Reimbursement	503,447.95	437,566.00	65,881.95	1,863,845.25	1,709,072.00	154,773.25
Net Revenue	1,305,202.70	1,063,849.00	241,353.70	4,617,718.31	4,135,102.00	482,616.31
Operating Expenses						
Compensation & Benefits	318,499.19	536,644.00	218,144.81-	1,215,952.53	1,577,389.00	361,436.47-
Depreciation Expense	147,402.56	148,496.00	1,093.44-	586,438.88	593,984.00	7,545.12-
Contractor Fees	703.62	3,578.00	2,874.38-	10,048.37	14,312.00	4,263.63-
Communications	8,733.77	9,173.00	439.23-	35,711.33	36,692.00	980.67-
TDY	60,327.10	33,433.00	26,894.10	132,047.33	134,511.00	2,463.67-
PCS	3,076.79	1,386.00	1,690.79	40,550.90	5,544.00	35,006.90
IT Expense & Maint	16,689.16	33,681.00	16,991.84-	78,351.87	134,724.00	56,372.13-
Machine Expense & Maint	71,644.31	55,055.00	16,589.31	430,400.33	220,220.00	210,180.33
Vehicle Expense	2,059.21	5,185.00	3,125.79-	8,947.10	15,555.00	6,607.90-
Training	.00	9,823.00	9,823.00-	2,931.98	38,079.00	35,147.02-
(Gain)/Loss on Disposals	.00	.00	.00	67,339.13	.00	67,339.13
Audit-Independent	3,857.12	3,622.00	235.12	15,744.98	14,488.00	1,256.98
Audit-IMCOM Int Review	384.70	1,680.00	1,295.30-	2,305.22	6,720.00	4,414.78-
Other Expenses	9,253.69	10,560.00	1,306.31-	35,904.73	42,240.00	6,335.27-
Total Operating Expenses	642,631.22	852,316.00	209,684.78-	2,662,674.68	2,834,458.00	171,783.32-
Net Operating Income/(Loss)	662,571.48	211,533.00	451,038.48	1,955,043.63	1,300,644.00	654,399.63
Interest Revenue	19,794.14	15,972.00	3,822.14	71,552.84	63,888.00	7,664.84
Non-Operating Inc/(Exp)	1,713.98	.00	1,713.98	2,451.78	.00	2,451.78
Net Income/(Loss)	684,079.60	227,505.00	456,574.60	2,029,048.25	1,364,532.00	664,516.25
Distributions	684,079.60	227,505.00	456,574.60	2,029,048.25	1,364,532.00	664,516.25
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 January 2024

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,208,995.90	1,893,578.00	315,417.90	7,135,769.00	7,853,326.00	717,557.00-
Total Revenue	2,208,995.90	1,893,578.00	315,417.90	7,135,769.00	7,853,326.00	717,557.00-
Direct NAFI Reimbursement						
Gaming NAFI	419,182.40	394,900.00	24,282.40	1,492,646.05	1,631,427.00	138,780.95-
Total Direct Reimbursement	419,182.40	394,900.00	24,282.40	1,492,646.05	1,631,427.00	138,780.95-
Net Revenue	1,789,813.50	1,498,678.00	291,135.50	5,643,122.95	6,221,899.00	578,776.05-
Operating Expenses						
Compensation & Benefits	193,557.65	308,233.00	114,675.35-	690,346.62	899,221.00	208,874.38-
Depreciation Expense	101,686.23	85,403.00	16,283.23	383,544.56	341,612.00	41,932.56
Contractor Fees	401.35	1,957.00	1,555.65-	5,407.01	7,828.00	2,420.99-
Communications	6,407.88	5,639.00	768.88	21,879.12	22,556.00	676.88-
TDY	11,104.81	9,528.00	1,576.81	21,303.94	41,338.00	20,034.06-
PCS	6,579.17	2,825.00	3,754.17	20,513.75	11,300.00	9,213.75
IT Expense & Maint	24,701.30	17,731.00	6,970.30	57,317.79	70,924.00	13,606.21-
Machine Expense & Maint	2,571.01	6,708.00	4,136.99-	135,443.63	26,832.00	108,611.63
Vehicle Expense	740.47	718.00	22.47	2,397.66	2,872.00	474.34-
Training	.00	6,065.00	6,065.00-	2,461.96	21,884.00	19,422.04-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,200.25	2,002.00	198.25	8,568.11	8,008.00	560.11
Audit-IMCOM Int Review	219.47	930.00	710.53-	1,248.23	3,720.00	2,471.77-
Other Expenses	6,491.43	6,992.00	500.57-	24,777.46	27,968.00	3,190.54-
Total Operating Expenses	356,661.02	454,731.00	98,069.98-	1,375,209.84	1,486,063.00	110,853.16-
Net Operating Income/(Loss)	1,433,152.48	1,043,947.00	389,205.48	4,267,913.11	4,735,836.00	467,922.89-
Interest Revenue	22,647.29	21,090.00	1,557.29	81,866.54	84,360.00	2,493.46-
Non-Operating Inc/(Exp)	79.54-	.00	79.54-	82.97-	.00	82.97-
Net Income/(Loss)	1,455,720.23	1,065,037.00	390,683.23	4,349,696.68	4,820,196.00	470,499.32-
Distributions	1,455,720.23	1,065,037.00	390,683.23	4,349,696.68	4,820,196.00	470,499.32-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 January 2024

	January Actual	January Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,414,774.90	2,046,958.00	367,816.90	9,051,562.85	8,519,137.00	532,425.85
Total Revenue	2,414,774.90	2,046,958.00	367,816.90	9,051,562.85	8,519,137.00	532,425.85
Direct NAFI Reimbursement						
Gaming NAFI	1,678,961.00	1,590,863.00	88,098.00	6,854,446.65	6,605,734.00	248,712.65
Total Direct Reimbursement	1,678,961.00	1,590,863.00	88,098.00	6,854,446.65	6,605,734.00	248,712.65
Net Revenue	735,813.90	456,095.00	279,718.90	2,197,116.20	1,913,403.00	283,713.20
Operating Expenses						
Compensation & Benefits	305,043.22	366,802.00	61,758.78-	1,133,820.28	1,065,646.00	68,174.28
Depreciation Expense	147,457.13	121,188.00	26,269.13	586,357.48	484,752.00	101,605.48
Contractor Fees	689.03	3,569.00	2,879.97-	9,530.62	14,276.00	4,745.38-
Communications	3,717.19	7,093.00	3,375.81-	11,692.05	28,372.00	16,679.95-
TDY	40,485.73	35,041.00	5,444.73	75,314.62	118,566.00	43,251.38-
PCS	5,259.79	6,770.00	1,510.21-	4,359.16-	27,080.00	31,439.16-
IT Expense & Maint	42,103.36	34,662.00	7,441.36	98,499.85	138,648.00	40,148.15-
Machine Expense & Maint	3,159.58	98,327.00	95,167.42-	763,866.18	393,308.00	370,558.18
Vehicle Expense	768.74	1,585.00	816.26-	6,647.97	6,340.00	307.97
Training	.00	2,846.00	2,846.00-	4,348.59	13,817.00	9,468.41-
(Gain)/Loss on Disposals	.00	.00	.00	1,482.22	.00	1,482.22
Audit-Independent	3,777.13	3,627.00	150.13	15,024.91	14,508.00	516.91
Audit-IMCOM Int Review	376.78	1,678.00	1,301.22-	2,193.91	6,712.00	4,518.09-
Other Expenses	9,856.47	10,316.00	459.53-	36,928.95	41,264.00	4,335.05-
Total Operating Expenses	562,694.15	693,504.00	130,809.85-	2,741,348.47	2,353,289.00	388,059.47
Net Operating Income/(Loss)	173,119.75	237,409.00-	410,528.75	544,232.27-	439,886.00-	104,346.27-
Interest Revenue	23,451.17	23,074.00	377.17	84,772.45	92,296.00	7,523.55-
Non-Operating Inc/(Exp)	136.54-	.00	136.54-	142.55-	.00	142.55-
Net Income/(Loss)	196,434.38	214,335.00-	410,769.38	459,602.37-	347,590.00-	112,012.37-
Distributions	196,434.38	214,335.00-	410,769.38	459,602.37-	347,590.00-	112,012.37-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 January 2024

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,432,421.45	3,765,387.55	1,272,977.70	1,394,056.20
Total Revenue	6,432,421.45	3,765,387.55	1,272,977.70	1,394,056.20
Direct NAFI Reimbursement				
Gaming NAFI	2,601,591.35	683,980.65	956,101.35	961,509.35
Total Direct Reimbursement	2,601,591.35	683,980.65	956,101.35	961,509.35
Net Revenue	3,830,830.10	3,081,406.90	316,876.35	432,546.85
Operating Expenses				
Compensation & Benefits	817,100.06	475,807.98	202,503.13	138,788.95
Depreciation Expense	396,545.92	238,543.90	79,575.43	78,426.59
Contractor Fees	1,794.00	1,001.95	458.72	333.33
Communications	18,858.84	15,151.33	1,926.32	1,781.19
TDY	111,917.64	50,663.06	49,477.62	11,776.96
PCS	14,915.75	9,374.47	2,756.67	2,784.61
IT Expense & Maint	83,493.82	40,822.41	22,262.24	20,409.17
Machine Expense & Maint	77,374.90	49,319.71	26,360.62	1,694.57
Vehicle Expense	3,568.42	2,923.01	232.97	412.44
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,492.66	2,514.51	1,827.33
Audit-IMCOM Int Review	980.95	547.85	250.83	182.27
Other Expenses	25,601.59	15,092.10	4,818.53	5,690.96
Total Operating Expenses	1,561,986.39	904,740.43	393,137.59	264,108.37
Net Operating Income/(Loss)	2,268,843.71	2,176,666.47	76,261.24-	168,438.48
Interest Revenue	65,892.60	40,522.81	13,717.52	11,652.27
Non-Operating Inc/(Exp)	1,497.90	1,363.49	200.47	66.06-
Net Income/(Loss)	2,336,234.21	2,218,552.77	62,343.25-	180,024.69
Distributions	2,336,234.21	2,218,552.77	62,343.25-	180,024.69
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 January 2024

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,808,650.65	1,442,368.10	366,282.55	.00
Total Revenue	1,808,650.65	1,442,368.10	366,282.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	503,447.95	263,539.05	239,908.90	.00
Total Direct Reimbursement	503,447.95	263,539.05	239,908.90	.00
Net Revenue	1,305,202.70	1,178,829.05	126,373.65	.00
Operating Expenses				
Compensation & Benefits	318,499.19	248,559.23	69,939.96	.00
Depreciation Expense	147,402.56	122,803.02	24,599.54	.00
Contractor Fees	703.62	545.20	158.42	.00
Communications	8,733.77	7,881.29	852.48	.00
TDY	60,327.10	38,025.61	22,301.49	.00
PCS	3,076.79	2,477.98	598.81	.00
IT Expense & Maint	16,689.16	12,779.92	3,909.24	.00
Machine Expense & Maint	71,644.31	46,520.53	25,123.78	.00
Vehicle Expense	2,059.21	1,985.70	73.51	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,857.12	2,988.74	868.38	.00
Audit-IMCOM Int Review	384.70	298.09	86.61	.00
Other Expenses	9,253.69	7,150.73	2,102.96	.00
Total Operating Expenses	642,631.22	492,016.04	150,615.18	.00
Net Operating Income/(Loss)	662,571.48	686,813.01	24,241.53-	.00
Interest Revenue	19,794.14	16,529.43	3,264.71	.00
Non-Operating Inc/(Exp)	1,713.98	1,454.01	259.97	.00
Net Income/(Loss)	684,079.60	704,796.45	20,716.85-	.00
Distributions	684,079.60	704,796.45	20,716.85-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 January 2024

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,208,995.90	2,181,749.15	27,246.75	.00
Total Revenue	2,208,995.90	2,181,749.15	27,246.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	419,182.40	403,296.20	15,886.20	.00
Total Direct Reimbursement	419,182.40	403,296.20	15,886.20	.00
Net Revenue	1,789,813.50	1,778,452.95	11,360.55	.00
Operating Expenses				
Compensation & Benefits	193,557.65	190,119.87	3,437.78	.00
Depreciation Expense	101,686.23	100,689.79	996.44	.00
Contractor Fees	401.35	388.72	12.63	.00
Communications	6,407.88	6,385.84	22.04	.00
TDY	11,104.81	10,755.28	349.53	.00
PCS	6,579.17	6,506.79	72.38	.00
IT Expense & Maint	24,701.30	23,902.19	799.11	.00
Machine Expense & Maint	2,571.01	2,518.98	52.03	.00
Vehicle Expense	740.47	734.38	6.09	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,200.25	2,131.00	69.25	.00
Audit-IMCOM Int Review	219.47	212.56	6.91	.00
Other Expenses	6,491.43	6,424.17	67.26	.00
Total Operating Expenses	356,661.02	350,769.57	5,891.45	.00
Net Operating Income/(Loss)	1,433,152.48	1,427,683.38	5,469.10	.00
Interest Revenue	22,647.29	22,369.48	277.81	.00
Non-Operating Inc/(Exp)	79.54-	77.04-	2.50-	.00
Net Income/(Loss)	1,455,720.23	1,449,975.82	5,744.41	.00
Distributions	1,455,720.23	1,449,975.82	5,744.41	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 January 2024

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,414,774.90	141,270.30	879,448.40	1,394,056.20
Total Revenue	2,414,774.90	141,270.30	879,448.40	1,394,056.20
Direct NAFI Reimbursement				
Gaming NAFI	1,678,961.00	17,145.40	700,306.25	961,509.35
Total Direct Reimbursement	1,678,961.00	17,145.40	700,306.25	961,509.35
Net Revenue	735,813.90	124,124.90	179,142.15	432,546.85
Operating Expenses				
Compensation & Benefits	305,043.22	37,128.88	129,125.39	138,788.95
Depreciation Expense	147,457.13	15,051.09	53,979.45	78,426.59
Contractor Fees	689.03	68.03	287.67	333.33
Communications	3,717.19	884.20	1,051.80	1,781.19
TDY	40,485.73	1,882.17	26,826.60	11,776.96
PCS	5,259.79	389.70	2,085.48	2,784.61
IT Expense & Maint	42,103.36	4,140.30	17,553.89	20,409.17
Machine Expense & Maint	3,159.58	280.20	1,184.81	1,694.57
Vehicle Expense	768.74	202.93	153.37	412.44
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,777.13	372.92	1,576.88	1,827.33
Audit-IMCOM Int Review	376.78	37.20	157.31	182.27
Other Expenses	9,856.47	1,517.20	2,648.31	5,690.96
Total Operating Expenses	562,694.15	61,954.82	236,630.96	264,108.37
Net Operating Income/(Loss)	173,119.75	62,170.08	57,488.81-	168,438.48
Interest Revenue	23,451.17	1,623.90	10,175.00	11,652.27
Non-Operating Inc/(Exp)	136.54-	13.48-	57.00-	66.06-
Net Income/(Loss)	196,434.38	63,780.50	47,370.81-	180,024.69
Distributions	196,434.38	63,780.50	47,370.81-	180,024.69
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Four Months Ending 31 January 2024

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	22,668,895.41	12,924,853.96	4,802,639.20	4,941,402.25
Total Revenue	22,668,895.41	12,924,853.96	4,802,639.20	4,941,402.25
Direct NAFI Reimbursement				
Gaming NAFI	10,210,937.95	2,598,819.05	3,772,081.55	3,840,037.35
Total Direct Reimbursement	10,210,937.95	2,598,819.05	3,772,081.55	3,840,037.35
Net Revenue	12,457,957.46	10,326,034.91	1,030,557.65	1,101,364.90
Operating Expenses				
Compensation & Benefits	3,040,119.43	1,746,127.76	731,838.93	562,152.74
Depreciation Expense	1,556,340.92	930,878.03	319,985.68	305,477.21
Contractor Fees	24,986.00	13,880.84	6,420.22	4,684.94
Communications	69,282.50	57,254.58	6,491.63	5,536.29
TDY	228,665.89	75,312.11	134,994.42	18,359.36
PCS	56,705.49	63,752.89	22,685.22-	15,637.82
IT Expense & Maint	234,169.51	124,683.91	61,271.45	48,214.15
Machine Expense & Maint	1,329,710.14	517,185.66	438,762.73	373,761.75
Vehicle Expense	17,992.73	11,475.40	1,536.21	4,981.12
Training	9,742.53	5,030.76	2,571.47	2,140.30
(Gain)/Loss on Disposals	68,821.35	63,306.09	5,515.26	.00
Audit-Independent	39,338.00	21,876.38	10,098.42	7,363.20
Audit-IMCOM Int Review	5,747.36	3,194.69	1,476.02	1,076.65
Other Expenses	97,611.14	57,802.74	19,143.38	20,665.02
Total Operating Expenses	6,779,232.99	3,691,761.84	1,717,420.60	1,370,050.55
Net Operating Income/(Loss)	5,678,724.47	6,634,273.07	686,862.95-	268,685.65-
Interest Revenue	238,191.83	146,483.86	49,586.77	42,121.20
Non-Operating Inc/(Exp)	2,226.26	1,976.10	319.20	69.04-
Net Income/(Loss)	5,919,142.56	6,782,733.03	636,956.98-	226,633.49-
Distributions	5,919,142.56	6,782,733.03	636,956.98-	226,633.49-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Four Months Ending 31 January 2024

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,481,563.56	5,380,700.36	1,100,863.20	.00
Total Revenue	6,481,563.56	5,380,700.36	1,100,863.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,863,845.25	1,081,014.10	782,831.15	.00
Total Direct Reimbursement	1,863,845.25	1,081,014.10	782,831.15	.00
Net Revenue	4,617,718.31	4,299,686.26	318,032.05	.00
Operating Expenses				
Compensation & Benefits	1,215,952.53	940,461.52	275,491.01	.00
Depreciation Expense	586,438.88	494,391.37	92,047.51	.00
Contractor Fees	10,048.37	7,865.03	2,183.34	.00
Communications	35,711.33	32,546.44	3,164.89	.00
TDY	132,047.33	51,638.43	80,408.90	.00
PCS	40,550.90	41,621.13	1,070.23-	.00
IT Expense & Maint	78,351.87	60,487.82	17,864.05	.00
Machine Expense & Maint	430,400.33	228,695.24	201,705.09	.00
Vehicle Expense	8,947.10	8,259.85	687.25	.00
Training	2,931.98	2,296.64	635.34	.00
(Gain)/Loss on Disposals	67,339.13	63,306.09	4,033.04	.00
Audit-Independent	15,744.98	12,300.62	3,444.36	.00
Audit-IMCOM Int Review	2,305.22	1,802.45	502.77	.00
Other Expenses	35,904.73	28,090.84	7,813.89	.00
Total Operating Expenses	2,662,674.68	1,973,763.47	688,911.21	.00
Net Operating Income/(Loss)	1,955,043.63	2,325,922.79	370,879.16-	.00
Interest Revenue	71,552.84	59,751.40	11,801.44	.00
Non-Operating Inc/(Exp)	2,451.78	2,070.43	381.35	.00
Net Income/(Loss)	2,029,048.25	2,387,744.62	358,696.37-	.00
Distributions	2,029,048.25	2,387,744.62	358,696.37-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Four Months Ending 31 January 2024

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,135,769.00	7,021,529.70	114,239.30	.00
Total Revenue	7,135,769.00	7,021,529.70	114,239.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,492,646.05	1,415,810.50	76,835.55	.00
Total Direct Reimbursement	1,492,646.05	1,415,810.50	76,835.55	.00
Net Revenue	5,643,122.95	5,605,719.20	37,403.75	.00
Operating Expenses				
Compensation & Benefits	690,346.62	678,116.81	12,229.81	.00
Depreciation Expense	383,544.56	379,225.39	4,319.17	.00
Contractor Fees	5,407.01	5,230.88	176.13	.00
Communications	21,879.12	21,804.55	74.57	.00
TDY	21,303.94	20,707.10	596.84	.00
PCS	20,513.75	20,057.06	456.69	.00
IT Expense & Maint	57,317.79	55,395.47	1,922.32	.00
Machine Expense & Maint	135,443.63	134,869.21	574.42	.00
Vehicle Expense	2,397.66	2,386.26	11.40	.00
Training	2,461.96	2,381.54	80.42	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	8,568.11	8,290.87	277.24	.00
Audit-IMCOM Int Review	1,248.23	1,207.71	40.52	.00
Other Expenses	24,777.46	24,597.12	180.34	.00
Total Operating Expenses	1,375,209.84	1,354,269.97	20,939.87	.00
Net Operating Income/(Loss)	4,267,913.11	4,251,449.23	16,463.88	.00
Interest Revenue	81,866.54	80,862.31	1,004.23	.00
Non-Operating Inc/(Exp)	82.97-	80.35-	2.62-	.00
Net Income/(Loss)	4,349,696.68	4,332,231.19	17,465.49	.00
Distributions	4,349,696.68	4,332,231.19	17,465.49	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Four Months Ending 31 January 2024

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,051,562.85	522,623.90	3,587,536.70	4,941,402.25
Total Revenue	9,051,562.85	522,623.90	3,587,536.70	4,941,402.25
Direct NAFI Reimbursement				
Gaming NAFI	6,854,446.65	101,994.45	2,912,414.85	3,840,037.35
Total Direct Reimbursement	6,854,446.65	101,994.45	2,912,414.85	3,840,037.35
Net Revenue	2,197,116.20	420,629.45	675,121.85	1,101,364.90
Operating Expenses				
Compensation & Benefits	1,133,820.28	127,549.43	444,118.11	562,152.74
Depreciation Expense	586,357.48	57,261.27	223,619.00	305,477.21
Contractor Fees	9,530.62	784.93	4,060.75	4,684.94
Communications	11,692.05	2,903.59	3,252.17	5,536.29
TDY	75,314.62	2,966.58	53,988.68	18,359.36
PCS	4,359.16-	2,074.70	22,071.68-	15,637.82
IT Expense & Maint	98,499.85	8,800.62	41,485.08	48,214.15
Machine Expense & Maint	763,866.18	153,621.21	236,483.22	373,761.75
Vehicle Expense	6,647.97	829.29	837.56	4,981.12
Training	4,348.59	352.58	1,855.71	2,140.30
(Gain)/Loss on Disposals	1,482.22	.00	1,482.22	.00
Audit-Independent	15,024.91	1,284.89	6,376.82	7,363.20
Audit-IMCOM Int Review	2,193.91	184.53	932.73	1,076.65
Other Expenses	36,928.95	5,114.78	11,149.15	20,665.02
Total Operating Expenses	2,741,348.47	363,728.40	1,007,569.52	1,370,050.55
Net Operating Income/(Loss)	544,232.27-	56,901.05	332,447.67-	268,685.65-
Interest Revenue	84,772.45	5,870.15	36,781.10	42,121.20
Non-Operating Inc/(Exp)	142.55-	13.98-	59.53-	69.04-
Net Income/(Loss)	459,602.37-	62,757.22	295,726.10-	226,633.49-
Distributions	459,602.37-	62,757.22	295,726.10-	226,633.49-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 January 2024

	January Europe	January Korea	January Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	144,620.91	.00	.00	999,264.65	.00	.00
Grafenwoehr	236,980.65	.00	.00	865,192.00	.00	.00
Wiesbaden	410,804.70	.00	.00	1,250,964.00	.00	.00
Vicenza	114,917.70	.00	.00	513,258.90	.00	.00
Livorno	54.00	.00	.00	27,199.50	.00	.00
Stuttgart	253,118.60	.00	.00	986,928.45	.00	.00
Baumholder	99,036.85	.00	.00	236,987.00	.00	.00
Ansbach	115,782.30	.00	.00	247,915.28	.00	.00
Brunssum	11,782.15	.00	.00	25,181.20	.00	.00
AFRC Edelweiss Lodge	17,542.39	.00	.00	88,950.28	.00	.00
Hohenfels	37,727.85	.00	.00	138,859.10	.00	.00
Naples Navy	164,611.15	.00	.00	421,276.40	.00	.00
Sigonella Navy	75,884.30	.00	.00	276,640.55	.00	.00
Rota Navy	125,762.10	.00	.00	356,690.55	.00	.00
Souda Bay Navy	25.00	.00	.00	46,255.70	.00	.00
AFRC Dragon Hill Lodge	.00	586,916.60	.00	.00	1,400,719.90	.00
Seoul	.00	2,491.20	.00	.00	32,381.40	.00
Casey & Hovey	.00	269,691.25	.00	.00	884,392.95	.00
Camp Humphreys	.00	1,095,634.75	.00	.00	4,158,060.80	.00
Daegu	.00	227,015.35	.00	.00	545,974.65	.00
Chinhae Navy	.00	27,246.75	.00	.00	114,239.30	.00
Camp Zama	.00	.00	137,933.60	.00	.00	493,308.20
Fuji Marines	.00	.00	2,557.75	.00	.00	19,274.55
Sanno Navy	.00	.00	104,494.65	.00	.00	439,071.00
Atsugi Navy	.00	.00	66,074.30	.00	.00	337,707.40
Okinawa	.00	.00	3,336.70	.00	.00	29,315.70
Okinawa Marines	.00	.00	1,225,730.20	.00	.00	4,220,444.15
Okinawa Navy	.00	.00	38,102.55	.00	.00	211,465.65
Iwakuni Marines	.00	.00	165,768.25	.00	.00	701,683.55
Sasebo Navy	.00	.00	221,620.50	.00	.00	873,187.65
Yokosuka Navy	.00	.00	440,682.60	.00	.00	1,713,683.00
Singapore Navy	.00	.00	8,473.80	.00	.00	12,422.00
Total Gaming Revenue	1,808,650.65	2,208,995.90	2,414,774.90	6,481,563.56	7,135,769.00	9,051,562.85

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 29 February 2020

	Current Balance
ASSETS	
Cash	28,612,436.38
Accounts Receivable	136,046.36
Prepaid Expenses	349,426.24
Fixed Assets	44,830,490.70
Less Accum Depreciation	29,597,789.92-
TOTAL ASSETS	44,330,609.76
LIABILITIES	
Accounts Payable	506,803.88
Distributions Payable	1,286,519.03
Accrued Liabilities	1,394,580.85
Accrued Salaries	371,144.44
Accrued Leave Payable	503,212.35
Total Liabilities	4,062,260.55
EQUITY	40,268,349.21
TOTAL LIABILITIES & EQUITY	44,330,609.76

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 29 February 2020

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,453,784.70	5,619,493.00	165,708.30-	28,253,999.76	27,604,384.00	649,615.76
Total Revenue	5,453,784.70	5,619,493.00	165,708.30-	28,253,999.76	27,604,384.00	649,615.76
Direct NAFI Reimbursement						
Gaming NAFI	2,622,289.65	2,527,917.00	94,372.65	12,989,573.25	12,384,096.00	605,477.25
Total Direct Reimbursement	2,622,289.65	2,527,917.00	94,372.65	12,989,573.25	12,384,096.00	605,477.25
Net Revenue	2,831,495.05	3,091,576.00	260,080.95-	15,264,426.51	15,220,288.00	44,138.51
Operating Expenses						
Compensation & Benefits	692,300.11	697,720.00	5,419.89-	3,597,499.34	3,792,610.00	195,110.66-
Depreciation Expense	352,864.38	367,317.00	14,452.62-	1,769,799.00	1,839,092.00	69,293.00-
Contractor Fees	2,673.00	8,123.00	5,450.00-	13,996.02	40,615.00	26,618.98-
Communications	18,261.99	14,874.00	3,387.99	71,005.59	74,370.00	3,364.41-
TDY	8,053.52	38,882.00	30,828.48-	96,537.37	196,968.00	100,430.63-
PCS	3,258.80	6,250.00	2,991.20-	68,836.27	31,250.00	37,586.27
IT Expense & Maint	25,178.56	28,068.00	2,889.44-	136,086.64	140,340.00	4,253.36-
Machine Expense & Maint	17,651.79	59,543.00	41,891.21-	241,429.30	297,715.00	56,285.70-
Vehicle Expense	3,025.28	6,939.00	3,913.72-	23,823.38	34,695.00	10,871.62-
Training	2,295.00	5,417.00	3,122.00-	2,821.09	27,085.00	24,263.91-
(Gain)/Loss on Disposals	41,460.51	.00	41,460.51	41,460.51	.00	41,460.51
Audit-Independent	9,584.50	10,395.00	810.50-	47,922.50	51,975.00	4,052.50-
Audit-IMCOM Int Review	387.87	3,749.00	3,361.13-	9,095.80	18,745.00	9,649.20-
Other Expenses	34,922.69	24,522.00	10,400.69	139,318.68	122,610.00	16,708.68
Total Operating Expenses	1,211,918.00	1,271,799.00	59,881.00-	6,259,631.49	6,668,070.00	408,438.51-
Net Operating Income/(Loss)	1,619,577.05	1,819,777.00	200,199.95-	9,004,795.02	8,552,218.00	452,577.02
Interest Revenue	21,475.50	25,393.00	3,917.50-	154,315.27	126,965.00	27,350.27
Non-Operating Inc/(Exp)	1,669.14-	.00	1,669.14-	1,127.19	.00	1,127.19
Net Income/(Loss)	1,639,383.41	1,845,170.00	205,786.59-	9,160,237.48	8,679,183.00	481,054.48
Distributions	1,286,519.03	1,477,853.00	191,333.97-	7,390,438.48	6,840,091.00	550,347.48
Net Income/(Loss) After Distributions	352,864.38	367,317.00	14,452.62-	1,769,799.00	1,839,092.00	69,293.00-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 29 February 2020

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,396,156.42	1,335,381.00	60,775.42	6,737,952.62	6,549,752.00	188,200.62
Total Revenue	1,396,156.42	1,335,381.00	60,775.42	6,737,952.62	6,549,752.00	188,200.62
Direct NAFI Reimbursement						
Gaming NAFI	402,831.85	381,533.00	21,298.85	1,899,049.90	1,882,243.00	16,806.90
Total Direct Reimbursement	402,831.85	381,533.00	21,298.85	1,899,049.90	1,882,243.00	16,806.90
Net Revenue	993,324.57	953,848.00	39,476.57	4,838,902.72	4,667,509.00	171,393.72
Operating Expenses						
Compensation & Benefits	304,550.58	316,152.00	11,601.42-	1,587,587.96	1,717,711.00	130,123.04-
Depreciation Expense	132,445.45	137,732.00	5,286.55-	671,866.16	690,423.00	18,556.84-
Contractor Fees	1,057.89	3,150.00	2,092.11-	5,511.03	15,750.00	10,238.97-
Communications	8,210.70	5,923.00	2,287.70	30,725.27	29,615.00	1,110.27
TDY	2,993.75	17,411.00	14,417.25-	48,472.27	91,806.00	43,333.73-
PCS	900.25	2,088.00	1,187.75-	4,233.57	10,440.00	6,206.43-
IT Expense & Maint	9,620.13	11,087.00	1,466.87-	57,581.86	55,435.00	2,146.86
Machine Expense & Maint	8,931.69	22,370.00	13,438.31-	105,812.32	111,850.00	6,037.68-
Vehicle Expense	1,546.15	3,570.00	2,023.85-	13,807.16	17,850.00	4,042.84-
Training	908.30	970.00	61.70-	908.30	4,850.00	3,941.70-
(Gain)/Loss on Disposals	16,408.79	.00	16,408.79	16,408.79	.00	16,408.79
Audit-Independent	3,793.25	4,031.00	237.75-	18,894.82	20,155.00	1,260.18-
Audit-IMCOM Int Review	153.50	1,454.00	1,300.50-	3,578.19	7,270.00	3,691.81-
Other Expenses	16,428.06	10,380.00	6,048.06	56,887.60	51,900.00	4,987.60
Total Operating Expenses	507,948.49	536,318.00	28,369.51-	2,622,275.30	2,825,055.00	202,779.70-
Net Operating Income/(Loss)	485,376.08	417,530.00	67,846.08	2,216,627.42	1,842,454.00	374,173.42
Interest Revenue	5,169.16	5,752.00	582.84-	36,796.39	28,760.00	8,036.39
Non-Operating Inc/(Exp)	1,669.14-	.00	1,669.14-	1,127.19	.00	1,127.19
Net Income/(Loss)	488,876.10	423,282.00	65,594.10	2,254,551.00	1,871,214.00	383,337.00
Distributions	356,430.65	285,550.00	70,880.65	1,582,684.84	1,180,791.00	401,893.84
Net Income/(Loss) After Distributions	132,445.45	137,732.00	5,286.55-	671,866.16	690,423.00	18,556.84-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 29 February 2020

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,651,353.40	2,046,928.00	395,574.60-	9,711,535.77	10,115,197.00	403,661.23-
Total Revenue	1,651,353.40	2,046,928.00	395,574.60-	9,711,535.77	10,115,197.00	403,661.23-
Direct NAFI Reimbursement						
Gaming NAFI	364,657.70	415,996.00	51,338.30-	2,000,642.25	2,061,160.00	60,517.75-
Total Direct Reimbursement	364,657.70	415,996.00	51,338.30-	2,000,642.25	2,061,160.00	60,517.75-
Net Revenue	1,286,695.70	1,630,932.00	344,236.30-	7,710,893.52	8,054,037.00	343,143.48-
Operating Expenses						
Compensation & Benefits	147,041.86	182,106.00	35,064.14-	794,075.39	990,988.00	196,912.61-
Depreciation Expense	95,617.98	103,309.00	7,691.02-	479,440.52	516,651.00	37,210.48-
Contractor Fees	601.62	2,048.00	1,446.38-	3,222.46	10,240.00	7,017.54-
Communications	7,644.64	6,525.00	1,119.64	27,980.10	32,625.00	4,644.90-
TDY	466.91	8,143.00	7,676.09-	13,902.45	40,140.00	26,237.55-
PCS	878.55	2,081.00	1,202.45-	24,092.01	10,405.00	13,687.01
IT Expense & Maint	6,925.39	7,183.00	257.61-	31,034.18	35,915.00	4,880.82-
Machine Expense & Maint	5,646.77	15,677.00	10,030.23-	72,692.42	78,385.00	5,692.58-
Vehicle Expense	665.24	2,409.00	1,743.76-	3,190.82	12,045.00	8,854.18-
Training	516.55	1,831.00	1,314.45-	715.58	9,155.00	8,439.42-
(Gain)/Loss on Disposals	9,331.72	.00	9,331.72	9,331.72	.00	9,331.72
Audit-Independent	2,157.24	2,621.00	463.76-	10,969.83	13,105.00	2,135.17-
Audit-IMCOM Int Review	87.29	945.00	857.71-	2,102.84	4,725.00	2,622.16-
Other Expenses	7,321.16	5,760.00	1,561.16	34,343.34	28,800.00	5,543.34
Total Operating Expenses	284,902.92	340,638.00	55,735.08-	1,507,093.66	1,783,179.00	276,085.34-
Net Operating Income/(Loss)	1,001,792.78	1,290,294.00	288,501.22-	6,203,799.86	6,270,858.00	67,058.14-
Interest Revenue	7,389.71	9,560.00	2,170.29-	53,814.34	47,800.00	6,014.34
Net Income/(Loss)	1,009,182.49	1,299,854.00	290,671.51-	6,257,614.20	6,318,658.00	61,043.80-
Distributions	913,564.51	1,196,545.00	282,980.49-	5,778,173.68	5,802,007.00	23,833.32-
Net Income/(Loss) After Distributions	95,617.98	103,309.00	7,691.02-	479,440.52	516,651.00	37,210.48-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 29 February 2020

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,406,274.88	2,237,184.00	169,090.88	11,804,511.37	10,939,435.00	865,076.37
Total Revenue	2,406,274.88	2,237,184.00	169,090.88	11,804,511.37	10,939,435.00	865,076.37
Direct NAFI Reimbursement						
Gaming NAFI	1,854,800.10	1,730,388.00	124,412.10	9,089,881.10	8,440,693.00	649,188.10
Total Direct Reimbursement	1,854,800.10	1,730,388.00	124,412.10	9,089,881.10	8,440,693.00	649,188.10
Net Revenue	551,474.78	506,796.00	44,678.78	2,714,630.27	2,498,742.00	215,888.27
Operating Expenses						
Compensation & Benefits	240,707.67	199,462.00	41,245.67	1,215,835.99	1,083,911.00	131,924.99
Depreciation Expense	124,800.95	126,276.00	1,475.05-	618,492.32	632,018.00	13,525.68-
Contractor Fees	1,013.49	2,925.00	1,911.51-	5,262.53	14,625.00	9,362.47-
Communications	2,406.65	2,426.00	19.35-	12,300.22	12,130.00	170.22
TDY	4,592.86	13,328.00	8,735.14-	34,162.65	65,022.00	30,859.35-
PCS	1,480.00	2,081.00	601.00-	40,510.69	10,405.00	30,105.69
IT Expense & Maint	8,633.04	9,798.00	1,164.96-	47,470.60	48,990.00	1,519.40-
Machine Expense & Maint	3,073.33	21,496.00	18,422.67-	62,924.56	107,480.00	44,555.44-
Vehicle Expense	813.89	960.00	146.11-	6,825.40	4,800.00	2,025.40
Training	870.15	2,616.00	1,745.85-	1,197.21	13,080.00	11,882.79-
(Gain)/Loss on Disposals	15,720.00	.00	15,720.00	15,720.00	.00	15,720.00
Audit-Independent	3,634.01	3,743.00	108.99-	18,057.85	18,715.00	657.15-
Audit-IMCOM Int Review	147.08	1,350.00	1,202.92-	3,414.77	6,750.00	3,335.23-
Other Expenses	11,173.47	8,382.00	2,791.47	48,087.74	41,910.00	6,177.74
Total Operating Expenses	419,066.59	394,843.00	24,223.59	2,130,262.53	2,059,836.00	70,426.53
Net Operating Income/(Loss)	132,408.19	111,953.00	20,455.19	584,367.74	438,906.00	145,461.74
Interest Revenue	8,916.63	10,081.00	1,164.37-	63,704.54	50,405.00	13,299.54
Net Income/(Loss)	141,324.82	122,034.00	19,290.82	648,072.28	489,311.00	158,761.28
Distributions	16,523.87	4,242.00-	20,765.87	29,579.96	142,707.00-	172,286.96
Net Income/(Loss) After Distributions	124,800.95	126,276.00	1,475.05-	618,492.32	632,018.00	13,525.68-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 29 February 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,453,784.70	2,902,194.02	1,324,116.53	1,227,474.15
Total Revenue	5,453,784.70	2,902,194.02	1,324,116.53	1,227,474.15
Direct NAFI Reimbursement				
Gaming NAFI	2,622,289.65	592,332.60	1,045,068.95	984,888.10
Total Direct Reimbursement	2,622,289.65	592,332.60	1,045,068.95	984,888.10
Net Revenue	2,831,495.05	2,309,861.42	279,047.58	242,586.05
Operating Expenses				
Compensation & Benefits	692,300.11	401,655.69	169,571.03	121,073.39
Depreciation Expense	352,864.38	215,294.25	72,866.04	64,704.09
Contractor Fees	2,673.00	1,496.65	651.44	524.91
Communications	18,261.99	16,151.36	1,013.30	1,097.33
TDY	8,053.52	2,224.99	4,168.68	1,659.85
PCS	3,258.80	1,626.15	866.12	766.53
IT Expense & Maint	25,178.56	14,965.01	5,756.89	4,456.66
Machine Expense & Maint	17,651.79	14,105.24	1,253.51	2,293.04
Vehicle Expense	3,025.28	2,071.53	482.60	471.15
Training	2,295.00	1,285.02	559.31	450.67
(Gain)/Loss on Disposals	41,460.51	23,214.45	10,104.33	8,141.73
Audit-Independent	9,584.50	5,366.53	2,335.82	1,882.15
Audit-IMCOM Int Review	387.87	217.16	94.53	76.18
Other Expenses	34,922.69	22,809.26	6,801.31	5,312.12
Total Operating Expenses	1,211,918.00	722,483.29	276,524.91	212,909.80
Net Operating Income/(Loss)	1,619,577.05	1,587,378.13	2,522.67	29,676.25
Interest Revenue	21,475.50	12,250.43	4,182.33	5,042.74
Non-Operating Inc/(Exp)	1,669.14-	1,421.81-	247.33-	.00
Net Income/(Loss)	1,639,383.41	1,598,206.75	6,457.67	34,718.99
Distributions	1,286,519.03	1,382,912.50	66,408.37-	29,985.10-
Net Income/(Loss) After Distributions	352,864.38	215,294.25	72,866.04	64,704.09

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 29 February 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,396,156.42	1,151,107.52	245,048.90	.00
Total Revenue	1,396,156.42	1,151,107.52	245,048.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	402,831.85	228,207.60	174,624.25	.00
Total Direct Reimbursement	402,831.85	228,207.60	174,624.25	.00
Net Revenue	993,324.57	922,899.92	70,424.65	.00
Operating Expenses				
Compensation & Benefits	304,550.58	240,521.08	64,029.50	.00
Depreciation Expense	132,445.45	106,788.42	25,657.03	.00
Contractor Fees	1,057.89	831.77	226.12	.00
Communications	8,210.70	7,950.21	260.49	.00
TDY	2,993.75	1,685.65	1,308.10	.00
PCS	900.25	655.22	245.03	.00
IT Expense & Maint	9,620.13	7,510.32	2,109.81	.00
Machine Expense & Maint	8,931.69	8,380.58	551.11	.00
Vehicle Expense	1,546.15	1,393.39	152.76	.00
Training	908.30	714.16	194.14	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	3,793.25	2,982.47	810.78	.00
Audit-IMCOM Int Review	153.50	120.69	32.81	.00
Other Expenses	16,428.06	14,272.71	2,155.35	.00
Total Operating Expenses	507,948.49	406,708.19	101,240.30	.00
Net Operating Income/(Loss)	485,376.08	516,191.73	30,815.65-	.00
Interest Revenue	5,169.16	4,403.19	765.97	.00
Non-Operating Inc/(Exp)	1,669.14-	1,421.81-	247.33-	.00
Net Income/(Loss)	488,876.10	519,173.11	30,297.01-	.00
Distributions	356,430.65	412,384.69	55,954.04-	.00
Net Income/(Loss) After Distributions	132,445.45	106,788.42	25,657.03	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 29 February 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,651,353.40	1,595,674.40	55,679.00	.00
Total Revenue	1,651,353.40	1,595,674.40	55,679.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	364,657.70	334,745.65	29,912.05	.00
Total Direct Reimbursement	364,657.70	334,745.65	29,912.05	.00
Net Revenue	1,286,695.70	1,260,928.75	25,766.95	.00
Operating Expenses				
Compensation & Benefits	147,041.86	143,248.58	3,793.28	.00
Depreciation Expense	95,617.98	94,627.65	990.33	.00
Contractor Fees	601.62	588.16	13.46	.00
Communications	7,644.64	7,601.40	43.24	.00
TDY	466.91	456.47	10.44	.00
PCS	878.55	858.90	19.65	.00
IT Expense & Maint	6,925.39	6,810.54	114.85	.00
Machine Expense & Maint	5,646.77	5,598.48	48.29	.00
Vehicle Expense	665.24	648.90	16.34	.00
Training	516.55	504.99	11.56	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	2,157.24	2,108.98	48.26	.00
Audit-IMCOM Int Review	87.29	85.34	1.95	.00
Other Expenses	7,321.16	7,204.07	117.09	.00
Total Operating Expenses	284,902.92	279,465.43	5,437.49	.00
Net Operating Income/(Loss)	1,001,792.78	981,463.32	20,329.46	.00
Interest Revenue	7,389.71	7,278.92	110.79	.00
Net Income/(Loss)	1,009,182.49	988,742.24	20,440.25	.00
Distributions	913,564.51	894,114.59	19,449.92	.00
Net Income/(Loss) After Distributions	95,617.98	94,627.65	990.33	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 29 February 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,406,274.88	155,412.10	1,023,388.63	1,227,474.15
Total Revenue	2,406,274.88	155,412.10	1,023,388.63	1,227,474.15
Direct NAFI Reimbursement				
Gaming NAFI	1,854,800.10	29,379.35	840,532.65	984,888.10
Total Direct Reimbursement	1,854,800.10	29,379.35	840,532.65	984,888.10
Net Revenue	551,474.78	126,032.75	182,855.98	242,586.05
Operating Expenses				
Compensation & Benefits	240,707.67	17,886.03	101,748.25	121,073.39
Depreciation Expense	124,800.95	13,878.18	46,218.68	64,704.09
Contractor Fees	1,013.49	76.72	411.86	524.91
Communications	2,406.65	599.75	709.57	1,097.33
TDY	4,592.86	82.87	2,850.14	1,659.85
PCS	1,480.00	112.03	601.44	766.53
IT Expense & Maint	8,633.04	644.15	3,532.23	4,456.66
Machine Expense & Maint	3,073.33	126.18	654.11	2,293.04
Vehicle Expense	813.89	29.24	313.50	471.15
Training	870.15	65.87	353.61	450.67
(Gain)/Loss on Disposals	15,720.00	1,189.96	6,388.31	8,141.73
Audit-Independent	3,634.01	275.08	1,476.78	1,882.15
Audit-IMCOM Int Review	147.08	11.13	59.77	76.18
Other Expenses	11,173.47	1,332.48	4,528.87	5,312.12
Total Operating Expenses	419,066.59	36,309.67	169,847.12	212,909.80
Net Operating Income/(Loss)	132,408.19	89,723.08	13,008.86	29,676.25
Interest Revenue	8,916.63	568.32	3,305.57	5,042.74
Net Income/(Loss)	141,324.82	90,291.40	16,314.43	34,718.99
Distributions	16,523.87	76,413.22	29,904.25-	29,985.10-
Net Income/(Loss) After Distributions	124,800.95	13,878.18	46,218.68	64,704.09

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Five Months Ending 29 February 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	28,253,999.76	15,916,458.84	5,893,141.80	6,444,399.12
Total Revenue	28,253,999.76	15,916,458.84	5,893,141.80	6,444,399.12
Direct NAFI Reimbursement				
Gaming NAFI	12,989,573.25	3,152,827.90	4,689,903.55	5,146,841.80
Total Direct Reimbursement	12,989,573.25	3,152,827.90	4,689,903.55	5,146,841.80
Net Revenue	15,264,426.51	12,763,630.94	1,203,238.25	1,297,557.32
Operating Expenses				
Compensation & Benefits	3,597,499.34	2,122,349.36	854,062.28	621,087.70
Depreciation Expense	1,769,799.00	1,084,049.43	360,346.08	325,403.49
Contractor Fees	13,996.02	7,878.55	3,368.80	2,748.67
Communications	71,005.59	60,221.17	5,310.89	5,473.53
TDY	96,537.37	48,950.62	34,360.27	13,226.48
PCS	68,836.27	29,893.88	17,950.57	20,991.82
IT Expense & Maint	136,086.64	80,374.50	31,154.18	24,557.96
Machine Expense & Maint	241,429.30	164,430.81	44,434.80	32,563.69
Vehicle Expense	23,823.38	15,698.54	3,886.31	4,238.53
Training	2,821.09	1,504.70	695.17	621.22
(Gain)/Loss on Disposals	41,460.51	23,214.45	10,104.33	8,141.73
Audit-Independent	47,922.50	26,939.27	11,572.00	9,411.23
Audit-IMCOM Int Review	9,095.80	5,125.15	2,184.32	1,786.33
Other Expenses	139,318.68	84,431.32	29,180.01	25,707.35
Total Operating Expenses	6,259,631.49	3,755,061.75	1,408,610.01	1,095,959.73
Net Operating Income/(Loss)	9,004,795.02	9,008,569.19	205,371.76-	201,597.59
Interest Revenue	154,315.27	87,869.73	29,610.40	36,835.14
Non-Operating Inc/(Exp)	1,127.19	954.30	172.89	.00
Net Income/(Loss)	9,160,237.48	9,097,393.22	175,588.47-	238,432.73
Distributions	7,390,438.48	8,013,343.79	535,934.55-	86,970.76-
Net Income/(Loss) After Distributions	1,769,799.00	1,084,049.43	360,346.08	325,403.49

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Five Months Ending 29 February 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,737,952.62	5,618,444.92	1,119,507.70	.00
Total Revenue	6,737,952.62	5,618,444.92	1,119,507.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,899,049.90	1,108,890.30	790,159.60	.00
Total Direct Reimbursement	1,899,049.90	1,108,890.30	790,159.60	.00
Net Revenue	4,838,902.72	4,509,554.62	329,348.10	.00
Operating Expenses				
Compensation & Benefits	1,587,587.96	1,256,134.16	331,453.80	.00
Depreciation Expense	671,866.16	542,577.02	129,289.14	.00
Contractor Fees	5,511.03	4,331.89	1,179.14	.00
Communications	30,725.27	29,480.82	1,244.45	.00
TDY	48,472.27	33,623.50	14,848.77	.00
PCS	4,233.57	3,275.18	958.39	.00
IT Expense & Maint	57,581.86	46,439.73	11,142.13	.00
Machine Expense & Maint	105,812.32	86,276.46	19,535.86	.00
Vehicle Expense	13,807.16	12,156.31	1,650.85	.00
Training	908.30	714.16	194.14	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	18,894.82	14,853.16	4,041.66	.00
Audit-IMCOM Int Review	3,578.19	2,812.45	765.74	.00
Other Expenses	56,887.60	46,416.56	10,471.04	.00
Total Operating Expenses	2,622,275.30	2,091,992.92	530,282.38	.00
Net Operating Income/(Loss)	2,216,627.42	2,417,561.70	200,934.28-	.00
Interest Revenue	36,796.39	30,980.31	5,816.08	.00
Non-Operating Inc/(Exp)	1,127.19	954.30	172.89	.00
Net Income/(Loss)	2,254,551.00	2,449,496.31	194,945.31-	.00
Distributions	1,582,684.84	1,906,919.29	324,234.45-	.00
Net Income/(Loss) After Distributions	671,866.16	542,577.02	129,289.14	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Five Months Ending 29 February 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,711,535.77	9,560,270.32	151,265.45	.00
Total Revenue	9,711,535.77	9,560,270.32	151,265.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,000,642.25	1,898,067.30	102,574.95	.00
Total Direct Reimbursement	2,000,642.25	1,898,067.30	102,574.95	.00
Net Revenue	7,710,893.52	7,662,203.02	48,690.50	.00
Operating Expenses				
Compensation & Benefits	794,075.39	774,738.48	19,336.91	.00
Depreciation Expense	479,440.52	474,458.36	4,982.16	.00
Contractor Fees	3,222.46	3,152.28	70.18	.00
Communications	27,980.10	27,767.16	212.94	.00
TDY	13,902.45	13,596.98	305.47	.00
PCS	24,092.01	23,553.91	538.10	.00
IT Expense & Maint	31,034.18	30,402.67	631.51	.00
Machine Expense & Maint	72,692.42	71,731.87	960.55	.00
Vehicle Expense	3,190.82	3,070.30	120.52	.00
Training	715.58	700.11	15.47	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	10,969.83	10,729.25	240.58	.00
Audit-IMCOM Int Review	2,102.84	2,057.27	45.57	.00
Other Expenses	34,343.34	33,727.23	616.11	.00
Total Operating Expenses	1,507,093.66	1,478,808.84	28,284.82	.00
Net Operating Income/(Loss)	6,203,799.86	6,183,394.18	20,405.68	.00
Interest Revenue	53,814.34	53,305.77	508.57	.00
Net Income/(Loss)	6,257,614.20	6,236,699.95	20,914.25	.00
Distributions	5,778,173.68	5,762,241.59	15,932.09	.00
Net Income/(Loss) After Distributions	479,440.52	474,458.36	4,982.16	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Five Months Ending 29 February 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,804,511.37	737,743.60	4,622,368.65	6,444,399.12
Total Revenue	11,804,511.37	737,743.60	4,622,368.65	6,444,399.12
Direct NAFI Reimbursement				
Gaming NAFI	9,089,881.10	145,870.30	3,797,169.00	5,146,841.80
Total Direct Reimbursement	9,089,881.10	145,870.30	3,797,169.00	5,146,841.80
Net Revenue	2,714,630.27	591,873.30	825,199.65	1,297,557.32
Operating Expenses				
Compensation & Benefits	1,215,835.99	91,476.72	503,271.57	621,087.70
Depreciation Expense	618,492.32	67,014.05	226,074.78	325,403.49
Contractor Fees	5,262.53	394.38	2,119.48	2,748.67
Communications	12,300.22	2,973.19	3,853.50	5,473.53
TDY	34,162.65	1,730.14	19,206.03	13,226.48
PCS	40,510.69	3,064.79	16,454.08	20,991.82
IT Expense & Maint	47,470.60	3,532.10	19,380.54	24,557.96
Machine Expense & Maint	62,924.56	6,422.48	23,938.39	32,563.69
Vehicle Expense	6,825.40	471.93	2,114.94	4,238.53
Training	1,197.21	90.43	485.56	621.22
(Gain)/Loss on Disposals	15,720.00	1,189.96	6,388.31	8,141.73
Audit-Independent	18,057.85	1,356.86	7,289.76	9,411.23
Audit-IMCOM Int Review	3,414.77	255.43	1,373.01	1,786.33
Other Expenses	48,087.74	4,287.53	18,092.86	25,707.35
Total Operating Expenses	2,130,262.53	184,259.99	850,042.81	1,095,959.73
Net Operating Income/(Loss)	584,367.74	407,613.31	24,843.16-	201,597.59
Interest Revenue	63,704.54	3,583.65	23,285.75	36,835.14
Net Income/(Loss)	648,072.28	411,196.96	1,557.41-	238,432.73
Distributions	29,579.96	344,182.91	227,632.19-	86,970.76-
Net Income/(Loss) After Distributions	618,492.32	67,014.05	226,074.78	325,403.49

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 29 February 2020

	February Europe	February Korea	February Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	255,436.60	.00	.00	1,361,314.00	.00	.00
Grafenwoehr	196,007.10	.00	.00	937,391.40	.00	.00
Wiesbaden	255,238.29	.00	.00	1,241,326.15	.00	.00
Vicenza	85,828.20	.00	.00	346,962.00	.00	.00
Livorno	3,001.90	.00	.00	6,352.35	.00	.00
Stuttgart	187,316.46	.00	.00	786,164.70	.00	.00
Baumholder	44,816.21	.00	.00	255,361.30	.00	.00
Ansbach	71,829.74	.00	.00	259,125.30	.00	.00
Schinnen	6,443.00	.00	.00	40,963.40	.00	.00
AFRC Edelweiss Lodge	7,419.52	.00	.00	156,052.92	.00	.00
Hohenfels	37,770.50	.00	.00	227,431.40	.00	.00
Naples Navy	105,161.05	.00	.00	407,308.20	.00	.00
Sigonella Navy	63,073.80	.00	.00	297,177.90	.00	.00
Rota Navy	68,100.75	.00	.00	375,029.90	.00	.00
Souda Bay Navy	8,713.30	.00	.00	39,991.70	.00	.00
AFRC Dragon Hill Lodge	.00	354,187.91	.00	.00	2,356,161.30	.00
Seoul	.00	51,211.70	.00	.00	360,432.10	.00
Casey & Hovey	.00	196,661.75	.00	.00	1,019,216.00	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	735,295.59	.00	.00	4,379,930.42	.00
Daegu	.00	258,317.45	.00	.00	1,444,530.50	.00
Chinhae Navy	.00	55,679.00	.00	.00	151,265.45	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	147,137.10	.00	.00	704,649.60
Fuji Marines	.00	.00	825.00	.00	.00	5,006.00
Sanno Navy	.00	.00	80,006.45	.00	.00	496,996.40
Atsugi Navy	.00	.00	100,230.75	.00	.00	569,969.40
Okinawa	.00	.00	8,275.00	.00	.00	33,094.00
Okinawa Marines	.00	.00	1,019,150.53	.00	.00	5,373,686.27
Okinawa Navy	.00	.00	39,014.90	.00	.00	155,960.75
Iwakuni Marines	.00	.00	207,498.62	.00	.00	1,065,706.85
Sasebo Navy	.00	.00	233,426.20	.00	.00	1,075,027.65
Yokosuka Navy	.00	.00	563,904.33	.00	.00	2,291,301.50
Singapore Navy	.00	.00	6,806.00	.00	.00	33,112.95
Total Gaming Revenue	1,396,156.42	1,651,353.40	2,406,274.88	6,737,952.62	9,711,535.77	11,804,511.37

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 28 February 2021

	Current Balance
ASSETS	
Cash	32,128,305.70
Accounts Receivable	151,942.37
Prepaid Expenses	438,296.59
Fixed Assets	44,710,134.56
Less Accum Depreciation	31,911,242.96-
TOTAL ASSETS	45,517,436.26
LIABILITIES	
Accounts Payable	423,974.89
Distributions Payable	314,805.03
Accrued Liabilities	1,417,426.72
Accrued Salaries	376,670.26
Accrued Leave Payable	543,307.94
Total Liabilities	3,076,184.84
EQUITY	42,441,251.42
TOTAL LIABILITIES & EQUITY	45,517,436.26

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 28 February 2021

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	3,918,661.65	.00	3,918,661.65	20,575,573.57	.00	20,575,573.57
Total Revenue	3,918,661.65	.00	3,918,661.65	20,575,573.57	.00	20,575,573.57
Direct NAFI Reimbursement						
Gaming NAFI	1,687,762.20	.00	1,687,762.20	9,501,859.35	.00	9,501,859.35
Total Direct Reimbursement	1,687,762.20	.00	1,687,762.20	9,501,859.35	.00	9,501,859.35
Net Revenue	2,230,899.45	.00	2,230,899.45	11,073,714.22	.00	11,073,714.22
Operating Expenses						
Compensation & Benefits	718,030.27	.00	718,030.27	3,577,836.16	.00	3,577,836.16
Depreciation Expense	371,718.34	.00	371,718.34	1,858,501.58	.00	1,858,501.58
Contractor Fees	.00	.00	.00	3,421.00	.00	3,421.00
Communications	16,571.98	.00	16,571.98	129,352.15	.00	129,352.15
TDY	283.00	.00	283.00	31,434.38	.00	31,434.38
PCS	2,874.99	.00	2,874.99	2,074.95-	.00	2,074.95-
IT Expense & Maint	25,489.21	.00	25,489.21	121,807.30	.00	121,807.30
Machine Expense & Maint	391,639.28	.00	391,639.28	480,606.00	.00	480,606.00
Vehicle Expense	2,074.40	.00	2,074.40	11,368.93	.00	11,368.93
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	388.39	.00	388.39	388.39	.00	388.39
Audit-Independent	9,251.17	.00	9,251.17	46,255.81	.00	46,255.81
Audit-IMCOM Int Review	185.35	.00	185.35	2,646.91	.00	2,646.91
Other Expenses	22,811.58	.00	22,811.58	120,246.60	.00	120,246.60
Total Operating Expenses	1,561,317.96	.00	1,561,317.96	6,381,790.26	.00	6,381,790.26
Net Operating Income/(Loss)	669,581.49	.00	669,581.49	4,691,923.96	.00	4,691,923.96
Interest Revenue	18,391.50	.00	18,391.50	110,383.65	.00	110,383.65
Non-Operating Inc/(Exp)	1,449.62-	.00	1,449.62-	13,314.07	.00	13,314.07
Net Income/(Loss)	686,523.37	.00	686,523.37	4,815,621.68	.00	4,815,621.68
Distributions	314,805.03	.00	314,805.03	3,264,972.66	.00	3,264,972.66
Net Income/(Loss) After Distributions	371,718.34	.00	371,718.34	1,550,649.02	.00	1,550,649.02

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 28 February 2021

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	412,269.95	.00	412,269.95	2,934,831.87	.00	2,934,831.87
Total Revenue	412,269.95	.00	412,269.95	2,934,831.87	.00	2,934,831.87
Direct NAFI Reimbursement						
Gaming NAFI	116,835.50	.00	116,835.50	877,485.95	.00	877,485.95
Total Direct Reimbursement	116,835.50	.00	116,835.50	877,485.95	.00	877,485.95
Net Revenue	295,434.45	.00	295,434.45	2,057,345.92	.00	2,057,345.92
Operating Expenses						
Compensation & Benefits	294,061.13	.00	294,061.13	1,486,906.96	.00	1,486,906.96
Depreciation Expense	139,983.45	.00	139,983.45	700,072.13	.00	700,072.13
Contractor Fees	.00	.00	.00	1,372.08	.00	1,372.08
Communications	8,533.69	.00	8,533.69	63,933.87	.00	63,933.87
TDY	267.76	.00	267.76	27,615.86	.00	27,615.86
PCS	833.33	.00	833.33	3,432.66-	.00	3,432.66-
IT Expense & Maint	10,170.35	.00	10,170.35	49,352.45	.00	49,352.45
Machine Expense & Maint	148,627.44	.00	148,627.44	184,826.38	.00	184,826.38
Vehicle Expense	1,473.22	.00	1,473.22	5,999.33	.00	5,999.33
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	388.39	.00	388.39	388.39	.00	388.39
Audit-Independent	3,608.93	.00	3,608.93	18,348.82	.00	18,348.82
Audit-IMCOM Int Review	72.31	.00	72.31	1,059.53	.00	1,059.53
Other Expenses	8,072.98	.00	8,072.98	46,773.96	.00	46,773.96
Total Operating Expenses	616,092.98	.00	616,092.98	2,583,217.10	.00	2,583,217.10
Net Operating Income/(Loss)	320,658.53-	.00	320,658.53-	525,871.18-	.00	525,871.18-
Interest Revenue	2,896.66	.00	2,896.66	23,511.36	.00	23,511.36
Non-Operating Inc/(Exp)	1,137.91-	.00	1,137.91-	13,638.98	.00	13,638.98
Net Income/(Loss)	318,899.78-	.00	318,899.78-	488,720.84-	.00	488,720.84-
Distributions	458,883.23-	.00	458,883.23-	743,765.63-	.00	743,765.63-
Net Income/(Loss) After Distributions	139,983.45	.00	139,983.45	255,044.79	.00	255,044.79

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 28 February 2021

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,011,723.85	.00	2,011,723.85	8,888,544.00	.00	8,888,544.00
Total Revenue	2,011,723.85	.00	2,011,723.85	8,888,544.00	.00	8,888,544.00
Direct NAFI Reimbursement						
Gaming NAFI	390,012.75	.00	390,012.75	1,876,401.35	.00	1,876,401.35
Total Direct Reimbursement	390,012.75	.00	390,012.75	1,876,401.35	.00	1,876,401.35
Net Revenue	1,621,711.10	.00	1,621,711.10	7,012,142.65	.00	7,012,142.65
Operating Expenses						
Compensation & Benefits	160,023.48	.00	160,023.48	807,725.37	.00	807,725.37
Depreciation Expense	94,983.43	.00	94,983.43	481,124.39	.00	481,124.39
Contractor Fees	.00	.00	.00	768.12	.00	768.12
Communications	5,211.13	.00	5,211.13	37,555.61	.00	37,555.61
TDY	5.75	.00	5.75	1,440.33	.00	1,440.33
PCS	770.65	.00	770.65	957.49-	.00	957.49-
IT Expense & Maint	5,657.72	.00	5,657.72	26,879.81	.00	26,879.81
Machine Expense & Maint	91,289.57	.00	91,289.57	103,854.97	.00	103,854.97
Vehicle Expense	283.46	.00	283.46	2,268.75	.00	2,268.75
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,129.71	.00	2,129.71	10,490.99	.00	10,490.99
Audit-IMCOM Int Review	42.68	.00	42.68	595.39	.00	595.39
Other Expenses	6,260.70	.00	6,260.70	30,626.81	.00	30,626.81
Total Operating Expenses	366,658.28	.00	366,658.28	1,502,373.05	.00	1,502,373.05
Net Operating Income/(Loss)	1,255,052.82	.00	1,255,052.82	5,509,769.60	.00	5,509,769.60
Interest Revenue	7,496.37	.00	7,496.37	48,069.57	.00	48,069.57
Non-Operating Inc/(Exp)	117.64-	.00	117.64-	122.62-	.00	122.62-
Net Income/(Loss)	1,262,431.55	.00	1,262,431.55	5,557,716.55	.00	5,557,716.55
Distributions	1,167,448.12	.00	1,167,448.12	4,650,522.78	.00	4,650,522.78
Net Income/(Loss) After Distributions	94,983.43	.00	94,983.43	907,193.77	.00	907,193.77

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 28 February 2021

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,494,667.85	.00	1,494,667.85	8,752,197.70	.00	8,752,197.70
Total Revenue	1,494,667.85	.00	1,494,667.85	8,752,197.70	.00	8,752,197.70
Direct NAFI Reimbursement						
Gaming NAFI	1,180,913.95	.00	1,180,913.95	6,747,972.05	.00	6,747,972.05
Total Direct Reimbursement	1,180,913.95	.00	1,180,913.95	6,747,972.05	.00	6,747,972.05
Net Revenue	313,753.90	.00	313,753.90	2,004,225.65	.00	2,004,225.65
Operating Expenses						
Compensation & Benefits	263,945.66	.00	263,945.66	1,283,203.83	.00	1,283,203.83
Depreciation Expense	136,751.46	.00	136,751.46	677,305.06	.00	677,305.06
Contractor Fees	.00	.00	.00	1,280.80	.00	1,280.80
Communications	2,827.16	.00	2,827.16	27,862.67	.00	27,862.67
TDY	9.49	.00	9.49	2,378.19	.00	2,378.19
PCS	1,271.01	.00	1,271.01	2,315.20	.00	2,315.20
IT Expense & Maint	9,661.14	.00	9,661.14	45,575.04	.00	45,575.04
Machine Expense & Maint	151,722.27	.00	151,722.27	191,924.65	.00	191,924.65
Vehicle Expense	317.72	.00	317.72	3,100.85	.00	3,100.85
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,512.53	.00	3,512.53	17,416.00	.00	17,416.00
Audit-IMCOM Int Review	70.36	.00	70.36	991.99	.00	991.99
Other Expenses	8,477.90	.00	8,477.90	42,845.83	.00	42,845.83
Total Operating Expenses	578,566.70	.00	578,566.70	2,296,200.11	.00	2,296,200.11
Net Operating Income/(Loss)	264,812.80-	.00	264,812.80-	291,974.46-	.00	291,974.46-
Interest Revenue	7,998.47	.00	7,998.47	38,802.72	.00	38,802.72
Non-Operating Inc/(Exp)	194.07-	.00	194.07-	202.29-	.00	202.29-
Net Income/(Loss)	257,008.40-	.00	257,008.40-	253,374.03-	.00	253,374.03-
Distributions	393,759.86-	.00	393,759.86-	641,784.49-	.00	641,784.49-
Net Income/(Loss) After Distributions	136,751.46	.00	136,751.46	388,410.46	.00	388,410.46

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 28 February 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,918,661.65	2,433,150.15	608,497.20	877,014.30
Total Revenue	3,918,661.65	2,433,150.15	608,497.20	877,014.30
Direct NAFI Reimbursement				
Gaming NAFI	1,687,762.20	464,785.50	490,049.60	732,927.10
Total Direct Reimbursement	1,687,762.20	464,785.50	490,049.60	732,927.10
Net Revenue	2,230,899.45	1,968,364.65	118,447.60	144,087.20
Operating Expenses				
Compensation & Benefits	718,030.27	422,094.93	166,074.48	129,860.86
Depreciation Expense	371,718.34	223,072.30	76,581.51	72,064.53
Contractor Fees	.00	.00	.00	.00
Communications	16,571.98	13,582.07	1,576.37	1,413.54
TDY	283.00	272.37	5.79	4.84
PCS	2,874.99	1,541.40	685.00	648.59
IT Expense & Maint	25,489.21	14,335.94	6,316.43	4,836.84
Machine Expense & Maint	391,639.28	223,600.28	90,167.69	77,871.31
Vehicle Expense	2,074.40	1,672.57	221.83	180.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	388.39	388.39	.00	.00
Audit-Independent	9,251.17	5,314.63	2,144.12	1,792.42
Audit-IMCOM Int Review	185.35	106.49	42.94	35.92
Other Expenses	22,811.58	13,449.36	4,707.37	4,654.85
Total Operating Expenses	1,561,317.96	919,430.73	348,523.53	293,363.70
Net Operating Income/(Loss)	669,581.49	1,048,933.92	230,075.93-	149,276.50-
Interest Revenue	18,391.50	10,313.17	3,349.25	4,729.08
Non-Operating Inc/(Exp)	1,449.62-	1,076.60-	274.00-	99.02-
Net Income/(Loss)	686,523.37	1,058,170.49	227,000.68-	144,646.44-
Distributions	314,805.03	835,098.19	303,582.19-	216,710.97-
Net Income/(Loss) After Distributions	371,718.34	223,072.30	76,581.51	72,064.53

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 28 February 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	412,269.95	304,257.05	108,012.90	.00
Total Revenue	412,269.95	304,257.05	108,012.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	116,835.50	64,399.00	52,436.50	.00
Total Direct Reimbursement	116,835.50	64,399.00	52,436.50	.00
Net Revenue	295,434.45	239,858.05	55,576.40	.00
Operating Expenses				
Compensation & Benefits	294,061.13	241,460.82	52,600.31	.00
Depreciation Expense	139,983.45	113,049.58	26,933.87	.00
Contractor Fees	.00	.00	.00	.00
Communications	8,533.69	7,728.45	805.24	.00
TDY	267.76	265.89	1.87	.00
PCS	833.33	673.12	160.21	.00
IT Expense & Maint	10,170.35	7,967.84	2,202.51	.00
Machine Expense & Maint	148,627.44	120,149.94	28,477.50	.00
Vehicle Expense	1,473.22	1,367.17	106.05	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	388.39	388.39	.00	.00
Audit-Independent	3,608.93	2,915.09	693.84	.00
Audit-IMCOM Int Review	72.31	58.41	13.90	.00
Other Expenses	8,072.98	6,577.87	1,495.11	.00
Total Operating Expenses	616,092.98	502,602.57	113,490.41	.00
Net Operating Income/(Loss)	320,658.53-	262,744.52-	57,914.01-	.00
Interest Revenue	2,896.66	2,416.62	480.04	.00
Non-Operating Inc/(Exp)	1,137.91-	944.05-	193.86-	.00
Net Income/(Loss)	318,899.78-	261,271.95-	57,627.83-	.00
Distributions	458,883.23-	374,321.53-	84,561.70-	.00
Net Income/(Loss) After Distributions	139,983.45	113,049.58	26,933.87	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 28 February 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,011,723.85	1,991,060.80	20,663.05	.00
Total Revenue	2,011,723.85	1,991,060.80	20,663.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	390,012.75	375,548.60	14,464.15	.00
Total Direct Reimbursement	390,012.75	375,548.60	14,464.15	.00
Net Revenue	1,621,711.10	1,615,512.20	6,198.90	.00
Operating Expenses				
Compensation & Benefits	160,023.48	156,136.27	3,887.21	.00
Depreciation Expense	94,983.43	93,985.12	998.31	.00
Contractor Fees	.00	.00	.00	.00
Communications	5,211.13	5,168.39	42.74	.00
TDY	5.75	5.62	.13	.00
PCS	770.65	753.21	17.44	.00
IT Expense & Maint	5,657.72	5,515.40	142.32	.00
Machine Expense & Maint	91,289.57	89,099.63	2,189.94	.00
Vehicle Expense	283.46	271.37	12.09	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,129.71	2,081.53	48.18	.00
Audit-IMCOM Int Review	42.68	41.71	.97	.00
Other Expenses	6,260.70	6,135.74	124.96	.00
Total Operating Expenses	366,658.28	359,193.99	7,464.29	.00
Net Operating Income/(Loss)	1,255,052.82	1,256,318.21	1,265.39-	.00
Interest Revenue	7,496.37	7,368.21	128.16	.00
Non-Operating Inc/(Exp)	117.64-	114.98-	2.66-	.00
Net Income/(Loss)	1,262,431.55	1,263,571.44	1,139.89-	.00
Distributions	1,167,448.12	1,169,586.32	2,138.20-	.00
Net Income/(Loss) After Distributions	94,983.43	93,985.12	998.31	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 28 February 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,494,667.85	137,832.30	479,821.25	877,014.30
Total Revenue	1,494,667.85	137,832.30	479,821.25	877,014.30
Direct NAFI Reimbursement				
Gaming NAFI	1,180,913.95	24,837.90	423,148.95	732,927.10
Total Direct Reimbursement	1,180,913.95	24,837.90	423,148.95	732,927.10
Net Revenue	313,753.90	112,994.40	56,672.30	144,087.20
Operating Expenses				
Compensation & Benefits	263,945.66	24,497.84	109,586.96	129,860.86
Depreciation Expense	136,751.46	16,037.60	48,649.33	72,064.53
Contractor Fees	.00	.00	.00	.00
Communications	2,827.16	685.23	728.39	1,413.54
TDY	9.49	.86	3.79	4.84
PCS	1,271.01	115.07	507.35	648.59
IT Expense & Maint	9,661.14	852.70	3,971.60	4,836.84
Machine Expense & Maint	151,722.27	14,350.71	59,500.25	77,871.31
Vehicle Expense	317.72	34.03	103.69	180.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,512.53	318.01	1,402.10	1,792.42
Audit-IMCOM Int Review	70.36	6.37	28.07	35.92
Other Expenses	8,477.90	735.75	3,087.30	4,654.85
Total Operating Expenses	578,566.70	57,634.17	227,568.83	293,363.70
Net Operating Income/(Loss)	264,812.80-	55,360.23	170,896.53-	149,276.50-
Interest Revenue	7,998.47	528.34	2,741.05	4,729.08
Non-Operating Inc/(Exp)	194.07-	17.57-	77.48-	99.02-
Net Income/(Loss)	257,008.40-	55,871.00	168,232.96-	144,646.44-
Distributions	393,759.86-	39,833.40	216,882.29-	216,710.97-
Net Income/(Loss) After Distributions	136,751.46	16,037.60	48,649.33	72,064.53

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Five Months Ending 28 February 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	20,575,573.57	11,768,036.57	3,779,363.80	5,028,173.20
Total Revenue	20,575,573.57	11,768,036.57	3,779,363.80	5,028,173.20
Direct NAFI Reimbursement				
Gaming NAFI	9,501,859.35	2,380,002.10	3,035,404.30	4,086,452.95
Total Direct Reimbursement	9,501,859.35	2,380,002.10	3,035,404.30	4,086,452.95
Net Revenue	11,073,714.22	9,388,034.47	743,959.50	941,720.25
Operating Expenses				
Compensation & Benefits	3,577,836.16	2,113,008.82	809,356.26	655,471.08
Depreciation Expense	1,858,501.58	1,122,548.72	381,935.50	354,017.36
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	129,352.15	99,909.06	15,825.15	13,617.94
TDY	31,434.38	28,797.23	1,422.99	1,214.16
PCS	2,074.95-	5,425.22-	28.11	3,322.16
IT Expense & Maint	121,807.30	68,647.54	30,169.54	22,990.22
Machine Expense & Maint	480,606.00	272,408.90	97,083.74	111,113.36
Vehicle Expense	11,368.93	8,090.85	1,676.49	1,601.59
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	388.39	388.39	.00	.00
Audit-Independent	46,255.81	26,511.58	10,830.71	8,913.52
Audit-IMCOM Int Review	2,646.91	1,515.14	623.23	508.54
Other Expenses	120,246.60	71,385.09	24,645.71	24,215.80
Total Operating Expenses	6,381,790.26	3,809,743.86	1,374,403.85	1,197,642.55
Net Operating Income/(Loss)	4,691,923.96	5,578,290.61	630,444.35-	255,922.30-
Interest Revenue	110,383.65	70,841.98	18,296.48	21,245.19
Non-Operating Inc/(Exp)	13,314.07	11,695.71	1,721.64	103.28-
Net Income/(Loss)	4,815,621.68	5,660,828.30	610,426.23-	234,780.39-
Distributions	3,264,972.66	4,432,526.52	806,133.90-	361,419.96-
Net Income/(Loss) After Distributions	1,550,649.02	1,228,301.78	195,707.67	126,639.57

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Five Months Ending 28 February 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,934,831.87	2,363,847.57	570,984.30	.00
Total Revenue	2,934,831.87	2,363,847.57	570,984.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	877,485.95	479,494.80	397,991.15	.00
Total Direct Reimbursement	877,485.95	479,494.80	397,991.15	.00
Net Revenue	2,057,345.92	1,884,352.77	172,993.15	.00
Operating Expenses				
Compensation & Benefits	1,486,906.96	1,215,383.01	271,523.95	.00
Depreciation Expense	700,072.13	565,290.16	134,781.97	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	63,933.87	58,279.03	5,654.84	.00
TDY	27,615.86	27,177.58	438.28	.00
PCS	3,432.66-	3,906.81-	474.15	.00
IT Expense & Maint	49,352.45	38,701.11	10,651.34	.00
Machine Expense & Maint	184,826.38	155,571.58	29,254.80	.00
Vehicle Expense	5,999.33	5,560.59	438.74	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	388.39	388.39	.00	.00
Audit-Independent	18,348.82	14,829.66	3,519.16	.00
Audit-IMCOM Int Review	1,059.53	856.59	202.94	.00
Other Expenses	46,773.96	38,041.68	8,732.28	.00
Total Operating Expenses	2,583,217.10	2,117,281.92	465,935.18	.00
Net Operating Income/(Loss)	525,871.18-	232,929.15-	292,942.03-	.00
Interest Revenue	23,511.36	20,285.12	3,226.24	.00
Non-Operating Inc/(Exp)	13,638.98	11,833.78	1,805.20	.00
Net Income/(Loss)	488,720.84-	200,810.25-	287,910.59-	.00
Distributions	743,765.63-	408,407.95-	335,357.68-	.00
Net Income/(Loss) After Distributions	255,044.79	207,597.70	47,447.09	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Five Months Ending 28 February 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,888,544.00	8,724,362.65	164,181.35	.00
Total Revenue	8,888,544.00	8,724,362.65	164,181.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,876,401.35	1,761,474.35	114,927.00	.00
Total Direct Reimbursement	1,876,401.35	1,761,474.35	114,927.00	.00
Net Revenue	7,012,142.65	6,962,888.30	49,254.35	.00
Operating Expenses				
Compensation & Benefits	807,725.37	787,097.08	20,628.29	.00
Depreciation Expense	481,124.39	476,128.92	4,995.47	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	37,555.61	37,091.99	463.62	.00
TDY	1,440.33	1,407.57	32.76	.00
PCS	957.49-	645.02-	312.47-	.00
IT Expense & Maint	26,879.81	26,196.00	683.81	.00
Machine Expense & Maint	103,854.97	101,503.75	2,351.22	.00
Vehicle Expense	2,268.75	2,209.08	59.67	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,490.99	10,246.61	244.38	.00
Audit-IMCOM Int Review	595.39	581.29	14.10	.00
Other Expenses	30,626.81	30,034.74	592.07	.00
Total Operating Expenses	1,502,373.05	1,472,601.89	29,771.16	.00
Net Operating Income/(Loss)	5,509,769.60	5,490,286.41	19,483.19	.00
Interest Revenue	48,069.57	47,166.92	902.65	.00
Non-Operating Inc/(Exp)	122.62-	119.84-	2.78-	.00
Net Income/(Loss)	5,557,716.55	5,537,333.49	20,383.06	.00
Distributions	4,650,522.78	4,642,122.43	8,400.35	.00
Net Income/(Loss) After Distributions	907,193.77	895,211.06	11,982.71	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Five Months Ending 28 February 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,752,197.70	679,826.35	3,044,198.15	5,028,173.20
Total Revenue	8,752,197.70	679,826.35	3,044,198.15	5,028,173.20
Direct NAFI Reimbursement				
Gaming NAFI	6,747,972.05	139,032.95	2,522,486.15	4,086,452.95
Total Direct Reimbursement	6,747,972.05	139,032.95	2,522,486.15	4,086,452.95
Net Revenue	2,004,225.65	540,793.40	521,712.00	941,720.25
Operating Expenses				
Compensation & Benefits	1,283,203.83	110,528.73	517,204.02	655,471.08
Depreciation Expense	677,305.06	81,129.64	242,158.06	354,017.36
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	27,862.67	4,538.04	9,706.69	13,617.94
TDY	2,378.19	212.08	951.95	1,214.16
PCS	2,315.20	873.39-	133.57-	3,322.16
IT Expense & Maint	45,575.04	3,750.43	18,834.39	22,990.22
Machine Expense & Maint	191,924.65	15,333.57	65,477.72	111,113.36
Vehicle Expense	3,100.85	321.18	1,178.08	1,601.59
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	17,416.00	1,435.31	7,067.17	8,913.52
Audit-IMCOM Int Review	991.99	77.26	406.19	508.54
Other Expenses	42,845.83	3,308.67	15,321.36	24,215.80
Total Operating Expenses	2,296,200.11	219,860.05	878,697.51	1,197,642.55
Net Operating Income/(Loss)	291,974.46-	320,933.35	356,985.51-	255,922.30-
Interest Revenue	38,802.72	3,389.94	14,167.59	21,245.19
Non-Operating Inc/(Exp)	202.29-	18.23-	80.78-	103.28-
Net Income/(Loss)	253,374.03-	324,305.06	342,898.70-	234,780.39-
Distributions	641,784.49-	198,812.04	479,176.57-	361,419.96-
Net Income/(Loss) After Distributions	388,410.46	125,493.02	136,277.87	126,639.57

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 28 February 2021

	February Europe	February Korea	February Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	685,257.85	.00	.00
Grafenwoehr	154,884.10	.00	.00	592,229.25	.00	.00
Wiesbaden	55,349.15	.00	.00	296,533.00	.00	.00
Vicenza	46,663.95	.00	.00	272,641.45	.00	.00
Livorno	8,140.50	.00	.00	19,364.10	.00	.00
Stuttgart	14,327.80-	.00	.00	118,971.60	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	.00	.00	.00	83,574.00	.00	.00
Schinnen	6,629.60	.00	.00	38,730.00	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	9,043.57	.00	.00
Hohenfels	46,917.55	.00	.00	234,799.50	.00	.00
Naples Navy	.00	.00	.00	85,315.15	.00	.00
Sigonella Navy	41,910.75	.00	.00	187,765.50	.00	.00
Rota Navy	66,102.15	.00	.00	297,903.65	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	438,786.40	.00	.00	1,770,630.35	.00
Seoul	.00	25,338.15	.00	.00	149,357.45	.00
Casey & Hovey	.00	287,863.05	.00	.00	985,200.65	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	961,184.35	.00	.00	4,572,451.75	.00
Daegu	.00	277,888.85	.00	.00	1,246,722.45	.00
Chinhae Navy	.00	20,663.05	.00	.00	164,181.35	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	132,735.50	.00	.00	656,715.90
Fuji Marines	.00	.00	530.00	.00	.00	4,191.50
Sanno Navy	.00	.00	.00	.00	.00	.00
Atsugi Navy	.00	.00	109,303.30	.00	.00	666,923.00
Okinawa	.00	.00	5,096.80	.00	.00	23,110.45
Okinawa Marines	.00	.00	694,853.55	.00	.00	4,307,667.80
Okinawa Navy	.00	.00	9,402.20	.00	.00	165,684.70
Iwakuni Marines	.00	.00	181,630.75	.00	.00	716,313.90
Sasebo Navy	.00	.00	147,258.90	.00	.00	905,313.40
Yokosuka Navy	.00	.00	213,856.85	.00	.00	1,306,277.05
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	412,269.95	2,011,723.85	1,494,667.85	2,934,831.87	8,888,544.00	8,752,197.70

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 28 February 2022

	Current Balance
ASSETS	
Cash	40,543,679.19
Accounts Receivable	223,165.07
Prepaid Expenses	385,184.63
Fixed Assets	42,560,675.20
Less Accum Depreciation	33,799,424.29-
TOTAL ASSETS	49,913,279.80
LIABILITIES	
Accounts Payable	404,983.90
Distributions Payable	1,375,062.74
Accrued Liabilities	1,962,390.27
Accrued Salaries	404,267.43
Accrued Leave Payable	533,602.42
Total Liabilities	4,680,306.76
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,913,279.80

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 28 February 2022

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,676,975.01	.00	4,676,975.01	23,880,226.26	.00	23,880,226.26
Total Revenue	4,676,975.01	.00	4,676,975.01	23,880,226.26	.00	23,880,226.26
Direct NAFI Reimbursement						
Gaming NAFI	2,145,774.35	.00	2,145,774.35	11,160,373.96	.00	11,160,373.96
Total Direct Reimbursement	2,145,774.35	.00	2,145,774.35	11,160,373.96	.00	11,160,373.96
Net Revenue	2,531,200.66	.00	2,531,200.66	12,719,852.30	.00	12,719,852.30
Operating Expenses						
Compensation & Benefits	692,759.89	.00	692,759.89	3,511,981.56	.00	3,511,981.56
Depreciation Expense	315,945.66	.00	315,945.66	1,603,926.37	.00	1,603,926.37
Contractor Fees	14,081.22	.00	14,081.22	18,426.22	.00	18,426.22
Communications	21,420.82	.00	21,420.82	90,084.25	.00	90,084.25
TDY	3,144.74	.00	3,144.74	43,901.22	.00	43,901.22
PCS	1,875.29-	.00	1,875.29-	49,703.75	.00	49,703.75
IT Expense & Maint	30,850.87	.00	30,850.87	409,814.34	.00	409,814.34
Machine Expense & Maint	52,418.96	.00	52,418.96	127,838.29	.00	127,838.29
Vehicle Expense	7,663.37	.00	7,663.37	25,107.35	.00	25,107.35
Training	.00	.00	.00	5,812.75	.00	5,812.75
(Gain)/Loss on Disposals	.00	.00	.00	449.42	.00	449.42
Audit-Independent	9,251.17	.00	9,251.17	46,255.81	.00	46,255.81
Audit-IMCOM Int Review	3,016.56	.00	3,016.56	18,203.50	.00	18,203.50
Other Expenses	22,744.72	.00	22,744.72	131,175.33	.00	131,175.33
Total Operating Expenses	1,171,422.69	.00	1,171,422.69	6,082,680.16	.00	6,082,680.16
Net Operating Income/(Loss)	1,359,777.97	.00	1,359,777.97	6,637,172.14	.00	6,637,172.14
Interest Revenue	16,062.72	.00	16,062.72	98,518.78	.00	98,518.78
Non-Operating Inc/(Exp)	777.95-	.00	777.95-	3,276.93-	.00	3,276.93-
Net Income/(Loss)	1,375,062.74	.00	1,375,062.74	6,732,413.99	.00	6,732,413.99
Distributions	1,375,062.74	.00	1,375,062.74	6,408,526.89	.00	6,408,526.89
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	.00	323,887.10

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 28 February 2022

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,278,262.91	.00	1,278,262.91	6,123,157.31	.00	6,123,157.31
Total Revenue	1,278,262.91	.00	1,278,262.91	6,123,157.31	.00	6,123,157.31
Direct NAFI Reimbursement						
Gaming NAFI	376,768.55	.00	376,768.55	1,768,160.20	.00	1,768,160.20
Total Direct Reimbursement	376,768.55	.00	376,768.55	1,768,160.20	.00	1,768,160.20
Net Revenue	901,494.36	.00	901,494.36	4,354,997.11	.00	4,354,997.11
Operating Expenses						
Compensation & Benefits	298,806.30	.00	298,806.30	1,526,205.42	.00	1,526,205.42
Depreciation Expense	119,908.82	.00	119,908.82	603,223.58	.00	603,223.58
Contractor Fees	5,378.49	.00	5,378.49	6,960.96	.00	6,960.96
Communications	10,566.44	.00	10,566.44	45,594.15	.00	45,594.15
TDY	3,052.02	.00	3,052.02	41,916.78	.00	41,916.78
PCS	716.30-	.00	716.30-	36,092.56	.00	36,092.56
IT Expense & Maint	11,766.66	.00	11,766.66	156,555.86	.00	156,555.86
Machine Expense & Maint	35,684.34	.00	35,684.34	49,704.23	.00	49,704.23
Vehicle Expense	5,018.21	.00	5,018.21	15,667.05	.00	15,667.05
Training	.00	.00	.00	2,192.51	.00	2,192.51
(Gain)/Loss on Disposals	.00	.00	.00	449.42	.00	449.42
Audit-Independent	3,533.60	.00	3,533.60	17,175.17	.00	17,175.17
Audit-IMCOM Int Review	1,152.23	.00	1,152.23	6,772.91	.00	6,772.91
Other Expenses	8,185.83	.00	8,185.83	50,600.30	.00	50,600.30
Total Operating Expenses	502,336.64	.00	502,336.64	2,559,110.90	.00	2,559,110.90
Net Operating Income/(Loss)	399,157.72	.00	399,157.72	1,795,886.21	.00	1,795,886.21
Interest Revenue	4,036.56	.00	4,036.56	24,745.29	.00	24,745.29
Non-Operating Inc/(Exp)	725.17-	.00	725.17-	3,198.09-	.00	3,198.09-
Net Income/(Loss)	402,469.11	.00	402,469.11	1,817,433.41	.00	1,817,433.41
Distributions	402,469.11	.00	402,469.11	1,695,176.65	.00	1,695,176.65
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	.00	122,256.76

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 28 February 2022

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,655,428.45	.00	1,655,428.45	8,176,079.70	.00	8,176,079.70
Total Revenue	1,655,428.45	.00	1,655,428.45	8,176,079.70	.00	8,176,079.70
Direct NAFI Reimbursement						
Gaming NAFI	357,950.95	.00	357,950.95	1,786,102.31	.00	1,786,102.31
Total Direct Reimbursement	357,950.95	.00	357,950.95	1,786,102.31	.00	1,786,102.31
Net Revenue	1,297,477.50	.00	1,297,477.50	6,389,977.39	.00	6,389,977.39
Operating Expenses						
Compensation & Benefits	147,462.66	.00	147,462.66	727,751.35	.00	727,751.35
Depreciation Expense	77,238.10	.00	77,238.10	401,193.49	.00	401,193.49
Contractor Fees	3,189.75	.00	3,189.75	4,152.80	.00	4,152.80
Communications	6,471.48	.00	6,471.48	28,920.10	.00	28,920.10
TDY	33.98	.00	33.98	587.83	.00	587.83
PCS	424.79-	.00	424.79-	5,169.24	.00	5,169.24
IT Expense & Maint	7,004.05	.00	7,004.05	95,018.96	.00	95,018.96
Machine Expense & Maint	7,120.72	.00	7,120.72	26,262.08	.00	26,262.08
Vehicle Expense	699.38	.00	699.38	2,511.53	.00	2,511.53
Training	.00	.00	.00	1,309.10	.00	1,309.10
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,095.61	.00	2,095.61	10,342.60	.00	10,342.60
Audit-IMCOM Int Review	683.32	.00	683.32	4,074.03	.00	4,074.03
Other Expenses	5,333.04	.00	5,333.04	31,866.60	.00	31,866.60
Total Operating Expenses	256,907.30	.00	256,907.30	1,339,159.71	.00	1,339,159.71
Net Operating Income/(Loss)	1,040,570.20	.00	1,040,570.20	5,050,817.68	.00	5,050,817.68
Interest Revenue	5,504.69	.00	5,504.69	34,634.24	.00	34,634.24
Non-Operating Inc/(Exp)	19.35-	.00	19.35-	28.43-	.00	28.43-
Net Income/(Loss)	1,046,055.54	.00	1,046,055.54	5,085,423.49	.00	5,085,423.49
Distributions	1,046,055.54	.00	1,046,055.54	5,004,307.17	.00	5,004,307.17
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	.00	81,116.32

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 28 February 2022

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,743,283.65	.00	1,743,283.65	9,580,989.25	.00	9,580,989.25
Total Revenue	1,743,283.65	.00	1,743,283.65	9,580,989.25	.00	9,580,989.25
Direct NAFI Reimbursement						
Gaming NAFI	1,411,054.85	.00	1,411,054.85	7,606,111.45	.00	7,606,111.45
Total Direct Reimbursement	1,411,054.85	.00	1,411,054.85	7,606,111.45	.00	7,606,111.45
Net Revenue	332,228.80	.00	332,228.80	1,974,877.80	.00	1,974,877.80
Operating Expenses						
Compensation & Benefits	246,490.93	.00	246,490.93	1,258,024.79	.00	1,258,024.79
Depreciation Expense	118,798.74	.00	118,798.74	599,509.30	.00	599,509.30
Contractor Fees	5,512.98	.00	5,512.98	7,312.46	.00	7,312.46
Communications	4,382.90	.00	4,382.90	15,570.00	.00	15,570.00
TDY	58.74	.00	58.74	1,396.61	.00	1,396.61
PCS	734.20-	.00	734.20-	8,441.95	.00	8,441.95
IT Expense & Maint	12,080.16	.00	12,080.16	158,239.52	.00	158,239.52
Machine Expense & Maint	9,613.90	.00	9,613.90	51,871.98	.00	51,871.98
Vehicle Expense	1,945.78	.00	1,945.78	6,928.77	.00	6,928.77
Training	.00	.00	.00	2,311.14	.00	2,311.14
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,621.96	.00	3,621.96	18,738.04	.00	18,738.04
Audit-IMCOM Int Review	1,181.01	.00	1,181.01	7,356.56	.00	7,356.56
Other Expenses	9,225.85	.00	9,225.85	48,708.43	.00	48,708.43
Total Operating Expenses	412,178.75	.00	412,178.75	2,184,409.55	.00	2,184,409.55
Net Operating Income/(Loss)	79,949.95-	.00	79,949.95-	209,531.75-	.00	209,531.75-
Interest Revenue	6,521.47	.00	6,521.47	39,139.25	.00	39,139.25
Non-Operating Inc/(Exp)	33.43-	.00	33.43-	50.41-	.00	50.41-
Net Income/(Loss)	73,461.91-	.00	73,461.91-	170,442.91-	.00	170,442.91-
Distributions	73,461.91-	.00	73,461.91-	290,956.93-	.00	290,956.93-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	.00	120,514.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 28 February 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,676,975.01	2,648,027.85	1,093,976.11	934,971.05
Total Revenue	4,676,975.01	2,648,027.85	1,093,976.11	934,971.05
Direct NAFI Reimbursement				
Gaming NAFI	2,145,774.35	553,106.60	820,562.15	772,105.60
Total Direct Reimbursement	2,145,774.35	553,106.60	820,562.15	772,105.60
Net Revenue	2,531,200.66	2,094,921.25	273,413.96	162,865.45
Operating Expenses				
Compensation & Benefits	692,759.89	407,756.74	157,188.91	127,814.24
Depreciation Expense	315,945.66	186,157.14	68,585.97	61,202.55
Contractor Fees	14,081.22	7,903.39	3,331.69	2,846.14
Communications	21,420.82	17,111.08	2,056.15	2,253.59
TDY	3,144.74	2,865.58	248.83	30.33
PCS	1,875.29-	1,052.55-	443.70-	379.04-
IT Expense & Maint	30,850.87	17,338.16	7,399.11	6,113.60
Machine Expense & Maint	52,418.96	36,047.89	10,784.38	5,586.69
Vehicle Expense	7,663.37	5,324.28	1,021.80	1,317.29
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,192.40	2,188.89	1,869.88
Audit-IMCOM Int Review	3,016.56	1,693.13	713.72	609.71
Other Expenses	22,744.72	12,494.28	4,712.84	5,537.60
Total Operating Expenses	1,171,422.69	698,831.52	257,788.59	214,802.58
Net Operating Income/(Loss)	1,359,777.97	1,396,089.73	15,625.37	51,937.13-
Interest Revenue	16,062.72	9,085.45	3,560.96	3,416.31
Non-Operating Inc/(Exp)	777.95-	637.77-	122.91-	17.27-
Net Income/(Loss)	1,375,062.74	1,404,537.41	19,063.42	48,538.09-
Distributions	1,375,062.74	1,404,537.41	19,063.42	48,538.09-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 28 February 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,278,262.91	934,842.85	343,420.06	.00
Total Revenue	1,278,262.91	934,842.85	343,420.06	.00
Direct NAFI Reimbursement				
Gaming NAFI	376,768.55	199,233.10	177,535.45	.00
Total Direct Reimbursement	376,768.55	199,233.10	177,535.45	.00
Net Revenue	901,494.36	735,609.75	165,884.61	.00
Operating Expenses				
Compensation & Benefits	298,806.30	244,195.12	54,611.18	.00
Depreciation Expense	119,908.82	96,619.59	23,289.23	.00
Contractor Fees	5,378.49	4,302.79	1,075.70	.00
Communications	10,566.44	9,856.73	709.71	.00
TDY	3,052.02	2,827.23	224.79	.00
PCS	716.30-	573.04-	143.26-	.00
IT Expense & Maint	11,766.66	9,584.12	2,182.54	.00
Machine Expense & Maint	35,684.34	28,665.45	7,018.89	.00
Vehicle Expense	5,018.21	4,468.21	550.00	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,533.60	2,826.87	706.73	.00
Audit-IMCOM Int Review	1,152.23	921.79	230.44	.00
Other Expenses	8,185.83	6,599.43	1,586.40	.00
Total Operating Expenses	502,336.64	410,294.29	92,042.35	.00
Net Operating Income/(Loss)	399,157.72	325,315.46	73,842.26	.00
Interest Revenue	4,036.56	3,437.87	598.69	.00
Non-Operating Inc/(Exp)	725.17-	615.93-	109.24-	.00
Net Income/(Loss)	402,469.11	328,137.40	74,331.71	.00
Distributions	402,469.11	328,137.40	74,331.71	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 28 February 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,655,428.45	1,612,438.45	42,990.00	.00
Total Revenue	1,655,428.45	1,612,438.45	42,990.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	357,950.95	327,857.95	30,093.00	.00
Total Direct Reimbursement	357,950.95	327,857.95	30,093.00	.00
Net Revenue	1,297,477.50	1,284,580.50	12,897.00	.00
Operating Expenses				
Compensation & Benefits	147,462.66	144,078.09	3,384.57	.00
Depreciation Expense	77,238.10	76,811.82	426.28	.00
Contractor Fees	3,189.75	3,107.57	82.18	.00
Communications	6,471.48	6,373.37	98.11	.00
TDY	33.98	33.10	.88	.00
PCS	424.79-	413.85-	10.94-	.00
IT Expense & Maint	7,004.05	6,763.54	240.51	.00
Machine Expense & Maint	7,120.72	7,060.24	60.48	.00
Vehicle Expense	699.38	672.88	26.50	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,095.61	2,041.62	53.99	.00
Audit-IMCOM Int Review	683.32	665.72	17.60	.00
Other Expenses	5,333.04	5,221.83	111.21	.00
Total Operating Expenses	256,907.30	252,415.93	4,491.37	.00
Net Operating Income/(Loss)	1,040,570.20	1,032,164.57	8,405.63	.00
Interest Revenue	5,504.69	5,368.67	136.02	.00
Non-Operating Inc/(Exp)	19.35-	18.85-	.50-	.00
Net Income/(Loss)	1,046,055.54	1,037,514.39	8,541.15	.00
Distributions	1,046,055.54	1,037,514.39	8,541.15	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 28 February 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,743,283.65	100,746.55	707,566.05	934,971.05
Total Revenue	1,743,283.65	100,746.55	707,566.05	934,971.05
Direct NAFI Reimbursement				
Gaming NAFI	1,411,054.85	26,015.55	612,933.70	772,105.60
Total Direct Reimbursement	1,411,054.85	26,015.55	612,933.70	772,105.60
Net Revenue	332,228.80	74,731.00	94,632.35	162,865.45
Operating Expenses				
Compensation & Benefits	246,490.93	19,483.53	99,193.16	127,814.24
Depreciation Expense	118,798.74	12,725.73	44,870.46	61,202.55
Contractor Fees	5,512.98	493.03	2,173.81	2,846.14
Communications	4,382.90	880.98	1,248.33	2,253.59
TDY	58.74	5.25	23.16	30.33
PCS	734.20-	65.66-	289.50-	379.04-
IT Expense & Maint	12,080.16	990.50	4,976.06	6,113.60
Machine Expense & Maint	9,613.90	322.20	3,705.01	5,586.69
Vehicle Expense	1,945.78	183.19	445.30	1,317.29
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,621.96	323.91	1,428.17	1,869.88
Audit-IMCOM Int Review	1,181.01	105.62	465.68	609.71
Other Expenses	9,225.85	673.02	3,015.23	5,537.60
Total Operating Expenses	412,178.75	36,121.30	161,254.87	214,802.58
Net Operating Income/(Loss)	79,949.95-	38,609.70	66,622.52-	51,937.13-
Interest Revenue	6,521.47	278.91	2,826.25	3,416.31
Non-Operating Inc/(Exp)	33.43-	2.99-	13.17-	17.27-
Net Income/(Loss)	73,461.91-	38,885.62	63,809.44-	48,538.09-
Distributions	73,461.91-	38,885.62	63,809.44-	48,538.09-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Five Months Ending 28 February 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	23,880,226.26	13,549,433.75	5,296,685.81	5,034,106.70
Total Revenue	23,880,226.26	13,549,433.75	5,296,685.81	5,034,106.70
Direct NAFI Reimbursement				
Gaming NAFI	11,160,373.96	2,802,743.06	4,287,251.25	4,070,379.65
Total Direct Reimbursement	11,160,373.96	2,802,743.06	4,287,251.25	4,070,379.65
Net Revenue	12,719,852.30	10,746,690.69	1,009,434.56	963,727.05
Operating Expenses				
Compensation & Benefits	3,511,981.56	2,053,645.37	809,520.76	648,815.43
Depreciation Expense	1,603,926.37	950,269.80	345,369.46	308,287.11
Contractor Fees	18,426.22	10,329.09	4,335.43	3,761.70
Communications	90,084.25	75,312.34	7,757.33	7,014.58
TDY	43,901.22	32,186.45	11,161.84	552.93
PCS	49,703.75	34,088.56	10,431.73	5,183.46
IT Expense & Maint	409,814.34	233,081.30	95,507.98	81,225.06
Machine Expense & Maint	127,838.29	67,221.76	37,157.71	23,458.82
Vehicle Expense	25,107.35	14,092.03	6,708.26	4,307.06
Training	5,812.75	3,257.85	1,366.60	1,188.30
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	46,255.81	25,878.79	10,789.13	9,587.89
Audit-IMCOM Int Review	18,203.50	10,186.69	4,250.28	3,766.53
Other Expenses	131,175.33	76,027.76	27,918.51	27,229.06
Total Operating Expenses	6,082,680.16	3,586,027.21	1,372,275.02	1,124,377.93
Net Operating Income/(Loss)	6,637,172.14	7,160,663.48	362,840.46-	160,650.88-
Interest Revenue	98,518.78	57,066.93	20,448.82	21,003.03
Non-Operating Inc/(Exp)	3,276.93-	2,756.03-	494.98-	25.92-
Net Income/(Loss)	6,732,413.99	7,214,974.38	342,886.62-	139,673.77-
Distributions	6,408,526.89	7,022,595.81	412,462.51-	201,606.41-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Five Months Ending 28 February 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,123,157.31	5,120,492.05	1,002,665.26	.00
Total Revenue	6,123,157.31	5,120,492.05	1,002,665.26	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,768,160.20	1,061,435.50	706,724.70	.00
Total Direct Reimbursement	1,768,160.20	1,061,435.50	706,724.70	.00
Net Revenue	4,354,997.11	4,059,056.55	295,940.56	.00
Operating Expenses				
Compensation & Benefits	1,526,205.42	1,243,944.80	282,260.62	.00
Depreciation Expense	603,223.58	486,955.10	116,268.48	.00
Contractor Fees	6,960.96	5,634.33	1,326.63	.00
Communications	45,594.15	43,401.00	2,193.15	.00
TDY	41,916.78	31,519.36	10,397.42	.00
PCS	36,092.56	28,150.92	7,941.64	.00
IT Expense & Maint	156,555.86	127,118.80	29,437.06	.00
Machine Expense & Maint	49,704.23	37,440.99	12,263.24	.00
Vehicle Expense	15,667.05	11,157.90	4,509.15	.00
Training	2,192.51	1,777.58	414.93	.00
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	17,175.17	14,158.84	3,016.33	.00
Audit-IMCOM Int Review	6,772.91	5,571.38	1,201.53	.00
Other Expenses	50,600.30	41,050.61	9,549.69	.00
Total Operating Expenses	2,559,110.90	2,078,331.03	480,779.87	.00
Net Operating Income/(Loss)	1,795,886.21	1,980,725.52	184,839.31-	.00
Interest Revenue	24,745.29	21,085.69	3,659.60	.00
Non-Operating Inc/(Exp)	3,198.09-	2,723.87-	474.22-	.00
Net Income/(Loss)	1,817,433.41	1,999,087.34	181,653.93-	.00
Distributions	1,695,176.65	1,900,333.57	205,156.92-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Five Months Ending 28 February 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,176,079.70	7,962,573.55	213,506.15	.00
Total Revenue	8,176,079.70	7,962,573.55	213,506.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,786,102.31	1,639,979.36	146,122.95	.00
Total Direct Reimbursement	1,786,102.31	1,639,979.36	146,122.95	.00
Net Revenue	6,389,977.39	6,322,594.19	67,383.20	.00
Operating Expenses				
Compensation & Benefits	727,751.35	708,963.90	18,787.45	.00
Depreciation Expense	401,193.49	397,270.10	3,923.39	.00
Contractor Fees	4,152.80	4,041.23	111.57	.00
Communications	28,920.10	28,283.89	636.21	.00
TDY	587.83	570.36	17.47	.00
PCS	5,169.24	5,028.14	141.10	.00
IT Expense & Maint	95,018.96	92,308.06	2,710.90	.00
Machine Expense & Maint	26,262.08	25,582.96	679.12	.00
Vehicle Expense	2,511.53	2,401.53	110.00	.00
Training	1,309.10	1,273.73	35.37	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,342.60	10,046.91	295.69	.00
Audit-IMCOM Int Review	4,074.03	3,958.39	115.64	.00
Other Expenses	31,866.60	31,095.00	771.60	.00
Total Operating Expenses	1,339,159.71	1,310,824.20	28,335.51	.00
Net Operating Income/(Loss)	5,050,817.68	5,011,769.99	39,047.69	.00
Interest Revenue	34,634.24	34,008.73	625.51	.00
Non-Operating Inc/(Exp)	28.43-	27.65-	.78-	.00
Net Income/(Loss)	5,085,423.49	5,045,751.07	39,672.42	.00
Distributions	5,004,307.17	4,965,513.41	38,793.76	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Five Months Ending 28 February 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,580,989.25	466,368.15	4,080,514.40	5,034,106.70
Total Revenue	9,580,989.25	466,368.15	4,080,514.40	5,034,106.70
Direct NAFI Reimbursement				
Gaming NAFI	7,606,111.45	101,328.20	3,434,403.60	4,070,379.65
Total Direct Reimbursement	7,606,111.45	101,328.20	3,434,403.60	4,070,379.65
Net Revenue	1,974,877.80	365,039.95	646,110.80	963,727.05
Operating Expenses				
Compensation & Benefits	1,258,024.79	100,736.67	508,472.69	648,815.43
Depreciation Expense	599,509.30	66,044.60	225,177.59	308,287.11
Contractor Fees	7,312.46	653.53	2,897.23	3,761.70
Communications	15,570.00	3,627.45	4,927.97	7,014.58
TDY	1,396.61	96.73	746.95	552.93
PCS	8,441.95	909.50	2,348.99	5,183.46
IT Expense & Maint	158,239.52	13,654.44	63,360.02	81,225.06
Machine Expense & Maint	51,871.98	4,197.81	24,215.35	23,458.82
Vehicle Expense	6,928.77	532.60	2,089.11	4,307.06
Training	2,311.14	206.54	916.30	1,188.30
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	18,738.04	1,673.04	7,477.11	9,587.89
Audit-IMCOM Int Review	7,356.56	656.92	2,933.11	3,766.53
Other Expenses	48,708.43	3,882.15	17,597.22	27,229.06
Total Operating Expenses	2,184,409.55	196,871.98	863,159.64	1,124,377.93
Net Operating Income/(Loss)	209,531.75-	168,167.97	217,048.84-	160,650.88-
Interest Revenue	39,139.25	1,972.51	16,163.71	21,003.03
Non-Operating Inc/(Exp)	50.41-	4.51-	19.98-	25.92-
Net Income/(Loss)	170,442.91-	170,135.97	200,905.11-	139,673.77-
Distributions	290,956.93-	156,748.83	246,099.35-	201,606.41-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 28 February 2022

	February Europe	February Korea	February Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	218,080.40	.00	.00	1,257,360.40	.00	.00
Grafenwoehr	114,267.30	.00	.00	525,145.45	.00	.00
Wiesbaden	199,798.70	.00	.00	1,134,335.70	.00	.00
Vicenza	49,060.30	.00	.00	350,003.75	.00	.00
Livorno	13,141.00	.00	.00	72,505.85	.00	.00
Stuttgart	197,752.40	.00	.00	1,052,998.70	.00	.00
Baumholder	28,111.40	.00	.00	146,475.00	.00	.00
Ansbach	44,246.90	.00	.00	171,233.50	.00	.00
Schinnen	7,276.00	.00	.00	30,117.60	.00	.00
AFRC Edelweiss Lodge	15,879.55	.00	.00	80,616.75	.00	.00
Hohenfels	47,228.90	.00	.00	299,699.35	.00	.00
Naples Navy	167,417.76	.00	.00	398,125.16	.00	.00
Sigonella Navy	89,029.05	.00	.00	245,658.25	.00	.00
Rota Navy	86,973.25	.00	.00	358,881.85	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	274,345.50	.00	.00	1,382,079.90	.00
Seoul	.00	4,008.00	.00	.00	37,118.00	.00
Casey & Hovey	.00	235,924.70	.00	.00	1,129,789.75	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	891,007.75	.00	.00	4,245,156.45	.00
Daegu	.00	207,152.50	.00	.00	1,168,429.45	.00
Chinhae Navy	.00	42,990.00	.00	.00	213,506.15	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	96,594.05	.00	.00	437,652.50
Fuji Marines	.00	.00	1,408.00	.00	.00	12,314.00
Sanno Navy	.00	.00	27,221.10	.00	.00	377,202.30
Atsugi Navy	.00	.00	59,068.50	.00	.00	405,473.55
Okinawa	.00	.00	4,152.50	.00	.00	28,715.65
Okinawa Marines	.00	.00	815,254.80	.00	.00	4,304,617.80
Okinawa Navy	.00	.00	31,813.50	.00	.00	163,451.35
Iwakuni Marines	.00	.00	118,308.25	.00	.00	717,174.90
Sasebo Navy	.00	.00	182,590.00	.00	.00	985,281.80
Yokosuka Navy	.00	.00	406,872.95	.00	.00	2,149,105.40
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,278,262.91	1,655,428.45	1,743,283.65	6,123,157.31	8,176,079.70	9,580,989.25

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 28 February 2023

	Current Balance
ASSETS	
Cash--Operating	23,088,202.58
Cash--Restricted	15,823,254.88
Accounts Receivable	231,825.35
Prepaid Expenses	392,986.42
Fixed Assets	44,574,249.47
Less Accum Depreciation	34,071,710.50-
TOTAL ASSETS	50,038,808.20
LIABILITIES	
Accounts Payable	1,278,590.28
Distributions Payable	1,372,126.45
Accrued Liabilities	1,169,862.27
Accrued Salaries	450,494.57
Accrued Leave Payable	534,761.59
Total Liabilities	4,805,835.16
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,038,808.20

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 28 February 2023

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,136,822.70	5,005,630.00	131,192.70	25,689,772.15	22,491,472.00	3,198,300.15
Total Revenue	5,136,822.70	5,005,630.00	131,192.70	25,689,772.15	22,491,472.00	3,198,300.15
Direct NAFI Reimbursement						
Gaming NAFI	2,471,586.40	2,429,568.00	42,018.40	11,601,656.05	11,471,934.00	129,722.05
Total Direct Reimbursement	2,471,586.40	2,429,568.00	42,018.40	11,601,656.05	11,471,934.00	129,722.05
Net Revenue	2,665,236.30	2,576,062.00	89,174.30	14,088,116.10	11,019,538.00	3,068,578.10
Operating Expenses						
Compensation & Benefits	710,488.59	776,020.00	65,531.41-	3,513,443.70	4,252,831.00	739,387.30-
Depreciation Expense	310,139.87	307,727.00	2,412.87	1,407,186.98	1,538,635.00	131,448.02-
Contractor Fees	5,412.50	4,144.00	1,268.50	14,687.50	20,720.00	6,032.50-
Communications	13,303.49	26,065.00	12,761.51-	85,316.02	130,325.00	45,008.98-
TDY	98,672.53	84,412.00	14,260.53	189,614.34	293,171.00	103,556.66-
PCS	6,015.74-	10,198.00	16,213.74-	91,889.21	50,990.00	40,899.21
IT Expense & Maint	40,759.52	98,437.00	57,677.48-	154,136.63	492,185.00	338,048.37-
Machine Expense & Maint	93,817.21	160,740.00	66,922.79-	271,219.98	803,700.00	532,480.02-
Vehicle Expense	15,280.17	6,003.00	9,277.17	39,645.03	26,555.00	13,090.03
Training	.00	22,100.00	22,100.00-	.00	45,600.00	45,600.00-
(Gain)/Loss on Disposals	31,709.18	.00	31,709.18	39,702.39	.00	39,702.39
Audit-Independent	9,834.50	9,251.00	583.50	49,172.50	46,255.00	2,917.50
Audit-IMCOM Int Review	.00	4,956.00	4,956.00-	13,905.45	24,780.00	10,874.55-
Other Expenses	24,689.14	26,024.00	1,334.86-	117,380.38	130,120.00	12,739.62-
Total Operating Expenses	1,348,090.96	1,536,077.00	187,986.04-	5,987,300.11	7,855,867.00	1,868,566.89-
Net Operating Income/(Loss)	1,317,145.34	1,039,985.00	277,160.34	8,100,815.99	3,163,671.00	4,937,144.99
Interest Revenue	48,504.52	19,945.00	28,559.52	245,461.24	99,725.00	145,736.24
Non-Operating Inc/(Exp)	6,476.59	.00	6,476.59	8,483.13	.00	8,483.13
Net Income/(Loss)	1,372,126.45	1,059,930.00	312,196.45	8,354,760.36	3,263,396.00	5,091,364.36
Distributions	1,372,126.45	1,059,930.00	312,196.45	8,354,760.36	3,263,396.00	5,091,364.36
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 28 February 2023

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,350,912.80	1,397,480.00	46,567.20-	6,657,419.95	6,872,698.00	215,278.05-
Total Revenue	1,350,912.80	1,397,480.00	46,567.20-	6,657,419.95	6,872,698.00	215,278.05-
Direct NAFI Reimbursement						
Gaming NAFI	422,319.00	393,372.00	28,947.00	1,943,126.40	1,942,535.00	591.40
Total Direct Reimbursement	422,319.00	393,372.00	28,947.00	1,943,126.40	1,942,535.00	591.40
Net Revenue	928,593.80	1,004,108.00	75,514.20-	4,714,293.55	4,930,163.00	215,869.45-
Operating Expenses						
Compensation & Benefits	289,879.20	341,322.00	51,442.80-	1,457,437.85	1,867,899.00	410,461.15-
Depreciation Expense	129,282.92	116,771.00	12,511.92	593,218.66	583,855.00	9,363.66
Contractor Fees	2,097.49	1,586.00	511.49	5,711.56	7,930.00	2,218.44-
Communications	6,744.56	10,087.00	3,342.44-	41,071.08	50,435.00	9,363.92-
TDY	46,451.61	50,119.00	3,667.39-	86,873.27	203,978.00	117,104.73-
PCS	.00	4,836.00	4,836.00-	12,548.05	24,180.00	11,631.95-
IT Expense & Maint	14,704.33	37,612.00	22,907.67-	59,104.62	188,060.00	128,955.38-
Machine Expense & Maint	84,078.11	23,130.00	60,948.11	235,336.57	115,650.00	119,686.57
Vehicle Expense	12,289.79	3,460.00	8,829.79	26,931.50	13,840.00	13,091.50
Training	.00	13,192.00	13,192.00-	.00	27,230.00	27,230.00-
(Gain)/Loss on Disposals	24,046.99	.00	24,046.99	24,046.99	.00	24,046.99
Audit-Independent	3,811.14	3,494.00	317.14	19,143.33	17,470.00	1,673.33
Audit-IMCOM Int Review	.00	1,851.00	1,851.00-	5,422.67	9,255.00	3,832.33-
Other Expenses	9,200.10	9,853.00	652.90-	42,887.92	49,265.00	6,377.08-
Total Operating Expenses	622,586.24	617,313.00	5,273.24	2,609,734.07	3,159,047.00	549,312.93-
Net Operating Income/(Loss)	306,007.56	386,795.00	80,787.44-	2,104,559.48	1,771,116.00	333,443.48
Interest Revenue	12,480.21	5,122.00	7,358.21	63,938.97	25,610.00	38,328.97
Non-Operating Inc/(Exp)	6,950.36	.00	6,950.36	13,466.09	.00	13,466.09
Net Income/(Loss)	325,438.13	391,917.00	66,478.87-	2,181,964.54	1,796,726.00	385,238.54
Distributions	325,438.13	391,917.00	66,478.87-	2,181,964.54	1,796,726.00	385,238.54
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 28 February 2023

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,653,285.65	1,374,332.00	278,953.65	9,197,140.20	4,737,083.00	4,460,057.20
Total Revenue	1,653,285.65	1,374,332.00	278,953.65	9,197,140.20	4,737,083.00	4,460,057.20
Direct NAFI Reimbursement						
Gaming NAFI	358,043.45	290,155.00	67,888.45	1,919,600.70	1,035,581.00	884,019.70
Total Direct Reimbursement	358,043.45	290,155.00	67,888.45	1,919,600.70	1,035,581.00	884,019.70
Net Revenue	1,295,242.20	1,084,177.00	211,065.20	7,277,539.50	3,701,502.00	3,576,037.50
Operating Expenses						
Compensation & Benefits	148,601.70	204,651.00	56,049.30-	741,707.18	1,121,147.00	379,439.82-
Depreciation Expense	71,360.24	77,001.00	5,640.76-	328,092.99	385,005.00	56,912.01-
Contractor Fees	1,151.17	927.00	224.17	3,172.71	4,635.00	1,462.29-
Communications	4,649.02	8,328.00	3,678.98-	26,962.95	41,640.00	14,677.05-
TDY	17,195.19	10,967.00	6,228.19	26,541.93	30,905.00	4,363.07-
PCS	700.13-	4,485.00	5,185.13-	20,295.83	22,425.00	2,129.17-
IT Expense & Maint	10,846.24	22,690.00	11,843.76-	34,276.06	113,450.00	79,173.94-
Machine Expense & Maint	1,407.58	118,192.00	116,784.42-	18,691.78	590,960.00	572,268.22-
Vehicle Expense	843.01	604.00	239.01	3,657.17	3,020.00	637.17
Training	.00	3,302.00	3,302.00-	.00	6,805.00	6,805.00-
(Gain)/Loss on Disposals	7,662.19	.00	7,662.19	11,324.71	.00	11,324.71
Audit-Independent	2,091.68	2,063.00	28.68	10,675.63	10,315.00	360.63
Audit-IMCOM Int Review	.00	1,108.00	1,108.00-	3,041.51	5,540.00	2,498.49-
Other Expenses	6,223.66	6,323.00	99.34-	30,633.21	31,615.00	981.79-
Total Operating Expenses	271,331.55	460,641.00	189,309.45-	1,259,073.66	2,367,462.00	1,108,388.34-
Net Operating Income/(Loss)	1,023,910.65	623,536.00	400,374.65	6,018,465.84	1,334,040.00	4,684,425.84
Interest Revenue	18,155.24	6,953.00	11,202.24	89,865.79	34,765.00	55,100.79
Non-Operating Inc/(Exp)	164.52-	.00	164.52-	1,779.52-	.00	1,779.52-
Net Income/(Loss)	1,041,901.37	630,489.00	411,412.37	6,106,552.11	1,368,805.00	4,737,747.11
Distributions	1,041,901.37	630,489.00	411,412.37	6,106,552.11	1,368,805.00	4,737,747.11
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 28 February 2023

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,132,624.25	2,233,818.00	101,193.75-	9,835,212.00	10,881,691.00	1,046,479.00-
Total Revenue	2,132,624.25	2,233,818.00	101,193.75-	9,835,212.00	10,881,691.00	1,046,479.00-
Direct NAFI Reimbursement						
Gaming NAFI	1,691,223.95	1,746,041.00	54,817.05-	7,738,928.95	8,493,818.00	754,889.05-
Total Direct Reimbursement	1,691,223.95	1,746,041.00	54,817.05-	7,738,928.95	8,493,818.00	754,889.05-
Net Revenue	441,400.30	487,777.00	46,376.70-	2,096,283.05	2,387,873.00	291,589.95-
Operating Expenses						
Compensation & Benefits	272,007.69	230,047.00	41,960.69	1,314,298.67	1,263,785.00	50,513.67
Depreciation Expense	109,496.71	113,955.00	4,458.29-	485,875.33	569,775.00	83,899.67-
Contractor Fees	2,163.84	1,631.00	532.84	5,803.23	8,155.00	2,351.77-
Communications	1,909.91	7,650.00	5,740.09-	17,281.99	38,250.00	20,968.01-
TDY	35,025.73	23,326.00	11,699.73	76,199.14	58,288.00	17,911.14
PCS	5,315.61-	877.00	6,192.61-	59,045.33	4,385.00	54,660.33
IT Expense & Maint	15,208.95	38,135.00	22,926.05-	60,755.95	190,675.00	129,919.05-
Machine Expense & Maint	8,331.52	19,418.00	11,086.48-	17,191.63	97,090.00	79,898.37-
Vehicle Expense	2,147.37	1,939.00	208.37	9,056.36	9,695.00	638.64-
Training	.00	5,606.00	5,606.00-	.00	11,565.00	11,565.00-
(Gain)/Loss on Disposals	.00	.00	.00	4,330.69	.00	4,330.69
Audit-Independent	3,931.68	3,694.00	237.68	19,353.54	18,470.00	883.54
Audit-IMCOM Int Review	.00	1,997.00	1,997.00-	5,441.27	9,985.00	4,543.73-
Other Expenses	9,265.38	9,848.00	582.62-	43,859.25	49,240.00	5,380.75-
Total Operating Expenses	454,173.17	458,123.00	3,949.83-	2,118,492.38	2,329,358.00	210,865.62-
Net Operating Income/(Loss)	12,772.87-	29,654.00	42,426.87-	22,209.33-	58,515.00	80,724.33-
Interest Revenue	17,869.07	7,870.00	9,999.07	91,656.48	39,350.00	52,306.48
Non-Operating Inc/(Exp)	309.25-	.00	309.25-	3,203.44-	.00	3,203.44-
Net Income/(Loss)	4,786.95	37,524.00	32,737.05-	66,243.71	97,865.00	31,621.29-
Distributions	4,786.95	37,524.00	32,737.05-	66,243.71	97,865.00	31,621.29-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 28 February 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,136,822.70	2,755,789.65	1,147,235.50	1,233,797.55
Total Revenue	5,136,822.70	2,755,789.65	1,147,235.50	1,233,797.55
Direct NAFI Reimbursement				
Gaming NAFI	2,471,586.40	577,073.50	898,800.35	995,712.55
Total Direct Reimbursement	2,471,586.40	577,073.50	898,800.35	995,712.55
Net Revenue	2,665,236.30	2,178,716.15	248,435.15	238,085.00
Operating Expenses				
Compensation & Benefits	710,488.59	404,814.21	162,798.02	142,876.36
Depreciation Expense	310,139.87	192,042.96	57,627.26	60,469.65
Contractor Fees	5,412.50	2,937.06	1,381.98	1,093.46
Communications	13,303.49	11,933.03	495.11	875.35
TDY	98,672.53	59,144.42	23,491.20	16,036.91
PCS	6,015.74-	996.32-	1,505.27-	3,514.15-
IT Expense & Maint	40,759.52	23,267.55	9,874.68	7,617.29
Machine Expense & Maint	93,817.21	82,538.92	4,468.07	6,810.22
Vehicle Expense	15,280.17	11,852.66	1,945.07	1,482.44
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	31,709.18	7,662.19	24,046.99	.00
Audit-Independent	9,834.50	5,336.65	2,511.02	1,986.83
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	24,689.14	14,859.90	4,402.88	5,426.36
Total Operating Expenses	1,348,090.96	815,393.23	291,537.01	241,160.72
Net Operating Income/(Loss)	1,317,145.34	1,363,322.92	43,101.86-	3,075.72-
Interest Revenue	48,504.52	29,528.63	9,069.81	9,906.08
Non-Operating Inc/(Exp)	6,476.59	5,596.71	1,036.16	156.28-
Net Income/(Loss)	1,372,126.45	1,398,448.26	32,995.89-	6,674.08
Distributions	1,372,126.45	1,398,448.26	32,995.89-	6,674.08
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 28 February 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,350,912.80	1,074,114.20	276,798.60	.00
Total Revenue	1,350,912.80	1,074,114.20	276,798.60	.00
Direct NAFI Reimbursement				
Gaming NAFI	422,319.00	224,122.25	198,196.75	.00
Total Direct Reimbursement	422,319.00	224,122.25	198,196.75	.00
Net Revenue	928,593.80	849,991.95	78,601.85	.00
Operating Expenses				
Compensation & Benefits	289,879.20	220,918.48	68,960.72	.00
Depreciation Expense	129,282.92	110,024.77	19,258.15	.00
Contractor Fees	2,097.49	1,609.90	487.59	.00
Communications	6,744.56	6,525.18	219.38	.00
TDY	46,451.61	37,184.26	9,267.35	.00
PCS	.00	.00	.00	.00
IT Expense & Maint	14,704.33	11,160.30	3,544.03	.00
Machine Expense & Maint	84,078.11	80,606.28	3,471.83	.00
Vehicle Expense	12,289.79	10,699.20	1,590.59	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	24,046.99	.00	24,046.99	.00
Audit-Independent	3,811.14	2,925.20	885.94	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,200.10	7,376.37	1,823.73	.00
Total Operating Expenses	622,586.24	489,029.94	133,556.30	.00
Net Operating Income/(Loss)	306,007.56	360,962.01	54,954.45-	.00
Interest Revenue	12,480.21	10,356.59	2,123.62	.00
Non-Operating Inc/(Exp)	6,950.36	5,786.37	1,163.99	.00
Net Income/(Loss)	325,438.13	377,104.97	51,666.84-	.00
Distributions	325,438.13	377,104.97	51,666.84-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 28 February 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,132,624.25	58,445.40	840,381.30	1,233,797.55
Total Revenue	2,132,624.25	58,445.40	840,381.30	1,233,797.55
Direct NAFI Reimbursement				
Gaming NAFI	1,691,223.95	15,946.70	679,564.70	995,712.55
Total Direct Reimbursement	1,691,223.95	15,946.70	679,564.70	995,712.55
Net Revenue	441,400.30	42,498.70	160,816.60	238,085.00
Operating Expenses				
Compensation & Benefits	272,007.69	37,571.22	91,560.11	142,876.36
Depreciation Expense	109,496.71	11,490.19	37,536.87	60,469.65
Contractor Fees	2,163.84	207.73	862.65	1,093.46
Communications	1,909.91	761.89	272.67	875.35
TDY	35,025.73	5,230.44	13,758.38	16,036.91
PCS	5,315.61-	349.61-	1,451.85-	3,514.15-
IT Expense & Maint	15,208.95	1,482.95	6,108.71	7,617.29
Machine Expense & Maint	8,331.52	560.41	960.89	6,810.22
Vehicle Expense	2,147.37	315.56	349.37	1,482.44
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,931.68	377.44	1,567.41	1,986.83
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,265.38	1,308.31	2,530.71	5,426.36
Total Operating Expenses	454,173.17	58,956.53	154,055.92	241,160.72
Net Operating Income/(Loss)	12,772.87-	16,457.83-	6,760.68	3,075.72-
Interest Revenue	17,869.07	1,229.98	6,733.01	9,906.08
Non-Operating Inc/(Exp)	309.25-	29.68-	123.29-	156.28-
Net Income/(Loss)	4,786.95	15,257.53-	13,370.40	6,674.08
Distributions	4,786.95	15,257.53-	13,370.40	6,674.08
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 28 February 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,653,285.65	1,623,230.05	30,055.60	.00
Total Revenue	1,653,285.65	1,623,230.05	30,055.60	.00
Direct NAFI Reimbursement				
Gaming NAFI	358,043.45	337,004.55	21,038.90	.00
Total Direct Reimbursement	358,043.45	337,004.55	21,038.90	.00
Net Revenue	1,295,242.20	1,286,225.50	9,016.70	.00
Operating Expenses				
Compensation & Benefits	148,601.70	146,324.51	2,277.19	.00
Depreciation Expense	71,360.24	70,528.00	832.24	.00
Contractor Fees	1,151.17	1,119.43	31.74	.00
Communications	4,649.02	4,645.96	3.06	.00
TDY	17,195.19	16,729.72	465.47	.00
PCS	700.13-	646.71-	53.42-	.00
IT Expense & Maint	10,846.24	10,624.30	221.94	.00
Machine Expense & Maint	1,407.58	1,372.23	35.35	.00
Vehicle Expense	843.01	837.90	5.11	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	7,662.19	7,662.19	.00	.00
Audit-Independent	2,091.68	2,034.01	57.67	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,223.66	6,175.22	48.44	.00
Total Operating Expenses	271,331.55	267,406.76	3,924.79	.00
Net Operating Income/(Loss)	1,023,910.65	1,018,818.74	5,091.91	.00
Interest Revenue	18,155.24	17,942.06	213.18	.00
Non-Operating Inc/(Exp)	164.52-	159.98-	4.54-	.00
Net Income/(Loss)	1,041,901.37	1,036,600.82	5,300.55	.00
Distributions	1,041,901.37	1,036,600.82	5,300.55	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Five Months Ending 28 February 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	25,689,772.15	15,015,272.85	5,209,714.90	5,464,784.40
Total Revenue	25,689,772.15	15,015,272.85	5,209,714.90	5,464,784.40
Direct NAFI Reimbursement				
Gaming NAFI	11,601,656.05	3,023,630.55	4,162,309.75	4,415,715.75
Total Direct Reimbursement	11,601,656.05	3,023,630.55	4,162,309.75	4,415,715.75
Net Revenue	14,088,116.10	11,991,642.30	1,047,405.15	1,049,068.65
Operating Expenses				
Compensation & Benefits	3,513,443.70	2,027,022.03	805,560.14	680,861.53
Depreciation Expense	1,407,186.98	866,533.83	273,470.78	267,182.37
Contractor Fees	14,687.50	8,060.01	3,715.71	2,911.78
Communications	85,316.02	70,210.21	8,538.81	6,567.00
TDY	189,614.34	93,930.93	65,551.52	30,131.89
PCS	91,889.21	27,687.08	20,285.85	43,916.28
IT Expense & Maint	154,136.63	84,028.77	39,826.28	30,281.58
Machine Expense & Maint	271,219.98	248,516.81	11,490.83	11,212.34
Vehicle Expense	39,645.03	28,935.64	5,019.78	5,689.61
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	39,702.39	13,796.39	24,046.99	1,859.01
Audit-Independent	49,172.50	27,083.00	12,401.92	9,687.58
Audit-IMCOM Int Review	13,905.45	7,700.31	3,491.21	2,713.93
Other Expenses	117,380.38	69,310.40	22,132.71	25,937.27
Total Operating Expenses	5,987,300.11	3,572,815.41	1,295,532.53	1,118,952.17
Net Operating Income/(Loss)	8,100,815.99	8,418,826.89	248,127.38-	69,883.52-
Interest Revenue	245,461.24	147,021.07	49,236.41	49,203.76
Non-Operating Inc/(Exp)	8,483.13	9,234.93	848.70	1,600.50-
Net Income/(Loss)	8,354,760.36	8,575,082.89	198,042.27-	22,280.26-
Distributions	8,354,760.36	8,575,082.89	198,042.27-	22,280.26-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Five Months Ending 28 February 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,657,419.95	5,436,697.80	1,220,722.15	.00
Total Revenue	6,657,419.95	5,436,697.80	1,220,722.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,943,126.40	1,095,639.00	847,487.40	.00
Total Direct Reimbursement	1,943,126.40	1,095,639.00	847,487.40	.00
Net Revenue	4,714,293.55	4,341,058.80	373,234.75	.00
Operating Expenses				
Compensation & Benefits	1,457,437.85	1,126,530.10	330,907.75	.00
Depreciation Expense	593,218.66	491,570.80	101,647.86	.00
Contractor Fees	5,711.56	4,411.91	1,299.65	.00
Communications	41,071.08	38,840.67	2,230.41	.00
TDY	86,873.27	61,531.21	25,342.06	.00
PCS	12,548.05	4,903.75	7,644.30	.00
IT Expense & Maint	59,104.62	44,678.24	14,426.38	.00
Machine Expense & Maint	235,336.57	226,686.03	8,650.54	.00
Vehicle Expense	26,931.50	23,044.87	3,886.63	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	24,046.99	.00	24,046.99	.00
Audit-Independent	19,143.33	14,818.12	4,325.21	.00
Audit-IMCOM Int Review	5,422.67	4,210.40	1,212.27	.00
Other Expenses	42,887.92	32,702.85	10,185.07	.00
Total Operating Expenses	2,609,734.07	2,073,928.95	535,805.12	.00
Net Operating Income/(Loss)	2,104,559.48	2,267,129.85	162,570.37-	.00
Interest Revenue	63,938.97	52,352.12	11,586.85	.00
Non-Operating Inc/(Exp)	13,466.09	11,277.99	2,188.10	.00
Net Income/(Loss)	2,181,964.54	2,330,759.96	148,795.42-	.00
Distributions	2,181,964.54	2,330,759.96	148,795.42-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Five Months Ending 28 February 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,197,140.20	9,045,491.75	151,648.45	.00
Total Revenue	9,197,140.20	9,045,491.75	151,648.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,919,600.70	1,813,446.80	106,153.90	.00
Total Direct Reimbursement	1,919,600.70	1,813,446.80	106,153.90	.00
Net Revenue	7,277,539.50	7,232,044.95	45,494.55	.00
Operating Expenses				
Compensation & Benefits	741,707.18	730,456.95	11,250.23	.00
Depreciation Expense	328,092.99	325,656.37	2,436.62	.00
Contractor Fees	3,172.71	3,086.97	85.74	.00
Communications	26,962.95	26,884.41	78.54	.00
TDY	26,541.93	25,879.39	662.54	.00
PCS	20,295.83	19,847.26	448.57	.00
IT Expense & Maint	34,276.06	33,388.32	887.74	.00
Machine Expense & Maint	18,691.78	18,655.67	36.11	.00
Vehicle Expense	3,657.17	3,645.54	11.63	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	11,324.71	11,324.71	.00	.00
Audit-Independent	10,675.63	10,389.02	286.61	.00
Audit-IMCOM Int Review	3,041.51	2,960.64	80.87	.00
Other Expenses	30,633.21	30,377.48	255.73	.00
Total Operating Expenses	1,259,073.66	1,242,552.73	16,520.93	.00
Net Operating Income/(Loss)	6,018,465.84	5,989,492.22	28,973.62	.00
Interest Revenue	89,865.79	88,630.64	1,235.15	.00
Non-Operating Inc/(Exp)	1,779.52-	1,731.98-	47.54-	.00
Net Income/(Loss)	6,106,552.11	6,076,390.88	30,161.23	.00
Distributions	6,106,552.11	6,076,390.88	30,161.23	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Five Months Ending 28 February 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,835,212.00	533,083.30	3,837,344.30	5,464,784.40
Total Revenue	9,835,212.00	533,083.30	3,837,344.30	5,464,784.40
Direct NAFI Reimbursement				
Gaming NAFI	7,738,928.95	114,544.75	3,208,668.45	4,415,715.75
Total Direct Reimbursement	7,738,928.95	114,544.75	3,208,668.45	4,415,715.75
Net Revenue	2,096,283.05	418,538.55	628,675.85	1,049,068.65
Operating Expenses				
Compensation & Benefits	1,314,298.67	170,034.98	463,402.16	680,861.53
Depreciation Expense	485,875.33	49,306.66	169,386.30	267,182.37
Contractor Fees	5,803.23	561.13	2,330.32	2,911.78
Communications	17,281.99	4,485.13	6,229.86	6,567.00
TDY	76,199.14	6,520.33	39,546.92	30,131.89
PCS	59,045.33	2,936.07	12,192.98	43,916.28
IT Expense & Maint	60,755.95	5,962.21	24,512.16	30,281.58
Machine Expense & Maint	17,191.63	3,175.11	2,804.18	11,212.34
Vehicle Expense	9,056.36	2,245.23	1,121.52	5,689.61
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	4,330.69	2,471.68	.00	1,859.01
Audit-Independent	19,353.54	1,875.86	7,790.10	9,687.58
Audit-IMCOM Int Review	5,441.27	529.27	2,198.07	2,713.93
Other Expenses	43,859.25	6,230.07	11,691.91	25,937.27
Total Operating Expenses	2,118,492.38	256,333.73	743,206.48	1,118,952.17
Net Operating Income/(Loss)	22,209.33-	162,204.82	114,530.63-	69,883.52-
Interest Revenue	91,656.48	6,038.31	36,414.41	49,203.76
Non-Operating Inc/(Exp)	3,203.44-	311.08-	1,291.86-	1,600.50-
Net Income/(Loss)	66,243.71	167,932.05	79,408.08-	22,280.26-
Distributions	66,243.71	167,932.05	79,408.08-	22,280.26-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 28 February 2023

	February Europe	February Korea	February Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	219,581.90	.00	.00	1,333,814.35	.00	.00
Grafenwoehr	119,169.80	.00	.00	678,954.85	.00	.00
Wiesbaden	235,469.55	.00	.00	1,111,095.95	.00	.00
Vicenza	98,297.60	.00	.00	393,968.30	.00	.00
Livorno	10,729.80	.00	.00	64,536.35	.00	.00
Stuttgart	207,678.95	.00	.00	1,010,769.85	.00	.00
Baumholder	61,122.80	.00	.00	227,162.80	.00	.00
Ansbach	77,454.40	.00	.00	337,017.70	.00	.00
Brunssum	.00	.00	.00	53,971.75	.00	.00
AFRC Edelweiss Lodge	2,668.10	.00	.00	61,244.65	.00	.00
Hohenfels	41,941.30	.00	.00	164,161.25	.00	.00
Naples Navy	124,743.35	.00	.00	535,546.75	.00	.00
Sigonella Navy	63,871.30	.00	.00	276,050.80	.00	.00
Rota Navy	76,033.50	.00	.00	361,403.85	.00	.00
Souda Bay Navy	12,150.45	.00	.00	47,720.75	.00	.00
AFRC Dragon Hill Lodge	.00	429,463.65	.00	.00	2,157,768.00	.00
Seoul	.00	11,951.60	.00	.00	75,831.25	.00
Casey & Hovey	.00	130,853.65	.00	.00	842,378.05	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	886,356.90	.00	.00	4,956,569.35	.00
Daegu	.00	164,604.25	.00	.00	1,012,945.10	.00
Chinhae Navy	.00	30,055.60	.00	.00	151,648.45	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	50,922.40	.00	.00	492,168.70
Fuji Marines	.00	.00	3,070.00	.00	.00	12,974.50
Sanno Navy	.00	.00	58,778.70	.00	.00	437,665.20
Atsugi Navy	.00	.00	124,585.85	.00	.00	354,668.05
Okinawa	.00	.00	7,523.00	.00	.00	40,914.60
Okinawa Marines	.00	.00	1,032,893.60	.00	.00	4,749,911.65
Okinawa Navy	.00	.00	14,812.75	.00	.00	131,966.90
Iwakuni Marines	.00	.00	197,833.95	.00	.00	701,898.25
Sasebo Navy	.00	.00	155,075.85	.00	.00	828,275.45
Yokosuka Navy	.00	.00	481,854.15	.00	.00	2,066,110.70
Singapore Navy	.00	.00	5,274.00	.00	.00	18,658.00
Total Gaming Revenue	1,350,912.80	1,653,285.65	2,132,624.25	6,657,419.95	9,197,140.20	9,835,212.00

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 29 February 2024

	Current Balance
ASSETS	
Cash--Operating	29,407,494.07
Cash--Restricted	206,483.11
Accounts Receivable	431,585.80
Prepaid Expenses	685,212.22
Fixed Assets	48,970,804.58
Less Accum Depreciation	29,040,177.78-
TOTAL ASSETS	50,661,402.00
LIABILITIES	
Accounts Payable	921,862.63
Distributions Payable	1,845,396.66
Accrued Liabilities	1,559,487.16
Accrued Salaries	534,336.80
Accrued Leave Payable	567,345.71
Total Liabilities	5,428,428.96
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,661,402.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 29 February 2024

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,993,501.65	5,455,927.00	537,574.65	28,662,397.06	27,672,564.00	989,833.06
Total Revenue	5,993,501.65	5,455,927.00	537,574.65	28,662,397.06	27,672,564.00	989,833.06
Direct NAFI Reimbursement						
Gaming NAFI	2,643,027.80	2,444,983.00	198,044.80	12,853,965.75	12,391,216.00	462,749.75
Total Direct Reimbursement	2,643,027.80	2,444,983.00	198,044.80	12,853,965.75	12,391,216.00	462,749.75
Net Revenue	3,350,473.85	3,010,944.00	339,529.85	15,808,431.31	15,281,348.00	527,083.31
Operating Expenses						
Compensation & Benefits	793,205.20	813,746.00	20,540.80-	3,833,324.63	4,356,002.00	522,677.37-
Depreciation Expense	402,238.88	355,087.00	47,151.88	1,958,579.80	1,775,435.00	183,144.80
Contractor Fees	1,794.00	9,104.00	7,310.00-	26,780.00	45,520.00	18,740.00-
Communications	15,952.02	21,905.00	5,952.98-	85,234.52	109,525.00	24,290.48-
TDY	25.00	107,384.00	107,359.00-	228,690.89	401,799.00	173,108.11-
PCS	12,462.81	10,981.00	1,481.81	69,168.30	54,905.00	14,263.30
IT Expense & Maint	33,591.83	86,074.00	52,482.17-	267,761.34	430,370.00	162,608.66-
Machine Expense & Maint	217,959.38	160,090.00	57,869.38	1,547,669.52	800,450.00	747,219.52
Vehicle Expense	12,438.29	7,488.00	4,950.29	30,431.02	32,255.00	1,823.98-
Training	.00	24,704.00	24,704.00-	9,742.53	98,484.00	88,741.47-
(Gain)/Loss on Disposals	39,017.98	.00	39,017.98	107,839.33	.00	107,839.33
Audit-Independent	9,834.50	9,251.00	583.50	49,172.50	46,255.00	2,917.50
Audit-IMCOM Int Review	5,030.21	4,288.00	742.21	10,777.57	21,440.00	10,662.43-
Other Expenses	24,128.19	27,868.00	3,739.81-	121,739.33	139,340.00	17,600.67-
Total Operating Expenses	1,567,678.29	1,637,970.00	70,291.71-	8,346,911.28	8,311,780.00	35,131.28
Net Operating Income/(Loss)	1,782,795.56	1,372,974.00	409,821.56	7,461,520.03	6,969,568.00	491,952.03
Interest Revenue	65,202.70	60,136.00	5,066.70	303,394.53	300,680.00	2,714.53
Non-Operating Inc/(Exp)	2,601.60-	.00	2,601.60-	375.34-	.00	375.34-
Net Income/(Loss)	1,845,396.66	1,433,110.00	412,286.66	7,764,539.22	7,270,248.00	494,291.22
Distributions	1,845,396.66	1,433,110.00	412,286.66	7,764,539.22	7,270,248.00	494,291.22
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 29 February 2024

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,017,502.00	1,499,207.00	518,295.00	8,499,065.56	7,343,381.00	1,155,684.56
Total Revenue	2,017,502.00	1,499,207.00	518,295.00	8,499,065.56	7,343,381.00	1,155,684.56
Direct NAFI Reimbursement						
Gaming NAFI	605,870.45	451,036.00	154,834.45	2,469,715.70	2,160,108.00	309,607.70
Total Direct Reimbursement	605,870.45	451,036.00	154,834.45	2,469,715.70	2,160,108.00	309,607.70
Net Revenue	1,411,631.55	1,048,171.00	363,460.55	6,029,349.86	5,183,273.00	846,076.86
Operating Expenses						
Compensation & Benefits	306,558.72	362,513.00	55,954.28-	1,522,511.25	1,939,902.00	417,390.75-
Depreciation Expense	147,388.70	148,496.00	1,107.30-	733,827.58	742,480.00	8,652.42-
Contractor Fees	703.62	3,578.00	2,874.38-	10,751.99	17,890.00	7,138.01-
Communications	7,958.51	9,173.00	1,214.49-	43,669.84	45,865.00	2,195.16-
TDY	9.81	43,037.00	43,027.19-	132,057.14	177,548.00	45,490.86-
PCS	5,870.07-	1,386.00	7,256.07-	34,680.83	6,930.00	27,750.83
IT Expense & Maint	12,677.35	33,681.00	21,003.65-	91,029.22	168,405.00	77,375.78-
Machine Expense & Maint	171,177.84	55,055.00	116,122.84	601,578.17	275,275.00	326,303.17
Vehicle Expense	8,374.74	5,185.00	3,189.74	17,321.84	20,740.00	3,418.16-
Training	.00	13,283.00	13,283.00-	2,931.98	51,362.00	48,430.02-
(Gain)/Loss on Disposals	14,596.76	.00	14,596.76	81,935.89	.00	81,935.89
Audit-Independent	3,857.12	3,622.00	235.12	19,602.10	18,110.00	1,492.10
Audit-IMCOM Int Review	1,972.86	1,680.00	292.86	4,278.08	8,400.00	4,121.92-
Other Expenses	8,717.08	10,560.00	1,842.92-	44,621.81	52,800.00	8,178.19-
Total Operating Expenses	678,123.04	691,249.00	13,125.96-	3,340,797.72	3,525,707.00	184,909.28-
Net Operating Income/(Loss)	733,508.51	356,922.00	376,586.51	2,688,552.14	1,657,566.00	1,030,986.14
Interest Revenue	17,935.10	15,972.00	1,963.10	89,487.94	79,860.00	9,627.94
Non-Operating Inc/(Exp)	2,537.61-	.00	2,537.61-	85.83-	.00	85.83-
Net Income/(Loss)	748,906.00	372,894.00	376,012.00	2,777,954.25	1,737,426.00	1,040,528.25
Distributions	748,906.00	372,894.00	376,012.00	2,777,954.25	1,737,426.00	1,040,528.25
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 29 February 2024

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,864,614.55	1,929,119.00	64,504.45-	9,000,383.55	9,782,445.00	782,061.45-
Total Revenue	1,864,614.55	1,929,119.00	64,504.45-	9,000,383.55	9,782,445.00	782,061.45-
Direct NAFI Reimbursement						
Gaming NAFI	367,496.15	398,260.00	30,763.85-	1,860,142.20	2,029,687.00	169,544.80-
Total Direct Reimbursement	367,496.15	398,260.00	30,763.85-	1,860,142.20	2,029,687.00	169,544.80-
Net Revenue	1,497,118.40	1,530,859.00	33,740.60-	7,140,241.35	7,752,758.00	612,516.65-
Operating Expenses						
Compensation & Benefits	193,193.03	205,914.00	12,720.97-	883,539.65	1,105,135.00	221,595.35-
Depreciation Expense	102,068.17	85,403.00	16,665.17	485,612.73	427,015.00	58,597.73
Contractor Fees	401.35	1,957.00	1,555.65-	5,808.36	9,785.00	3,976.64-
Communications	5,086.50	5,639.00	552.50-	26,965.62	28,195.00	1,229.38-
TDY	5.60	9,188.00	9,182.40-	21,309.54	50,526.00	29,216.46-
PCS	10,554.73	2,825.00	7,729.73	31,068.48	14,125.00	16,943.48
IT Expense & Maint	7,784.35	17,731.00	9,946.65-	65,102.14	88,655.00	23,552.86-
Machine Expense & Maint	8,874.53	6,708.00	2,166.53	144,318.16	33,540.00	110,778.16
Vehicle Expense	1,378.81	718.00	660.81	3,776.47	3,590.00	186.47
Training	.00	7,774.00	7,774.00-	2,461.96	29,658.00	27,196.04-
(Gain)/Loss on Disposals	9,384.07	.00	9,384.07	9,384.07	.00	9,384.07
Audit-Independent	2,200.25	2,002.00	198.25	10,768.36	10,010.00	758.36
Audit-IMCOM Int Review	1,125.39	930.00	195.39	2,373.62	4,650.00	2,276.38-
Other Expenses	6,285.17	6,992.00	706.83-	31,062.63	34,960.00	3,897.37-
Total Operating Expenses	348,341.95	353,781.00	5,439.05-	1,723,551.79	1,839,844.00	116,292.21-
Net Operating Income/(Loss)	1,148,776.45	1,177,078.00	28,301.55-	5,416,689.56	5,912,914.00	496,224.44-
Interest Revenue	17,127.03	21,090.00	3,962.97-	98,993.57	105,450.00	6,456.43-
Non-Operating Inc/(Exp)	23.55-	.00	23.55-	106.52-	.00	106.52-
Net Income/(Loss)	1,165,879.93	1,198,168.00	32,288.07-	5,515,576.61	6,018,364.00	502,787.39-
Distributions	1,165,879.93	1,198,168.00	32,288.07-	5,515,576.61	6,018,364.00	502,787.39-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 29 February 2024

	February Actual	February Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,111,385.10	2,027,601.00	83,784.10	11,162,947.95	10,546,738.00	616,209.95
Total Revenue	2,111,385.10	2,027,601.00	83,784.10	11,162,947.95	10,546,738.00	616,209.95
Direct NAFI Reimbursement						
Gaming NAFI	1,669,661.20	1,595,687.00	73,974.20	8,524,107.85	8,201,421.00	322,686.85
Total Direct Reimbursement	1,669,661.20	1,595,687.00	73,974.20	8,524,107.85	8,201,421.00	322,686.85
Net Revenue	441,723.90	431,914.00	9,809.90	2,638,840.10	2,345,317.00	293,523.10
Operating Expenses						
Compensation & Benefits	293,453.45	245,319.00	48,134.45	1,427,273.73	1,310,965.00	116,308.73
Depreciation Expense	152,782.01	121,188.00	31,594.01	739,139.49	605,940.00	133,199.49
Contractor Fees	689.03	3,569.00	2,879.97-	10,219.65	17,845.00	7,625.35-
Communications	2,907.01	7,093.00	4,185.99-	14,599.06	35,465.00	20,865.94-
TDY	9.59	55,159.00	55,149.41-	75,324.21	173,725.00	98,400.79-
PCS	7,778.15	6,770.00	1,008.15	3,418.99	33,850.00	30,431.01-
IT Expense & Maint	13,130.13	34,662.00	21,531.87-	111,629.98	173,310.00	61,680.02-
Machine Expense & Maint	37,907.01	98,327.00	60,419.99-	801,773.19	491,635.00	310,138.19
Vehicle Expense	2,684.74	1,585.00	1,099.74	9,332.71	7,925.00	1,407.71
Training	.00	3,647.00	3,647.00-	4,348.59	17,464.00	13,115.41-
(Gain)/Loss on Disposals	15,037.15	.00	15,037.15	16,519.37	.00	16,519.37
Audit-Independent	3,777.13	3,627.00	150.13	18,802.04	18,135.00	667.04
Audit-IMCOM Int Review	1,931.96	1,678.00	253.96	4,125.87	8,390.00	4,264.13-
Other Expenses	9,125.94	10,316.00	1,190.06-	46,054.89	51,580.00	5,525.11-
Total Operating Expenses	541,213.30	592,940.00	51,726.70-	3,282,561.77	2,946,229.00	336,332.77
Net Operating Income/(Loss)	99,489.40-	161,026.00-	61,536.60	643,721.67-	600,912.00-	42,809.67-
Interest Revenue	30,140.57	23,074.00	7,066.57	114,913.02	115,370.00	456.98-
Non-Operating Inc/(Exp)	40.44-	.00	40.44-	182.99-	.00	182.99-
Net Income/(Loss)	69,389.27-	137,952.00-	68,562.73	528,991.64-	485,542.00-	43,449.64-
Distributions	69,389.27-	137,952.00-	68,562.73	528,991.64-	485,542.00-	43,449.64-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 29 February 2024

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,993,501.65	3,572,396.15	1,391,321.95	1,029,783.55
Total Revenue	5,993,501.65	3,572,396.15	1,391,321.95	1,029,783.55
Direct NAFI Reimbursement				
Gaming NAFI	2,643,027.80	704,092.80	1,071,267.70	867,667.30
Total Direct Reimbursement	2,643,027.80	704,092.80	1,071,267.70	867,667.30
Net Revenue	3,350,473.85	2,868,303.35	320,054.25	162,116.25
Operating Expenses				
Compensation & Benefits	793,205.20	479,967.08	161,606.30	151,631.82
Depreciation Expense	402,238.88	244,880.84	82,358.11	74,999.93
Contractor Fees	1,794.00	1,001.95	458.72	333.33
Communications	15,952.02	13,466.91	1,241.04	1,244.07
TDY	25.00	13.97	6.40	4.63
PCS	12,462.81	4,026.66	4,433.18	4,002.97
IT Expense & Maint	33,591.83	18,434.34	8,773.13	6,384.36
Machine Expense & Maint	217,959.38	204,399.05	13,254.23	306.10
Vehicle Expense	12,438.29	9,849.45	200.80	2,388.04
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	39,017.98	24,688.09	2,438.08	11,891.81
Audit-Independent	9,834.50	5,492.66	2,514.51	1,827.33
Audit-IMCOM Int Review	5,030.21	2,809.40	1,286.15	934.66
Other Expenses	24,128.19	14,177.01	5,118.05	4,833.13
Total Operating Expenses	1,567,678.29	1,023,207.41	283,688.70	260,782.18
Net Operating Income/(Loss)	1,782,795.56	1,845,095.94	36,365.55	98,665.93-
Interest Revenue	65,202.70	33,426.84	14,783.48	16,992.38
Non-Operating Inc/(Exp)	2,601.60-	2,162.70-	419.34-	19.56-
Net Income/(Loss)	1,845,396.66	1,876,360.08	50,729.69	81,693.11-
Distributions	1,845,396.66	1,876,360.08	50,729.69	81,693.11-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 29 February 2024

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,017,502.00	1,597,132.80	420,369.20	.00
Total Revenue	2,017,502.00	1,597,132.80	420,369.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	605,870.45	314,651.80	291,218.65	.00
Total Direct Reimbursement	605,870.45	314,651.80	291,218.65	.00
Net Revenue	1,411,631.55	1,282,481.00	129,150.55	.00
Operating Expenses				
Compensation & Benefits	306,558.72	247,987.80	58,570.92	.00
Depreciation Expense	147,388.70	122,914.95	24,473.75	.00
Contractor Fees	703.62	545.20	158.42	.00
Communications	7,958.51	7,398.08	560.43	.00
TDY	9.81	7.60	2.21	.00
PCS	5,870.07-	7,047.88-	1,177.81	.00
IT Expense & Maint	12,677.35	9,674.68	3,002.67	.00
Machine Expense & Maint	171,177.84	158,104.75	13,073.09	.00
Vehicle Expense	8,374.74	8,265.14	109.60	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	14,596.76	12,158.68	2,438.08	.00
Audit-Independent	3,857.12	2,988.74	868.38	.00
Audit-IMCOM Int Review	1,972.86	1,528.69	444.17	.00
Other Expenses	8,717.08	6,566.96	2,150.12	.00
Total Operating Expenses	678,123.04	571,093.39	107,029.65	.00
Net Operating Income/(Loss)	733,508.51	711,387.61	22,120.90	.00
Interest Revenue	17,935.10	15,268.78	2,666.32	.00
Non-Operating Inc/(Exp)	2,537.61-	2,135.89-	401.72-	.00
Net Income/(Loss)	748,906.00	724,520.50	24,385.50	.00
Distributions	748,906.00	724,520.50	24,385.50	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 29 February 2024

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,864,614.55	1,861,564.55	3,050.00	.00
Total Revenue	1,864,614.55	1,861,564.55	3,050.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	367,496.15	362,514.00	4,982.15	.00
Total Direct Reimbursement	367,496.15	362,514.00	4,982.15	.00
Net Revenue	1,497,118.40	1,499,050.55	1,932.15-	.00
Operating Expenses				
Compensation & Benefits	193,193.03	189,985.11	3,207.92	.00
Depreciation Expense	102,068.17	101,058.11	1,010.06	.00
Contractor Fees	401.35	388.72	12.63	.00
Communications	5,086.50	5,071.63	14.87	.00
TDY	5.60	5.42	.18	.00
PCS	10,554.73	10,436.18	118.55	.00
IT Expense & Maint	7,784.35	7,516.76	267.59	.00
Machine Expense & Maint	8,874.53	8,874.30	.23	.00
Vehicle Expense	1,378.81	1,375.75	3.06	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	9,384.07	9,384.07	.00	.00
Audit-Independent	2,200.25	2,131.00	69.25	.00
Audit-IMCOM Int Review	1,125.39	1,089.97	35.42	.00
Other Expenses	6,285.17	6,262.75	22.42	.00
Total Operating Expenses	348,341.95	343,579.77	4,762.18	.00
Net Operating Income/(Loss)	1,148,776.45	1,155,470.78	6,694.33-	.00
Interest Revenue	17,127.03	16,702.55	424.48	.00
Non-Operating Inc/(Exp)	23.55-	22.81-	.74-	.00
Net Income/(Loss)	1,165,879.93	1,172,150.52	6,270.59-	.00
Distributions	1,165,879.93	1,172,150.52	6,270.59-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 29 February 2024

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,111,385.10	113,698.80	967,902.75	1,029,783.55
Total Revenue	2,111,385.10	113,698.80	967,902.75	1,029,783.55
Direct NAFI Reimbursement				
Gaming NAFI	1,669,661.20	26,927.00	775,066.90	867,667.30
Total Direct Reimbursement	1,669,661.20	26,927.00	775,066.90	867,667.30
Net Revenue	441,723.90	86,771.80	192,835.85	162,116.25
Operating Expenses				
Compensation & Benefits	293,453.45	41,994.17	99,827.46	151,631.82
Depreciation Expense	152,782.01	20,907.78	56,874.30	74,999.93
Contractor Fees	689.03	68.03	287.67	333.33
Communications	2,907.01	997.20	665.74	1,244.07
TDY	9.59	.95	4.01	4.63
PCS	7,778.15	638.36	3,136.82	4,002.97
IT Expense & Maint	13,130.13	1,242.90	5,502.87	6,384.36
Machine Expense & Maint	37,907.01	37,420.00	180.91	306.10
Vehicle Expense	2,684.74	208.56	88.14	2,388.04
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	15,037.15	3,145.34	.00	11,891.81
Audit-Independent	3,777.13	372.92	1,576.88	1,827.33
Audit-IMCOM Int Review	1,931.96	190.74	806.56	934.66
Other Expenses	9,125.94	1,347.30	2,945.51	4,833.13
Total Operating Expenses	541,213.30	108,534.25	171,896.87	260,782.18
Net Operating Income/(Loss)	99,489.40-	21,762.45-	20,938.98	98,665.93-
Interest Revenue	30,140.57	1,455.51	11,692.68	16,992.38
Non-Operating Inc/(Exp)	40.44-	4.00-	16.88-	19.56-
Net Income/(Loss)	69,389.27-	20,310.94-	32,614.78	81,693.11-
Distributions	69,389.27-	20,310.94-	32,614.78	81,693.11-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Five Months Ending 29 February 2024

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	28,662,397.06	16,497,250.11	6,193,961.15	5,971,185.80
Total Revenue	28,662,397.06	16,497,250.11	6,193,961.15	5,971,185.80
Direct NAFI Reimbursement				
Gaming NAFI	12,853,965.75	3,302,911.85	4,843,349.25	4,707,704.65
Total Direct Reimbursement	12,853,965.75	3,302,911.85	4,843,349.25	4,707,704.65
Net Revenue	15,808,431.31	13,194,338.26	1,350,611.90	1,263,481.15
Operating Expenses				
Compensation & Benefits	3,833,324.63	2,226,094.84	893,445.23	713,784.56
Depreciation Expense	1,958,579.80	1,175,758.87	402,343.79	380,477.14
Contractor Fees	26,780.00	14,882.79	6,878.94	5,018.27
Communications	85,234.52	70,721.49	7,732.67	6,780.36
TDY	228,690.89	75,326.08	135,000.82	18,363.99
PCS	69,168.30	67,779.55	18,252.04-	19,640.79
IT Expense & Maint	267,761.34	143,118.25	70,044.58	54,598.51
Machine Expense & Maint	1,547,669.52	721,584.71	452,016.96	374,067.85
Vehicle Expense	30,431.02	21,324.85	1,737.01	7,369.16
Training	9,742.53	5,030.76	2,571.47	2,140.30
(Gain)/Loss on Disposals	107,839.33	87,994.18	7,953.34	11,891.81
Audit-Independent	49,172.50	27,369.04	12,612.93	9,190.53
Audit-IMCOM Int Review	10,777.57	6,004.09	2,762.17	2,011.31
Other Expenses	121,739.33	71,979.75	24,261.43	25,498.15
Total Operating Expenses	8,346,911.28	4,714,969.25	2,001,109.30	1,630,832.73
Net Operating Income/(Loss)	7,461,520.03	8,479,369.01	650,497.40-	367,351.58-
Interest Revenue	303,394.53	179,910.70	64,370.25	59,113.58
Non-Operating Inc/(Exp)	375.34-	186.60-	100.14-	88.60-
Net Income/(Loss)	7,764,539.22	8,659,093.11	586,227.29-	308,326.60-
Distributions	7,764,539.22	8,659,093.11	586,227.29-	308,326.60-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Five Months Ending 29 February 2024

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,499,065.56	6,977,833.16	1,521,232.40	.00
Total Revenue	8,499,065.56	6,977,833.16	1,521,232.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,469,715.70	1,395,665.90	1,074,049.80	.00
Total Direct Reimbursement	2,469,715.70	1,395,665.90	1,074,049.80	.00
Net Revenue	6,029,349.86	5,582,167.26	447,182.60	.00
Operating Expenses				
Compensation & Benefits	1,522,511.25	1,188,449.32	334,061.93	.00
Depreciation Expense	733,827.58	617,306.32	116,521.26	.00
Contractor Fees	10,751.99	8,410.23	2,341.76	.00
Communications	43,669.84	39,944.52	3,725.32	.00
TDY	132,057.14	51,646.03	80,411.11	.00
PCS	34,680.83	34,573.25	107.58	.00
IT Expense & Maint	91,029.22	70,162.50	20,866.72	.00
Machine Expense & Maint	601,578.17	386,799.99	214,778.18	.00
Vehicle Expense	17,321.84	16,524.99	796.85	.00
Training	2,931.98	2,296.64	635.34	.00
(Gain)/Loss on Disposals	81,935.89	75,464.77	6,471.12	.00
Audit-Independent	19,602.10	15,289.36	4,312.74	.00
Audit-IMCOM Int Review	4,278.08	3,331.14	946.94	.00
Other Expenses	44,621.81	34,657.80	9,964.01	.00
Total Operating Expenses	3,340,797.72	2,544,856.86	795,940.86	.00
Net Operating Income/(Loss)	2,688,552.14	3,037,310.40	348,758.26-	.00
Interest Revenue	89,487.94	75,020.18	14,467.76	.00
Non-Operating Inc/(Exp)	85.83-	65.46-	20.37-	.00
Net Income/(Loss)	2,777,954.25	3,112,265.12	334,310.87-	.00
Distributions	2,777,954.25	3,112,265.12	334,310.87-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Five Months Ending 29 February 2024

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,000,383.55	8,883,094.25	117,289.30	.00
Total Revenue	9,000,383.55	8,883,094.25	117,289.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,860,142.20	1,778,324.50	81,817.70	.00
Total Direct Reimbursement	1,860,142.20	1,778,324.50	81,817.70	.00
Net Revenue	7,140,241.35	7,104,769.75	35,471.60	.00
Operating Expenses				
Compensation & Benefits	883,539.65	868,101.92	15,437.73	.00
Depreciation Expense	485,612.73	480,283.50	5,329.23	.00
Contractor Fees	5,808.36	5,619.60	188.76	.00
Communications	26,965.62	26,876.18	89.44	.00
TDY	21,309.54	20,712.52	597.02	.00
PCS	31,068.48	30,493.24	575.24	.00
IT Expense & Maint	65,102.14	62,912.23	2,189.91	.00
Machine Expense & Maint	144,318.16	143,743.51	574.65	.00
Vehicle Expense	3,776.47	3,762.01	14.46	.00
Training	2,461.96	2,381.54	80.42	.00
(Gain)/Loss on Disposals	9,384.07	9,384.07	.00	.00
Audit-Independent	10,768.36	10,421.87	346.49	.00
Audit-IMCOM Int Review	2,373.62	2,297.68	75.94	.00
Other Expenses	31,062.63	30,859.87	202.76	.00
Total Operating Expenses	1,723,551.79	1,697,849.74	25,702.05	.00
Net Operating Income/(Loss)	5,416,689.56	5,406,920.01	9,769.55	.00
Interest Revenue	98,993.57	97,564.86	1,428.71	.00
Non-Operating Inc/(Exp)	106.52-	103.16-	3.36-	.00
Net Income/(Loss)	5,515,576.61	5,504,381.71	11,194.90	.00
Distributions	5,515,576.61	5,504,381.71	11,194.90	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Five Months Ending 29 February 2024

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,162,947.95	636,322.70	4,555,439.45	5,971,185.80
Total Revenue	11,162,947.95	636,322.70	4,555,439.45	5,971,185.80
Direct NAFI Reimbursement				
Gaming NAFI	8,524,107.85	128,921.45	3,687,481.75	4,707,704.65
Total Direct Reimbursement	8,524,107.85	128,921.45	3,687,481.75	4,707,704.65
Net Revenue	2,638,840.10	507,401.25	867,957.70	1,263,481.15
Operating Expenses				
Compensation & Benefits	1,427,273.73	169,543.60	543,945.57	713,784.56
Depreciation Expense	739,139.49	78,169.05	280,493.30	380,477.14
Contractor Fees	10,219.65	852.96	4,348.42	5,018.27
Communications	14,599.06	3,900.79	3,917.91	6,780.36
TDY	75,324.21	2,967.53	53,992.69	18,363.99
PCS	3,418.99	2,713.06	18,934.86-	19,640.79
IT Expense & Maint	111,629.98	10,043.52	46,987.95	54,598.51
Machine Expense & Maint	801,773.19	191,041.21	236,664.13	374,067.85
Vehicle Expense	9,332.71	1,037.85	925.70	7,369.16
Training	4,348.59	352.58	1,855.71	2,140.30
(Gain)/Loss on Disposals	16,519.37	3,145.34	1,482.22	11,891.81
Audit-Independent	18,802.04	1,657.81	7,953.70	9,190.53
Audit-IMCOM Int Review	4,125.87	375.27	1,739.29	2,011.31
Other Expenses	46,054.89	6,462.08	14,094.66	25,498.15
Total Operating Expenses	3,282,561.77	472,262.65	1,179,466.39	1,630,832.73
Net Operating Income/(Loss)	643,721.67-	35,138.60	311,508.69-	367,351.58-
Interest Revenue	114,913.02	7,325.66	48,473.78	59,113.58
Non-Operating Inc/(Exp)	182.99-	17.98-	76.41-	88.60-
Net Income/(Loss)	528,991.64-	42,446.28	263,111.32-	308,326.60-
Distributions	528,991.64-	42,446.28	263,111.32-	308,326.60-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 29 February 2024

	February Europe	February Korea	February Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	498,058.30	.00	.00	1,497,322.95	.00	.00
Grafenwoehr	156,954.40	.00	.00	1,022,146.40	.00	.00
Wiesbaden	359,909.50	.00	.00	1,610,873.50	.00	.00
Vicenza	128,838.90	.00	.00	642,097.80	.00	.00
Livorno	4,168.70	.00	.00	31,368.20	.00	.00
Stuttgart	219,750.65	.00	.00	1,206,679.10	.00	.00
Baumholder	45,566.55	.00	.00	282,553.55	.00	.00
Ansbach	94,769.80	.00	.00	342,685.08	.00	.00
Brunssum	14,652.40	.00	.00	39,833.60	.00	.00
AFRC Edelweiss Lodge	36,651.60	.00	.00	125,601.88	.00	.00
Hohenfels	37,812.00	.00	.00	176,671.10	.00	.00
Naples Navy	230,399.90	.00	.00	651,676.30	.00	.00
Sigonella Navy	68,441.45	.00	.00	345,082.00	.00	.00
Rota Navy	113,089.85	.00	.00	469,780.40	.00	.00
Souda Bay Navy	8,438.00	.00	.00	54,693.70	.00	.00
AFRC Dragon Hill Lodge	.00	214,813.15	.00	.00	1,615,533.05	.00
Seoul	.00	17,701.60	.00	.00	50,083.00	.00
Casey & Hovey	.00	242,504.75	.00	.00	1,126,897.70	.00
Camp Humphreys	.00	1,114,846.85	.00	.00	5,272,907.65	.00
Daegu	.00	271,698.20	.00	.00	817,672.85	.00
Chinhae Navy	.00	3,050.00	.00	.00	117,289.30	.00
Camp Zama	.00	.00	107,783.80	.00	.00	601,092.00
Fuji Marines	.00	.00	2,105.90	.00	.00	21,380.45
Sanno Navy	.00	.00	103,403.15	.00	.00	542,474.15
Atsugi Navy	.00	.00	185,761.15	.00	.00	523,468.55
Okinawa	.00	.00	5,915.00	.00	.00	35,230.70
Okinawa Marines	.00	.00	860,547.85	.00	.00	5,080,992.00
Okinawa Navy	.00	.00	43,692.15	.00	.00	255,157.80
Iwakuni Marines	.00	.00	167,129.80	.00	.00	868,813.35
Sasebo Navy	.00	.00	164,649.60	.00	.00	1,037,837.25
Yokosuka Navy	.00	.00	468,365.65	.00	.00	2,182,048.65
Singapore Navy	.00	.00	2,031.05	.00	.00	14,453.05
Total Gaming Revenue	2,017,502.00	1,864,614.55	2,111,385.10	8,499,065.56	9,000,383.55	11,162,947.95

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 March 2020

	Current Balance
ASSETS	
Cash	29,117,242.47
Accounts Receivable	87,598.94
Prepaid Expenses	297,205.18
Fixed Assets	44,669,027.87
Less Accum Depreciation	29,721,453.73-
TOTAL ASSETS	44,449,620.73
LIABILITIES	
Accounts Payable	560,634.16
Distributions Payable	1,106,671.73
Accrued Liabilities	1,224,818.19
Accrued Salaries	418,210.67
Accrued Leave Payable	517,545.77
Total Liabilities	3,827,880.52
EQUITY	40,621,740.21
TOTAL LIABILITIES & EQUITY	44,449,620.73

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 March 2020

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,141,524.52	5,715,545.00	574,020.48-	33,395,524.28	33,319,929.00	75,595.28
Total Revenue	5,141,524.52	5,715,545.00	574,020.48-	33,395,524.28	33,319,929.00	75,595.28
Direct NAFI Reimbursement						
Gaming NAFI	2,447,651.51	2,558,937.00	111,285.49-	15,437,224.76	14,943,033.00	494,191.76
Total Direct Reimbursement	2,447,651.51	2,558,937.00	111,285.49-	15,437,224.76	14,943,033.00	494,191.76
Net Revenue	2,693,873.01	3,156,608.00	462,734.99-	17,958,299.52	18,376,896.00	418,596.48-
Operating Expenses						
Compensation & Benefits	736,584.99	739,502.00	2,917.01-	4,334,084.33	4,532,112.00	198,027.67-
Depreciation Expense	353,391.00	366,138.00	12,747.00-	2,123,190.00	2,205,230.00	82,040.00-
Contractor Fees	10,871.00	8,123.00	2,748.00	24,867.02	48,738.00	23,870.98-
Communications	15,083.23	14,874.00	209.23	86,088.82	89,244.00	3,155.18-
TDY	6,012.20	76,124.00	70,111.80-	102,549.57	273,092.00	170,542.43-
PCS	6,691.83	6,250.00	441.83	75,528.10	37,500.00	38,028.10
IT Expense & Maint	33,838.04	28,068.00	5,770.04	169,924.68	168,408.00	1,516.68
Machine Expense & Maint	48,973.48	59,543.00	10,569.52-	290,402.78	357,258.00	66,855.22-
Vehicle Expense	7,045.43	6,939.00	106.43	30,868.81	41,634.00	10,765.19-
Training	2,295.00	5,417.00	3,122.00-	5,116.09	32,502.00	27,385.91-
(Gain)/Loss on Disposals	.00	.00	.00	41,460.51	.00	41,460.51
Audit-Independent	9,584.50	10,395.00	810.50-	57,507.00	62,370.00	4,863.00-
Audit-IMCOM Int Review	.00	3,749.00	3,749.00-	9,095.80	22,494.00	13,398.20-
Other Expenses	25,776.27	24,522.00	1,254.27	165,094.95	147,132.00	17,962.95
Total Operating Expenses	1,256,146.97	1,349,644.00	93,497.03-	7,515,778.46	8,017,714.00	501,935.54-
Net Operating Income/(Loss)	1,437,726.04	1,806,964.00	369,237.96-	10,442,521.06	10,359,182.00	83,339.06
Interest Revenue	22,921.17	25,393.00	2,471.83-	177,236.44	152,358.00	24,878.44
Non-Operating Inc/(Exp)	584.48-	.00	584.48-	542.71	.00	542.71
Net Income/(Loss)	1,460,062.73	1,832,357.00	372,294.27-	10,620,300.21	10,511,540.00	108,760.21
Distributions	1,106,671.73	1,466,219.00	359,547.27-	8,497,110.21	8,306,310.00	190,800.21
Net Income/(Loss) After Distributions	353,391.00	366,138.00	12,747.00-	2,123,190.00	2,205,230.00	82,040.00-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 March 2020

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,131,252.85	1,334,995.00	203,742.15-	7,869,205.47	7,884,747.00	15,541.53-
Total Revenue	1,131,252.85	1,334,995.00	203,742.15-	7,869,205.47	7,884,747.00	15,541.53-
Direct NAFI Reimbursement						
Gaming NAFI	283,793.86	380,656.00	96,862.14-	2,182,843.76	2,262,899.00	80,055.24-
Total Direct Reimbursement	283,793.86	380,656.00	96,862.14-	2,182,843.76	2,262,899.00	80,055.24-
Net Revenue	847,458.99	954,339.00	106,880.01-	5,686,361.71	5,621,848.00	64,513.71
Operating Expenses						
Compensation & Benefits	312,031.38	357,934.00	45,902.62-	1,899,619.34	2,075,645.00	176,025.66-
Depreciation Expense	132,990.15	137,589.00	4,598.85-	804,856.31	828,012.00	23,155.69-
Contractor Fees	4,302.41	3,150.00	1,152.41	9,813.44	18,900.00	9,086.56-
Communications	7,675.06	5,923.00	1,752.06	38,400.33	35,538.00	2,862.33
TDY	3,843.61	26,599.00	22,755.39-	52,315.88	118,405.00	66,089.12-
PCS	833.33	2,088.00	1,254.67-	5,066.90	12,528.00	7,461.10-
IT Expense & Maint	13,450.72	11,087.00	2,363.72	71,032.58	66,522.00	4,510.58
Machine Expense & Maint	16,973.84	22,370.00	5,396.16-	122,786.16	134,220.00	11,433.84-
Vehicle Expense	5,938.27	3,570.00	2,368.27	19,745.43	21,420.00	1,674.57-
Training	908.30	970.00	61.70-	1,816.60	5,820.00	4,003.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	3,793.25	4,031.00	237.75-	22,688.07	24,186.00	1,497.93-
Audit-IMCOM Int Review	.00	1,454.00	1,454.00-	3,578.19	8,724.00	5,145.81-
Other Expenses	11,002.18	10,380.00	622.18	67,889.78	62,280.00	5,609.78
Total Operating Expenses	513,742.50	587,145.00	73,402.50-	3,136,017.80	3,412,200.00	276,182.20-
Net Operating Income/(Loss)	333,716.49	367,194.00	33,477.51-	2,550,343.91	2,209,648.00	340,695.91
Interest Revenue	5,517.13	5,752.00	234.87-	42,313.52	34,512.00	7,801.52
Non-Operating Inc/(Exp)	584.48-	.00	584.48-	542.71	.00	542.71
Net Income/(Loss)	338,649.14	372,946.00	34,296.86-	2,593,200.14	2,244,160.00	349,040.14
Distributions	205,658.99	235,357.00	29,698.01-	1,788,343.83	1,416,148.00	372,195.83
Net Income/(Loss) After Distributions	132,990.15	137,589.00	4,598.85-	804,856.31	828,012.00	23,155.69-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 March 2020

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,633,801.99	2,107,601.00	473,799.01-	11,345,337.76	12,222,798.00	877,460.24-
Total Revenue	1,633,801.99	2,107,601.00	473,799.01-	11,345,337.76	12,222,798.00	877,460.24-
Direct NAFI Reimbursement						
Gaming NAFI	322,487.30	429,652.00	107,164.70-	2,323,129.55	2,490,812.00	167,682.45-
Total Direct Reimbursement	322,487.30	429,652.00	107,164.70-	2,323,129.55	2,490,812.00	167,682.45-
Net Revenue	1,311,314.69	1,677,949.00	366,634.31-	9,022,208.21	9,731,986.00	709,777.79-
Operating Expenses						
Compensation & Benefits	165,128.70	182,106.00	16,977.30-	959,204.09	1,173,094.00	213,889.91-
Depreciation Expense	95,584.60	102,797.00	7,212.40-	575,025.12	619,448.00	44,422.88-
Contractor Fees	2,446.79	2,048.00	398.79	5,669.25	12,288.00	6,618.75-
Communications	5,033.43	6,525.00	1,491.57-	33,013.53	39,150.00	6,136.47-
TDY	122.46	15,730.00	15,607.54-	14,024.91	55,870.00	41,845.09-
PCS	2,157.18	2,081.00	76.18	26,249.19	12,486.00	13,763.19
IT Expense & Maint	7,704.63	7,183.00	521.63	38,738.81	43,098.00	4,359.19-
Machine Expense & Maint	16,254.26	15,677.00	577.26	88,946.68	94,062.00	5,115.32-
Vehicle Expense	329.32	2,409.00	2,079.68-	3,520.14	14,454.00	10,933.86-
Training	516.55	1,831.00	1,314.45-	1,232.13	10,986.00	9,753.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	2,157.24	2,621.00	463.76-	13,127.07	15,726.00	2,598.93-
Audit-IMCOM Int Review	.00	945.00	945.00-	2,102.84	5,670.00	3,567.16-
Other Expenses	6,561.71	5,760.00	801.71	40,905.05	34,560.00	6,345.05
Total Operating Expenses	303,996.87	347,713.00	43,716.13-	1,811,090.53	2,130,892.00	319,801.47-
Net Operating Income/(Loss)	1,007,317.82	1,330,236.00	322,918.18-	7,211,117.68	7,601,094.00	389,976.32-
Interest Revenue	7,887.17	9,560.00	1,672.83-	61,701.51	57,360.00	4,341.51
Net Income/(Loss)	1,015,204.99	1,339,796.00	324,591.01-	7,272,819.19	7,658,454.00	385,634.81-
Distributions	919,620.39	1,236,999.00	317,378.61-	6,697,794.07	7,039,006.00	341,211.93-
Net Income/(Loss) After Distributions	95,584.60	102,797.00	7,212.40-	575,025.12	619,448.00	44,422.88-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 March 2020

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,376,469.68	2,272,949.00	103,520.68	14,180,981.05	13,212,384.00	968,597.05
Total Revenue	2,376,469.68	2,272,949.00	103,520.68	14,180,981.05	13,212,384.00	968,597.05
Direct NAFI Reimbursement						
Gaming NAFI	1,841,370.35	1,748,629.00	92,741.35	10,931,251.45	10,189,322.00	741,929.45
Total Direct Reimbursement	1,841,370.35	1,748,629.00	92,741.35	10,931,251.45	10,189,322.00	741,929.45
Net Revenue	535,099.33	524,320.00	10,779.33	3,249,729.60	3,023,062.00	226,667.60
Operating Expenses						
Compensation & Benefits	259,424.91	199,462.00	59,962.91	1,475,260.90	1,283,373.00	191,887.90
Depreciation Expense	124,816.25	125,752.00	935.75-	743,308.57	757,770.00	14,461.43-
Contractor Fees	4,121.80	2,925.00	1,196.80	9,384.33	17,550.00	8,165.67-
Communications	2,374.74	2,426.00	51.26-	14,674.96	14,556.00	118.96
TDY	2,046.13	33,795.00	31,748.87-	36,208.78	98,817.00	62,608.22-
PCS	3,701.32	2,081.00	1,620.32	44,212.01	12,486.00	31,726.01
IT Expense & Maint	12,682.69	9,798.00	2,884.69	60,153.29	58,788.00	1,365.29
Machine Expense & Maint	15,745.38	21,496.00	5,750.62-	78,669.94	128,976.00	50,306.06-
Vehicle Expense	777.84	960.00	182.16-	7,603.24	5,760.00	1,843.24
Training	870.15	2,616.00	1,745.85-	2,067.36	15,696.00	13,628.64-
(Gain)/Loss on Disposals	.00	.00	.00	15,720.00	.00	15,720.00
Audit-Independent	3,634.01	3,743.00	108.99-	21,691.86	22,458.00	766.14-
Audit-IMCOM Int Review	.00	1,350.00	1,350.00-	3,414.77	8,100.00	4,685.23-
Other Expenses	8,212.38	8,382.00	169.62-	56,300.12	50,292.00	6,008.12
Total Operating Expenses	438,407.60	414,786.00	23,621.60	2,568,670.13	2,474,622.00	94,048.13
Net Operating Income/(Loss)	96,691.73	109,534.00	12,842.27-	681,059.47	548,440.00	132,619.47
Interest Revenue	9,516.87	10,081.00	564.13-	73,221.41	60,486.00	12,735.41
Net Income/(Loss)	106,208.60	119,615.00	13,406.40-	754,280.88	608,926.00	145,354.88
Distributions	18,607.65-	6,137.00-	12,470.65-	10,972.31	148,844.00-	159,816.31
Net Income/(Loss) After Distributions	124,816.25	125,752.00	935.75-	743,308.57	757,770.00	14,461.43-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 March 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,141,524.52	2,722,378.73	1,092,652.51	1,326,493.28
Total Revenue	5,141,524.52	2,722,378.73	1,092,652.51	1,326,493.28
Direct NAFI Reimbursement				
Gaming NAFI	2,447,651.51	506,905.93	852,952.93	1,087,792.65
Total Direct Reimbursement	2,447,651.51	506,905.93	852,952.93	1,087,792.65
Net Revenue	2,693,873.01	2,215,472.80	239,699.58	238,700.63
Operating Expenses				
Compensation & Benefits	736,584.99	430,104.90	175,295.29	131,184.80
Depreciation Expense	353,391.00	215,593.85	72,996.76	64,800.39
Contractor Fees	10,871.00	6,086.86	2,649.37	2,134.77
Communications	15,083.23	13,058.23	1,014.74	1,010.26
TDY	6,012.20	2,959.74	2,945.61	106.85
PCS	6,691.83	3,064.67	1,741.56	1,885.60
IT Expense & Maint	33,838.04	19,011.20	8,253.35	6,573.49
Machine Expense & Maint	48,973.48	33,616.94	9,459.09	5,897.45
Vehicle Expense	7,045.43	5,424.12	1,032.72	588.59
Training	2,295.00	1,285.02	559.31	450.67
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,366.53	2,335.82	1,882.15
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	25,776.27	15,717.29	5,667.25	4,391.73
Total Operating Expenses	1,256,146.97	751,289.35	283,950.87	220,906.75
Net Operating Income/(Loss)	1,437,726.04	1,464,183.45	44,251.29-	17,793.88
Interest Revenue	22,921.17	13,075.09	4,463.88	5,382.20
Non-Operating Inc/(Exp)	584.48-	497.87-	86.61-	.00
Net Income/(Loss)	1,460,062.73	1,476,760.67	39,874.02-	23,176.08
Distributions	1,106,671.73	1,261,166.82	112,870.78-	41,624.31-
Net Income/(Loss) After Distributions	353,391.00	215,593.85	72,996.76	64,800.39

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 March 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,131,252.85	961,784.65	169,468.20	.00
Total Revenue	1,131,252.85	961,784.65	169,468.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	283,793.86	180,616.58	103,177.28	.00
Total Direct Reimbursement	283,793.86	180,616.58	103,177.28	.00
Net Revenue	847,458.99	781,168.07	66,290.92	.00
Operating Expenses				
Compensation & Benefits	312,031.38	247,717.21	64,314.17	.00
Depreciation Expense	132,990.15	107,209.41	25,780.74	.00
Contractor Fees	4,302.41	3,382.80	919.61	.00
Communications	7,675.06	7,438.74	236.32	.00
TDY	3,843.61	2,824.40	1,019.21	.00
PCS	833.33	655.22	178.11	.00
IT Expense & Maint	13,450.72	10,522.16	2,928.56	.00
Machine Expense & Maint	16,973.84	15,407.44	1,566.40	.00
Vehicle Expense	5,938.27	5,088.05	850.22	.00
Training	908.30	714.16	194.14	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,793.25	2,982.47	810.78	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	11,002.18	8,586.81	2,415.37	.00
Total Operating Expenses	513,742.50	412,528.87	101,213.63	.00
Net Operating Income/(Loss)	333,716.49	368,639.20	34,922.71-	.00
Interest Revenue	5,517.13	4,699.60	817.53	.00
Non-Operating Inc/(Exp)	584.48-	497.87-	86.61-	.00
Net Income/(Loss)	338,649.14	372,840.93	34,191.79-	.00
Distributions	205,658.99	265,631.52	59,972.53-	.00
Net Income/(Loss) After Distributions	132,990.15	107,209.41	25,780.74	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 March 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,633,801.99	1,592,776.48	41,025.51	.00
Total Revenue	1,633,801.99	1,592,776.48	41,025.51	.00
Direct NAFI Reimbursement				
Gaming NAFI	322,487.30	293,579.40	28,907.90	.00
Total Direct Reimbursement	322,487.30	293,579.40	28,907.90	.00
Net Revenue	1,311,314.69	1,299,197.08	12,117.61	.00
Operating Expenses				
Compensation & Benefits	165,128.70	161,282.90	3,845.80	.00
Depreciation Expense	95,584.60	94,595.01	989.59	.00
Contractor Fees	2,446.79	2,392.05	54.74	.00
Communications	5,033.43	4,992.01	41.42	.00
TDY	122.46	119.72	2.74	.00
PCS	2,157.18	2,108.92	48.26	.00
IT Expense & Maint	7,704.63	7,535.50	169.13	.00
Machine Expense & Maint	16,254.26	16,001.21	253.05	.00
Vehicle Expense	329.32	325.10	4.22	.00
Training	516.55	504.99	11.56	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,157.24	2,108.98	48.26	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,561.71	6,450.26	111.45	.00
Total Operating Expenses	303,996.87	298,416.65	5,580.22	.00
Net Operating Income/(Loss)	1,007,317.82	1,000,780.43	6,537.39	.00
Interest Revenue	7,887.17	7,768.92	118.25	.00
Net Income/(Loss)	1,015,204.99	1,008,549.35	6,655.64	.00
Distributions	919,620.39	913,954.34	5,666.05	.00
Net Income/(Loss) After Distributions	95,584.60	94,595.01	989.59	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 March 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,376,469.68	167,817.60	882,158.80	1,326,493.28
Total Revenue	2,376,469.68	167,817.60	882,158.80	1,326,493.28
Direct NAFI Reimbursement				
Gaming NAFI	1,841,370.35	32,709.95	720,867.75	1,087,792.65
Total Direct Reimbursement	1,841,370.35	32,709.95	720,867.75	1,087,792.65
Net Revenue	535,099.33	135,107.65	161,291.05	238,700.63
Operating Expenses				
Compensation & Benefits	259,424.91	21,104.79	107,135.32	131,184.80
Depreciation Expense	124,816.25	13,789.43	46,226.43	64,800.39
Contractor Fees	4,121.80	312.01	1,675.02	2,134.77
Communications	2,374.74	627.48	737.00	1,010.26
TDY	2,046.13	15.62	1,923.66	106.85
PCS	3,701.32	300.53	1,515.19	1,885.60
IT Expense & Maint	12,682.69	953.54	5,155.66	6,573.49
Machine Expense & Maint	15,745.38	2,208.29	7,639.64	5,897.45
Vehicle Expense	777.84	10.97	178.28	588.59
Training	870.15	65.87	353.61	450.67
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,634.01	275.08	1,476.78	1,882.15
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	8,212.38	680.22	3,140.43	4,391.73
Total Operating Expenses	438,407.60	40,343.83	177,157.02	220,906.75
Net Operating Income/(Loss)	96,691.73	94,763.82	15,865.97-	17,793.88
Interest Revenue	9,516.87	606.57	3,528.10	5,382.20
Net Income/(Loss)	106,208.60	95,370.39	12,337.87-	23,176.08
Distributions	18,607.65-	81,580.96	58,564.30-	41,624.31-
Net Income/(Loss) After Distributions	124,816.25	13,789.43	46,226.43	64,800.39

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Six Months Ending 31 March 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	33,395,524.28	18,638,837.57	6,985,794.31	7,770,892.40
Total Revenue	33,395,524.28	18,638,837.57	6,985,794.31	7,770,892.40
Direct NAFI Reimbursement				
Gaming NAFI	15,437,224.76	3,659,733.83	5,542,856.48	6,234,634.45
Total Direct Reimbursement	15,437,224.76	3,659,733.83	5,542,856.48	6,234,634.45
Net Revenue	17,958,299.52	14,979,103.74	1,442,937.83	1,536,257.95
Operating Expenses				
Compensation & Benefits	4,334,084.33	2,552,454.26	1,029,357.57	752,272.50
Depreciation Expense	2,123,190.00	1,299,643.28	433,342.84	390,203.88
Contractor Fees	24,867.02	13,965.41	6,018.17	4,883.44
Communications	86,088.82	73,279.40	6,325.63	6,483.79
TDY	102,549.57	51,910.36	37,305.88	13,333.33
PCS	75,528.10	32,958.55	19,692.13	22,877.42
IT Expense & Maint	169,924.68	99,385.70	39,407.53	31,131.45
Machine Expense & Maint	290,402.78	198,047.75	53,893.89	38,461.14
Vehicle Expense	30,868.81	21,122.66	4,919.03	4,827.12
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	41,460.51	23,214.45	10,104.33	8,141.73
Audit-Independent	57,507.00	32,305.80	13,907.82	11,293.38
Audit-IMCOM Int Review	9,095.80	5,125.15	2,184.32	1,786.33
Other Expenses	165,094.95	100,148.61	34,847.26	30,099.08
Total Operating Expenses	7,515,778.46	4,506,351.10	1,692,560.88	1,316,866.48
Net Operating Income/(Loss)	10,442,521.06	10,472,752.64	249,623.05-	219,391.47
Interest Revenue	177,236.44	100,944.82	34,074.28	42,217.34
Non-Operating Inc/(Exp)	542.71	456.43	86.28	.00
Net Income/(Loss)	10,620,300.21	10,574,153.89	215,462.49-	261,608.81
Distributions	8,497,110.21	9,274,510.61	648,805.33-	128,595.07-
Net Income/(Loss) After Distributions	2,123,190.00	1,299,643.28	433,342.84	390,203.88

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Six Months Ending 31 March 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,869,205.47	6,580,229.57	1,288,975.90	.00
Total Revenue	7,869,205.47	6,580,229.57	1,288,975.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,182,843.76	1,289,506.88	893,336.88	.00
Total Direct Reimbursement	2,182,843.76	1,289,506.88	893,336.88	.00
Net Revenue	5,686,361.71	5,290,722.69	395,639.02	.00
Operating Expenses				
Compensation & Benefits	1,899,619.34	1,503,851.37	395,767.97	.00
Depreciation Expense	804,856.31	649,786.43	155,069.88	.00
Contractor Fees	9,813.44	7,714.69	2,098.75	.00
Communications	38,400.33	36,919.56	1,480.77	.00
TDY	52,315.88	36,447.90	15,867.98	.00
PCS	5,066.90	3,930.40	1,136.50	.00
IT Expense & Maint	71,032.58	56,961.89	14,070.69	.00
Machine Expense & Maint	122,786.16	101,683.90	21,102.26	.00
Vehicle Expense	19,745.43	17,244.36	2,501.07	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	22,688.07	17,835.63	4,852.44	.00
Audit-IMCOM Int Review	3,578.19	2,812.45	765.74	.00
Other Expenses	67,889.78	55,003.37	12,886.41	.00
Total Operating Expenses	3,136,017.80	2,504,521.79	631,496.01	.00
Net Operating Income/(Loss)	2,550,343.91	2,786,200.90	235,856.99-	.00
Interest Revenue	42,313.52	35,679.91	6,633.61	.00
Non-Operating Inc/(Exp)	542.71	456.43	86.28	.00
Net Income/(Loss)	2,593,200.14	2,822,337.24	229,137.10-	.00
Distributions	1,788,343.83	2,172,550.81	384,206.98-	.00
Net Income/(Loss) After Distributions	804,856.31	649,786.43	155,069.88	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Six Months Ending 31 March 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,345,337.76	11,153,046.80	192,290.96	.00
Total Revenue	11,345,337.76	11,153,046.80	192,290.96	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,323,129.55	2,191,646.70	131,482.85	.00
Total Direct Reimbursement	2,323,129.55	2,191,646.70	131,482.85	.00
Net Revenue	9,022,208.21	8,961,400.10	60,808.11	.00
Operating Expenses				
Compensation & Benefits	959,204.09	936,021.38	23,182.71	.00
Depreciation Expense	575,025.12	569,053.37	5,971.75	.00
Contractor Fees	5,669.25	5,544.33	124.92	.00
Communications	33,013.53	32,759.17	254.36	.00
TDY	14,024.91	13,716.70	308.21	.00
PCS	26,249.19	25,662.83	586.36	.00
IT Expense & Maint	38,738.81	37,938.17	800.64	.00
Machine Expense & Maint	88,946.68	87,733.08	1,213.60	.00
Vehicle Expense	3,520.14	3,395.40	124.74	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	13,127.07	12,838.23	288.84	.00
Audit-IMCOM Int Review	2,102.84	2,057.27	45.57	.00
Other Expenses	40,905.05	40,177.49	727.56	.00
Total Operating Expenses	1,811,090.53	1,777,225.49	33,865.04	.00
Net Operating Income/(Loss)	7,211,117.68	7,184,174.61	26,943.07	.00
Interest Revenue	61,701.51	61,074.69	626.82	.00
Net Income/(Loss)	7,272,819.19	7,245,249.30	27,569.89	.00
Distributions	6,697,794.07	6,676,195.93	21,598.14	.00
Net Income/(Loss) After Distributions	575,025.12	569,053.37	5,971.75	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Six Months Ending 31 March 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,180,981.05	905,561.20	5,504,527.45	7,770,892.40
Total Revenue	14,180,981.05	905,561.20	5,504,527.45	7,770,892.40
Direct NAFI Reimbursement				
Gaming NAFI	10,931,251.45	178,580.25	4,518,036.75	6,234,634.45
Total Direct Reimbursement	10,931,251.45	178,580.25	4,518,036.75	6,234,634.45
Net Revenue	3,249,729.60	726,980.95	986,490.70	1,536,257.95
Operating Expenses				
Compensation & Benefits	1,475,260.90	112,581.51	610,406.89	752,272.50
Depreciation Expense	743,308.57	80,803.48	272,301.21	390,203.88
Contractor Fees	9,384.33	706.39	3,794.50	4,883.44
Communications	14,674.96	3,600.67	4,590.50	6,483.79
TDY	36,208.78	1,745.76	21,129.69	13,333.33
PCS	44,212.01	3,365.32	17,969.27	22,877.42
IT Expense & Maint	60,153.29	4,485.64	24,536.20	31,131.45
Machine Expense & Maint	78,669.94	8,630.77	31,578.03	38,461.14
Vehicle Expense	7,603.24	482.90	2,293.22	4,827.12
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	15,720.00	1,189.96	6,388.31	8,141.73
Audit-Independent	21,691.86	1,631.94	8,766.54	11,293.38
Audit-IMCOM Int Review	3,414.77	255.43	1,373.01	1,786.33
Other Expenses	56,300.12	4,967.75	21,233.29	30,099.08
Total Operating Expenses	2,568,670.13	224,603.82	1,027,199.83	1,316,866.48
Net Operating Income/(Loss)	681,059.47	502,377.13	40,709.13-	219,391.47
Interest Revenue	73,221.41	4,190.22	26,813.85	42,217.34
Net Income/(Loss)	754,280.88	506,567.35	13,895.28-	261,608.81
Distributions	10,972.31	425,763.87	286,196.49-	128,595.07-
Net Income/(Loss) After Distributions	743,308.57	80,803.48	272,301.21	390,203.88

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 March 2020

	March Europe	March Korea	March Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	245,800.40	.00	.00	1,607,114.40	.00	.00
Grafenwoehr	128,845.10	.00	.00	1,066,236.50	.00	.00
Wiesbaden	235,314.15	.00	.00	1,476,640.30	.00	.00
Vicenza	59,486.85	.00	.00	406,448.85	.00	.00
Livorno	.00	.00	.00	6,352.35	.00	.00
Stuttgart	101,290.40	.00	.00	887,455.10	.00	.00
Baumholder	80,374.30	.00	.00	335,735.60	.00	.00
Ansbach	52,778.55	.00	.00	311,903.85	.00	.00
Schinnen	5,378.15	.00	.00	46,341.55	.00	.00
AFRC Edelweiss Lodge	554.95	.00	.00	156,607.87	.00	.00
Hohenfels	51,961.80	.00	.00	279,393.20	.00	.00
Naples Navy	76,427.70	.00	.00	483,735.90	.00	.00
Sigonella Navy	41,358.80	.00	.00	338,536.70	.00	.00
Rota Navy	51,681.70	.00	.00	426,711.60	.00	.00
Souda Bay Navy	.00	.00	.00	39,991.70	.00	.00
AFRC Dragon Hill Lodge	.00	422,691.00	.00	.00	2,778,852.30	.00
Seoul	.00	49,154.40	.00	.00	409,586.50	.00
Casey & Hovey	.00	181,025.45	.00	.00	1,200,241.45	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	939,905.63	.00	.00	5,319,836.05	.00
Daegu	.00	.00	.00	.00	1,444,530.50	.00
Chinhae Navy	.00	41,025.51	.00	.00	192,290.96	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	164,627.60	.00	.00	869,277.20
Fuji Marines	.00	.00	399.25	.00	.00	5,405.25
Sanno Navy	.00	.00	70,306.25	.00	.00	567,302.65
Atsugi Navy	.00	.00	145,345.85	.00	.00	715,315.25
Okinawa	.00	.00	3,190.00	.00	.00	36,284.00
Okinawa Marines	.00	.00	1,129,855.03	.00	.00	6,503,541.30
Okinawa Navy	.00	.00	28,132.75	.00	.00	184,093.50
Iwakuni Marines	.00	.00	196,239.00	.00	.00	1,261,945.85
Sasebo Navy	.00	.00	203,190.35	.00	.00	1,278,218.00
Yokosuka Navy	.00	.00	435,183.60	.00	.00	2,726,485.10
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	1,131,252.85	1,633,801.99	2,376,469.68	7,869,205.47	11,345,337.76	14,180,981.05

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 March 2021

	Current Balance
ASSETS	
Cash	34,107,125.67
Accounts Receivable	147,254.53
Prepaid Expenses	379,269.43
Fixed Assets	44,558,381.76
Less Accum Depreciation	32,118,569.17-
TOTAL ASSETS	47,073,462.22
LIABILITIES	
Accounts Payable	409,855.39
Distributions Payable	1,585,670.68
Accrued Liabilities	1,252,052.94
Accrued Salaries	462,451.60
Accrued Leave Payable	560,578.13
Total Liabilities	4,270,608.74
EQUITY	42,802,853.48
TOTAL LIABILITIES & EQUITY	47,073,462.22

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 March 2021

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,795,515.17	4,317,262.00	1,478,253.17	26,371,088.74	24,610,522.00	1,760,566.74
Total Revenue	5,795,515.17	4,317,262.00	1,478,253.17	26,371,088.74	24,610,522.00	1,760,566.74
Direct NAFI Reimbursement						
Gaming NAFI	2,596,567.15	2,002,805.00	593,762.15	12,098,426.50	11,593,027.00	505,399.50
Total Direct Reimbursement	2,596,567.15	2,002,805.00	593,762.15	12,098,426.50	11,593,027.00	505,399.50
Net Revenue	3,198,948.02	2,314,457.00	884,491.02	14,272,662.24	13,017,495.00	1,255,167.24
Operating Expenses						
Compensation & Benefits	789,416.46	723,687.00	65,729.46	4,367,252.62	4,671,305.00	304,052.38-
Depreciation Expense	361,602.06	371,559.00	9,956.94-	2,220,103.64	2,229,354.00	9,250.36-
Contractor Fees	.00	4,351.00	4,351.00-	3,421.00	26,106.00	22,685.00-
Communications	15,569.44	15,067.00	502.44	144,921.59	90,402.00	54,519.59
TDY	3,452.17	40,353.00	36,900.83-	34,886.55	219,592.00	184,705.45-
PCS	11,203.41-	13,218.00	24,421.41-	13,278.36-	79,308.00	92,586.36-
IT Expense & Maint	23,951.62	35,401.00	11,449.38-	145,758.92	212,406.00	66,647.08-
Machine Expense & Maint	35,199.00	50,820.00	15,621.00-	515,805.00	304,920.00	210,885.00
Vehicle Expense	11,280.86	5,403.00	5,877.86	22,649.79	32,418.00	9,768.21-
Training	460.00	11,300.00	10,840.00-	460.00	63,650.00	63,190.00-
(Gain)/Loss on Disposals	173.20	.00	173.20	561.59	.00	561.59
Audit-Independent	9,251.17	9,252.00	.83-	55,506.98	55,512.00	5.02-
Audit-IMCOM Int Review	2,427.33	1,592.00	835.33	5,074.24	9,552.00	4,477.76-
Other Expenses	30,922.37	28,895.00	2,027.37	151,168.97	173,370.00	22,201.03-
Total Operating Expenses	1,272,502.27	1,310,898.00	38,395.73-	7,654,292.53	8,167,895.00	513,602.47-
Net Operating Income/(Loss)	1,926,445.75	1,003,559.00	922,886.75	6,618,369.71	4,849,600.00	1,768,769.71
Interest Revenue	21,665.17	31,017.00	9,351.83-	132,048.82	186,102.00	54,053.18-
Non-Operating Inc/(Exp)	838.18-	.00	838.18-	12,475.89	.00	12,475.89
Net Income/(Loss)	1,947,272.74	1,034,576.00	912,696.74	6,762,894.42	5,035,702.00	1,727,192.42
Distributions	1,585,670.68	663,017.00	922,653.68	4,850,643.34	2,806,348.00	2,044,295.34
Net Income/(Loss) After Distributions	361,602.06	371,559.00	9,956.94-	1,912,251.08	2,229,354.00	317,102.92-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 March 2021

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	963,821.20	1,049,694.00	85,872.80-	3,898,653.07	5,849,472.00	1,950,818.93-
Total Revenue	963,821.20	1,049,694.00	85,872.80-	3,898,653.07	5,849,472.00	1,950,818.93-
Direct NAFI Reimbursement						
Gaming NAFI	249,471.10	296,608.00	47,136.90-	1,126,957.05	1,652,861.00	525,903.95-
Total Direct Reimbursement	249,471.10	296,608.00	47,136.90-	1,126,957.05	1,652,861.00	525,903.95-
Net Revenue	714,350.10	753,086.00	38,735.90-	2,771,696.02	4,196,611.00	1,424,914.98-
Operating Expenses						
Compensation & Benefits	327,956.66	324,988.00	2,968.66	1,814,863.62	2,095,351.00	280,487.38-
Depreciation Expense	139,703.43	140,858.00	1,154.57-	839,775.56	845,148.00	5,372.44-
Contractor Fees	.00	1,717.00	1,717.00-	1,372.08	10,302.00	8,929.92-
Communications	8,715.49	6,720.00	1,995.49	72,649.36	40,320.00	32,329.36
TDY	2,697.91	13,658.00	10,960.09-	30,313.77	112,633.00	82,319.23-
PCS	7,043.77-	887.00	7,930.77-	10,476.43-	5,322.00	15,798.43-
IT Expense & Maint	9,633.59	14,798.00	5,164.41-	58,986.04	88,788.00	29,801.96-
Machine Expense & Maint	12,573.07	21,487.00	8,913.93-	197,399.45	128,922.00	68,477.45
Vehicle Expense	6,389.10	3,456.00	2,933.10	12,388.43	20,736.00	8,347.57-
Training	179.45	4,016.00	3,836.55-	179.45	26,766.00	26,586.55-
(Gain)/Loss on Disposals	173.20	.00	173.20	561.59	.00	561.59
Audit-Independent	3,608.93	3,650.00	41.07-	21,957.75	21,900.00	57.75
Audit-IMCOM Int Review	946.92	626.00	320.92	2,006.45	3,756.00	1,749.55-
Other Expenses	9,347.47	11,881.00	2,533.53-	56,121.43	71,286.00	15,164.57-
Total Operating Expenses	514,881.45	548,742.00	33,860.55-	3,098,098.55	3,471,230.00	373,131.45-
Net Operating Income/(Loss)	199,468.65	204,344.00	4,875.35-	326,402.53-	725,381.00	1,051,783.53-
Interest Revenue	3,412.26	7,407.00	3,994.74-	26,923.62	44,442.00	17,518.38-
Non-Operating Inc/(Exp)	720.86-	.00	720.86-	12,918.12	.00	12,918.12
Net Income/(Loss)	202,160.05	211,751.00	9,590.95-	286,560.79-	769,823.00	1,056,383.79-
Distributions	62,456.62	133,863.00	71,406.38-	681,309.01-	444,196.00	1,125,505.01-
Net Income/(Loss) After Distributions	139,703.43	77,888.00	61,815.43	394,748.22	325,627.00	69,121.22

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 March 2021

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,351,436.37	1,468,117.00	883,319.37	11,239,980.37	8,181,156.00	3,058,824.37
Total Revenue	2,351,436.37	1,468,117.00	883,319.37	11,239,980.37	8,181,156.00	3,058,824.37
Direct NAFI Reimbursement						
Gaming NAFI	461,977.95	299,571.00	162,406.95	2,338,379.30	1,669,374.00	669,005.30
Total Direct Reimbursement	461,977.95	299,571.00	162,406.95	2,338,379.30	1,669,374.00	669,005.30
Net Revenue	1,889,458.42	1,168,546.00	720,912.42	8,901,601.07	6,511,782.00	2,389,819.07
Operating Expenses						
Compensation & Benefits	178,889.04	187,221.00	8,331.96-	986,614.41	1,209,729.00	223,114.59-
Depreciation Expense	88,939.83	100,618.00	11,678.17-	570,064.22	603,708.00	33,643.78-
Contractor Fees	.00	992.00	992.00-	768.12	5,952.00	5,183.88-
Communications	4,647.16	5,778.00	1,130.84-	42,202.77	34,668.00	7,534.77
TDY	284.69	6,738.00	6,453.31-	1,725.02	28,684.00	26,958.98-
PCS	1,570.07-	4,593.00	6,163.07-	2,527.56-	27,558.00	30,085.56-
IT Expense & Maint	5,336.44	8,071.00	2,734.56-	32,216.25	48,426.00	16,209.75-
Machine Expense & Maint	8,945.62	15,567.00	6,621.38-	112,800.59	93,402.00	19,398.59
Vehicle Expense	542.91	616.00	73.09-	2,811.66	3,696.00	884.34-
Training	105.89	2,720.00	2,614.11-	105.89	13,899.00	13,793.11-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,129.71	2,112.00	17.71	12,620.70	12,672.00	51.30-
Audit-IMCOM Int Review	558.79	368.00	190.79	1,154.18	2,208.00	1,053.82-
Other Expenses	6,793.63	7,160.00	366.37-	37,420.44	42,960.00	5,539.56-
Total Operating Expenses	295,603.64	342,554.00	46,950.36-	1,797,976.69	2,127,562.00	329,585.31-
Net Operating Income/(Loss)	1,593,854.78	825,992.00	767,862.78	7,103,624.38	4,384,220.00	2,719,404.38
Interest Revenue	8,830.72	10,797.00	1,966.28-	56,900.29	64,782.00	7,881.71-
Non-Operating Inc/(Exp)	44.28-	.00	44.28-	166.90-	.00	166.90-
Net Income/(Loss)	1,602,641.22	836,789.00	765,852.22	7,160,357.77	4,449,002.00	2,711,355.77
Distributions	1,513,701.39	529,154.00	984,547.39	6,164,224.17	2,362,152.00	3,802,072.17
Net Income/(Loss) After Distributions	88,939.83	307,635.00	218,695.17-	996,133.60	2,086,850.00	1,090,716.40-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 March 2021

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,480,257.60	1,799,451.00	680,806.60	11,232,455.30	10,579,894.00	652,561.30
Total Revenue	2,480,257.60	1,799,451.00	680,806.60	11,232,455.30	10,579,894.00	652,561.30
Direct NAFI Reimbursement						
Gaming NAFI	1,885,118.10	1,406,626.00	478,492.10	8,633,090.15	8,270,792.00	362,298.15
Total Direct Reimbursement	1,885,118.10	1,406,626.00	478,492.10	8,633,090.15	8,270,792.00	362,298.15
Net Revenue	595,139.50	392,825.00	202,314.50	2,599,365.15	2,309,102.00	290,263.15
Operating Expenses						
Compensation & Benefits	282,570.76	211,478.00	71,092.76	1,565,774.59	1,366,225.00	199,549.59
Depreciation Expense	132,958.80	130,083.00	2,875.80	810,263.86	780,498.00	29,765.86
Contractor Fees	.00	1,642.00	1,642.00-	1,280.80	9,852.00	8,571.20-
Communications	2,206.79	2,569.00	362.21-	30,069.46	15,414.00	14,655.46
TDY	469.57	19,957.00	19,487.43-	2,847.76	78,275.00	75,427.24-
PCS	2,589.57-	7,738.00	10,327.57-	274.37-	46,428.00	46,702.37-
IT Expense & Maint	8,981.59	12,532.00	3,550.41-	54,556.63	75,192.00	20,635.37-
Machine Expense & Maint	13,680.31	13,766.00	85.69-	205,604.96	82,596.00	123,008.96
Vehicle Expense	4,348.85	1,331.00	3,017.85	7,449.70	7,986.00	536.30-
Training	174.66	4,564.00	4,389.34-	174.66	22,985.00	22,810.34-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,512.53	3,490.00	22.53	20,928.53	20,940.00	11.47-
Audit-IMCOM Int Review	921.62	598.00	323.62	1,913.61	3,588.00	1,674.39-
Other Expenses	14,781.27	9,854.00	4,927.27	57,627.10	59,124.00	1,496.90-
Total Operating Expenses	462,017.18	419,602.00	42,415.18	2,758,217.29	2,569,103.00	189,114.29
Net Operating Income/(Loss)	133,122.32	26,777.00-	159,899.32	158,852.14-	260,001.00-	101,148.86
Interest Revenue	9,422.19	12,813.00	3,390.81-	48,224.91	76,878.00	28,653.09-
Non-Operating Inc/(Exp)	73.04-	.00	73.04-	275.33-	.00	275.33-
Net Income/(Loss)	142,471.47	13,964.00-	156,435.47	110,902.56-	183,123.00-	72,220.44
Distributions	9,512.67	.00	9,512.67	632,271.82-	.00	632,271.82-
Net Income/(Loss) After Distributions	132,958.80	13,964.00-	146,922.80	521,369.26	183,123.00-	704,492.26

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 March 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,795,515.17	3,431,589.47	978,434.85	1,385,490.85
Total Revenue	5,795,515.17	3,431,589.47	978,434.85	1,385,490.85
Direct NAFI Reimbursement				
Gaming NAFI	2,596,567.15	654,291.60	857,059.50	1,085,216.05
Total Direct Reimbursement	2,596,567.15	654,291.60	857,059.50	1,085,216.05
Net Revenue	3,198,948.02	2,777,297.87	121,375.35	300,274.80
Operating Expenses				
Compensation & Benefits	789,416.46	470,023.43	174,769.48	144,623.55
Depreciation Expense	361,602.06	217,103.49	74,728.18	69,770.39
Contractor Fees	.00	.00	.00	.00
Communications	15,569.44	13,483.48	1,043.84	1,042.12
TDY	3,452.17	3,007.44	205.12	239.61
PCS	11,203.41-	8,967.64-	914.34-	1,321.43-
IT Expense & Maint	23,951.62	13,489.36	5,925.96	4,536.30
Machine Expense & Maint	35,199.00	18,002.75	7,559.90	9,636.35
Vehicle Expense	11,280.86	6,858.88	767.83	3,654.15
Training	460.00	264.26	106.61	89.13
(Gain)/Loss on Disposals	173.20	173.20	.00	.00
Audit-Independent	9,251.17	5,314.63	2,144.12	1,792.42
Audit-IMCOM Int Review	2,427.33	1,394.46	562.56	470.31
Other Expenses	30,922.37	15,086.44	5,203.03	10,632.90
Total Operating Expenses	1,272,502.27	755,234.18	272,102.29	245,165.80
Net Operating Income/(Loss)	1,926,445.75	2,022,063.69	150,726.94-	55,109.00
Interest Revenue	21,665.17	12,148.90	3,945.42	5,570.85
Non-Operating Inc/(Exp)	838.18-	649.29-	151.63-	37.26-
Net Income/(Loss)	1,947,272.74	2,033,563.30	146,933.15-	60,642.59
Distributions	1,585,670.68	1,816,459.81	221,661.33-	9,127.80-
Net Income/(Loss) After Distributions	361,602.06	217,103.49	74,728.18	69,770.39

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 March 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	963,821.20	862,320.15	101,501.05	.00
Total Revenue	963,821.20	862,320.15	101,501.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	249,471.10	161,483.55	87,987.55	.00
Total Direct Reimbursement	249,471.10	161,483.55	87,987.55	.00
Net Revenue	714,350.10	700,836.60	13,513.50	.00
Operating Expenses				
Compensation & Benefits	327,956.66	269,193.86	58,762.80	.00
Depreciation Expense	139,703.43	114,886.99	24,816.44	.00
Contractor Fees	.00	.00	.00	.00
Communications	8,715.49	8,238.88	476.61	.00
TDY	2,697.91	2,686.67	11.24	.00
PCS	7,043.77-	7,198.65-	154.88	.00
IT Expense & Maint	9,633.59	7,534.28	2,099.31	.00
Machine Expense & Maint	12,573.07	8,290.62	4,282.45	.00
Vehicle Expense	6,389.10	6,195.93	193.17	.00
Training	179.45	144.95	34.50	.00
(Gain)/Loss on Disposals	173.20	173.20	.00	.00
Audit-Independent	3,608.93	2,915.09	693.84	.00
Audit-IMCOM Int Review	946.92	764.87	182.05	.00
Other Expenses	9,347.47	7,629.97	1,717.50	.00
Total Operating Expenses	514,881.45	421,456.66	93,424.79	.00
Net Operating Income/(Loss)	199,468.65	279,379.94	79,911.29-	.00
Interest Revenue	3,412.26	2,846.77	565.49	.00
Non-Operating Inc/(Exp)	720.86-	599.40-	121.46-	.00
Net Income/(Loss)	202,160.05	281,627.31	79,467.26-	.00
Distributions	62,456.62	166,740.32	104,283.70-	.00
Net Income/(Loss) After Distributions	139,703.43	114,886.99	24,816.44	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 March 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,351,436.37	2,332,098.62	19,337.75	.00
Total Revenue	2,351,436.37	2,332,098.62	19,337.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	461,977.95	448,441.50	13,536.45	.00
Total Direct Reimbursement	461,977.95	448,441.50	13,536.45	.00
Net Revenue	1,889,458.42	1,883,657.12	5,801.30	.00
Operating Expenses				
Compensation & Benefits	178,889.04	174,504.64	4,384.40	.00
Depreciation Expense	88,939.83	87,939.63	1,000.20	.00
Contractor Fees	.00	.00	.00	.00
Communications	4,647.16	4,609.03	38.13	.00
TDY	284.69	278.25	6.44	.00
PCS	1,570.07-	1,534.55-	35.52-	.00
IT Expense & Maint	5,336.44	5,200.87	135.57	.00
Machine Expense & Maint	8,945.62	8,232.08	713.54	.00
Vehicle Expense	542.91	528.41	14.50	.00
Training	105.89	103.49	2.40	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,129.71	2,081.53	48.18	.00
Audit-IMCOM Int Review	558.79	546.15	12.64	.00
Other Expenses	6,793.63	6,672.93	120.70	.00
Total Operating Expenses	295,603.64	289,162.46	6,441.18	.00
Net Operating Income/(Loss)	1,593,854.78	1,594,494.66	639.88-	.00
Interest Revenue	8,830.72	8,679.75	150.97	.00
Non-Operating Inc/(Exp)	44.28-	43.28-	1.00-	.00
Net Income/(Loss)	1,602,641.22	1,603,131.13	489.91-	.00
Distributions	1,513,701.39	1,515,191.50	1,490.11-	.00
Net Income/(Loss) After Distributions	88,939.83	87,939.63	1,000.20	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 March 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,480,257.60	237,170.70	857,596.05	1,385,490.85
Total Revenue	2,480,257.60	237,170.70	857,596.05	1,385,490.85
Direct NAFI Reimbursement				
Gaming NAFI	1,885,118.10	44,366.55	755,535.50	1,085,216.05
Total Direct Reimbursement	1,885,118.10	44,366.55	755,535.50	1,085,216.05
Net Revenue	595,139.50	192,804.15	102,060.55	300,274.80
Operating Expenses				
Compensation & Benefits	282,570.76	26,324.93	111,622.28	144,623.55
Depreciation Expense	132,958.80	14,276.87	48,911.54	69,770.39
Contractor Fees	.00	.00	.00	.00
Communications	2,206.79	635.57	529.10	1,042.12
TDY	469.57	42.52	187.44	239.61
PCS	2,589.57-	234.44-	1,033.70-	1,321.43-
IT Expense & Maint	8,981.59	754.21	3,691.08	4,536.30
Machine Expense & Maint	13,680.31	1,480.05	2,563.91	9,636.35
Vehicle Expense	4,348.85	134.54	560.16	3,654.15
Training	174.66	15.82	69.71	89.13
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,512.53	318.01	1,402.10	1,792.42
Audit-IMCOM Int Review	921.62	83.44	367.87	470.31
Other Expenses	14,781.27	783.54	3,364.83	10,632.90
Total Operating Expenses	462,017.18	44,615.06	172,236.32	245,165.80
Net Operating Income/(Loss)	133,122.32	148,189.09	70,175.77-	55,109.00
Interest Revenue	9,422.19	622.38	3,228.96	5,570.85
Non-Operating Inc/(Exp)	73.04-	6.61-	29.17-	37.26-
Net Income/(Loss)	142,471.47	148,804.86	66,975.98-	60,642.59
Distributions	9,512.67	134,527.99	115,887.52-	9,127.80-
Net Income/(Loss) After Distributions	132,958.80	14,276.87	48,911.54	69,770.39

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Six Months Ending 31 March 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	26,371,088.74	15,199,626.04	4,757,798.65	6,413,664.05
Total Revenue	26,371,088.74	15,199,626.04	4,757,798.65	6,413,664.05
Direct NAFI Reimbursement				
Gaming NAFI	12,098,426.50	3,034,293.70	3,892,463.80	5,171,669.00
Total Direct Reimbursement	12,098,426.50	3,034,293.70	3,892,463.80	5,171,669.00
Net Revenue	14,272,662.24	12,165,332.34	865,334.85	1,241,995.05
Operating Expenses				
Compensation & Benefits	4,367,252.62	2,583,032.25	984,125.74	800,094.63
Depreciation Expense	2,220,103.64	1,339,652.21	456,663.68	423,787.75
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	144,921.59	113,392.54	16,868.99	14,660.06
TDY	34,886.55	31,804.67	1,628.11	1,453.77
PCS	13,278.36-	14,392.86-	886.23-	2,000.73
IT Expense & Maint	145,758.92	82,136.90	36,095.50	27,526.52
Machine Expense & Maint	515,805.00	290,411.65	104,643.64	120,749.71
Vehicle Expense	22,649.79	14,949.73	2,444.32	5,255.74
Training	460.00	264.26	106.61	89.13
(Gain)/Loss on Disposals	561.59	561.59	.00	.00
Audit-Independent	55,506.98	31,826.21	12,974.83	10,705.94
Audit-IMCOM Int Review	5,074.24	2,909.60	1,185.79	978.85
Other Expenses	151,168.97	86,471.53	29,848.74	34,848.70
Total Operating Expenses	7,654,292.53	4,564,978.04	1,646,506.14	1,442,808.35
Net Operating Income/(Loss)	6,618,369.71	7,600,354.30	781,171.29-	200,813.30-
Interest Revenue	132,048.82	82,990.88	22,241.90	26,816.04
Non-Operating Inc/(Exp)	12,475.89	11,046.42	1,570.01	140.54-
Net Income/(Loss)	6,762,894.42	7,694,391.60	757,359.38-	174,137.80-
Distributions	4,850,643.34	6,248,986.33	1,027,795.23-	370,547.76-
Net Income/(Loss) After Distributions	1,912,251.08	1,445,405.27	270,435.85	196,409.96

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Six Months Ending 31 March 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,898,653.07	3,226,167.72	672,485.35	.00
Total Revenue	3,898,653.07	3,226,167.72	672,485.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,126,957.05	640,978.35	485,978.70	.00
Total Direct Reimbursement	1,126,957.05	640,978.35	485,978.70	.00
Net Revenue	2,771,696.02	2,585,189.37	186,506.65	.00
Operating Expenses				
Compensation & Benefits	1,814,863.62	1,484,576.87	330,286.75	.00
Depreciation Expense	839,775.56	680,177.15	159,598.41	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	72,649.36	66,517.91	6,131.45	.00
TDY	30,313.77	29,864.25	449.52	.00
PCS	10,476.43-	11,105.46-	629.03	.00
IT Expense & Maint	58,986.04	46,235.39	12,750.65	.00
Machine Expense & Maint	197,399.45	163,862.20	33,537.25	.00
Vehicle Expense	12,388.43	11,756.52	631.91	.00
Training	179.45	144.95	34.50	.00
(Gain)/Loss on Disposals	561.59	561.59	.00	.00
Audit-Independent	21,957.75	17,744.75	4,213.00	.00
Audit-IMCOM Int Review	2,006.45	1,621.46	384.99	.00
Other Expenses	56,121.43	45,671.65	10,449.78	.00
Total Operating Expenses	3,098,098.55	2,538,738.58	559,359.97	.00
Net Operating Income/(Loss)	326,402.53-	46,450.79	372,853.32-	.00
Interest Revenue	26,923.62	23,131.89	3,791.73	.00
Non-Operating Inc/(Exp)	12,918.12	11,234.38	1,683.74	.00
Net Income/(Loss)	286,560.79-	80,817.06	367,377.85-	.00
Distributions	681,309.01-	241,667.63-	439,641.38-	.00
Net Income/(Loss) After Distributions	394,748.22	322,484.69	72,263.53	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Six Months Ending 31 March 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,239,980.37	11,056,461.27	183,519.10	.00
Total Revenue	11,239,980.37	11,056,461.27	183,519.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,338,379.30	2,209,915.85	128,463.45	.00
Total Direct Reimbursement	2,338,379.30	2,209,915.85	128,463.45	.00
Net Revenue	8,901,601.07	8,846,545.42	55,055.65	.00
Operating Expenses				
Compensation & Benefits	986,614.41	961,601.72	25,012.69	.00
Depreciation Expense	570,064.22	564,068.55	5,995.67	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	42,202.77	41,701.02	501.75	.00
TDY	1,725.02	1,685.82	39.20	.00
PCS	2,527.56-	2,179.57-	347.99-	.00
IT Expense & Maint	32,216.25	31,396.87	819.38	.00
Machine Expense & Maint	112,800.59	109,735.83	3,064.76	.00
Vehicle Expense	2,811.66	2,737.49	74.17	.00
Training	105.89	103.49	2.40	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	12,620.70	12,328.14	292.56	.00
Audit-IMCOM Int Review	1,154.18	1,127.44	26.74	.00
Other Expenses	37,420.44	36,707.67	712.77	.00
Total Operating Expenses	1,797,976.69	1,761,764.35	36,212.34	.00
Net Operating Income/(Loss)	7,103,624.38	7,084,781.07	18,843.31	.00
Interest Revenue	56,900.29	55,846.67	1,053.62	.00
Non-Operating Inc/(Exp)	166.90-	163.12-	3.78-	.00
Net Income/(Loss)	7,160,357.77	7,140,464.62	19,893.15	.00
Distributions	6,164,224.17	6,157,313.93	6,910.24	.00
Net Income/(Loss) After Distributions	996,133.60	983,150.69	12,982.91	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Six Months Ending 31 March 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,232,455.30	916,997.05	3,901,794.20	6,413,664.05
Total Revenue	11,232,455.30	916,997.05	3,901,794.20	6,413,664.05
Direct NAFI Reimbursement				
Gaming NAFI	8,633,090.15	183,399.50	3,278,021.65	5,171,669.00
Total Direct Reimbursement	8,633,090.15	183,399.50	3,278,021.65	5,171,669.00
Net Revenue	2,599,365.15	733,597.55	623,772.55	1,241,995.05
Operating Expenses				
Compensation & Benefits	1,565,774.59	136,853.66	628,826.30	800,094.63
Depreciation Expense	810,263.86	95,406.51	291,069.60	423,787.75
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	30,069.46	5,173.61	10,235.79	14,660.06
TDY	2,847.76	254.60	1,139.39	1,453.77
PCS	274.37-	1,107.83-	1,167.27-	2,000.73
IT Expense & Maint	54,556.63	4,504.64	22,525.47	27,526.52
Machine Expense & Maint	205,604.96	16,813.62	68,041.63	120,749.71
Vehicle Expense	7,449.70	455.72	1,738.24	5,255.74
Training	174.66	15.82	69.71	89.13
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	20,928.53	1,753.32	8,469.27	10,705.94
Audit-IMCOM Int Review	1,913.61	160.70	774.06	978.85
Other Expenses	57,627.10	4,092.21	18,686.19	34,848.70
Total Operating Expenses	2,758,217.29	264,475.11	1,050,933.83	1,442,808.35
Net Operating Income/(Loss)	158,852.14-	469,122.44	427,161.28-	200,813.30-
Interest Revenue	48,224.91	4,012.32	17,396.55	26,816.04
Non-Operating Inc/(Exp)	275.33-	24.84-	109.95-	140.54-
Net Income/(Loss)	110,902.56-	473,109.92	409,874.68-	174,137.80-
Distributions	632,271.82-	333,340.03	595,064.09-	370,547.76-
Net Income/(Loss) After Distributions	521,369.26	139,769.89	185,189.41	196,409.96

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 March 2021

	March Europe	March Korea	March Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	685,257.85	.00	.00
Grafenwoehr	162,384.15	.00	.00	754,613.40	.00	.00
Wiesbaden	365,586.70	.00	.00	662,119.70	.00	.00
Vicenza	67,193.10	.00	.00	339,834.55	.00	.00
Livorno	7,787.00	.00	.00	27,151.10	.00	.00
Stuttgart	183,324.40	.00	.00	302,296.00	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	18,150.00	.00	.00	101,724.00	.00	.00
Schinnen	6,488.40	.00	.00	45,218.40	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	9,043.57	.00	.00
Hohenfels	51,406.40	.00	.00	286,205.90	.00	.00
Naples Navy	.00	.00	.00	85,315.15	.00	.00
Sigonella Navy	46,211.20	.00	.00	233,976.70	.00	.00
Rota Navy	55,289.85	.00	.00	353,193.50	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	741,972.10	.00	.00	2,512,602.45	.00
Seoul	.00	7,702.90	.00	.00	157,060.35	.00
Casey & Hovey	.00	173,202.20	.00	.00	1,158,402.85	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,058,808.10	.00	.00	5,631,259.85	.00
Daegu	.00	350,413.32	.00	.00	1,597,135.77	.00
Chinhae Navy	.00	19,337.75	.00	.00	183,519.10	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	236,226.20	.00	.00	892,942.10
Fuji Marines	.00	.00	522.00	.00	.00	4,713.50
Sanno Navy	.00	.00	11,413.20	.00	.00	11,413.20
Atsugi Navy	.00	.00	148,438.40	.00	.00	815,361.40
Okinawa	.00	.00	944.50	.00	.00	24,054.95
Okinawa Marines	.00	.00	1,210,409.75	.00	.00	5,518,077.55
Okinawa Navy	.00	.00	21,014.15	.00	.00	186,698.85
Iwakuni Marines	.00	.00	174,559.10	.00	.00	890,873.00
Sasebo Navy	.00	.00	281,292.40	.00	.00	1,186,605.80
Yokosuka Navy	.00	.00	395,468.40	.00	.00	1,701,745.45
Singapore Navy	.00	.00	30.50-	.00	.00	30.50-
Total Gaming Revenue	963,821.20	2,351,436.37	2,480,257.60	3,898,653.07	11,239,980.37	11,232,455.30

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 March 2022

	Current Balance
ASSETS	
Cash--Operating	18,881,300.05
Cash--Restricted	22,720,803.91
Accounts Receivable	212,833.20
Prepaid Expenses	348,446.11
Fixed Assets	42,503,497.02
Less Accum Depreciation	34,034,112.49-
TOTAL ASSETS	50,632,767.80
LIABILITIES	
Accounts Payable	416,112.48
Distributions Payable	2,647,952.75
Accrued Liabilities	1,317,039.17
Accrued Salaries	488,759.00
Accrued Leave Payable	529,931.36
Total Liabilities	5,399,794.76
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,632,767.80

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 March 2022

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	6,833,306.25	5,522,931.00	1,310,375.25	30,713,532.51	28,337,231.00	2,376,301.51
Total Revenue	6,833,306.25	5,522,931.00	1,310,375.25	30,713,532.51	28,337,231.00	2,376,301.51
Direct NAFI Reimbursement						
Gaming NAFI	2,928,001.30	2,555,642.00	372,359.30	14,088,375.26	14,095,885.00	7,509.74-
Total Direct Reimbursement	2,928,001.30	2,555,642.00	372,359.30	14,088,375.26	14,095,885.00	7,509.74-
Net Revenue	3,905,304.95	2,967,289.00	938,015.95	16,625,157.25	14,241,346.00	2,383,811.25
Operating Expenses						
Compensation & Benefits	775,218.58	758,583.00	16,635.58	4,287,200.14	4,729,796.00	442,595.86-
Depreciation Expense	291,866.38	428,746.00	136,879.62-	1,895,792.75	2,572,476.00	676,683.25-
Contractor Fees	3,980.78	2,868.00	1,112.78	22,407.00	17,208.00	5,199.00
Communications	63,297.33	24,156.00	39,141.33	153,381.58	144,936.00	8,445.58
TDY	4,835.55	84,154.00	79,318.45-	48,736.77	126,825.00	78,088.23-
PCS	33,526.36	5,150.00	28,376.36	83,230.11	30,900.00	52,330.11
IT Expense & Maint	51,765.21	36,441.00	15,324.21	461,579.55	218,646.00	242,933.55
Machine Expense & Maint	17,362.28	150,444.00	133,081.72-	145,200.57	902,664.00	757,463.43-
Vehicle Expense	4,630.50	3,776.00	854.50	29,737.85	22,656.00	7,081.85
Training	6,186.04	9,000.00	2,813.96-	11,998.79	46,500.00	34,501.21-
(Gain)/Loss on Disposals	.00	.00	.00	449.42	.00	449.42
Audit-Independent	9,251.17	9,252.00	.83-	55,506.98	55,512.00	5.02-
Audit-IMCOM Int Review	362.30	3,383.00	3,020.70-	18,565.80	20,298.00	1,732.20-
Other Expenses	20,421.31	25,195.00	4,773.69-	151,596.64	151,170.00	426.64
Total Operating Expenses	1,282,703.79	1,541,148.00	258,444.21-	7,365,383.95	9,039,587.00	1,674,203.05-
Net Operating Income/(Loss)	2,622,601.16	1,426,141.00	1,196,460.16	9,259,773.30	5,201,759.00	4,058,014.30
Interest Revenue	19,828.63	22,007.00	2,178.37-	118,347.41	132,042.00	13,694.59-
Non-Operating Inc/(Exp)	5,522.96	.00	5,522.96	2,246.03	.00	2,246.03
Net Income/(Loss)	2,647,952.75	1,448,148.00	1,199,804.75	9,380,366.74	5,333,801.00	4,046,565.74
Distributions	2,647,952.75	1,448,148.00	1,199,804.75	9,056,479.64	4,905,055.00	4,151,424.64
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 March 2022

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,909,482.05	1,326,749.00	582,733.05	8,032,639.36	7,750,578.00	282,061.36
Total Revenue	1,909,482.05	1,326,749.00	582,733.05	8,032,639.36	7,750,578.00	282,061.36
Direct NAFI Reimbursement						
Gaming NAFI	521,070.25	374,186.00	146,884.25	2,289,230.45	2,207,757.00	81,473.45
Total Direct Reimbursement	521,070.25	374,186.00	146,884.25	2,289,230.45	2,207,757.00	81,473.45
Net Revenue	1,388,411.80	952,563.00	435,848.80	5,743,408.91	5,542,821.00	200,587.91
Operating Expenses						
Compensation & Benefits	343,403.98	332,203.00	11,200.98	1,869,609.40	2,108,745.00	239,135.60-
Depreciation Expense	111,797.01	163,108.00	51,310.99-	715,020.59	978,648.00	263,627.41-
Contractor Fees	1,520.50	1,150.00	370.50	8,481.46	6,900.00	1,581.46
Communications	9,200.10	12,109.00	2,908.90-	54,794.25	72,654.00	17,859.75-
TDY	3,351.05	65,393.00	62,041.95-	45,267.83	95,939.00	50,671.17-
PCS	2,462.36	2,143.00	319.36	38,554.92	12,858.00	25,696.92
IT Expense & Maint	19,704.21	14,747.00	4,957.21	176,260.07	88,482.00	87,778.07
Machine Expense & Maint	7,754.76	57,575.00	49,820.24-	57,458.99	345,450.00	287,991.01-
Vehicle Expense	3,510.06	2,065.00	1,445.06	19,177.11	12,390.00	6,787.11
Training	4,767.64	3,507.00	1,260.64	6,960.15	22,006.00	15,045.85-
(Gain)/Loss on Disposals	.00	.00	.00	449.42	.00	449.42
Audit-Independent	3,533.60	3,660.00	126.40-	20,708.77	21,960.00	1,251.23-
Audit-IMCOM Int Review	138.39	1,338.00	1,199.61-	6,911.30	8,028.00	1,116.70-
Other Expenses	7,990.68	9,355.00	1,364.32-	58,590.98	56,130.00	2,460.98
Total Operating Expenses	519,134.34	668,353.00	149,218.66-	3,078,245.24	3,830,190.00	751,944.76-
Net Operating Income/(Loss)	869,277.46	284,210.00	585,067.46	2,665,163.67	1,712,631.00	952,532.67
Interest Revenue	4,982.93	4,487.00	495.93	29,728.22	26,922.00	2,806.22
Non-Operating Inc/(Exp)	5,523.74	.00	5,523.74	2,325.65	.00	2,325.65
Net Income/(Loss)	879,784.13	288,697.00	591,087.13	2,697,217.54	1,739,553.00	957,664.54
Distributions	879,784.13	288,697.00	591,087.13	2,574,960.78	1,542,239.00	1,032,721.78
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 March 2022

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,333,381.65	1,879,578.00	453,803.65	10,509,461.35	7,167,714.00	3,341,747.35
Total Revenue	2,333,381.65	1,879,578.00	453,803.65	10,509,461.35	7,167,714.00	3,341,747.35
Direct NAFI Reimbursement						
Gaming NAFI	452,243.45	391,590.00	60,653.45	2,238,345.76	1,522,697.00	715,648.76
Total Direct Reimbursement	452,243.45	391,590.00	60,653.45	2,238,345.76	1,522,697.00	715,648.76
Net Revenue	1,881,138.20	1,487,988.00	393,150.20	8,271,115.59	5,645,017.00	2,626,098.59
Operating Expenses						
Compensation & Benefits	161,494.28	207,865.00	46,370.72-	889,245.63	1,264,428.00	375,182.37-
Depreciation Expense	73,587.56	108,833.00	35,245.44-	474,781.05	652,998.00	178,216.95-
Contractor Fees	901.73	644.00	257.73	5,054.53	3,864.00	1,190.53
Communications	22,433.83	7,034.00	15,399.83	51,353.93	42,204.00	9,149.93
TDY	67.96	5,181.00	5,113.04-	655.79	9,388.00	8,732.21-
PCS	31,064.00	243.00	30,821.00	36,233.24	1,458.00	34,775.24
IT Expense & Maint	11,760.33	8,053.00	3,707.33	106,779.29	48,318.00	58,461.29
Machine Expense & Maint	843.29	32,902.00	32,058.71-	27,105.37	197,412.00	170,306.63-
Vehicle Expense	504.50	469.00	35.50	3,016.03	2,814.00	202.03
Training	519.87	2,072.00	1,552.13-	1,828.97	9,362.00	7,533.03-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,095.61	2,104.00	8.39-	12,438.21	12,624.00	185.79-
Audit-IMCOM Int Review	82.06	769.00	686.94-	4,156.09	4,614.00	457.91-
Other Expenses	5,740.35	6,236.00	495.65-	37,606.95	37,416.00	190.95
Total Operating Expenses	311,095.37	382,405.00	71,309.63-	1,650,255.08	2,286,900.00	636,644.92-
Net Operating Income/(Loss)	1,570,042.83	1,105,583.00	464,459.83	6,620,860.51	3,358,117.00	3,262,743.51
Interest Revenue	6,795.27	9,483.00	2,687.73-	41,429.51	56,898.00	15,468.49-
Non-Operating Inc/(Exp)	.29-	.00	.29-	28.72-	.00	28.72-
Net Income/(Loss)	1,576,837.81	1,115,066.00	461,771.81	6,662,261.30	3,415,015.00	3,247,246.30
Distributions	1,576,837.81	1,115,066.00	461,771.81	6,581,144.98	3,205,295.00	3,375,849.98
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 March 2022

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,590,442.55	2,316,604.00	273,838.55	12,171,431.80	13,418,939.00	1,247,507.20-
Total Revenue	2,590,442.55	2,316,604.00	273,838.55	12,171,431.80	13,418,939.00	1,247,507.20-
Direct NAFI Reimbursement						
Gaming NAFI	1,954,687.60	1,789,866.00	164,821.60	9,560,799.05	10,365,431.00	804,631.95-
Total Direct Reimbursement	1,954,687.60	1,789,866.00	164,821.60	9,560,799.05	10,365,431.00	804,631.95-
Net Revenue	635,754.95	526,738.00	109,016.95	2,610,632.75	3,053,508.00	442,875.25-
Operating Expenses						
Compensation & Benefits	270,320.32	218,515.00	51,805.32	1,528,345.11	1,356,623.00	171,722.11
Depreciation Expense	106,481.81	156,805.00	50,323.19-	705,991.11	940,830.00	234,838.89-
Contractor Fees	1,558.55	1,074.00	484.55	8,871.01	6,444.00	2,427.01
Communications	31,663.40	5,013.00	26,650.40	47,233.40	30,078.00	17,155.40
TDY	1,416.54	13,580.00	12,163.46-	2,813.15	21,498.00	18,684.85-
PCS	.00	2,764.00	2,764.00-	8,441.95	16,584.00	8,142.05-
IT Expense & Maint	20,300.67	13,641.00	6,659.67	178,540.19	81,846.00	96,694.19
Machine Expense & Maint	8,764.23	59,967.00	51,202.77-	60,636.21	359,802.00	299,165.79-
Vehicle Expense	615.94	1,242.00	626.06-	7,544.71	7,452.00	92.71
Training	898.53	3,421.00	2,522.47-	3,209.67	15,132.00	11,922.33-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,621.96	3,488.00	133.96	22,360.00	20,928.00	1,432.00
Audit-IMCOM Int Review	141.85	1,276.00	1,134.15-	7,498.41	7,656.00	157.59-
Other Expenses	6,690.28	9,604.00	2,913.72-	55,398.71	57,624.00	2,225.29-
Total Operating Expenses	452,474.08	490,390.00	37,915.92-	2,636,883.63	2,922,497.00	285,613.37-
Net Operating Income/(Loss)	183,280.87	36,348.00	146,932.87	26,250.88-	131,011.00	157,261.88-
Interest Revenue	8,050.43	8,037.00	13.43	47,189.68	48,222.00	1,032.32-
Non-Operating Inc/(Exp)	.49-	.00	.49-	50.90-	.00	50.90-
Net Income/(Loss)	191,330.81	44,385.00	146,945.81	20,887.90	179,233.00	158,345.10-
Distributions	191,330.81	44,385.00	146,945.81	99,626.12-	157,521.00	257,147.12-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 March 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,833,306.25	4,070,797.20	1,291,637.95	1,470,871.10
Total Revenue	6,833,306.25	4,070,797.20	1,291,637.95	1,470,871.10
Direct NAFI Reimbursement				
Gaming NAFI	2,928,001.30	734,870.20	1,051,948.20	1,141,182.90
Total Direct Reimbursement	2,928,001.30	734,870.20	1,051,948.20	1,141,182.90
Net Revenue	3,905,304.95	3,335,927.00	239,689.75	329,688.20
Operating Expenses				
Compensation & Benefits	775,218.58	453,948.34	180,523.56	140,746.68
Depreciation Expense	291,866.38	175,916.81	60,558.37	55,391.20
Contractor Fees	3,980.78	2,234.28	941.90	804.60
Communications	63,297.33	33,906.93	13,328.90	16,061.50
TDY	4,835.55	3,209.22	399.95	1,226.38
PCS	33,526.36	33,526.36	.00	.00
IT Expense & Maint	51,765.21	29,040.62	12,367.07	10,357.52
Machine Expense & Maint	17,362.28	8,325.92	3,509.24	5,527.12
Vehicle Expense	4,630.50	4,050.12	633.85-	1,214.23
Training	6,186.04	4,717.37	1,004.82	463.85
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,192.40	2,188.89	1,869.88
Audit-IMCOM Int Review	362.30	203.34	85.73	73.23
Other Expenses	20,421.31	12,783.72	3,866.87	3,770.72
Total Operating Expenses	1,282,703.79	767,055.43	278,141.45	237,506.91
Net Operating Income/(Loss)	2,622,601.16	2,568,871.57	38,451.70-	92,181.29
Interest Revenue	19,828.63	11,215.54	4,395.84	4,217.25
Non-Operating Inc/(Exp)	5,522.96	4,704.18	819.03	.25-
Net Income/(Loss)	2,647,952.75	2,584,791.29	33,236.83-	96,398.29
Distributions	2,647,952.75	2,584,791.29	33,236.83-	96,398.29
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 March 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,909,482.05	1,650,237.50	259,244.55	.00
Total Revenue	1,909,482.05	1,650,237.50	259,244.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	521,070.25	292,531.15	228,539.10	.00
Total Direct Reimbursement	521,070.25	292,531.15	228,539.10	.00
Net Revenue	1,388,411.80	1,357,706.35	30,705.45	.00
Operating Expenses				
Compensation & Benefits	343,403.98	274,687.63	68,716.35	.00
Depreciation Expense	111,797.01	90,029.25	21,767.76	.00
Contractor Fees	1,520.50	1,216.40	304.10	.00
Communications	9,200.10	8,666.42	533.68	.00
TDY	3,351.05	3,109.65	241.40	.00
PCS	2,462.36	2,462.36	.00	.00
IT Expense & Maint	19,704.21	15,917.66	3,786.55	.00
Machine Expense & Maint	7,754.76	7,489.25	265.51	.00
Vehicle Expense	3,510.06	3,484.90	25.16	.00
Training	4,767.64	4,130.54	637.10	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,533.60	2,826.87	706.73	.00
Audit-IMCOM Int Review	138.39	110.71	27.68	.00
Other Expenses	7,990.68	6,576.21	1,414.47	.00
Total Operating Expenses	519,134.34	420,707.85	98,426.49	.00
Net Operating Income/(Loss)	869,277.46	936,998.50	67,721.04-	.00
Interest Revenue	4,982.93	4,243.87	739.06	.00
Non-Operating Inc/(Exp)	5,523.74	4,704.50	819.24	.00
Net Income/(Loss)	879,784.13	945,946.87	66,162.74-	.00
Distributions	879,784.13	945,946.87	66,162.74-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 March 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,333,381.65	2,303,889.65	29,492.00	.00
Total Revenue	2,333,381.65	2,303,889.65	29,492.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	452,243.45	427,315.05	24,928.40	.00
Total Direct Reimbursement	452,243.45	427,315.05	24,928.40	.00
Net Revenue	1,881,138.20	1,876,574.60	4,563.60	.00
Operating Expenses				
Compensation & Benefits	161,494.28	157,766.90	3,727.38	.00
Depreciation Expense	73,587.56	73,171.75	415.81	.00
Contractor Fees	901.73	878.50	23.23	.00
Communications	22,433.83	21,943.08	490.75	.00
TDY	67.96	66.21	1.75	.00
PCS	31,064.00	31,064.00	.00	.00
IT Expense & Maint	11,760.33	11,397.29	363.04	.00
Machine Expense & Maint	843.29	791.54	51.75	.00
Vehicle Expense	504.50	482.72	21.78	.00
Training	519.87	506.48	13.39	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,095.61	2,041.62	53.99	.00
Audit-IMCOM Int Review	82.06	79.95	2.11	.00
Other Expenses	5,740.35	5,654.72	85.63	.00
Total Operating Expenses	311,095.37	305,844.76	5,250.61	.00
Net Operating Income/(Loss)	1,570,042.83	1,570,729.84	687.01-	.00
Interest Revenue	6,795.27	6,627.36	167.91	.00
Non-Operating Inc/(Exp)	.29-	.28-	.01-	.00
Net Income/(Loss)	1,576,837.81	1,577,356.92	519.11-	.00
Distributions	1,576,837.81	1,577,356.92	519.11-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 March 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,590,442.55	116,670.05	1,002,901.40	1,470,871.10
Total Revenue	2,590,442.55	116,670.05	1,002,901.40	1,470,871.10
Direct NAFI Reimbursement				
Gaming NAFI	1,954,687.60	15,024.00	798,480.70	1,141,182.90
Total Direct Reimbursement	1,954,687.60	15,024.00	798,480.70	1,141,182.90
Net Revenue	635,754.95	101,646.05	204,420.70	329,688.20
Operating Expenses				
Compensation & Benefits	270,320.32	21,493.81	108,079.83	140,746.68
Depreciation Expense	106,481.81	12,715.81	38,374.80	55,391.20
Contractor Fees	1,558.55	139.38	614.57	804.60
Communications	31,663.40	3,297.43	12,304.47	16,061.50
TDY	1,416.54	33.36	156.80	1,226.38
PCS	.00	.00	.00	.00
IT Expense & Maint	20,300.67	1,725.67	8,217.48	10,357.52
Machine Expense & Maint	8,764.23	45.13	3,191.98	5,527.12
Vehicle Expense	615.94	82.50	680.79-	1,214.23
Training	898.53	80.35	354.33	463.85
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,621.96	323.91	1,428.17	1,869.88
Audit-IMCOM Int Review	141.85	12.68	55.94	73.23
Other Expenses	6,690.28	552.79	2,366.77	3,770.72
Total Operating Expenses	452,474.08	40,502.82	174,464.35	237,506.91
Net Operating Income/(Loss)	183,280.87	61,143.23	29,956.35	92,181.29
Interest Revenue	8,050.43	344.31	3,488.87	4,217.25
Non-Operating Inc/(Exp)	.49-	.04-	.20-	.25-
Net Income/(Loss)	191,330.81	61,487.50	33,445.02	96,398.29
Distributions	191,330.81	61,487.50	33,445.02	96,398.29
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Six Months Ending 31 March 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	30,713,532.51	17,620,230.95	6,588,323.76	6,504,977.80
Total Revenue	30,713,532.51	17,620,230.95	6,588,323.76	6,504,977.80
Direct NAFI Reimbursement				
Gaming NAFI	14,088,375.26	3,537,613.26	5,339,199.45	5,211,562.55
Total Direct Reimbursement	14,088,375.26	3,537,613.26	5,339,199.45	5,211,562.55
Net Revenue	16,625,157.25	14,082,617.69	1,249,124.31	1,293,415.25
Operating Expenses				
Compensation & Benefits	4,287,200.14	2,507,593.71	990,044.32	789,562.11
Depreciation Expense	1,895,792.75	1,126,186.61	405,927.83	363,678.31
Contractor Fees	22,407.00	12,563.37	5,277.33	4,566.30
Communications	153,381.58	109,219.27	21,086.23	23,076.08
TDY	48,736.77	35,395.67	11,561.79	1,779.31
PCS	83,230.11	67,614.92	10,431.73	5,183.46
IT Expense & Maint	461,579.55	262,121.92	107,875.05	91,582.58
Machine Expense & Maint	145,200.57	75,547.68	40,666.95	28,985.94
Vehicle Expense	29,737.85	18,142.15	6,074.41	5,521.29
Training	11,998.79	7,975.22	2,371.42	1,652.15
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	55,506.98	31,071.19	12,978.02	11,457.77
Audit-IMCOM Int Review	18,565.80	10,390.03	4,336.01	3,839.76
Other Expenses	151,596.64	88,811.48	31,785.38	30,999.78
Total Operating Expenses	7,365,383.95	4,353,082.64	1,650,416.47	1,361,884.84
Net Operating Income/(Loss)	9,259,773.30	9,729,535.05	401,292.16-	68,469.59-
Interest Revenue	118,347.41	68,282.47	24,844.66	25,220.28
Non-Operating Inc/(Exp)	2,246.03	1,948.15	324.05	26.17-
Net Income/(Loss)	9,380,366.74	9,799,765.67	376,123.45-	43,275.48-
Distributions	9,056,479.64	9,607,387.10	445,699.34-	105,208.12-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Six Months Ending 31 March 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,032,639.36	6,770,729.55	1,261,909.81	.00
Total Revenue	8,032,639.36	6,770,729.55	1,261,909.81	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,289,230.45	1,353,966.65	935,263.80	.00
Total Direct Reimbursement	2,289,230.45	1,353,966.65	935,263.80	.00
Net Revenue	5,743,408.91	5,416,762.90	326,646.01	.00
Operating Expenses				
Compensation & Benefits	1,869,609.40	1,518,632.43	350,976.97	.00
Depreciation Expense	715,020.59	576,984.35	138,036.24	.00
Contractor Fees	8,481.46	6,850.73	1,630.73	.00
Communications	54,794.25	52,067.42	2,726.83	.00
TDY	45,267.83	34,629.01	10,638.82	.00
PCS	38,554.92	30,613.28	7,941.64	.00
IT Expense & Maint	176,260.07	143,036.46	33,223.61	.00
Machine Expense & Maint	57,458.99	44,930.24	12,528.75	.00
Vehicle Expense	19,177.11	14,642.80	4,534.31	.00
Training	6,960.15	5,908.12	1,052.03	.00
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	20,708.77	16,985.71	3,723.06	.00
Audit-IMCOM Int Review	6,911.30	5,682.09	1,229.21	.00
Other Expenses	58,590.98	47,626.82	10,964.16	.00
Total Operating Expenses	3,078,245.24	2,499,038.88	579,206.36	.00
Net Operating Income/(Loss)	2,665,163.67	2,917,724.02	252,560.35-	.00
Interest Revenue	29,728.22	25,329.56	4,398.66	.00
Non-Operating Inc/(Exp)	2,325.65	1,980.63	345.02	.00
Net Income/(Loss)	2,697,217.54	2,945,034.21	247,816.67-	.00
Distributions	2,574,960.78	2,846,280.44	271,319.66-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Six Months Ending 31 March 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,509,461.35	10,266,463.20	242,998.15	.00
Total Revenue	10,509,461.35	10,266,463.20	242,998.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,238,345.76	2,067,294.41	171,051.35	.00
Total Direct Reimbursement	2,238,345.76	2,067,294.41	171,051.35	.00
Net Revenue	8,271,115.59	8,199,168.79	71,946.80	.00
Operating Expenses				
Compensation & Benefits	889,245.63	866,730.80	22,514.83	.00
Depreciation Expense	474,781.05	470,441.85	4,339.20	.00
Contractor Fees	5,054.53	4,919.73	134.80	.00
Communications	51,353.93	50,226.97	1,126.96	.00
TDY	655.79	636.57	19.22	.00
PCS	36,233.24	36,092.14	141.10	.00
IT Expense & Maint	106,779.29	103,705.35	3,073.94	.00
Machine Expense & Maint	27,105.37	26,374.50	730.87	.00
Vehicle Expense	3,016.03	2,884.25	131.78	.00
Training	1,828.97	1,780.21	48.76	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	12,438.21	12,088.53	349.68	.00
Audit-IMCOM Int Review	4,156.09	4,038.34	117.75	.00
Other Expenses	37,606.95	36,749.72	857.23	.00
Total Operating Expenses	1,650,255.08	1,616,668.96	33,586.12	.00
Net Operating Income/(Loss)	6,620,860.51	6,582,499.83	38,360.68	.00
Interest Revenue	41,429.51	40,636.09	793.42	.00
Non-Operating Inc/(Exp)	28.72-	27.93-	.79-	.00
Net Income/(Loss)	6,662,261.30	6,623,107.99	39,153.31	.00
Distributions	6,581,144.98	6,542,870.33	38,274.65	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Six Months Ending 31 March 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	12,171,431.80	583,038.20	5,083,415.80	6,504,977.80
Total Revenue	12,171,431.80	583,038.20	5,083,415.80	6,504,977.80
Direct NAFI Reimbursement				
Gaming NAFI	9,560,799.05	116,352.20	4,232,884.30	5,211,562.55
Total Direct Reimbursement	9,560,799.05	116,352.20	4,232,884.30	5,211,562.55
Net Revenue	2,610,632.75	466,686.00	850,531.50	1,293,415.25
Operating Expenses				
Compensation & Benefits	1,528,345.11	122,230.48	616,552.52	789,562.11
Depreciation Expense	705,991.11	78,760.41	263,552.39	363,678.31
Contractor Fees	8,871.01	792.91	3,511.80	4,566.30
Communications	47,233.40	6,924.88	17,232.44	23,076.08
TDY	2,813.15	130.09	903.75	1,779.31
PCS	8,441.95	909.50	2,348.99	5,183.46
IT Expense & Maint	178,540.19	15,380.11	71,577.50	91,582.58
Machine Expense & Maint	60,636.21	4,242.94	27,407.33	28,985.94
Vehicle Expense	7,544.71	615.10	1,408.32	5,521.29
Training	3,209.67	286.89	1,270.63	1,652.15
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	22,360.00	1,996.95	8,905.28	11,457.77
Audit-IMCOM Int Review	7,498.41	669.60	2,989.05	3,839.76
Other Expenses	55,398.71	4,434.94	19,963.99	30,999.78
Total Operating Expenses	2,636,883.63	237,374.80	1,037,623.99	1,361,884.84
Net Operating Income/(Loss)	26,250.88-	229,311.20	187,092.49-	68,469.59-
Interest Revenue	47,189.68	2,316.82	19,652.58	25,220.28
Non-Operating Inc/(Exp)	50.90-	4.55-	20.18-	26.17-
Net Income/(Loss)	20,887.90	231,623.47	167,460.09-	43,275.48-
Distributions	99,626.12-	218,236.33	212,654.33-	105,208.12-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 March 2022

	March Europe	March Korea	March Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	346,998.95	.00	.00	1,604,359.35	.00	.00
Grafenwoehr	89,618.85	.00	.00	614,764.30	.00	.00
Wiesbaden	409,674.50	.00	.00	1,544,010.20	.00	.00
Vicenza	135,939.85	.00	.00	485,943.60	.00	.00
Livorno	14,712.00	.00	.00	87,217.85	.00	.00
Stuttgart	335,602.15	.00	.00	1,388,600.85	.00	.00
Baumholder	129,914.20	.00	.00	276,389.20	.00	.00
Ansbach	118,881.85	.00	.00	290,115.35	.00	.00
Schinnen	.00	.00	.00	30,117.60	.00	.00
AFRC Edelweiss Lodge	29,479.55	.00	.00	110,096.30	.00	.00
Hohenfels	39,415.60	.00	.00	339,114.95	.00	.00
Naples Navy	49,253.90	.00	.00	447,379.06	.00	.00
Sigonella Navy	93,703.35	.00	.00	339,361.60	.00	.00
Rota Navy	116,287.30	.00	.00	475,169.15	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	525,505.85	.00	.00	1,907,585.75	.00
Seoul	.00	13,424.30	.00	.00	50,542.30	.00
Casey & Hovey	.00	283,259.90	.00	.00	1,413,049.65	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,101,798.15	.00	.00	5,346,954.60	.00
Daegu	.00	379,901.45	.00	.00	1,548,330.90	.00
Chinhae Navy	.00	29,492.00	.00	.00	242,998.15	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	108,807.05	.00	.00	546,459.55
Fuji Marines	.00	.00	25.00	.00	.00	12,339.00
Sanno Navy	.00	.00	55,139.75	.00	.00	432,342.05
Atsugi Navy	.00	.00	145,633.50	.00	.00	551,107.05
Okinawa	.00	.00	7,863.00	.00	.00	36,578.65
Okinawa Marines	.00	.00	1,186,329.70	.00	.00	5,490,947.50
Okinawa Navy	.00	.00	32,969.50	.00	.00	196,420.85
Iwakuni Marines	.00	.00	284,516.40	.00	.00	1,001,691.30
Sasebo Navy	.00	.00	224,405.20	.00	.00	1,209,687.00
Yokosuka Navy	.00	.00	544,753.45	.00	.00	2,693,858.85
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,909,482.05	2,333,381.65	2,590,442.55	8,032,639.36	10,509,461.35	12,171,431.80

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 March 2024

	Current Balance
ASSETS	
Cash--Operating	30,354,883.02
Accounts Receivable	199,639.00
Prepaid Expenses	573,451.88
Fixed Assets	49,732,957.86
Less Accum Depreciation	29,341,086.33-
TOTAL ASSETS	51,519,845.43
LIABILITIES	
Accounts Payable	1,216,471.78
Distributions Payable	1,720,399.93
Accrued Liabilities	1,861,303.32
Accrued Salaries	897,480.82
Accrued Leave Payable	591,216.54
Total Liabilities	6,286,872.39
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,519,845.43

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 March 2024

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,734,267.29	6,576,167.00	841,899.71-	34,396,664.35	34,248,731.00	147,933.35
Total Revenue	5,734,267.29	6,576,167.00	841,899.71-	34,396,664.35	34,248,731.00	147,933.35
Direct NAFI Reimbursement						
Gaming NAFI	2,610,873.65	2,955,975.00	345,101.35-	15,464,839.40	15,347,191.00	117,648.40
Total Direct Reimbursement	2,610,873.65	2,955,975.00	345,101.35-	15,464,839.40	15,347,191.00	117,648.40
Net Revenue	3,123,393.64	3,620,192.00	496,798.36-	18,931,824.95	18,901,540.00	30,284.95
Operating Expenses						
Compensation & Benefits	768,192.59	813,746.00	45,553.41-	4,601,517.22	5,169,748.00	568,230.78-
Depreciation Expense	411,230.56	355,087.00	56,143.56	2,369,810.36	2,130,522.00	239,288.36
Contractor Fees	1,794.00-	9,104.00	10,898.00-	24,986.00	54,624.00	29,638.00-
Communications	24,338.62	21,905.00	2,433.62	109,573.14	131,430.00	21,856.86-
TDY	32,625.55	86,091.00	53,465.45-	261,316.44	487,890.00	226,573.56-
PCS	7,688.16	10,981.00	3,292.84-	76,856.46	65,886.00	10,970.46
IT Expense & Maint	65,093.78	86,074.00	20,980.22-	332,855.12	516,444.00	183,588.88-
Machine Expense & Maint	94,565.67	160,090.00	65,524.33-	1,642,235.19	960,540.00	681,695.19
Vehicle Expense	12,377.63	7,488.00	4,889.63	42,808.65	39,743.00	3,065.65
Training	.00	6,550.00	6,550.00-	9,742.53	105,034.00	95,291.47-
(Gain)/Loss on Disposals	.00	.00	.00	107,839.33	.00	107,839.33
Audit-Independent	9,834.50	9,251.00	583.50	59,007.00	55,506.00	3,501.00
Audit-IMCOM Int Review	.00	4,288.00	4,288.00-	10,777.57	25,728.00	14,950.43-
Other Expenses	26,018.60	27,868.00	1,849.40-	147,757.93	167,208.00	19,450.07-
Total Operating Expenses	1,450,171.66	1,598,523.00	148,351.34-	9,797,082.94	9,910,303.00	113,220.06-
Net Operating Income/(Loss)	1,673,221.98	2,021,669.00	348,447.02-	9,134,742.01	8,991,237.00	143,505.01
Interest Revenue	62,198.77	60,136.00	2,062.77	365,593.30	360,816.00	4,777.30
Non-Operating Inc/(Exp)	15,020.82-	.00	15,020.82-	15,396.16-	.00	15,396.16-
Net Income/(Loss)	1,720,399.93	2,081,805.00	361,405.07-	9,484,939.15	9,352,053.00	132,886.15
Distributions	1,720,399.93	2,081,805.00	361,405.07-	9,484,939.15	9,352,053.00	132,886.15
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 March 2024

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,787,006.99	1,861,079.00	74,072.01-	10,286,072.55	9,204,460.00	1,081,612.55
Total Revenue	1,787,006.99	1,861,079.00	74,072.01-	10,286,072.55	9,204,460.00	1,081,612.55
Direct NAFI Reimbursement						
Gaming NAFI	552,090.70	541,514.00	10,576.70	3,021,806.40	2,701,622.00	320,184.40
Total Direct Reimbursement	552,090.70	541,514.00	10,576.70	3,021,806.40	2,701,622.00	320,184.40
Net Revenue	1,234,916.29	1,319,565.00	84,648.71-	7,264,266.15	6,502,838.00	761,428.15
Operating Expenses						
Compensation & Benefits	293,516.18	362,513.00	68,996.82-	1,816,027.43	2,302,415.00	486,387.57-
Depreciation Expense	150,376.34	148,496.00	1,880.34	884,203.92	890,976.00	6,772.08-
Contractor Fees	703.62-	3,578.00	4,281.62-	10,048.37	21,468.00	11,419.63-
Communications	16,916.36	9,173.00	7,743.36	60,586.20	55,038.00	5,548.20
TDY	14,539.78	32,775.00	18,235.22-	146,596.92	210,323.00	63,726.08-
PCS	834.00	1,386.00	552.00-	35,514.83	8,316.00	27,198.83
IT Expense & Maint	49,362.59	33,681.00	15,681.59	140,391.81	202,086.00	61,694.19-
Machine Expense & Maint	77,627.15	55,055.00	22,572.15	679,205.32	330,330.00	348,875.32
Vehicle Expense	9,853.86	5,185.00	4,668.86	27,175.70	25,925.00	1,250.70
Training	.00	3,435.00	3,435.00-	2,931.98	54,797.00	51,865.02-
(Gain)/Loss on Disposals	.00	.00	.00	81,935.89	.00	81,935.89
Audit-Independent	3,857.12	3,622.00	235.12	23,459.22	21,732.00	1,727.22
Audit-IMCOM Int Review	.00	1,680.00	1,680.00-	4,278.08	10,080.00	5,801.92-
Other Expenses	8,935.73	10,560.00	1,624.27-	53,557.54	63,360.00	9,802.46-
Total Operating Expenses	625,115.49	671,139.00	46,023.51-	3,965,913.21	4,196,846.00	230,932.79-
Net Operating Income/(Loss)	609,800.80	648,426.00	38,625.20-	3,298,352.94	2,305,992.00	992,360.94
Interest Revenue	17,900.81	15,972.00	1,928.81	107,388.75	95,832.00	11,556.75
Non-Operating Inc/(Exp)	8,885.73-	.00	8,885.73-	8,971.56-	.00	8,971.56-
Net Income/(Loss)	618,815.88	664,398.00	45,582.12-	3,396,770.13	2,401,824.00	994,946.13
Distributions	618,815.88	664,398.00	45,582.12-	3,396,770.13	2,401,824.00	994,946.13
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 March 2024

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,889,703.00	2,213,306.00	323,603.00-	10,890,086.55	11,995,751.00	1,105,664.45-
Total Revenue	1,889,703.00	2,213,306.00	323,603.00-	10,890,086.55	11,995,751.00	1,105,664.45-
Direct NAFI Reimbursement						
Gaming NAFI	428,860.65	453,230.00	24,369.35-	2,289,002.85	2,482,917.00	193,914.15-
Total Direct Reimbursement	428,860.65	453,230.00	24,369.35-	2,289,002.85	2,482,917.00	193,914.15-
Net Revenue	1,460,842.35	1,760,076.00	299,233.65-	8,601,083.70	9,512,834.00	911,750.30-
Operating Expenses						
Compensation & Benefits	181,531.57	205,914.00	24,382.43-	1,065,071.22	1,311,049.00	245,977.78-
Depreciation Expense	107,097.56	85,403.00	21,694.56	592,710.29	512,418.00	80,292.29
Contractor Fees	401.35-	1,957.00	2,358.35-	5,407.01	11,742.00	6,334.99-
Communications	4,779.37	5,639.00	859.63-	31,744.99	33,834.00	2,089.01-
TDY	3,026.53	6,617.00	3,590.47-	24,336.07	57,143.00	32,806.93-
PCS	3,790.75	2,825.00	965.75	34,859.23	16,950.00	17,909.23
IT Expense & Maint	5,895.56	17,731.00	11,835.44-	70,997.70	106,386.00	35,388.30-
Machine Expense & Maint	13,510.55	6,708.00	6,802.55	157,828.71	40,248.00	117,580.71
Vehicle Expense	1,120.10	718.00	402.10	4,896.57	4,308.00	588.57
Training	.00	2,120.00	2,120.00-	2,461.96	31,778.00	29,316.04-
(Gain)/Loss on Disposals	.00	.00	.00	9,384.07	.00	9,384.07
Audit-Independent	2,200.25	2,002.00	198.25	12,968.61	12,012.00	956.61
Audit-IMCOM Int Review	.00	930.00	930.00-	2,373.62	5,580.00	3,206.38-
Other Expenses	6,008.05	6,992.00	983.95-	37,070.68	41,952.00	4,881.32-
Total Operating Expenses	328,558.94	345,556.00	16,997.06-	2,052,110.73	2,185,400.00	133,289.27-
Net Operating Income/(Loss)	1,132,283.41	1,414,520.00	282,236.59-	6,548,972.97	7,327,434.00	778,461.03-
Interest Revenue	18,871.11	21,090.00	2,218.89-	117,864.68	126,540.00	8,675.32-
Non-Operating Inc/(Exp)	2,258.28-	.00	2,258.28-	2,364.80-	.00	2,364.80-
Net Income/(Loss)	1,148,896.24	1,435,610.00	286,713.76-	6,664,472.85	7,453,974.00	789,501.15-
Distributions	1,148,896.24	1,435,610.00	286,713.76-	6,664,472.85	7,453,974.00	789,501.15-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 March 2024

	March Actual	March Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,057,557.30	2,501,782.00	444,224.70-	13,220,505.25	13,048,520.00	171,985.25
Total Revenue	2,057,557.30	2,501,782.00	444,224.70-	13,220,505.25	13,048,520.00	171,985.25
Direct NAFI Reimbursement						
Gaming NAFI	1,629,922.30	1,961,231.00	331,308.70-	10,154,030.15	10,162,652.00	8,621.85-
Total Direct Reimbursement	1,629,922.30	1,961,231.00	331,308.70-	10,154,030.15	10,162,652.00	8,621.85-
Net Revenue	427,635.00	540,551.00	112,916.00-	3,066,475.10	2,885,868.00	180,607.10
Operating Expenses						
Compensation & Benefits	293,144.84	245,319.00	47,825.84	1,720,418.57	1,556,284.00	164,134.57
Depreciation Expense	153,756.66	121,188.00	32,568.66	892,896.15	727,128.00	165,768.15
Contractor Fees	689.03-	3,569.00	4,258.03-	9,530.62	21,414.00	11,883.38-
Communications	2,642.89	7,093.00	4,450.11-	17,241.95	42,558.00	25,316.05-
TDY	15,059.24	46,699.00	31,639.76-	90,383.45	220,424.00	130,040.55-
PCS	3,063.41	6,770.00	3,706.59-	6,482.40	40,620.00	34,137.60-
IT Expense & Maint	9,835.63	34,662.00	24,826.37-	121,465.61	207,972.00	86,506.39-
Machine Expense & Maint	3,427.97	98,327.00	94,899.03-	805,201.16	589,962.00	215,239.16
Vehicle Expense	1,403.67	1,585.00	181.33-	10,736.38	9,510.00	1,226.38
Training	.00	995.00	995.00-	4,348.59	18,459.00	14,110.41-
(Gain)/Loss on Disposals	.00	.00	.00	16,519.37	.00	16,519.37
Audit-Independent	3,777.13	3,627.00	150.13	22,579.17	21,762.00	817.17
Audit-IMCOM Int Review	.00	1,678.00	1,678.00-	4,125.87	10,068.00	5,942.13-
Other Expenses	11,074.82	10,316.00	758.82	57,129.71	61,896.00	4,766.29-
Total Operating Expenses	496,497.23	581,828.00	85,330.77-	3,779,059.00	3,528,057.00	251,002.00
Net Operating Income/(Loss)	68,862.23-	41,277.00-	27,585.23-	712,583.90-	642,189.00-	70,394.90-
Interest Revenue	25,426.85	23,074.00	2,352.85	140,339.87	138,444.00	1,895.87
Non-Operating Inc/(Exp)	3,876.81-	.00	3,876.81-	4,059.80-	.00	4,059.80-
Net Income/(Loss)	47,312.19-	18,203.00-	29,109.19-	576,303.83-	503,745.00-	72,558.83-
Distributions	47,312.19-	18,203.00-	29,109.19-	576,303.83-	503,745.00-	72,558.83-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 March 2024

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,734,267.29	3,499,206.95	1,124,431.39	1,110,628.95
Total Revenue	5,734,267.29	3,499,206.95	1,124,431.39	1,110,628.95
Direct NAFI Reimbursement				
Gaming NAFI	2,610,873.65	742,119.55	931,320.15	937,433.95
Total Direct Reimbursement	2,610,873.65	742,119.55	931,320.15	937,433.95
Net Revenue	3,123,393.64	2,757,087.40	193,111.24	173,195.00
Operating Expenses				
Compensation & Benefits	768,192.59	451,252.41	182,521.60	134,418.58
Depreciation Expense	411,230.56	254,894.38	81,978.06	74,358.12
Contractor Fees	1,794.00-	1,001.95-	458.72-	333.33-
Communications	24,338.62	12,856.88	10,222.91	1,258.83
TDY	32,625.55	13,716.01	16,396.00	2,513.54
PCS	7,688.16	4,671.64	1,294.46	1,722.06
IT Expense & Maint	65,093.78	52,932.53	7,345.57	4,815.68
Machine Expense & Maint	94,565.67	90,933.68	2,265.89	1,366.10
Vehicle Expense	12,377.63	11,264.68	546.07	566.88
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,492.66	2,514.51	1,827.33
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	26,018.60	15,222.06	5,922.35	4,874.19
Total Operating Expenses	1,450,171.66	912,234.98	310,548.70	227,387.98
Net Operating Income/(Loss)	1,673,221.98	1,844,852.42	117,437.46-	54,192.98-
Interest Revenue	62,198.77	35,085.75	13,522.44	13,590.58
Non-Operating Inc/(Exp)	15,020.82-	9,789.91-	3,355.37-	1,875.54-
Net Income/(Loss)	1,720,399.93	1,870,148.26	107,270.39-	42,477.94-
Distributions	1,720,399.93	1,870,148.26	107,270.39-	42,477.94-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 March 2024

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,787,006.99	1,451,060.50	335,946.49	.00
Total Revenue	1,787,006.99	1,451,060.50	335,946.49	.00
Direct NAFI Reimbursement				
Gaming NAFI	552,090.70	301,874.00	250,216.70	.00
Total Direct Reimbursement	552,090.70	301,874.00	250,216.70	.00
Net Revenue	1,234,916.29	1,149,186.50	85,729.79	.00
Operating Expenses				
Compensation & Benefits	293,516.18	233,927.99	59,588.19	.00
Depreciation Expense	150,376.34	126,149.48	24,226.86	.00
Contractor Fees	703.62-	545.20-	158.42-	.00
Communications	16,916.36	7,352.03	9,564.33	.00
TDY	14,539.78	10,271.78	4,268.00	.00
PCS	834.00	740.12	93.88	.00
IT Expense & Maint	49,362.59	46,322.35	3,040.24	.00
Machine Expense & Maint	77,627.15	76,680.18	946.97	.00
Vehicle Expense	9,853.86	9,677.61	176.25	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,857.12	2,988.74	868.38	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	8,935.73	6,853.69	2,082.04	.00
Total Operating Expenses	625,115.49	520,418.77	104,696.72	.00
Net Operating Income/(Loss)	609,800.80	628,767.73	18,966.93-	.00
Interest Revenue	17,900.81	15,086.81	2,814.00	.00
Non-Operating Inc/(Exp)	8,885.73-	7,219.94-	1,665.79-	.00
Net Income/(Loss)	618,815.88	636,634.60	17,818.72-	.00
Distributions	618,815.88	636,634.60	17,818.72-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 March 2024

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,889,703.00	1,871,532.95	18,170.05	.00
Total Revenue	1,889,703.00	1,871,532.95	18,170.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	428,860.65	407,064.85	21,795.80	.00
Total Direct Reimbursement	428,860.65	407,064.85	21,795.80	.00
Net Revenue	1,460,842.35	1,464,468.10	3,625.75-	.00
Operating Expenses				
Compensation & Benefits	181,531.57	178,382.75	3,148.82	.00
Depreciation Expense	107,097.56	106,101.12	996.44	.00
Contractor Fees	401.35-	388.72-	12.63-	.00
Communications	4,779.37	4,764.28	15.09	.00
TDY	3,026.53	2,931.26	95.27	.00
PCS	3,790.75	3,758.65	32.10	.00
IT Expense & Maint	5,895.56	5,687.42	208.14	.00
Machine Expense & Maint	13,510.55	13,460.04	50.51	.00
Vehicle Expense	1,120.10	1,115.91	4.19	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,200.25	2,131.00	69.25	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,008.05	5,951.64	56.41	.00
Total Operating Expenses	328,558.94	323,895.35	4,663.59	.00
Net Operating Income/(Loss)	1,132,283.41	1,140,572.75	8,289.34-	.00
Interest Revenue	18,871.11	18,537.90	333.21	.00
Non-Operating Inc/(Exp)	2,258.28-	2,187.20-	71.08-	.00
Net Income/(Loss)	1,148,896.24	1,156,923.45	8,027.21-	.00
Distributions	1,148,896.24	1,156,923.45	8,027.21-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 March 2024

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,057,557.30	176,613.50	770,314.85	1,110,628.95
Total Revenue	2,057,557.30	176,613.50	770,314.85	1,110,628.95
Direct NAFI Reimbursement				
Gaming NAFI	1,629,922.30	33,180.70	659,307.65	937,433.95
Total Direct Reimbursement	1,629,922.30	33,180.70	659,307.65	937,433.95
Net Revenue	427,635.00	143,432.80	111,007.20	173,195.00
Operating Expenses				
Compensation & Benefits	293,144.84	38,941.67	119,784.59	134,418.58
Depreciation Expense	153,756.66	22,643.78	56,754.76	74,358.12
Contractor Fees	689.03-	68.03-	287.67-	333.33-
Communications	2,642.89	740.57	643.49	1,258.83
TDY	15,059.24	512.97	12,032.73	2,513.54
PCS	3,063.41	172.87	1,168.48	1,722.06
IT Expense & Maint	9,835.63	922.76	4,097.19	4,815.68
Machine Expense & Maint	3,427.97	793.46	1,268.41	1,366.10
Vehicle Expense	1,403.67	471.16	365.63	566.88
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,777.13	372.92	1,576.88	1,827.33
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	11,074.82	2,416.73	3,783.90	4,874.19
Total Operating Expenses	496,497.23	67,920.86	201,188.39	227,387.98
Net Operating Income/(Loss)	68,862.23-	75,511.94	90,181.19-	54,192.98-
Interest Revenue	25,426.85	1,461.04	10,375.23	13,590.58
Non-Operating Inc/(Exp)	3,876.81-	382.77-	1,618.50-	1,875.54-
Net Income/(Loss)	47,312.19-	76,590.21	81,424.46-	42,477.94-
Distributions	47,312.19-	76,590.21	81,424.46-	42,477.94-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Six Months Ending 31 March 2024

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	34,396,664.35	19,996,457.06	7,318,392.54	7,081,814.75
Total Revenue	34,396,664.35	19,996,457.06	7,318,392.54	7,081,814.75
Direct NAFI Reimbursement				
Gaming NAFI	15,464,839.40	4,045,031.40	5,774,669.40	5,645,138.60
Total Direct Reimbursement	15,464,839.40	4,045,031.40	5,774,669.40	5,645,138.60
Net Revenue	18,931,824.95	15,951,425.66	1,543,723.14	1,436,676.15
Operating Expenses				
Compensation & Benefits	4,601,517.22	2,677,347.25	1,075,966.83	848,203.14
Depreciation Expense	2,369,810.36	1,430,653.25	484,321.85	454,835.26
Contractor Fees	24,986.00	13,880.84	6,420.22	4,684.94
Communications	109,573.14	83,578.37	17,955.58	8,039.19
TDY	261,316.44	89,042.09	151,396.82	20,877.53
PCS	76,856.46	72,451.19	16,957.58-	21,362.85
IT Expense & Maint	332,855.12	196,050.78	77,390.15	59,414.19
Machine Expense & Maint	1,642,235.19	812,518.39	454,282.85	375,433.95
Vehicle Expense	42,808.65	32,589.53	2,283.08	7,936.04
Training	9,742.53	5,030.76	2,571.47	2,140.30
(Gain)/Loss on Disposals	107,839.33	87,994.18	7,953.34	11,891.81
Audit-Independent	59,007.00	32,861.70	15,127.44	11,017.86
Audit-IMCOM Int Review	10,777.57	6,004.09	2,762.17	2,011.31
Other Expenses	147,757.93	87,201.81	30,183.78	30,372.34
Total Operating Expenses	9,797,082.94	5,627,204.23	2,311,658.00	1,858,220.71
Net Operating Income/(Loss)	9,134,742.01	10,324,221.43	767,934.86-	421,544.56-
Interest Revenue	365,593.30	214,996.45	77,892.69	72,704.16
Non-Operating Inc/(Exp)	15,396.16-	9,976.51-	3,455.51-	1,964.14-
Net Income/(Loss)	9,484,939.15	10,529,241.37	693,497.68-	350,804.54-
Distributions	9,484,939.15	10,529,241.37	693,497.68-	350,804.54-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Six Months Ending 31 March 2024

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,286,072.55	8,428,893.66	1,857,178.89	.00
Total Revenue	10,286,072.55	8,428,893.66	1,857,178.89	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,021,806.40	1,697,539.90	1,324,266.50	.00
Total Direct Reimbursement	3,021,806.40	1,697,539.90	1,324,266.50	.00
Net Revenue	7,264,266.15	6,731,353.76	532,912.39	.00
Operating Expenses				
Compensation & Benefits	1,816,027.43	1,422,377.31	393,650.12	.00
Depreciation Expense	884,203.92	743,455.80	140,748.12	.00
Contractor Fees	10,048.37	7,865.03	2,183.34	.00
Communications	60,586.20	47,296.55	13,289.65	.00
TDY	146,596.92	61,917.81	84,679.11	.00
PCS	35,514.83	35,313.37	201.46	.00
IT Expense & Maint	140,391.81	116,484.85	23,906.96	.00
Machine Expense & Maint	679,205.32	463,480.17	215,725.15	.00
Vehicle Expense	27,175.70	26,202.60	973.10	.00
Training	2,931.98	2,296.64	635.34	.00
(Gain)/Loss on Disposals	81,935.89	75,464.77	6,471.12	.00
Audit-Independent	23,459.22	18,278.10	5,181.12	.00
Audit-IMCOM Int Review	4,278.08	3,331.14	946.94	.00
Other Expenses	53,557.54	41,511.49	12,046.05	.00
Total Operating Expenses	3,965,913.21	3,065,275.63	900,637.58	.00
Net Operating Income/(Loss)	3,298,352.94	3,666,078.13	367,725.19-	.00
Interest Revenue	107,388.75	90,106.99	17,281.76	.00
Non-Operating Inc/(Exp)	8,971.56-	7,285.40-	1,686.16-	.00
Net Income/(Loss)	3,396,770.13	3,748,899.72	352,129.59-	.00
Distributions	3,396,770.13	3,748,899.72	352,129.59-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Six Months Ending 31 March 2024

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,890,086.55	10,754,627.20	135,459.35	.00
Total Revenue	10,890,086.55	10,754,627.20	135,459.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,289,002.85	2,185,389.35	103,613.50	.00
Total Direct Reimbursement	2,289,002.85	2,185,389.35	103,613.50	.00
Net Revenue	8,601,083.70	8,569,237.85	31,845.85	.00
Operating Expenses				
Compensation & Benefits	1,065,071.22	1,046,484.67	18,586.55	.00
Depreciation Expense	592,710.29	586,384.62	6,325.67	.00
Contractor Fees	5,407.01	5,230.88	176.13	.00
Communications	31,744.99	31,640.46	104.53	.00
TDY	24,336.07	23,643.78	692.29	.00
PCS	34,859.23	34,251.89	607.34	.00
IT Expense & Maint	70,997.70	68,599.65	2,398.05	.00
Machine Expense & Maint	157,828.71	157,203.55	625.16	.00
Vehicle Expense	4,896.57	4,877.92	18.65	.00
Training	2,461.96	2,381.54	80.42	.00
(Gain)/Loss on Disposals	9,384.07	9,384.07	.00	.00
Audit-Independent	12,968.61	12,552.87	415.74	.00
Audit-IMCOM Int Review	2,373.62	2,297.68	75.94	.00
Other Expenses	37,070.68	36,811.51	259.17	.00
Total Operating Expenses	2,052,110.73	2,021,745.09	30,365.64	.00
Net Operating Income/(Loss)	6,548,972.97	6,547,492.76	1,480.21	.00
Interest Revenue	117,864.68	116,102.76	1,761.92	.00
Non-Operating Inc/(Exp)	2,364.80-	2,290.36-	74.44-	.00
Net Income/(Loss)	6,664,472.85	6,661,305.16	3,167.69	.00
Distributions	6,664,472.85	6,661,305.16	3,167.69	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Six Months Ending 31 March 2024

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	13,220,505.25	812,936.20	5,325,754.30	7,081,814.75
Total Revenue	13,220,505.25	812,936.20	5,325,754.30	7,081,814.75
Direct NAFI Reimbursement				
Gaming NAFI	10,154,030.15	162,102.15	4,346,789.40	5,645,138.60
Total Direct Reimbursement	10,154,030.15	162,102.15	4,346,789.40	5,645,138.60
Net Revenue	3,066,475.10	650,834.05	978,964.90	1,436,676.15
Operating Expenses				
Compensation & Benefits	1,720,418.57	208,485.27	663,730.16	848,203.14
Depreciation Expense	892,896.15	100,812.83	337,248.06	454,835.26
Contractor Fees	9,530.62	784.93	4,060.75	4,684.94
Communications	17,241.95	4,641.36	4,561.40	8,039.19
TDY	90,383.45	3,480.50	66,025.42	20,877.53
PCS	6,482.40	2,885.93	17,766.38-	21,362.85
IT Expense & Maint	121,465.61	10,966.28	51,085.14	59,414.19
Machine Expense & Maint	805,201.16	191,834.67	237,932.54	375,433.95
Vehicle Expense	10,736.38	1,509.01	1,291.33	7,936.04
Training	4,348.59	352.58	1,855.71	2,140.30
(Gain)/Loss on Disposals	16,519.37	3,145.34	1,482.22	11,891.81
Audit-Independent	22,579.17	2,030.73	9,530.58	11,017.86
Audit-IMCOM Int Review	4,125.87	375.27	1,739.29	2,011.31
Other Expenses	57,129.71	8,878.81	17,878.56	30,372.34
Total Operating Expenses	3,779,059.00	540,183.51	1,380,654.78	1,858,220.71
Net Operating Income/(Loss)	712,583.90-	110,650.54	401,689.88-	421,544.56-
Interest Revenue	140,339.87	8,786.70	58,849.01	72,704.16
Non-Operating Inc/(Exp)	4,059.80-	400.75-	1,694.91-	1,964.14-
Net Income/(Loss)	576,303.83-	119,036.49	344,535.78-	350,804.54-
Distributions	576,303.83-	119,036.49	344,535.78-	350,804.54-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 March 2024

	March Europe	March Korea	March Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	221,287.00	.00	.00	1,718,609.95	.00	.00
Grafenwoehr	250,559.65	.00	.00	1,272,706.05	.00	.00
Wiesbaden	366,436.50	.00	.00	1,977,310.00	.00	.00
Vicenza	137,152.90	.00	.00	779,250.70	.00	.00
Livorno	16,296.00	.00	.00	47,664.20	.00	.00
Stuttgart	205,994.05	.00	.00	1,412,673.15	.00	.00
Baumholder	91,142.65	.00	.00	373,696.20	.00	.00
Ansbach	80,191.30	.00	.00	422,876.38	.00	.00
Brunssum	4,717.30	.00	.00	44,550.90	.00	.00
AFRC Edelweiss Lodge	33,882.90	.00	.00	159,484.78	.00	.00
Hohenfels	43,400.25	.00	.00	220,071.35	.00	.00
Naples Navy	148,037.25	.00	.00	799,713.55	.00	.00
Sigonella Navy	74,435.44	.00	.00	419,517.44	.00	.00
Rota Navy	95,293.45	.00	.00	565,073.85	.00	.00
Souda Bay Navy	18,180.35	.00	.00	72,874.05	.00	.00
AFRC Dragon Hill Lodge	.00	485,680.90	.00	.00	2,101,213.95	.00
Seoul	.00	14,834.80	.00	.00	64,917.80	.00
Casey & Hovey	.00	153,643.60	.00	.00	1,280,541.30	.00
Camp Humphreys	.00	1,011,025.70	.00	.00	6,283,933.35	.00
Daegu	.00	206,347.95	.00	.00	1,024,020.80	.00
Chinhae Navy	.00	18,170.05	.00	.00	135,459.35	.00
Camp Zama	.00	.00	174,304.55	.00	.00	775,396.55
Fuji Marines	.00	.00	1,776.60-	.00	.00	19,603.85
Sanno Navy	.00	.00	96,045.50	.00	.00	638,519.65
Atsugi Navy	.00	.00	133,682.40	.00	.00	657,150.95
Okinawa	.00	.00	2,308.95	.00	.00	37,539.65
Okinawa Marines	.00	.00	956,523.60	.00	.00	6,037,515.60
Okinawa Navy	.00	.00	45,073.65	.00	.00	300,231.45
Iwakuni Marines	.00	.00	155,881.95	.00	.00	1,024,695.30
Sasebo Navy	.00	.00	51,969.70	.00	.00	1,089,806.95
Yokosuka Navy	.00	.00	435,912.60	.00	.00	2,617,961.25
Singapore Navy	.00	.00	7,631.00	.00	.00	22,084.05
Total Gaming Revenue	1,787,006.99	1,889,703.00	2,057,557.30	10,286,072.55	10,890,086.55	13,220,505.25

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 April 2020

	Current Balance
ASSETS	
Cash	27,784,081.33
Accounts Receivable	301,599.33
Prepaid Expenses	248,477.27
Fixed Assets	44,273,420.39
Less Accum Depreciation	29,683,473.43-
TOTAL ASSETS	42,924,104.89
LIABILITIES	
Accounts Payable	418,595.11
Accrued Liabilities	1,167,850.66
Accrued Salaries	477,336.62
Accrued Leave Payable	525,357.03
Total Liabilities	2,589,139.42
EQUITY	40,334,965.47
TOTAL LIABILITIES & EQUITY	42,924,104.89

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 April 2020

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,267,718.90	5,657,561.00	4,389,842.10-	34,663,243.18	38,977,490.00	4,314,246.82-
Total Revenue	1,267,718.90	5,657,561.00	4,389,842.10-	34,663,243.18	38,977,490.00	4,314,246.82-
Direct NAFI Reimbursement						
Gaming NAFI	397,812.28	2,543,208.00	2,145,395.72-	15,835,037.04	17,486,241.00	1,651,203.96-
Total Direct Reimbursement	397,812.28	2,543,208.00	2,145,395.72-	15,835,037.04	17,486,241.00	1,651,203.96-
Net Revenue	869,906.62	3,114,353.00	2,244,446.38-	18,828,206.14	21,491,249.00	2,663,042.86-
Operating Expenses						
Compensation & Benefits	714,811.76	697,720.00	17,091.76	5,048,896.09	5,229,832.00	180,935.91-
Depreciation Expense	351,049.08	365,994.00	14,944.92-	2,474,239.08	2,571,224.00	96,984.92-
Contractor Fees	2,232.93	8,123.00	5,890.07-	27,099.95	56,861.00	29,761.05-
Communications	15,312.05	14,874.00	438.05	101,400.87	104,118.00	2,717.13-
TDY	171.55	32,782.00	32,610.45-	102,721.12	305,874.00	203,152.88-
PCS	2,708.47	6,250.00	3,541.53-	78,236.57	43,750.00	34,486.57
IT Expense & Maint	23,980.83	28,068.00	4,087.17-	193,905.51	196,476.00	2,570.49-
Machine Expense & Maint	17,658.17	59,543.00	41,884.83-	308,060.95	416,801.00	108,740.05-
Vehicle Expense	846.43	6,939.00	6,092.57-	31,715.24	48,573.00	16,857.76-
Training	.00	5,417.00	5,417.00-	5,116.09	37,919.00	32,802.91-
(Gain)/Loss on Disposals	6,578.10	.00	6,578.10	48,038.61	.00	48,038.61
Audit-Independent	9,584.50	10,395.00	810.50-	67,091.50	72,765.00	5,673.50-
Audit-IMCOM Int Review	1,396.14	3,749.00	2,352.86-	10,491.94	26,243.00	15,751.06-
Other Expenses	23,831.22	24,522.00	690.78-	188,926.17	171,654.00	17,272.17
Total Operating Expenses	1,170,161.23	1,264,376.00	94,214.77-	8,685,939.69	9,282,090.00	596,150.31-
Net Operating Income/(Loss)	300,254.61-	1,849,977.00	2,150,231.61-	10,142,266.45	12,209,159.00	2,066,892.55-
Interest Revenue	13,503.67	25,393.00	11,889.33-	190,740.11	177,751.00	12,989.11
Non-Operating Inc/(Exp)	23.80-	.00	23.80-	518.91	.00	518.91
Net Income/(Loss)	286,774.74-	1,875,370.00	2,162,144.74-	10,333,525.47	12,386,910.00	2,053,384.53-
Distributions	.00	1,509,376.00	1,509,376.00-	8,497,110.21	9,815,686.00	1,318,575.79-
Net Income/(Loss) After Distributions	286,774.74-	365,994.00	652,768.74-	1,836,415.26	2,571,224.00	734,808.74-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 April 2020

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	18,898.30	1,323,814.00	1,304,915.70-	7,888,103.77	9,208,561.00	1,320,457.23-
Total Revenue	18,898.30	1,323,814.00	1,304,915.70-	7,888,103.77	9,208,561.00	1,320,457.23-
Direct NAFI Reimbursement						
Gaming NAFI	13,228.80	377,514.00	364,285.20-	2,196,072.56	2,640,413.00	444,340.44-
Total Direct Reimbursement	13,228.80	377,514.00	364,285.20-	2,196,072.56	2,640,413.00	444,340.44-
Net Revenue	5,669.50	946,300.00	940,630.50-	5,692,031.21	6,568,148.00	876,116.79-
Operating Expenses						
Compensation & Benefits	303,432.44	316,152.00	12,719.56-	2,203,051.78	2,391,797.00	188,745.22-
Depreciation Expense	132,996.13	137,445.00	4,448.87-	937,852.44	965,457.00	27,604.56-
Contractor Fees	872.70	3,150.00	2,277.30-	10,686.14	22,050.00	11,363.86-
Communications	8,464.45	5,923.00	2,541.45	46,864.78	41,461.00	5,403.78
TDY	171.55	17,734.00	17,562.45-	52,487.43	136,139.00	83,651.57-
PCS	833.33	2,088.00	1,254.67-	5,900.23	14,616.00	8,715.77-
IT Expense & Maint	9,484.76	11,087.00	1,602.24-	80,517.34	77,609.00	2,908.34
Machine Expense & Maint	3,061.88	22,370.00	19,308.12-	125,848.04	156,590.00	30,741.96-
Vehicle Expense	68.63	3,570.00	3,501.37-	19,814.06	24,990.00	5,175.94-
Training	.00	970.00	970.00-	1,816.60	6,790.00	4,973.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	3,745.94	4,031.00	285.06-	26,434.01	28,217.00	1,782.99-
Audit-IMCOM Int Review	545.66	1,454.00	908.34-	4,123.85	10,178.00	6,054.15-
Other Expenses	9,001.79	10,380.00	1,378.21-	76,891.57	72,660.00	4,231.57
Total Operating Expenses	472,679.26	536,354.00	63,674.74-	3,608,697.06	3,948,554.00	339,856.94-
Net Operating Income/(Loss)	467,009.76-	409,946.00	876,955.76-	2,083,334.15	2,619,594.00	536,259.85-
Interest Revenue	2,969.44	5,752.00	2,782.56-	45,282.96	40,264.00	5,018.96
Non-Operating Inc/(Exp)	23.80-	.00	23.80-	518.91	.00	518.91
Net Income/(Loss)	464,064.12-	415,698.00	879,762.12-	2,129,136.02	2,659,858.00	530,721.98-
Distributions	.00	278,253.00	278,253.00-	1,788,343.83	1,694,401.00	93,942.83
Net Income/(Loss) After Distributions	464,064.12-	137,445.00	601,509.12-	340,792.19	965,457.00	624,664.81-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 April 2020

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	891,173.45	2,066,225.00	1,175,051.55-	12,236,511.21	14,289,023.00	2,052,511.79-
Total Revenue	891,173.45	2,066,225.00	1,175,051.55-	12,236,511.21	14,289,023.00	2,052,511.79-
Direct NAFI Reimbursement						
Gaming NAFI	213,685.40	422,285.00	208,599.60-	2,536,814.95	2,913,097.00	376,282.05-
Total Direct Reimbursement	213,685.40	422,285.00	208,599.60-	2,536,814.95	2,913,097.00	376,282.05-
Net Revenue	677,488.05	1,643,940.00	966,451.95-	9,699,696.26	11,375,926.00	1,676,229.74-
Operating Expenses						
Compensation & Benefits	156,408.21	182,106.00	25,697.79-	1,115,612.30	1,355,200.00	239,587.70-
Depreciation Expense	92,128.93	102,797.00	10,668.07-	667,154.05	722,245.00	55,090.95-
Contractor Fees	490.97	2,048.00	1,557.03-	6,160.22	14,336.00	8,175.78-
Communications	4,513.74	6,525.00	2,011.26-	37,527.27	45,675.00	8,147.73-
TDY	.00	6,213.00	6,213.00-	14,024.91	62,083.00	48,058.09-
PCS	676.82	2,081.00	1,404.18-	26,926.01	14,567.00	12,359.01
IT Expense & Maint	5,446.51	7,183.00	1,736.49-	44,185.32	50,281.00	6,095.68-
Machine Expense & Maint	690.47	15,677.00	14,986.53-	89,637.15	109,739.00	20,101.85-
Vehicle Expense	224.07	2,409.00	2,184.93-	3,744.21	16,863.00	13,118.79-
Training	.00	1,831.00	1,831.00-	1,232.13	12,817.00	11,584.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	2,107.40	2,621.00	513.60-	15,234.47	18,347.00	3,112.53-
Audit-IMCOM Int Review	306.99	945.00	638.01-	2,409.83	6,615.00	4,205.17-
Other Expenses	6,322.08	5,760.00	562.08	47,227.13	40,320.00	6,907.13
Total Operating Expenses	269,316.19	338,196.00	68,879.81-	2,080,406.72	2,469,088.00	388,681.28-
Net Operating Income/(Loss)	408,171.86	1,305,744.00	897,572.14-	7,619,289.54	8,906,838.00	1,287,548.46-
Interest Revenue	4,587.20	9,560.00	4,972.80-	66,288.71	66,920.00	631.29-
Net Income/(Loss)	412,759.06	1,315,304.00	902,544.94-	7,685,578.25	8,973,758.00	1,288,179.75-
Distributions	.00	1,212,507.00	1,212,507.00-	6,697,794.07	8,251,513.00	1,553,718.93-
Net Income/(Loss) After Distributions	412,759.06	102,797.00	309,962.06	987,784.18	722,245.00	265,539.18

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 April 2020

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	357,647.15	2,267,522.00	1,909,874.85-	14,538,628.20	15,479,906.00	941,277.80-
Total Revenue	357,647.15	2,267,522.00	1,909,874.85-	14,538,628.20	15,479,906.00	941,277.80-
Direct NAFI Reimbursement						
Gaming NAFI	170,898.08	1,743,409.00	1,572,510.92-	11,102,149.53	11,932,731.00	830,581.47-
Total Direct Reimbursement	170,898.08	1,743,409.00	1,572,510.92-	11,102,149.53	11,932,731.00	830,581.47-
Net Revenue	186,749.07	524,113.00	337,363.93-	3,436,478.67	3,547,175.00	110,696.33-
Operating Expenses						
Compensation & Benefits	254,971.11	199,462.00	55,509.11	1,730,232.01	1,482,835.00	247,397.01
Depreciation Expense	125,924.02	125,752.00	172.02	869,232.59	883,522.00	14,289.41-
Contractor Fees	869.26	2,925.00	2,055.74-	10,253.59	20,475.00	10,221.41-
Communications	2,333.86	2,426.00	92.14-	17,008.82	16,982.00	26.82
TDY	.00	8,835.00	8,835.00-	36,208.78	107,652.00	71,443.22-
PCS	1,198.32	2,081.00	882.68-	45,410.33	14,567.00	30,843.33
IT Expense & Maint	9,049.56	9,798.00	748.44-	69,202.85	68,586.00	616.85
Machine Expense & Maint	13,905.82	21,496.00	7,590.18-	92,575.76	150,472.00	57,896.24-
Vehicle Expense	553.73	960.00	406.27-	8,156.97	6,720.00	1,436.97
Training	.00	2,616.00	2,616.00-	2,067.36	18,312.00	16,244.64-
(Gain)/Loss on Disposals	6,578.10	.00	6,578.10	22,298.10	.00	22,298.10
Audit-Independent	3,731.16	3,743.00	11.84-	25,423.02	26,201.00	777.98-
Audit-IMCOM Int Review	543.49	1,350.00	806.51-	3,958.26	9,450.00	5,491.74-
Other Expenses	8,507.35	8,382.00	125.35	64,807.47	58,674.00	6,133.47
Total Operating Expenses	428,165.78	389,826.00	38,339.78	2,996,835.91	2,864,448.00	132,387.91
Net Operating Income/(Loss)	241,416.71-	134,287.00	375,703.71-	439,642.76	682,727.00	243,084.24-
Interest Revenue	5,947.03	10,081.00	4,133.97-	79,168.44	70,567.00	8,601.44
Net Income/(Loss)	235,469.68-	144,368.00	379,837.68-	518,811.20	753,294.00	234,482.80-
Distributions	.00	18,616.00	18,616.00-	10,972.31	130,228.00-	141,200.31
Net Income/(Loss) After Distributions	235,469.68-	125,752.00	361,221.68-	507,838.89	883,522.00	375,683.11-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 April 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,267,718.90	868,749.10	78,765.65	320,204.15
Total Revenue	1,267,718.90	868,749.10	78,765.65	320,204.15
Direct NAFI Reimbursement				
Gaming NAFI	397,812.28	195,674.35	34,460.75	167,677.18
Total Direct Reimbursement	397,812.28	195,674.35	34,460.75	167,677.18
Net Revenue	869,906.62	673,074.75	44,304.90	152,526.97
Operating Expenses				
Compensation & Benefits	714,811.76	419,721.23	162,834.90	132,255.63
Depreciation Expense	351,049.08	212,288.37	72,532.36	66,228.35
Contractor Fees	2,232.93	1,254.44	528.91	449.58
Communications	15,312.05	13,331.02	926.51	1,054.52
TDY	171.55	.00	171.55	.00
PCS	2,708.47	1,429.72	658.98	619.77
IT Expense & Maint	23,980.83	13,479.87	5,841.78	4,659.18
Machine Expense & Maint	17,658.17	3,855.50	8,954.42	4,848.25
Vehicle Expense	846.43	371.20	311.05	164.18
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	6,578.10	.00	6,578.10	.00
Audit-Independent	9,584.50	5,384.50	2,270.26	1,929.74
Audit-IMCOM Int Review	1,396.14	784.34	330.71	281.09
Other Expenses	23,831.22	14,093.72	5,021.05	4,716.45
Total Operating Expenses	1,170,161.23	685,993.91	266,960.58	217,206.74
Net Operating Income/(Loss)	300,254.61-	12,919.16-	222,655.68-	64,679.77-
Interest Revenue	13,503.67	7,279.35	3,070.49	3,153.83
Non-Operating Inc/(Exp)	23.80-	19.22-	4.58-	.00
Net Income/(Loss)	286,774.74-	5,659.03-	219,589.77-	61,525.94-
Net Income/(Loss) After Distributions	286,774.74-	5,659.03-	219,589.77-	61,525.94-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 April 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	18,898.30	.00	18,898.30	.00
Total Revenue	18,898.30	.00	18,898.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	13,228.80	.00	13,228.80	.00
Total Direct Reimbursement	13,228.80	.00	13,228.80	.00
Net Revenue	5,669.50	.00	5,669.50	.00
Operating Expenses				
Compensation & Benefits	303,432.44	245,344.81	58,087.63	.00
Depreciation Expense	132,996.13	107,342.91	25,653.22	.00
Contractor Fees	872.70	707.13	165.57	.00
Communications	8,464.45	8,260.92	203.53	.00
TDY	171.55	.00	171.55	.00
PCS	833.33	675.23	158.10	.00
IT Expense & Maint	9,484.76	7,472.28	2,012.48	.00
Machine Expense & Maint	3,061.88	2,084.24	977.64	.00
Vehicle Expense	68.63	68.63	.00	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,745.94	3,035.26	710.68	.00
Audit-IMCOM Int Review	545.66	442.13	103.53	.00
Other Expenses	9,001.79	7,232.43	1,769.36	.00
Total Operating Expenses	472,679.26	382,665.97	90,013.29	.00
Net Operating Income/(Loss)	467,009.76-	382,665.97-	84,343.79-	.00
Interest Revenue	2,969.44	2,399.10	570.34	.00
Non-Operating Inc/(Exp)	23.80-	19.22-	4.58-	.00
Net Income/(Loss)	464,064.12-	380,286.09-	83,778.03-	.00
Net Income/(Loss) After Distributions	464,064.12-	380,286.09-	83,778.03-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 April 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	891,173.45	864,121.10	27,052.35	.00
Total Revenue	891,173.45	864,121.10	27,052.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	213,685.40	194,748.75	18,936.65	.00
Total Direct Reimbursement	213,685.40	194,748.75	18,936.65	.00
Net Revenue	677,488.05	669,372.35	8,115.70	.00
Operating Expenses				
Compensation & Benefits	156,408.21	152,701.22	3,706.99	.00
Depreciation Expense	92,128.93	91,137.75	991.18	.00
Contractor Fees	490.97	479.47	11.50	.00
Communications	4,513.74	4,471.68	42.06	.00
TDY	.00	.00	.00	.00
PCS	676.82	660.97	15.85	.00
IT Expense & Maint	5,446.51	5,326.64	119.87	.00
Machine Expense & Maint	690.47	657.35	33.12	.00
Vehicle Expense	224.07	219.72	4.35	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,107.40	2,058.05	49.35	.00
Audit-IMCOM Int Review	306.99	299.80	7.19	.00
Other Expenses	6,322.08	6,208.78	113.30	.00
Total Operating Expenses	269,316.19	264,221.43	5,094.76	.00
Net Operating Income/(Loss)	408,171.86	405,150.92	3,020.94	.00
Interest Revenue	4,587.20	4,499.76	87.44	.00
Net Income/(Loss)	412,759.06	409,650.68	3,108.38	.00
Net Income/(Loss) After Distributions	412,759.06	409,650.68	3,108.38	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 April 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	357,647.15	4,628.00	32,815.00	320,204.15
Total Revenue	357,647.15	4,628.00	32,815.00	320,204.15
Direct NAFI Reimbursement				
Gaming NAFI	170,898.08	925.60	2,295.30	167,677.18
Total Direct Reimbursement	170,898.08	925.60	2,295.30	167,677.18
Net Revenue	186,749.07	3,702.40	30,519.70	152,526.97
Operating Expenses				
Compensation & Benefits	254,971.11	21,675.20	101,040.28	132,255.63
Depreciation Expense	125,924.02	13,807.71	45,887.96	66,228.35
Contractor Fees	869.26	67.84	351.84	449.58
Communications	2,333.86	598.42	680.92	1,054.52
TDY	.00	.00	.00	.00
PCS	1,198.32	93.52	485.03	619.77
IT Expense & Maint	9,049.56	680.95	3,709.43	4,659.18
Machine Expense & Maint	13,905.82	1,113.91	7,943.66	4,848.25
Vehicle Expense	553.73	82.85	306.70	164.18
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	6,578.10	.00	6,578.10	.00
Audit-Independent	3,731.16	291.19	1,510.23	1,929.74
Audit-IMCOM Int Review	543.49	42.41	219.99	281.09
Other Expenses	8,507.35	652.51	3,138.39	4,716.45
Total Operating Expenses	428,165.78	39,106.51	171,852.53	217,206.74
Net Operating Income/(Loss)	241,416.71-	35,404.11-	141,332.83-	64,679.77-
Interest Revenue	5,947.03	380.49	2,412.71	3,153.83
Net Income/(Loss)	235,469.68-	35,023.62-	138,920.12-	61,525.94-
Net Income/(Loss) After Distributions	235,469.68-	35,023.62-	138,920.12-	61,525.94-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Seven Months Ending 30 April 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	34,663,243.18	19,507,586.67	7,064,559.96	8,091,096.55
Total Revenue	34,663,243.18	19,507,586.67	7,064,559.96	8,091,096.55
Direct NAFI Reimbursement				
Gaming NAFI	15,835,037.04	3,855,408.18	5,577,317.23	6,402,311.63
Total Direct Reimbursement	15,835,037.04	3,855,408.18	5,577,317.23	6,402,311.63
Net Revenue	18,828,206.14	15,652,178.49	1,487,242.73	1,688,784.92
Operating Expenses				
Compensation & Benefits	5,048,896.09	2,972,175.49	1,192,192.47	884,528.13
Depreciation Expense	2,474,239.08	1,511,931.65	505,875.20	456,432.23
Contractor Fees	27,099.95	15,219.85	6,547.08	5,333.02
Communications	101,400.87	86,610.42	7,252.14	7,538.31
TDY	102,721.12	51,910.36	37,477.43	13,333.33
PCS	78,236.57	34,388.27	20,351.11	23,497.19
IT Expense & Maint	193,905.51	112,865.57	45,249.31	35,790.63
Machine Expense & Maint	308,060.95	201,903.25	62,848.31	43,309.39
Vehicle Expense	31,715.24	21,493.86	5,230.08	4,991.30
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	48,038.61	23,214.45	16,682.43	8,141.73
Audit-Independent	67,091.50	37,690.30	16,178.08	13,223.12
Audit-IMCOM Int Review	10,491.94	5,909.49	2,515.03	2,067.42
Other Expenses	188,926.17	114,242.33	39,868.31	34,815.53
Total Operating Expenses	8,685,939.69	5,192,345.01	1,959,521.46	1,534,073.22
Net Operating Income/(Loss)	10,142,266.45	10,459,833.48	472,278.73-	154,711.70
Interest Revenue	190,740.11	108,224.17	37,144.77	45,371.17
Non-Operating Inc/(Exp)	518.91	437.21	81.70	.00
Net Income/(Loss)	10,333,525.47	10,568,494.86	435,052.26-	200,082.87
Distributions	8,497,110.21	9,274,510.61	648,805.33-	128,595.07-
Net Income/(Loss) After Distributions	1,836,415.26	1,293,984.25	213,753.07	328,677.94

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Seven Months Ending 30 April 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,888,103.77	6,580,229.57	1,307,874.20	.00
Total Revenue	7,888,103.77	6,580,229.57	1,307,874.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,196,072.56	1,289,506.88	906,565.68	.00
Total Direct Reimbursement	2,196,072.56	1,289,506.88	906,565.68	.00
Net Revenue	5,692,031.21	5,290,722.69	401,308.52	.00
Operating Expenses				
Compensation & Benefits	2,203,051.78	1,749,196.18	453,855.60	.00
Depreciation Expense	937,852.44	757,129.34	180,723.10	.00
Contractor Fees	10,686.14	8,421.82	2,264.32	.00
Communications	46,864.78	45,180.48	1,684.30	.00
TDY	52,487.43	36,447.90	16,039.53	.00
PCS	5,900.23	4,605.63	1,294.60	.00
IT Expense & Maint	80,517.34	64,434.17	16,083.17	.00
Machine Expense & Maint	125,848.04	103,768.14	22,079.90	.00
Vehicle Expense	19,814.06	17,312.99	2,501.07	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	26,434.01	20,870.89	5,563.12	.00
Audit-IMCOM Int Review	4,123.85	3,254.58	869.27	.00
Other Expenses	76,891.57	62,235.80	14,655.77	.00
Total Operating Expenses	3,608,697.06	2,887,187.76	721,509.30	.00
Net Operating Income/(Loss)	2,083,334.15	2,403,534.93	320,200.78-	.00
Interest Revenue	45,282.96	38,079.01	7,203.95	.00
Non-Operating Inc/(Exp)	518.91	437.21	81.70	.00
Net Income/(Loss)	2,129,136.02	2,442,051.15	312,915.13-	.00
Distributions	1,788,343.83	2,172,550.81	384,206.98-	.00
Net Income/(Loss) After Distributions	340,792.19	269,500.34	71,291.85	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Seven Months Ending 30 April 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	12,236,511.21	12,017,167.90	219,343.31	.00
Total Revenue	12,236,511.21	12,017,167.90	219,343.31	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,536,814.95	2,386,395.45	150,419.50	.00
Total Direct Reimbursement	2,536,814.95	2,386,395.45	150,419.50	.00
Net Revenue	9,699,696.26	9,630,772.45	68,923.81	.00
Operating Expenses				
Compensation & Benefits	1,115,612.30	1,088,722.60	26,889.70	.00
Depreciation Expense	667,154.05	660,191.12	6,962.93	.00
Contractor Fees	6,160.22	6,023.80	136.42	.00
Communications	37,527.27	37,230.85	296.42	.00
TDY	14,024.91	13,716.70	308.21	.00
PCS	26,926.01	26,323.80	602.21	.00
IT Expense & Maint	44,185.32	43,264.81	920.51	.00
Machine Expense & Maint	89,637.15	88,390.43	1,246.72	.00
Vehicle Expense	3,744.21	3,615.12	129.09	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	15,234.47	14,896.28	338.19	.00
Audit-IMCOM Int Review	2,409.83	2,357.07	52.76	.00
Other Expenses	47,227.13	46,386.27	840.86	.00
Total Operating Expenses	2,080,406.72	2,041,446.92	38,959.80	.00
Net Operating Income/(Loss)	7,619,289.54	7,589,325.53	29,964.01	.00
Interest Revenue	66,288.71	65,574.45	714.26	.00
Net Income/(Loss)	7,685,578.25	7,654,899.98	30,678.27	.00
Distributions	6,697,794.07	6,676,195.93	21,598.14	.00
Net Income/(Loss) After Distributions	987,784.18	978,704.05	9,080.13	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Seven Months Ending 30 April 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,538,628.20	910,189.20	5,537,342.45	8,091,096.55
Total Revenue	14,538,628.20	910,189.20	5,537,342.45	8,091,096.55
Direct NAFI Reimbursement				
Gaming NAFI	11,102,149.53	179,505.85	4,520,332.05	6,402,311.63
Total Direct Reimbursement	11,102,149.53	179,505.85	4,520,332.05	6,402,311.63
Net Revenue	3,436,478.67	730,683.35	1,017,010.40	1,688,784.92
Operating Expenses				
Compensation & Benefits	1,730,232.01	134,256.71	711,447.17	884,528.13
Depreciation Expense	869,232.59	94,611.19	318,189.17	456,432.23
Contractor Fees	10,253.59	774.23	4,146.34	5,333.02
Communications	17,008.82	4,199.09	5,271.42	7,538.31
TDY	36,208.78	1,745.76	21,129.69	13,333.33
PCS	45,410.33	3,458.84	18,454.30	23,497.19
IT Expense & Maint	69,202.85	5,166.59	28,245.63	35,790.63
Machine Expense & Maint	92,575.76	9,744.68	39,521.69	43,309.39
Vehicle Expense	8,156.97	565.75	2,599.92	4,991.30
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	22,298.10	1,189.96	12,966.41	8,141.73
Audit-Independent	25,423.02	1,923.13	10,276.77	13,223.12
Audit-IMCOM Int Review	3,958.26	297.84	1,593.00	2,067.42
Other Expenses	64,807.47	5,620.26	24,371.68	34,815.53
Total Operating Expenses	2,996,835.91	263,710.33	1,199,052.36	1,534,073.22
Net Operating Income/(Loss)	439,642.76	466,973.02	182,041.96-	154,711.70
Interest Revenue	79,168.44	4,570.71	29,226.56	45,371.17
Net Income/(Loss)	518,811.20	471,543.73	152,815.40-	200,082.87
Distributions	10,972.31	425,763.87	286,196.49-	128,595.07-
Net Income/(Loss) After Distributions	507,838.89	45,779.86	133,381.09	328,677.94

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 April 2020

	April Europe	April Korea	April Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	1,607,114.40	.00	.00
Grafenwoehr	.00	.00	.00	1,066,236.50	.00	.00
Wiesbaden	.00	.00	.00	1,476,640.30	.00	.00
Vicenza	.00	.00	.00	406,448.85	.00	.00
Livorno	.00	.00	.00	6,352.35	.00	.00
Stuttgart	4,503.85	.00	.00	891,958.95	.00	.00
Baumholder	.00	.00	.00	335,735.60	.00	.00
Ansbach	.00	.00	.00	311,903.85	.00	.00
Schinnen	4,503.85-	.00	.00	41,837.70	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	156,607.87	.00	.00
Hohenfels	.00	.00	.00	279,393.20	.00	.00
Naples Navy	.00	.00	.00	483,735.90	.00	.00
Sigonella Navy	.00	.00	.00	338,536.70	.00	.00
Rota Navy	.00	.00	.00	426,711.60	.00	.00
Souda Bay Navy	18,898.30	.00	.00	58,890.00	.00	.00
AFRC Dragon Hill Lodge	.00	274,976.55	.00	.00	3,053,828.85	.00
Seoul	.00	71,555.75	.00	.00	481,142.25	.00
Casey & Hovey	.00	262,101.00	.00	.00	1,462,342.45	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	255,487.80	.00	.00	5,575,323.85	.00
Daegu	.00	.00	.00	.00	1,444,530.50	.00
Chinhae Navy	.00	27,052.35	.00	.00	219,343.31	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	.00	.00	.00	869,277.20
Fuji Marines	.00	.00	.00	.00	.00	5,405.25
Sanno Navy	.00	.00	.00	.00	.00	567,302.65
Atsugi Navy	.00	.00	.00	.00	.00	715,315.25
Okinawa	.00	.00	4,628.00	.00	.00	40,912.00
Okinawa Marines	.00	.00	291,473.85	.00	.00	6,795,015.15
Okinawa Navy	.00	.00	2,867.00	.00	.00	186,960.50
Iwakuni Marines	.00	.00	28,730.30	.00	.00	1,290,676.15
Sasebo Navy	.00	.00	.00	.00	.00	1,278,218.00
Yokosuka Navy	.00	.00	29,948.00	.00	.00	2,756,433.10
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	18,898.30	891,173.45	357,647.15	7,888,103.77	12,236,511.21	14,538,628.20

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 April 2021

	Current Balance
ASSETS	
Cash	34,734,116.97
Accounts Receivable	98,328.63
Prepaid Expenses	319,835.09
Fixed Assets	44,522,978.37
Less Accum Depreciation	32,440,470.39-
TOTAL ASSETS	47,234,788.67
LIABILITIES	
Accounts Payable	339,406.73
Distributions Payable	1,363,866.16
Accrued Liabilities	1,274,096.95
Accrued Salaries	521,175.42
Accrued Leave Payable	576,762.29
Total Liabilities	4,075,307.55
EQUITY	43,159,481.12
TOTAL LIABILITIES & EQUITY	47,234,788.67

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 April 2021

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,280,715.88	4,265,544.00	1,015,171.88	31,651,804.62	28,876,066.00	2,775,738.62
Total Revenue	5,280,715.88	4,265,544.00	1,015,171.88	31,651,804.62	28,876,066.00	2,775,738.62
Direct NAFI Reimbursement						
Gaming NAFI	2,351,939.65	1,984,496.00	367,443.65	14,450,366.15	13,577,523.00	872,843.15
Total Direct Reimbursement	2,351,939.65	1,984,496.00	367,443.65	14,450,366.15	13,577,523.00	872,843.15
Net Revenue	2,928,776.23	2,281,048.00	647,728.23	17,201,438.47	15,298,543.00	1,902,895.47
Operating Expenses						
Compensation & Benefits	752,297.45	723,687.00	28,610.45	5,119,550.07	5,394,992.00	275,441.93-
Depreciation Expense	356,627.64	371,559.00	14,931.36-	2,576,731.28	2,600,913.00	24,181.72-
Contractor Fees	.00	4,351.00	4,351.00-	3,421.00	30,457.00	27,036.00-
Communications	15,650.26	15,067.00	583.26	160,571.85	105,469.00	55,102.85
TDY	4,718.50	30,845.00	26,126.50-	39,605.05	250,437.00	210,831.95-
PCS	2,874.99	13,218.00	10,343.01-	10,403.37-	92,526.00	102,929.37-
IT Expense & Maint	24,289.04	35,401.00	11,111.96-	170,047.96	247,807.00	77,759.04-
Machine Expense & Maint	20,899.93	50,820.00	29,920.07-	536,704.93	355,740.00	180,964.93
Vehicle Expense	9,190.67	5,403.00	3,787.67	31,840.46	37,821.00	5,980.54-
Training	.00	.00	.00	460.00	63,650.00	63,190.00-
(Gain)/Loss on Disposals	676.97	.00	676.97	1,238.56	.00	1,238.56
Audit-Independent	9,251.17	9,252.00	.83-	64,758.15	64,764.00	5.85-
Audit-IMCOM Int Review	3,558.69	1,592.00	1,966.69	8,632.93	11,144.00	2,511.07-
Other Expenses	27,213.29	28,895.00	1,681.71-	178,382.26	202,265.00	23,882.74-
Total Operating Expenses	1,227,248.60	1,290,090.00	62,841.40-	8,881,541.13	9,457,985.00	576,443.87-
Net Operating Income/(Loss)	1,701,527.63	990,958.00	710,569.63	8,319,897.34	5,840,558.00	2,479,339.34
Interest Revenue	22,299.30	31,017.00	8,717.70-	154,348.12	217,119.00	62,770.88-
Non-Operating Inc/(Exp)	3,333.13-	.00	3,333.13-	9,142.76	.00	9,142.76
Net Income/(Loss)	1,720,493.80	1,021,975.00	698,518.80	8,483,388.22	6,057,677.00	2,425,711.22
Distributions	1,363,866.16	650,416.00	713,450.16	6,214,509.50	3,456,764.00	2,757,745.50
Net Income/(Loss) After Distributions	356,627.64	371,559.00	14,931.36-	2,268,878.72	2,600,913.00	332,034.28-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 April 2021

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	841,630.15	1,032,783.00	191,152.85-	4,740,283.22	6,882,255.00	2,141,971.78-
Total Revenue	841,630.15	1,032,783.00	191,152.85-	4,740,283.22	6,882,255.00	2,141,971.78-
Direct NAFI Reimbursement						
Gaming NAFI	229,665.90	291,829.00	62,163.10-	1,356,622.95	1,944,690.00	588,067.05-
Total Direct Reimbursement	229,665.90	291,829.00	62,163.10-	1,356,622.95	1,944,690.00	588,067.05-
Net Revenue	611,964.25	740,954.00	128,989.75-	3,383,660.27	4,937,565.00	1,553,904.73-
Operating Expenses						
Compensation & Benefits	311,519.61	324,988.00	13,468.39-	2,126,383.23	2,420,339.00	293,955.77-
Depreciation Expense	134,571.08	140,858.00	6,286.92-	974,346.64	986,006.00	11,659.36-
Contractor Fees	.00	1,717.00	1,717.00-	1,372.08	12,019.00	10,646.92-
Communications	7,803.93	6,720.00	1,083.93	80,453.29	47,040.00	33,413.29
TDY	1,802.68	20,045.00	18,242.32-	32,116.45	132,678.00	100,561.55-
PCS	833.33	887.00	53.67-	9,643.10-	6,209.00	15,852.10-
IT Expense & Maint	9,757.13	14,798.00	5,040.87-	68,743.17	103,586.00	34,842.83-
Machine Expense & Maint	14,106.64	21,487.00	7,380.36-	211,506.09	150,409.00	61,097.09
Vehicle Expense	7,703.81	3,456.00	4,247.81	20,092.24	24,192.00	4,099.76-
Training	.00	.00	.00	179.45	26,766.00	26,586.55-
(Gain)/Loss on Disposals	676.97	.00	676.97	1,238.56	.00	1,238.56
Audit-Independent	3,595.24	3,650.00	54.76-	25,552.99	25,550.00	2.99
Audit-IMCOM Int Review	1,383.00	626.00	757.00	3,389.45	4,382.00	992.55-
Other Expenses	11,076.79	11,881.00	804.21-	67,198.22	83,167.00	15,968.78-
Total Operating Expenses	504,830.21	551,113.00	46,282.79-	3,602,928.76	4,022,343.00	419,414.24-
Net Operating Income/(Loss)	107,134.04	189,841.00	82,706.96-	219,268.49-	915,222.00	1,134,490.49-
Interest Revenue	3,063.92	7,407.00	4,343.08-	29,987.54	51,849.00	21,861.46-
Non-Operating Inc/(Exp)	3,283.42-	.00	3,283.42-	9,634.70	.00	9,634.70
Net Income/(Loss)	106,914.54	197,248.00	90,333.46-	179,646.25-	967,071.00	1,146,717.25-
Distributions	27,656.54-	125,530.00	153,186.54-	708,965.55-	569,726.00	1,278,691.55-
Net Income/(Loss) After Distributions	134,571.08	71,718.00	62,853.08	529,319.30	397,345.00	131,974.30

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 April 2021

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,242,713.98	1,444,466.00	798,247.98	13,482,694.35	9,625,622.00	3,857,072.35
Total Revenue	2,242,713.98	1,444,466.00	798,247.98	13,482,694.35	9,625,622.00	3,857,072.35
Direct NAFI Reimbursement						
Gaming NAFI	466,740.10	294,745.00	171,995.10	2,805,119.40	1,964,119.00	841,000.40
Total Direct Reimbursement	466,740.10	294,745.00	171,995.10	2,805,119.40	1,964,119.00	841,000.40
Net Revenue	1,775,973.88	1,149,721.00	626,252.88	10,677,574.95	7,661,503.00	3,016,071.95
Operating Expenses						
Compensation & Benefits	173,659.70	187,221.00	13,561.30-	1,160,274.11	1,396,950.00	236,675.89-
Depreciation Expense	88,995.37	100,618.00	11,622.63-	659,059.59	704,326.00	45,266.41-
Contractor Fees	.00	992.00	992.00-	768.12	6,944.00	6,175.88-
Communications	5,139.94	5,778.00	638.06-	47,342.71	40,446.00	6,896.71
TDY	1,123.23	2,873.00	1,749.77-	2,848.25	31,557.00	28,708.75-
PCS	786.49	4,593.00	3,806.51-	1,741.07-	32,151.00	33,892.07-
IT Expense & Maint	5,500.32	8,071.00	2,570.68-	37,716.57	56,497.00	18,780.43-
Machine Expense & Maint	2,797.76	15,567.00	12,769.24-	115,598.35	108,969.00	6,629.35
Vehicle Expense	328.54	616.00	287.46-	3,140.20	4,312.00	1,171.80-
Training	.00	.00	.00	105.89	13,899.00	13,793.11-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,178.77	2,112.00	66.77	14,799.47	14,784.00	15.47
Audit-IMCOM Int Review	838.12	368.00	470.12	1,992.30	2,576.00	583.70-
Other Expenses	6,777.10	7,160.00	382.90-	44,197.54	50,120.00	5,922.46-
Total Operating Expenses	288,125.34	335,969.00	47,843.66-	2,086,102.03	2,463,531.00	377,428.97-
Net Operating Income/(Loss)	1,487,848.54	813,752.00	674,096.54	8,591,472.92	5,197,972.00	3,393,500.92
Interest Revenue	9,990.09	10,797.00	806.91-	66,890.38	75,579.00	8,688.62-
Non-Operating Inc/(Exp)	19.14-	.00	19.14-	186.04-	.00	186.04-
Net Income/(Loss)	1,497,819.49	824,549.00	673,270.49	8,658,177.26	5,273,551.00	3,384,626.26
Distributions	1,408,824.12	524,756.00	884,068.12	7,573,048.29	2,886,908.00	4,686,140.29
Net Income/(Loss) After Distributions	88,995.37	299,793.00	210,797.63-	1,085,128.97	2,386,643.00	1,301,514.03-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 April 2021

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,196,371.75	1,788,295.00	408,076.75	13,428,827.05	12,368,189.00	1,060,638.05
Total Revenue	2,196,371.75	1,788,295.00	408,076.75	13,428,827.05	12,368,189.00	1,060,638.05
Direct NAFI Reimbursement						
Gaming NAFI	1,655,533.65	1,397,922.00	257,611.65	10,288,623.80	9,668,714.00	619,909.80
Total Direct Reimbursement	1,655,533.65	1,397,922.00	257,611.65	10,288,623.80	9,668,714.00	619,909.80
Net Revenue	540,838.10	390,373.00	150,465.10	3,140,203.25	2,699,475.00	440,728.25
Operating Expenses						
Compensation & Benefits	267,118.14	211,478.00	55,640.14	1,832,892.73	1,577,703.00	255,189.73
Depreciation Expense	133,061.19	130,083.00	2,978.19	943,325.05	910,581.00	32,744.05
Contractor Fees	.00	1,642.00	1,642.00-	1,280.80	11,494.00	10,213.20-
Communications	2,706.39	2,569.00	137.39	32,775.85	17,983.00	14,792.85
TDY	1,792.59	7,927.00	6,134.41-	4,640.35	86,202.00	81,561.65-
PCS	1,255.17	7,738.00	6,482.83-	980.80	54,166.00	53,185.20-
IT Expense & Maint	9,031.59	12,532.00	3,500.41-	63,588.22	87,724.00	24,135.78-
Machine Expense & Maint	3,995.53	13,766.00	9,770.47-	209,600.49	96,362.00	113,238.49
Vehicle Expense	1,158.32	1,331.00	172.68-	8,608.02	9,317.00	708.98-
Training	.00	.00	.00	174.66	22,985.00	22,810.34-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,477.16	3,490.00	12.84-	24,405.69	24,430.00	24.31-
Audit-IMCOM Int Review	1,337.57	598.00	739.57	3,251.18	4,186.00	934.82-
Other Expenses	9,359.40	9,854.00	494.60-	66,986.50	68,978.00	1,991.50-
Total Operating Expenses	434,293.05	403,008.00	31,285.05	3,192,510.34	2,972,111.00	220,399.34
Net Operating Income/(Loss)	106,545.05	12,635.00-	119,180.05	52,307.09-	272,636.00-	220,328.91
Interest Revenue	9,245.29	12,813.00	3,567.71-	57,470.20	89,691.00	32,220.80-
Non-Operating Inc/(Exp)	30.57-	.00	30.57-	305.90-	.00	305.90-
Net Income/(Loss)	115,759.77	178.00	115,581.77	4,857.21	182,945.00-	187,802.21
Distributions	17,301.42-	130.00	17,431.42-	649,573.24-	130.00	649,703.24-
Net Income/(Loss) After Distributions	133,061.19	48.00	133,013.19	654,430.45	183,075.00-	837,505.45

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 April 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,280,715.88	3,082,981.18	1,089,473.20	1,108,261.50
Total Revenue	5,280,715.88	3,082,981.18	1,089,473.20	1,108,261.50
Direct NAFI Reimbursement				
Gaming NAFI	2,351,939.65	630,566.70	879,709.50	841,663.45
Total Direct Reimbursement	2,351,939.65	630,566.70	879,709.50	841,663.45
Net Revenue	2,928,776.23	2,452,414.48	209,763.70	266,598.05
Operating Expenses				
Compensation & Benefits	752,297.45	447,715.77	168,808.33	135,773.35
Depreciation Expense	356,627.64	212,024.13	74,742.70	69,860.81
Contractor Fees	.00	.00	.00	.00
Communications	15,650.26	13,230.61	1,089.63	1,330.02
TDY	4,718.50	3,033.53	784.86	900.11
PCS	2,874.99	1,544.43	700.30	630.26
IT Expense & Maint	24,289.04	13,693.44	6,057.25	4,538.35
Machine Expense & Maint	20,899.93	13,791.05	3,505.21	3,603.67
Vehicle Expense	9,190.67	8,090.77	619.78	480.12
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	676.97	634.63	42.34	.00
Audit-Independent	9,251.17	5,311.69	2,193.53	1,745.95
Audit-IMCOM Int Review	3,558.69	2,043.28	843.79	671.62
Other Expenses	27,213.29	16,582.42	5,382.23	5,248.64
Total Operating Expenses	1,227,248.60	737,695.75	264,769.95	224,782.90
Net Operating Income/(Loss)	1,701,527.63	1,714,718.73	55,006.25-	41,815.15
Interest Revenue	22,299.30	13,258.61	3,979.41	5,061.28
Non-Operating Inc/(Exp)	3,333.13-	2,689.68-	628.11-	15.34-
Net Income/(Loss)	1,720,493.80	1,725,287.66	51,654.95-	46,861.09
Distributions	1,363,866.16	1,513,263.53	126,397.65-	22,999.72-
Net Income/(Loss) After Distributions	356,627.64	212,024.13	74,742.70	69,860.81

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 April 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	841,630.15	765,204.70	76,425.45	.00
Total Revenue	841,630.15	765,204.70	76,425.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	229,665.90	160,238.35	69,427.55	.00
Total Direct Reimbursement	229,665.90	160,238.35	69,427.55	.00
Net Revenue	611,964.25	604,966.35	6,997.90	.00
Operating Expenses				
Compensation & Benefits	311,519.61	255,424.71	56,094.90	.00
Depreciation Expense	134,571.08	109,779.67	24,791.41	.00
Contractor Fees	.00	.00	.00	.00
Communications	7,803.93	7,469.48	334.45	.00
TDY	1,802.68	1,783.53	19.15	.00
PCS	833.33	669.17	164.16	.00
IT Expense & Maint	9,757.13	7,595.02	2,162.11	.00
Machine Expense & Maint	14,106.64	11,176.33	2,930.31	.00
Vehicle Expense	7,703.81	7,581.93	121.88	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	676.97	634.63	42.34	.00
Audit-Independent	3,595.24	2,887.01	708.23	.00
Audit-IMCOM Int Review	1,383.00	1,110.56	272.44	.00
Other Expenses	11,076.79	9,227.06	1,849.73	.00
Total Operating Expenses	504,830.21	415,339.10	89,491.11	.00
Net Operating Income/(Loss)	107,134.04	189,627.25	82,493.21-	.00
Interest Revenue	3,063.92	2,490.29	573.63	.00
Non-Operating Inc/(Exp)	3,283.42-	2,668.38-	615.04-	.00
Net Income/(Loss)	106,914.54	189,449.16	82,534.62-	.00
Distributions	27,656.54-	79,669.49	107,326.03-	.00
Net Income/(Loss) After Distributions	134,571.08	109,779.67	24,791.41	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 April 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,242,713.98	2,234,312.58	8,401.40	.00
Total Revenue	2,242,713.98	2,234,312.58	8,401.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	466,740.10	452,006.55	14,733.55	.00
Total Direct Reimbursement	466,740.10	452,006.55	14,733.55	.00
Net Revenue	1,775,973.88	1,782,306.03	6,332.15-	.00
Operating Expenses				
Compensation & Benefits	173,659.70	169,495.51	4,164.19	.00
Depreciation Expense	88,995.37	87,994.03	1,001.34	.00
Contractor Fees	.00	.00	.00	.00
Communications	5,139.94	5,087.58	52.36	.00
TDY	1,123.23	1,097.87	25.36	.00
PCS	786.49	768.74	17.75	.00
IT Expense & Maint	5,500.32	5,357.08	143.24	.00
Machine Expense & Maint	2,797.76	2,609.54	188.22	.00
Vehicle Expense	328.54	316.55	11.99	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,178.77	2,129.59	49.18	.00
Audit-IMCOM Int Review	838.12	819.20	18.92	.00
Other Expenses	6,777.10	6,657.99	119.11	.00
Total Operating Expenses	288,125.34	282,333.68	5,791.66	.00
Net Operating Income/(Loss)	1,487,848.54	1,499,972.35	12,123.81-	.00
Interest Revenue	9,990.09	9,835.15	154.94	.00
Non-Operating Inc/(Exp)	19.14-	18.71-	.43-	.00
Net Income/(Loss)	1,497,819.49	1,509,788.79	11,969.30-	.00
Distributions	1,408,824.12	1,421,794.76	12,970.64-	.00
Net Income/(Loss) After Distributions	88,995.37	87,994.03	1,001.34	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 April 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,196,371.75	83,463.90	1,004,646.35	1,108,261.50
Total Revenue	2,196,371.75	83,463.90	1,004,646.35	1,108,261.50
Direct NAFI Reimbursement				
Gaming NAFI	1,655,533.65	18,321.80	795,548.40	841,663.45
Total Direct Reimbursement	1,655,533.65	18,321.80	795,548.40	841,663.45
Net Revenue	540,838.10	65,142.10	209,097.95	266,598.05
Operating Expenses				
Compensation & Benefits	267,118.14	22,795.55	108,549.24	135,773.35
Depreciation Expense	133,061.19	14,250.43	48,949.95	69,860.81
Contractor Fees	.00	.00	.00	.00
Communications	2,706.39	673.55	702.82	1,330.02
TDY	1,792.59	152.13	740.35	900.11
PCS	1,255.17	106.52	518.39	630.26
IT Expense & Maint	9,031.59	741.34	3,751.90	4,538.35
Machine Expense & Maint	3,995.53	5.18	386.68	3,603.67
Vehicle Expense	1,158.32	192.29	485.91	480.12
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,477.16	295.09	1,436.12	1,745.95
Audit-IMCOM Int Review	1,337.57	113.52	552.43	671.62
Other Expenses	9,359.40	697.37	3,413.39	5,248.64
Total Operating Expenses	434,293.05	40,022.97	169,487.18	224,782.90
Net Operating Income/(Loss)	106,545.05	25,119.13	39,610.77	41,815.15
Interest Revenue	9,245.29	933.17	3,250.84	5,061.28
Non-Operating Inc/(Exp)	30.57-	2.59-	12.64-	15.34-
Net Income/(Loss)	115,759.77	26,049.71	42,848.97	46,861.09
Distributions	17,301.42-	11,799.28	6,100.98-	22,999.72-
Net Income/(Loss) After Distributions	133,061.19	14,250.43	48,949.95	69,860.81

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Seven Months Ending 30 April 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	31,651,804.62	18,282,607.22	5,847,271.85	7,521,925.55
Total Revenue	31,651,804.62	18,282,607.22	5,847,271.85	7,521,925.55
Direct NAFI Reimbursement				
Gaming NAFI	14,450,366.15	3,664,860.40	4,772,173.30	6,013,332.45
Total Direct Reimbursement	14,450,366.15	3,664,860.40	4,772,173.30	6,013,332.45
Net Revenue	17,201,438.47	14,617,746.82	1,075,098.55	1,508,593.10
Operating Expenses				
Compensation & Benefits	5,119,550.07	3,030,748.02	1,152,934.07	935,867.98
Depreciation Expense	2,576,731.28	1,551,676.34	531,406.38	493,648.56
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	160,571.85	126,623.15	17,958.62	15,990.08
TDY	39,605.05	34,838.20	2,412.97	2,353.88
PCS	10,403.37-	12,848.43-	185.93-	2,630.99
IT Expense & Maint	170,047.96	95,830.34	42,152.75	32,064.87
Machine Expense & Maint	536,704.93	304,202.70	108,148.85	124,353.38
Vehicle Expense	31,840.46	23,040.50	3,064.10	5,735.86
Training	460.00	264.26	106.61	89.13
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	64,758.15	37,137.90	15,168.36	12,451.89
Audit-IMCOM Int Review	8,632.93	4,952.88	2,029.58	1,650.47
Other Expenses	178,382.26	103,053.95	35,230.97	40,097.34
Total Operating Expenses	8,881,541.13	5,302,673.79	1,911,276.09	1,667,591.25
Net Operating Income/(Loss)	8,319,897.34	9,315,073.03	836,177.54-	158,998.15-
Interest Revenue	154,348.12	96,249.49	26,221.31	31,877.32
Non-Operating Inc/(Exp)	9,142.76	8,356.74	941.90	155.88-
Net Income/(Loss)	8,483,388.22	9,419,679.26	809,014.33-	127,276.71-
Distributions	6,214,509.50	7,762,249.86	1,154,192.88-	393,547.48-
Net Income/(Loss) After Distributions	2,268,878.72	1,657,429.40	345,178.55	266,270.77

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Seven Months Ending 30 April 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,740,283.22	3,991,372.42	748,910.80	.00
Total Revenue	4,740,283.22	3,991,372.42	748,910.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,356,622.95	801,216.70	555,406.25	.00
Total Direct Reimbursement	1,356,622.95	801,216.70	555,406.25	.00
Net Revenue	3,383,660.27	3,190,155.72	193,504.55	.00
Operating Expenses				
Compensation & Benefits	2,126,383.23	1,740,001.58	386,381.65	.00
Depreciation Expense	974,346.64	789,956.82	184,389.82	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	80,453.29	73,987.39	6,465.90	.00
TDY	32,116.45	31,647.78	468.67	.00
PCS	9,643.10-	10,436.29-	793.19	.00
IT Expense & Maint	68,743.17	53,830.41	14,912.76	.00
Machine Expense & Maint	211,506.09	175,038.53	36,467.56	.00
Vehicle Expense	20,092.24	19,338.45	753.79	.00
Training	179.45	144.95	34.50	.00
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	25,552.99	20,631.76	4,921.23	.00
Audit-IMCOM Int Review	3,389.45	2,732.02	657.43	.00
Other Expenses	67,198.22	54,898.71	12,299.51	.00
Total Operating Expenses	3,602,928.76	2,954,077.68	648,851.08	.00
Net Operating Income/(Loss)	219,268.49-	236,078.04	455,346.53-	.00
Interest Revenue	29,987.54	25,622.18	4,365.36	.00
Non-Operating Inc/(Exp)	9,634.70	8,566.00	1,068.70	.00
Net Income/(Loss)	179,646.25-	270,266.22	449,912.47-	.00
Distributions	708,965.55-	161,998.14-	546,967.41-	.00
Net Income/(Loss) After Distributions	529,319.30	432,264.36	97,054.94	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Seven Months Ending 30 April 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	13,482,694.35	13,290,773.85	191,920.50	.00
Total Revenue	13,482,694.35	13,290,773.85	191,920.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,805,119.40	2,661,922.40	143,197.00	.00
Total Direct Reimbursement	2,805,119.40	2,661,922.40	143,197.00	.00
Net Revenue	10,677,574.95	10,628,851.45	48,723.50	.00
Operating Expenses				
Compensation & Benefits	1,160,274.11	1,131,097.23	29,176.88	.00
Depreciation Expense	659,059.59	652,062.58	6,997.01	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	47,342.71	46,788.60	554.11	.00
TDY	2,848.25	2,783.69	64.56	.00
PCS	1,741.07-	1,410.83-	330.24-	.00
IT Expense & Maint	37,716.57	36,753.95	962.62	.00
Machine Expense & Maint	115,598.35	112,345.37	3,252.98	.00
Vehicle Expense	3,140.20	3,054.04	86.16	.00
Training	105.89	103.49	2.40	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	14,799.47	14,457.73	341.74	.00
Audit-IMCOM Int Review	1,992.30	1,946.64	45.66	.00
Other Expenses	44,197.54	43,365.66	831.88	.00
Total Operating Expenses	2,086,102.03	2,044,098.03	42,004.00	.00
Net Operating Income/(Loss)	8,591,472.92	8,584,753.42	6,719.50	.00
Interest Revenue	66,890.38	65,681.82	1,208.56	.00
Non-Operating Inc/(Exp)	186.04-	181.83-	4.21-	.00
Net Income/(Loss)	8,658,177.26	8,650,253.41	7,923.85	.00
Distributions	7,573,048.29	7,579,108.69	6,060.40-	.00
Net Income/(Loss) After Distributions	1,085,128.97	1,071,144.72	13,984.25	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Seven Months Ending 30 April 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	13,428,827.05	1,000,460.95	4,906,440.55	7,521,925.55
Total Revenue	13,428,827.05	1,000,460.95	4,906,440.55	7,521,925.55
Direct NAFI Reimbursement				
Gaming NAFI	10,288,623.80	201,721.30	4,073,570.05	6,013,332.45
Total Direct Reimbursement	10,288,623.80	201,721.30	4,073,570.05	6,013,332.45
Net Revenue	3,140,203.25	798,739.65	832,870.50	1,508,593.10
Operating Expenses				
Compensation & Benefits	1,832,892.73	159,649.21	737,375.54	935,867.98
Depreciation Expense	943,325.05	109,656.94	340,019.55	493,648.56
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	32,775.85	5,847.16	10,938.61	15,990.08
TDY	4,640.35	406.73	1,879.74	2,353.88
PCS	980.80	1,001.31-	648.88-	2,630.99
IT Expense & Maint	63,588.22	5,245.98	26,277.37	32,064.87
Machine Expense & Maint	209,600.49	16,818.80	68,428.31	124,353.38
Vehicle Expense	8,608.02	648.01	2,224.15	5,735.86
Training	174.66	15.82	69.71	89.13
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	24,405.69	2,048.41	9,905.39	12,451.89
Audit-IMCOM Int Review	3,251.18	274.22	1,326.49	1,650.47
Other Expenses	66,986.50	4,789.58	22,099.58	40,097.34
Total Operating Expenses	3,192,510.34	304,498.08	1,220,421.01	1,667,591.25
Net Operating Income/(Loss)	52,307.09-	494,241.57	387,550.51-	158,998.15-
Interest Revenue	57,470.20	4,945.49	20,647.39	31,877.32
Non-Operating Inc/(Exp)	305.90-	27.43-	122.59-	155.88-
Net Income/(Loss)	4,857.21	499,159.63	367,025.71-	127,276.71-
Distributions	649,573.24-	345,139.31	601,165.07-	393,547.48-
Net Income/(Loss) After Distributions	654,430.45	154,020.32	234,139.36	266,270.77

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 April 2021

	April Europe	April Korea	April Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	685,257.85	.00	.00
Grafenwoehr	137,500.00	.00	.00	892,113.40	.00	.00
Wiesbaden	285,762.45	.00	.00	947,882.15	.00	.00
Vicenza	96,857.60	.00	.00	436,692.15	.00	.00
Livorno	.00	.00	.00	27,151.10	.00	.00
Stuttgart	171,195.65	.00	.00	473,491.65	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	39,080.70	.00	.00	140,804.70	.00	.00
Schinnen	6,734.00	.00	.00	51,952.40	.00	.00
AFRC Edelweiss Lodge	6,207.00	.00	.00	15,250.57	.00	.00
Hohenfels	21,867.30	.00	.00	308,073.20	.00	.00
Naples Navy	.00	.00	.00	85,315.15	.00	.00
Sigonella Navy	33,735.90	.00	.00	267,712.60	.00	.00
Rota Navy	42,689.55	.00	.00	395,883.05	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	463,168.35	.00	.00	2,975,770.80	.00
Seoul	.00	28,224.10	.00	.00	185,284.45	.00
Casey & Hovey	.00	213,534.60	.00	.00	1,371,937.45	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,164,822.10	.00	.00	6,796,081.95	.00
Daegu	.00	364,563.43	.00	.00	1,961,699.20	.00
Chinhae Navy	.00	8,401.40	.00	.00	191,920.50	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	83,463.90	.00	.00	976,406.00
Fuji Marines	.00	.00	5,911.95	.00	.00	10,625.45
Sanno Navy	.00	.00	20,615.20	.00	.00	32,028.40
Atsugi Navy	.00	.00	193,753.10	.00	.00	1,009,114.50
Okinawa	.00	.00	.00	.00	.00	24,054.95
Okinawa Marines	.00	.00	901,510.85	.00	.00	6,419,588.40
Okinawa Navy	.00	.00	12,359.65	.00	.00	199,058.50
Iwakuni Marines	.00	.00	200,838.70	.00	.00	1,091,711.70
Sasebo Navy	.00	.00	213,212.55	.00	.00	1,399,818.35
Yokosuka Navy	.00	.00	564,705.85	.00	.00	2,266,451.30
Singapore Navy	.00	.00	.00	.00	.00	30.50-
Total Gaming Revenue	841,630.15	2,242,713.98	2,196,371.75	4,740,283.22	13,482,694.35	13,428,827.05

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 April 2022

	Current Balance
ASSETS	
Cash--Operating	18,413,504.87
Cash--Restricted	22,283,679.91
Accounts Receivable	249,829.45
Prepaid Expenses	325,426.54
Fixed Assets	42,503,497.02
Less Accum Depreciation	34,314,305.06-
TOTAL ASSETS	49,461,632.73
LIABILITIES	
Accounts Payable	460,623.09
Distributions Payable	1,044,851.55
Accrued Liabilities	1,643,452.96
Accrued Salaries	522,496.25
Accrued Leave Payable	557,235.84
Total Liabilities	4,228,659.69
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,461,632.73

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 April 2022

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,073,601.10	5,891,091.00	817,489.90-	35,787,133.61	34,228,322.00	1,558,811.61
Total Revenue	5,073,601.10	5,891,091.00	817,489.90-	35,787,133.61	34,228,322.00	1,558,811.61
Direct NAFI Reimbursement						
Gaming NAFI	2,446,287.90	2,641,011.00	194,723.10-	16,534,663.16	16,736,896.00	202,232.84-
Total Direct Reimbursement	2,446,287.90	2,641,011.00	194,723.10-	16,534,663.16	16,736,896.00	202,232.84-
Net Revenue	2,627,313.20	3,250,080.00	622,766.80-	19,252,470.45	17,491,426.00	1,761,044.45
Operating Expenses						
Compensation & Benefits	709,432.83	766,795.00	57,362.17-	4,996,632.97	5,496,591.00	499,958.03-
Depreciation Expense	280,192.57	428,746.00	148,553.43-	2,175,985.32	3,001,222.00	825,236.68-
Contractor Fees	539.00	2,868.00	2,329.00-	22,946.00	20,076.00	2,870.00
Communications	40,706.10	24,156.00	16,550.10	194,087.68	169,092.00	24,995.68
TDY	10,091.32	13,562.00	3,470.68-	58,828.09	140,387.00	81,558.91-
PCS	534.39-	5,150.00	5,684.39-	82,695.72	36,050.00	46,645.72
IT Expense & Maint	27,889.62	36,441.00	8,551.38-	489,469.17	255,087.00	234,382.17
Machine Expense & Maint	481,465.71	150,444.00	331,021.71	626,666.28	1,053,108.00	426,441.72-
Vehicle Expense	9,229.57	3,776.00	5,453.57	38,967.42	26,432.00	12,535.42
Training	647.00	1,400.00	753.00-	12,645.79	47,900.00	35,254.21-
(Gain)/Loss on Disposals	.00	.00	.00	449.42	.00	449.42
Audit-Independent	9,251.17	9,252.00	.83-	64,758.15	64,764.00	5.85-
Audit-IMCOM Int Review	1,258.96	3,383.00	2,124.04-	19,824.76	23,681.00	3,856.24-
Other Expenses	30,307.42	25,195.00	5,112.42	181,904.06	176,365.00	5,539.06
Total Operating Expenses	1,600,476.88	1,471,168.00	129,308.88	8,965,860.83	10,510,755.00	1,544,894.17-
Net Operating Income/(Loss)	1,026,836.32	1,778,912.00	752,075.68-	10,286,609.62	6,980,671.00	3,305,938.62
Interest Revenue	20,330.15	22,007.00	1,676.85-	138,677.56	154,049.00	15,371.44-
Non-Operating Inc/(Exp)	2,314.92-	.00	2,314.92-	68.89-	.00	68.89-
Net Income/(Loss)	1,044,851.55	1,800,919.00	756,067.45-	10,425,218.29	7,134,720.00	3,290,498.29
Distributions	1,044,851.55	1,800,919.00	756,067.45-	10,101,331.19	6,705,974.00	3,395,357.19
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 April 2022

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,253,084.30	1,330,022.00	76,937.70-	9,285,723.66	9,080,600.00	205,123.66
Total Revenue	1,253,084.30	1,330,022.00	76,937.70-	9,285,723.66	9,080,600.00	205,123.66
Direct NAFI Reimbursement						
Gaming NAFI	417,299.25	375,761.00	41,538.25	2,706,529.70	2,583,518.00	123,011.70
Total Direct Reimbursement	417,299.25	375,761.00	41,538.25	2,706,529.70	2,583,518.00	123,011.70
Net Revenue	835,785.05	954,261.00	118,475.95-	6,579,193.96	6,497,082.00	82,111.96
Operating Expenses						
Compensation & Benefits	303,795.11	332,203.00	28,407.89-	2,173,404.51	2,440,948.00	267,543.49-
Depreciation Expense	107,831.10	163,108.00	55,276.90-	822,851.69	1,141,756.00	318,904.31-
Contractor Fees	211.01	1,150.00	938.99-	8,692.47	8,050.00	642.47
Communications	18,503.38	12,109.00	6,394.38	73,297.63	84,763.00	11,465.37-
TDY	8,393.35	10,252.00	1,858.65-	53,661.18	106,191.00	52,529.82-
PCS	967.77	2,143.00	1,175.23-	39,522.69	15,001.00	24,521.69
IT Expense & Maint	10,699.72	14,747.00	4,047.28-	186,959.79	103,229.00	83,730.79
Machine Expense & Maint	27,875.40	57,575.00	29,699.60-	85,334.39	403,025.00	317,690.61-
Vehicle Expense	4,292.25	2,065.00	2,227.25	23,469.36	14,455.00	9,014.36
Training	647.00	547.00	100.00	7,607.15	22,553.00	14,945.85-
(Gain)/Loss on Disposals	.00	.00	.00	449.42	.00	449.42
Audit-Independent	3,621.53	3,660.00	38.47-	24,330.30	25,620.00	1,289.70-
Audit-IMCOM Int Review	492.85	1,338.00	845.15-	7,404.15	9,366.00	1,961.85-
Other Expenses	10,380.98	9,355.00	1,025.98	68,971.96	65,485.00	3,486.96
Total Operating Expenses	497,711.45	610,252.00	112,540.55-	3,575,956.69	4,440,442.00	864,485.31-
Net Operating Income/(Loss)	338,073.60	344,009.00	5,935.40-	3,003,237.27	2,056,640.00	946,597.27
Interest Revenue	5,548.10	4,487.00	1,061.10	35,276.32	31,409.00	3,867.32
Non-Operating Inc/(Exp)	2,310.74-	.00	2,310.74-	14.91	.00	14.91
Net Income/(Loss)	341,310.96	348,496.00	7,185.04-	3,038,528.50	2,088,049.00	950,479.50
Distributions	341,310.96	348,496.00	7,185.04-	2,916,271.74	1,890,735.00	1,025,536.74
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 April 2022

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,789,029.15	2,234,404.00	445,374.85-	12,298,490.50	9,402,118.00	2,896,372.50
Total Revenue	1,789,029.15	2,234,404.00	445,374.85-	12,298,490.50	9,402,118.00	2,896,372.50
Direct NAFI Reimbursement						
Gaming NAFI	368,139.45	464,305.00	96,165.55-	2,606,485.21	1,987,002.00	619,483.21
Total Direct Reimbursement	368,139.45	464,305.00	96,165.55-	2,606,485.21	1,987,002.00	619,483.21
Net Revenue	1,420,889.70	1,770,099.00	349,209.30-	9,692,005.29	7,415,116.00	2,276,889.29
Operating Expenses						
Compensation & Benefits	155,126.25	207,865.00	52,738.75-	1,044,371.88	1,472,293.00	427,921.12-
Depreciation Expense	69,755.94	108,833.00	39,077.06-	544,536.99	761,831.00	217,294.01-
Contractor Fees	118.41	644.00	525.59-	5,172.94	4,508.00	664.94
Communications	10,410.59	7,034.00	3,376.59	61,764.52	49,238.00	12,526.52
TDY	98.86	494.00	395.14-	754.65	9,882.00	9,127.35-
PCS	903.86-	243.00	1,146.86-	35,329.38	1,701.00	33,628.38
IT Expense & Maint	6,269.15	8,053.00	1,783.85-	113,048.44	56,371.00	56,677.44
Machine Expense & Maint	443,098.91	32,902.00	410,196.91	470,204.28	230,314.00	239,890.28
Vehicle Expense	149.65	469.00	319.35-	3,165.68	3,283.00	117.32-
Training	.00	322.00	322.00-	1,828.97	9,684.00	7,855.03-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,032.53	2,104.00	71.47-	14,470.74	14,728.00	257.26-
Audit-IMCOM Int Review	276.60	769.00	492.40-	4,432.69	5,383.00	950.31-
Other Expenses	6,942.08	6,236.00	706.08	44,549.03	43,652.00	897.03
Total Operating Expenses	693,375.11	375,968.00	317,407.11	2,343,630.19	2,662,868.00	319,237.81-
Net Operating Income/(Loss)	727,514.59	1,394,131.00	666,616.41-	7,348,375.10	4,752,248.00	2,596,127.10
Interest Revenue	7,003.74	9,483.00	2,479.26-	48,433.25	66,381.00	17,947.75-
Non-Operating Inc/(Exp)	1.50-	.00	1.50-	30.22-	.00	30.22-
Net Income/(Loss)	734,516.83	1,403,614.00	669,097.17-	7,396,778.13	4,818,629.00	2,578,149.13
Distributions	734,516.83	1,403,614.00	669,097.17-	7,315,661.81	4,608,909.00	2,706,752.81
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 April 2022

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,031,487.65	2,326,665.00	295,177.35-	14,202,919.45	15,745,604.00	1,542,684.55-
Total Revenue	2,031,487.65	2,326,665.00	295,177.35-	14,202,919.45	15,745,604.00	1,542,684.55-
Direct NAFI Reimbursement						
Gaming NAFI	1,660,849.20	1,800,945.00	140,095.80-	11,221,648.25	12,166,376.00	944,727.75-
Total Direct Reimbursement	1,660,849.20	1,800,945.00	140,095.80-	11,221,648.25	12,166,376.00	944,727.75-
Net Revenue	370,638.45	525,720.00	155,081.55-	2,981,271.20	3,579,228.00	597,956.80-
Operating Expenses						
Compensation & Benefits	250,511.47	226,727.00	23,784.47	1,778,856.58	1,583,350.00	195,506.58
Depreciation Expense	102,605.53	156,805.00	54,199.47-	808,596.64	1,097,635.00	289,038.36-
Contractor Fees	209.58	1,074.00	864.42-	9,080.59	7,518.00	1,562.59
Communications	11,792.13	5,013.00	6,779.13	59,025.53	35,091.00	23,934.53
TDY	1,599.11	2,816.00	1,216.89-	4,412.26	24,314.00	19,901.74-
PCS	598.30-	2,764.00	3,362.30-	7,843.65	19,348.00	11,504.35-
IT Expense & Maint	10,920.75	13,641.00	2,720.25-	189,460.94	95,487.00	93,973.94
Machine Expense & Maint	10,491.40	59,967.00	49,475.60-	71,127.61	419,769.00	348,641.39-
Vehicle Expense	4,787.67	1,242.00	3,545.67	12,332.38	8,694.00	3,638.38
Training	.00	531.00	531.00-	3,209.67	15,663.00	12,453.33-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,597.11	3,488.00	109.11	25,957.11	24,416.00	1,541.11
Audit-IMCOM Int Review	489.51	1,276.00	786.49-	7,987.92	8,932.00	944.08-
Other Expenses	12,984.36	9,604.00	3,380.36	68,383.07	67,228.00	1,155.07
Total Operating Expenses	409,390.32	484,948.00	75,557.68-	3,046,273.95	3,407,445.00	361,171.05-
Net Operating Income/(Loss)	38,751.87-	40,772.00	79,523.87-	65,002.75-	171,783.00	236,785.75-
Interest Revenue	7,778.31	8,037.00	258.69-	54,967.99	56,259.00	1,291.01-
Non-Operating Inc/(Exp)	2.68-	.00	2.68-	53.58-	.00	53.58-
Net Income/(Loss)	30,976.24-	48,809.00	79,785.24-	10,088.34-	228,042.00	238,130.34-
Distributions	30,976.24-	48,809.00	79,785.24-	130,602.36-	206,330.00	336,932.36-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 April 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,073,601.10	2,840,825.30	1,240,068.95	992,706.85
Total Revenue	5,073,601.10	2,840,825.30	1,240,068.95	992,706.85
Direct NAFI Reimbursement				
Gaming NAFI	2,446,287.90	598,370.00	1,004,242.40	843,675.50
Total Direct Reimbursement	2,446,287.90	598,370.00	1,004,242.40	843,675.50
Net Revenue	2,627,313.20	2,242,455.30	235,826.55	149,031.35
Operating Expenses				
Compensation & Benefits	709,432.83	417,237.39	159,731.12	132,464.32
Depreciation Expense	280,192.57	168,107.84	59,005.78	53,078.95
Contractor Fees	539.00	300.16	130.65	108.19
Communications	40,706.10	29,446.82	5,278.30	5,980.98
TDY	10,091.32	2,586.57	6,179.56	1,325.19
PCS	534.39-	147.41	372.92-	308.88-
IT Expense & Maint	27,889.62	15,586.19	6,788.39	5,515.04
Machine Expense & Maint	481,465.71	463,526.78	10,592.93	7,346.00
Vehicle Expense	9,229.57	4,178.10	1,270.56	3,780.91
Training	647.00	609.78	37.22	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,152.00	2,242.12	1,857.05
Audit-IMCOM Int Review	1,258.96	701.12	305.12	252.72
Other Expenses	30,307.42	17,400.29	7,716.60	5,190.53
Total Operating Expenses	1,600,476.88	1,124,980.45	258,905.43	216,591.00
Net Operating Income/(Loss)	1,026,836.32	1,117,474.85	23,078.88-	67,559.65-
Interest Revenue	20,330.15	11,904.88	4,191.59	4,233.68
Non-Operating Inc/(Exp)	2,314.92-	1,920.66-	392.87-	1.39-
Net Income/(Loss)	1,044,851.55	1,127,459.07	19,280.16-	63,327.36-
Distributions	1,044,851.55	1,127,459.07	19,280.16-	63,327.36-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 April 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,253,084.30	962,917.10	290,167.20	.00
Total Revenue	1,253,084.30	962,917.10	290,167.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	417,299.25	225,436.85	191,862.40	.00
Total Direct Reimbursement	417,299.25	225,436.85	191,862.40	.00
Net Revenue	835,785.05	737,480.25	98,304.80	.00
Operating Expenses				
Compensation & Benefits	303,795.11	245,589.77	58,205.34	.00
Depreciation Expense	107,831.10	86,453.69	21,377.41	.00
Contractor Fees	211.01	166.13	44.88	.00
Communications	18,503.38	17,852.41	650.97	.00
TDY	8,393.35	2,450.46	5,942.89	.00
PCS	967.77	1,095.87	128.10-	.00
IT Expense & Maint	10,699.72	8,653.62	2,046.10	.00
Machine Expense & Maint	27,875.40	19,751.57	8,123.83	.00
Vehicle Expense	4,292.25	3,905.07	387.18	.00
Training	647.00	609.78	37.22	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,621.53	2,851.40	770.13	.00
Audit-IMCOM Int Review	492.85	388.04	104.81	.00
Other Expenses	10,380.98	8,177.01	2,203.97	.00
Total Operating Expenses	497,711.45	397,944.82	99,766.63	.00
Net Operating Income/(Loss)	338,073.60	339,535.43	1,461.83-	.00
Interest Revenue	5,548.10	4,607.71	940.39	.00
Non-Operating Inc/(Exp)	2,310.74-	1,918.96-	391.78-	.00
Net Income/(Loss)	341,310.96	342,224.18	913.22-	.00
Distributions	341,310.96	342,224.18	913.22-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 April 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,789,029.15	1,751,161.10	37,868.05	.00
Total Revenue	1,789,029.15	1,751,161.10	37,868.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	368,139.45	343,843.45	24,296.00	.00
Total Direct Reimbursement	368,139.45	343,843.45	24,296.00	.00
Net Revenue	1,420,889.70	1,407,317.65	13,572.05	.00
Operating Expenses				
Compensation & Benefits	155,126.25	151,675.97	3,450.28	.00
Depreciation Expense	69,755.94	69,340.32	415.62	.00
Contractor Fees	118.41	115.29	3.12	.00
Communications	10,410.59	10,126.20	284.39	.00
TDY	98.86	96.25	2.61	.00
PCS	903.86-	894.94-	8.92-	.00
IT Expense & Maint	6,269.15	6,045.75	223.40	.00
Machine Expense & Maint	443,098.91	442,903.27	195.64	.00
Vehicle Expense	149.65	136.61	13.04	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,032.53	1,978.91	53.62	.00
Audit-IMCOM Int Review	276.60	269.30	7.30	.00
Other Expenses	6,942.08	6,802.26	139.82	.00
Total Operating Expenses	693,375.11	688,595.19	4,779.92	.00
Net Operating Income/(Loss)	727,514.59	718,722.46	8,792.13	.00
Interest Revenue	7,003.74	6,862.81	140.93	.00
Non-Operating Inc/(Exp)	1.50-	1.46-	.04-	.00
Net Income/(Loss)	734,516.83	725,583.81	8,933.02	.00
Distributions	734,516.83	725,583.81	8,933.02	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 April 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,031,487.65	126,747.10	912,033.70	992,706.85
Total Revenue	2,031,487.65	126,747.10	912,033.70	992,706.85
Direct NAFI Reimbursement				
Gaming NAFI	1,660,849.20	29,089.70	788,084.00	843,675.50
Total Direct Reimbursement	1,660,849.20	29,089.70	788,084.00	843,675.50
Net Revenue	370,638.45	97,657.40	123,949.70	149,031.35
Operating Expenses				
Compensation & Benefits	250,511.47	19,971.65	98,075.50	132,464.32
Depreciation Expense	102,605.53	12,313.83	37,212.75	53,078.95
Contractor Fees	209.58	18.74	82.65	108.19
Communications	11,792.13	1,468.21	4,342.94	5,980.98
TDY	1,599.11	39.86	234.06	1,325.19
PCS	598.30-	53.52-	235.90-	308.88-
IT Expense & Maint	10,920.75	886.82	4,518.89	5,515.04
Machine Expense & Maint	10,491.40	871.94	2,273.46	7,346.00
Vehicle Expense	4,787.67	136.42	870.34	3,780.91
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,597.11	321.69	1,418.37	1,857.05
Audit-IMCOM Int Review	489.51	43.78	193.01	252.72
Other Expenses	12,984.36	2,421.02	5,372.81	5,190.53
Total Operating Expenses	409,390.32	38,440.44	154,358.88	216,591.00
Net Operating Income/(Loss)	38,751.87-	59,216.96	30,409.18-	67,559.65-
Interest Revenue	7,778.31	434.36	3,110.27	4,233.68
Non-Operating Inc/(Exp)	2.68-	.24-	1.05-	1.39-
Net Income/(Loss)	30,976.24-	59,651.08	27,299.96-	63,327.36-
Distributions	30,976.24-	59,651.08	27,299.96-	63,327.36-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Seven Months Ending 30 April 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	35,787,133.61	20,461,056.25	7,828,392.71	7,497,684.65
Total Revenue	35,787,133.61	20,461,056.25	7,828,392.71	7,497,684.65
Direct NAFI Reimbursement				
Gaming NAFI	16,534,663.16	4,135,983.26	6,343,441.85	6,055,238.05
Total Direct Reimbursement	16,534,663.16	4,135,983.26	6,343,441.85	6,055,238.05
Net Revenue	19,252,470.45	16,325,072.99	1,484,950.86	1,442,446.60
Operating Expenses				
Compensation & Benefits	4,996,632.97	2,924,831.10	1,149,775.44	922,026.43
Depreciation Expense	2,175,985.32	1,294,294.45	464,933.61	416,757.26
Contractor Fees	22,946.00	12,863.53	5,407.98	4,674.49
Communications	194,087.68	138,666.09	26,364.53	29,057.06
TDY	58,828.09	37,982.24	17,741.35	3,104.50
PCS	82,695.72	67,762.33	10,058.81	4,874.58
IT Expense & Maint	489,469.17	277,708.11	114,663.44	97,097.62
Machine Expense & Maint	626,666.28	539,074.46	51,259.88	36,331.94
Vehicle Expense	38,967.42	22,320.25	7,344.97	9,302.20
Training	12,645.79	8,585.00	2,408.64	1,652.15
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	64,758.15	36,223.19	15,220.14	13,314.82
Audit-IMCOM Int Review	19,824.76	11,091.15	4,641.13	4,092.48
Other Expenses	181,904.06	106,211.77	39,501.98	36,190.31
Total Operating Expenses	8,965,860.83	5,478,063.09	1,909,321.90	1,578,475.84
Net Operating Income/(Loss)	10,286,609.62	10,847,009.90	424,371.04-	136,029.24-
Interest Revenue	138,677.56	80,187.35	29,036.25	29,453.96
Non-Operating Inc/(Exp)	68.89-	27.49	68.82-	27.56-
Net Income/(Loss)	10,425,218.29	10,927,224.74	395,403.61-	106,602.84-
Distributions	10,101,331.19	10,734,846.17	464,979.50-	168,535.48-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Seven Months Ending 30 April 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,285,723.66	7,733,646.65	1,552,077.01	.00
Total Revenue	9,285,723.66	7,733,646.65	1,552,077.01	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,706,529.70	1,579,403.50	1,127,126.20	.00
Total Direct Reimbursement	2,706,529.70	1,579,403.50	1,127,126.20	.00
Net Revenue	6,579,193.96	6,154,243.15	424,950.81	.00
Operating Expenses				
Compensation & Benefits	2,173,404.51	1,764,222.20	409,182.31	.00
Depreciation Expense	822,851.69	663,438.04	159,413.65	.00
Contractor Fees	8,692.47	7,016.86	1,675.61	.00
Communications	73,297.63	69,919.83	3,377.80	.00
TDY	53,661.18	37,079.47	16,581.71	.00
PCS	39,522.69	31,709.15	7,813.54	.00
IT Expense & Maint	186,959.79	151,690.08	35,269.71	.00
Machine Expense & Maint	85,334.39	64,681.81	20,652.58	.00
Vehicle Expense	23,469.36	18,547.87	4,921.49	.00
Training	7,607.15	6,517.90	1,089.25	.00
(Gain)/Loss on Disposals	449.42	449.42	.00	.00
Audit-Independent	24,330.30	19,837.11	4,493.19	.00
Audit-IMCOM Int Review	7,404.15	6,070.13	1,334.02	.00
Other Expenses	68,971.96	55,803.83	13,168.13	.00
Total Operating Expenses	3,575,956.69	2,896,983.70	678,972.99	.00
Net Operating Income/(Loss)	3,003,237.27	3,257,259.45	254,022.18-	.00
Interest Revenue	35,276.32	29,937.27	5,339.05	.00
Non-Operating Inc/(Exp)	14.91	61.67	46.76-	.00
Net Income/(Loss)	3,038,528.50	3,287,258.39	248,729.89-	.00
Distributions	2,916,271.74	3,188,504.62	272,232.88-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Seven Months Ending 30 April 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	12,298,490.50	12,017,624.30	280,866.20	.00
Total Revenue	12,298,490.50	12,017,624.30	280,866.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,606,485.21	2,411,137.86	195,347.35	.00
Total Direct Reimbursement	2,606,485.21	2,411,137.86	195,347.35	.00
Net Revenue	9,692,005.29	9,606,486.44	85,518.85	.00
Operating Expenses				
Compensation & Benefits	1,044,371.88	1,018,406.77	25,965.11	.00
Depreciation Expense	544,536.99	539,782.17	4,754.82	.00
Contractor Fees	5,172.94	5,035.02	137.92	.00
Communications	61,764.52	60,353.17	1,411.35	.00
TDY	754.65	732.82	21.83	.00
PCS	35,329.38	35,197.20	132.18	.00
IT Expense & Maint	113,048.44	109,751.10	3,297.34	.00
Machine Expense & Maint	470,204.28	469,277.77	926.51	.00
Vehicle Expense	3,165.68	3,020.86	144.82	.00
Training	1,828.97	1,780.21	48.76	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	14,470.74	14,067.44	403.30	.00
Audit-IMCOM Int Review	4,432.69	4,307.64	125.05	.00
Other Expenses	44,549.03	43,551.98	997.05	.00
Total Operating Expenses	2,343,630.19	2,305,264.15	38,366.04	.00
Net Operating Income/(Loss)	7,348,375.10	7,301,222.29	47,152.81	.00
Interest Revenue	48,433.25	47,498.90	934.35	.00
Non-Operating Inc/(Exp)	30.22-	29.39-	.83-	.00
Net Income/(Loss)	7,396,778.13	7,348,691.80	48,086.33	.00
Distributions	7,315,661.81	7,268,454.14	47,207.67	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Seven Months Ending 30 April 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,202,919.45	709,785.30	5,995,449.50	7,497,684.65
Total Revenue	14,202,919.45	709,785.30	5,995,449.50	7,497,684.65
Direct NAFI Reimbursement				
Gaming NAFI	11,221,648.25	145,441.90	5,020,968.30	6,055,238.05
Total Direct Reimbursement	11,221,648.25	145,441.90	5,020,968.30	6,055,238.05
Net Revenue	2,981,271.20	564,343.40	974,481.20	1,442,446.60
Operating Expenses				
Compensation & Benefits	1,778,856.58	142,202.13	714,628.02	922,026.43
Depreciation Expense	808,596.64	91,074.24	300,765.14	416,757.26
Contractor Fees	9,080.59	811.65	3,594.45	4,674.49
Communications	59,025.53	8,393.09	21,575.38	29,057.06
TDY	4,412.26	169.95	1,137.81	3,104.50
PCS	7,843.65	855.98	2,113.09	4,874.58
IT Expense & Maint	189,460.94	16,266.93	76,096.39	97,097.62
Machine Expense & Maint	71,127.61	5,114.88	29,680.79	36,331.94
Vehicle Expense	12,332.38	751.52	2,278.66	9,302.20
Training	3,209.67	286.89	1,270.63	1,652.15
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	25,957.11	2,318.64	10,323.65	13,314.82
Audit-IMCOM Int Review	7,987.92	713.38	3,182.06	4,092.48
Other Expenses	68,383.07	6,855.96	25,336.80	36,190.31
Total Operating Expenses	3,046,273.95	275,815.24	1,191,982.87	1,578,475.84
Net Operating Income/(Loss)	65,002.75-	288,528.16	217,501.67-	136,029.24-
Interest Revenue	54,967.99	2,751.18	22,762.85	29,453.96
Non-Operating Inc/(Exp)	53.58-	4.79-	21.23-	27.56-
Net Income/(Loss)	10,088.34-	291,274.55	194,760.05-	106,602.84-
Distributions	130,602.36-	277,887.41	239,954.29-	168,535.48-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG

Statement of Gaming Revenue

For the Month Ending 30 April 2022

	April Europe	April Korea	April Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	306,868.80	.00	.00	1,911,228.15	.00	.00
Grafenwoehr	98,038.75	.00	.00	712,803.05	.00	.00
Wiesbaden	167,404.45	.00	.00	1,711,414.65	.00	.00
Vicenza	79,082.30	.00	.00	565,025.90	.00	.00
Livorno	11,259.00	.00	.00	98,476.85	.00	.00
Stuttgart	86,016.60	.00	.00	1,474,617.45	.00	.00
Baumholder	57,836.90	.00	.00	334,226.10	.00	.00
Ansbach	92,339.80	.00	.00	382,455.15	.00	.00
Schinnen	9,898.30	.00	.00	40,015.90	.00	.00
AFRC Edelweiss Lodge	5,144.45	.00	.00	115,240.75	.00	.00
Hohenfels	49,027.75	.00	.00	388,142.70	.00	.00
Naples Navy	137,279.15	.00	.00	584,658.21	.00	.00
Sigonella Navy	69,759.40	.00	.00	409,121.00	.00	.00
Rota Navy	83,128.65	.00	.00	558,297.80	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	164,242.70	.00	.00	2,071,828.45	.00
Seoul	.00	11,521.50	.00	.00	62,063.80	.00
Casey & Hovey	.00	230,931.90	.00	.00	1,643,981.55	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,089,859.75	.00	.00	6,436,814.35	.00
Daegu	.00	254,605.25	.00	.00	1,802,936.15	.00
Chinhae Navy	.00	37,868.05	.00	.00	280,866.20	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	120,917.10	.00	.00	667,376.65
Fuji Marines	.00	.00	2,120.00	.00	.00	14,459.00
Sanno Navy	.00	.00	103,235.65	.00	.00	535,577.70
Atsugi Navy	.00	.00	87,892.15	.00	.00	638,999.20
Okinawa	.00	.00	5,830.00	.00	.00	42,408.65
Okinawa Marines	.00	.00	817,487.50	.00	.00	6,308,435.00
Okinawa Navy	.00	.00	14,224.40	.00	.00	210,645.25
Iwakuni Marines	.00	.00	173,099.35	.00	.00	1,174,790.65
Sasebo Navy	.00	.00	223,812.75	.00	.00	1,433,499.75
Yokosuka Navy	.00	.00	482,868.75	.00	.00	3,176,727.60
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,253,084.30	1,789,029.15	2,031,487.65	9,285,723.66	12,298,490.50	14,202,919.45

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 April 2023

	Current Balance
ASSETS	
Cash--Operating	24,153,170.95
Cash--Restricted	14,197,860.74
Accounts Receivable	250,237.23
Prepaid Expenses	301,268.67
Fixed Assets	43,921,327.52
Less Accum Depreciation	32,768,346.21-
TOTAL ASSETS	50,055,518.90
LIABILITIES	
Accounts Payable	567,201.85
Distributions Payable	1,538,823.38
Accrued Liabilities	1,606,131.54
Accrued Salaries	537,758.56
Accrued Leave Payable	572,630.53
Total Liabilities	4,822,545.86
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,055,518.90

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 April 2023

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,375,171.82	5,887,605.00	512,433.18-	37,013,627.07	33,879,779.00	3,133,848.07
Total Revenue	5,375,171.82	5,887,605.00	512,433.18-	37,013,627.07	33,879,779.00	3,133,848.07
Direct NAFI Reimbursement						
Gaming NAFI	2,542,936.95	2,640,516.00	97,579.05-	16,866,042.31	16,663,925.00	202,117.31
Total Direct Reimbursement	2,542,936.95	2,640,516.00	97,579.05-	16,866,042.31	16,663,925.00	202,117.31
Net Revenue	2,832,234.87	3,247,089.00	414,854.13-	20,147,584.76	17,215,854.00	2,931,730.76
Operating Expenses						
Compensation & Benefits	697,039.96	776,020.00	78,980.04-	5,005,972.01	5,804,871.00	798,898.99-
Depreciation Expense	322,645.28	426,775.00	104,129.72-	2,052,611.04	2,273,137.00	220,525.96-
Contractor Fees	5,175.00	4,144.00	1,031.00	38,974.50	29,008.00	9,966.50
Communications	37,482.06	26,065.00	11,417.06	146,013.32	182,455.00	36,441.68-
TDY	28,590.27	45,562.00	16,971.73-	285,570.63	358,887.00	73,316.37-
PCS	1,048.56	10,198.00	9,149.44-	94,843.05	71,386.00	23,457.05
IT Expense & Maint	25,822.21	98,437.00	72,614.79-	207,720.74	689,059.00	481,338.26-
Machine Expense & Maint	199,696.27	160,740.00	38,956.27	638,822.79	1,125,180.00	486,357.21-
Vehicle Expense	4,376.51	6,003.00	1,626.49-	48,358.88	38,561.00	9,797.88
Training	469.00	11,400.00	10,931.00-	469.00	66,000.00	65,531.00-
(Gain)/Loss on Disposals	19,396.82	.00	19,396.82	169,333.94	.00	169,333.94
Audit-Independent	9,834.50	9,251.00	583.50	68,841.50	64,757.00	4,084.50
Audit-IMCOM Int Review	.00	4,956.00	4,956.00-	19,925.36	34,692.00	14,766.64-
Other Expenses	25,541.39	26,024.00	482.61-	168,255.49	182,168.00	13,912.51-
Total Operating Expenses	1,377,117.83	1,605,575.00	228,457.17-	8,945,712.25	10,920,161.00	1,974,448.75-
Net Operating Income/(Loss)	1,455,117.04	1,641,514.00	186,396.96-	11,201,872.51	6,295,693.00	4,906,179.51
Interest Revenue	75,654.89	19,945.00	55,709.89	394,133.26	139,615.00	254,518.26
Non-Operating Inc/(Exp)	8,051.45	.00	8,051.45	8,375.90	.00	8,375.90
Net Income/(Loss)	1,538,823.38	1,661,459.00	122,635.62-	11,604,381.67	6,435,308.00	5,169,073.67
Distributions	1,538,823.38	1,661,459.00	122,635.62-	11,604,381.67	6,435,308.00	5,169,073.67
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 April 2023

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,448,179.52	1,395,998.00	52,181.52	9,863,583.02	9,664,783.00	198,800.02
Total Revenue	1,448,179.52	1,395,998.00	52,181.52	9,863,583.02	9,664,783.00	198,800.02
Direct NAFI Reimbursement						
Gaming NAFI	429,032.75	391,567.00	37,465.75	2,888,597.45	2,726,519.00	162,078.45
Total Direct Reimbursement	429,032.75	391,567.00	37,465.75	2,888,597.45	2,726,519.00	162,078.45
Net Revenue	1,019,146.77	1,004,431.00	14,715.77	6,974,985.57	6,938,264.00	36,721.57
Operating Expenses						
Compensation & Benefits	299,269.11	341,322.00	42,052.89-	2,090,928.35	2,550,543.00	459,614.65-
Depreciation Expense	133,691.02	161,842.00	28,150.98-	860,456.47	862,468.00	2,011.53-
Contractor Fees	2,074.98	1,586.00	488.98	15,192.97	11,102.00	4,090.97
Communications	8,527.86	10,087.00	1,559.14-	61,281.93	70,609.00	9,327.07-
TDY	8,402.93	35,731.00	27,328.07-	119,170.93	254,643.00	135,472.07-
PCS	82.30-	4,836.00	4,918.30-	12,465.75	33,852.00	21,386.25-
IT Expense & Maint	10,115.28	37,612.00	27,496.72-	79,926.03	263,284.00	183,357.97-
Machine Expense & Maint	16,529.58	23,130.00	6,600.42-	348,833.99	161,910.00	186,923.99
Vehicle Expense	2,165.48	3,460.00	1,294.52-	31,403.44	20,760.00	10,643.44
Training	270.00	3,250.00	2,980.00-	270.00	35,893.00	35,623.00-
(Gain)/Loss on Disposals	.00	.00	.00	57,230.04	.00	57,230.04
Audit-Independent	3,943.28	3,494.00	449.28	26,897.75	24,458.00	2,439.75
Audit-IMCOM Int Review	.00	1,851.00	1,851.00-	7,755.57	12,957.00	5,201.43-
Other Expenses	9,813.50	9,853.00	39.50-	62,012.14	68,971.00	6,958.86-
Total Operating Expenses	494,720.72	638,054.00	143,333.28-	3,773,825.36	4,371,450.00	597,624.64-
Net Operating Income/(Loss)	524,426.05	366,377.00	158,049.05	3,201,160.21	2,566,814.00	634,346.21
Interest Revenue	21,194.49	5,122.00	16,072.49	103,920.76	35,854.00	68,066.76
Non-Operating Inc/(Exp)	8,137.55	.00	8,137.55	13,565.13	.00	13,565.13
Net Income/(Loss)	553,758.09	371,499.00	182,259.09	3,318,646.10	2,602,668.00	715,978.10
Distributions	553,758.09	371,499.00	182,259.09	3,318,646.10	2,602,668.00	715,978.10
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 April 2023

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,822,816.40	2,205,362.00	382,545.60-	12,861,759.15	8,774,306.00	4,087,453.15
Total Revenue	1,822,816.40	2,205,362.00	382,545.60-	12,861,759.15	8,774,306.00	4,087,453.15
Direct NAFI Reimbursement						
Gaming NAFI	410,069.20	461,977.00	51,907.80-	2,710,690.05	1,882,735.00	827,955.05
Total Direct Reimbursement	410,069.20	461,977.00	51,907.80-	2,710,690.05	1,882,735.00	827,955.05
Net Revenue	1,412,747.20	1,743,385.00	330,637.80-	10,151,069.10	6,891,571.00	3,259,498.10
Operating Expenses						
Compensation & Benefits	144,104.00	204,651.00	60,547.00-	1,045,219.79	1,530,449.00	485,229.21-
Depreciation Expense	76,814.78	106,787.00	29,972.22-	482,631.59	568,793.00	86,161.41-
Contractor Fees	1,119.44	927.00	192.44	8,357.05	6,489.00	1,868.05
Communications	5,444.83	8,328.00	2,883.17-	38,665.27	58,296.00	19,630.73-
TDY	2,850.41	1,230.00	1,620.41	43,457.19	32,341.00	11,116.19
PCS	1,060.59	4,485.00	3,424.41-	22,689.95	31,395.00	8,705.05-
IT Expense & Maint	5,318.02	22,690.00	17,371.98-	45,277.18	158,830.00	113,552.82-
Machine Expense & Maint	2,887.63	118,192.00	115,304.37-	46,529.68	827,344.00	780,814.32-
Vehicle Expense	619.70	604.00	15.70	5,021.94	4,228.00	793.94
Training	71.87	3,780.00	3,708.13-	71.87	11,887.00	11,815.13-
(Gain)/Loss on Disposals	19,396.82	.00	19,396.82	30,721.53	.00	30,721.53
Audit-Independent	2,127.37	2,063.00	64.37	14,894.68	14,441.00	453.68
Audit-IMCOM Int Review	.00	1,108.00	1,108.00-	4,321.87	7,756.00	3,434.13-
Other Expenses	6,321.15	6,323.00	1.85-	43,300.52	44,261.00	960.48-
Total Operating Expenses	268,136.61	481,168.00	213,031.39-	1,831,160.11	3,296,510.00	1,465,349.89-
Net Operating Income/(Loss)	1,144,610.59	1,262,217.00	117,606.41-	8,319,908.99	3,595,061.00	4,724,847.99
Interest Revenue	24,256.52	6,953.00	17,303.52	141,452.62	48,671.00	92,781.62
Non-Operating Inc/(Exp)	31.10-	.00	31.10-	1,852.35-	.00	1,852.35-
Net Income/(Loss)	1,168,836.01	1,269,170.00	100,333.99-	8,459,509.26	3,643,732.00	4,815,777.26
Distributions	1,168,836.01	1,269,170.00	100,333.99-	8,459,509.26	3,643,732.00	4,815,777.26
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 April 2023

	April Actual	April Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,104,175.90	2,286,245.00	182,069.10-	14,288,284.90	15,440,690.00	1,152,405.10-
Total Revenue	2,104,175.90	2,286,245.00	182,069.10-	14,288,284.90	15,440,690.00	1,152,405.10-
Direct NAFI Reimbursement						
Gaming NAFI	1,703,835.00	1,786,972.00	83,137.00-	11,266,754.81	12,054,671.00	787,916.19-
Total Direct Reimbursement	1,703,835.00	1,786,972.00	83,137.00-	11,266,754.81	12,054,671.00	787,916.19-
Net Revenue	400,340.90	499,273.00	98,932.10-	3,021,530.09	3,386,019.00	364,488.91-
Operating Expenses						
Compensation & Benefits	253,666.85	230,047.00	23,619.85	1,869,823.87	1,723,879.00	145,944.87
Depreciation Expense	112,139.48	158,146.00	46,006.52-	709,522.98	841,876.00	132,353.02-
Contractor Fees	1,980.58	1,631.00	349.58	15,424.48	11,417.00	4,007.48
Communications	23,509.37	7,650.00	15,859.37	46,066.12	53,550.00	7,483.88-
TDY	17,336.93	8,601.00	8,735.93	122,942.51	71,903.00	51,039.51
PCS	70.27	877.00	806.73-	59,687.35	6,139.00	53,548.35
IT Expense & Maint	10,388.91	38,135.00	27,746.09-	82,517.53	266,945.00	184,427.47-
Machine Expense & Maint	180,279.06	19,418.00	160,861.06	243,459.12	135,926.00	107,533.12
Vehicle Expense	1,591.33	1,939.00	347.67-	11,933.50	13,573.00	1,639.50-
Training	127.13	4,370.00	4,242.87-	127.13	18,220.00	18,092.87-
(Gain)/Loss on Disposals	.00	.00	.00	81,382.37	.00	81,382.37
Audit-Independent	3,763.85	3,694.00	69.85	27,049.07	25,858.00	1,191.07
Audit-IMCOM Int Review	.00	1,997.00	1,997.00-	7,847.92	13,979.00	6,131.08-
Other Expenses	9,406.74	9,848.00	441.26-	62,942.83	68,936.00	5,993.17-
Total Operating Expenses	614,260.50	486,353.00	127,907.50	3,340,726.78	3,252,201.00	88,525.78
Net Operating Income/(Loss)	213,919.60-	12,920.00	226,839.60-	319,196.69-	133,818.00	453,014.69-
Interest Revenue	30,203.88	7,870.00	22,333.88	148,759.88	55,090.00	93,669.88
Non-Operating Inc/(Exp)	55.00-	.00	55.00-	3,336.88-	.00	3,336.88-
Net Income/(Loss)	183,770.72-	20,790.00	204,560.72-	173,773.69-	188,908.00	362,681.69-
Distributions	183,770.72-	20,790.00	204,560.72-	173,773.69-	188,908.00	362,681.69-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 April 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,375,171.82	3,096,017.62	1,229,995.05	1,049,159.15
Total Revenue	5,375,171.82	3,096,017.62	1,229,995.05	1,049,159.15
Direct NAFI Reimbursement				
Gaming NAFI	2,542,936.95	658,920.55	981,986.90	902,029.50
Total Direct Reimbursement	2,542,936.95	658,920.55	981,986.90	902,029.50
Net Revenue	2,832,234.87	2,437,097.07	248,008.15	147,129.65
Operating Expenses				
Compensation & Benefits	697,039.96	405,576.90	170,886.84	120,576.22
Depreciation Expense	322,645.28	201,274.92	58,963.28	62,407.08
Contractor Fees	5,175.00	2,891.66	1,330.57	952.77
Communications	37,482.06	22,448.41	9,168.77	5,864.88
TDY	28,590.27	7,620.48	17,833.53	3,136.26
PCS	1,048.56	1,003.03	11.70	33.83
IT Expense & Maint	25,822.21	13,831.31	6,912.26	5,078.64
Machine Expense & Maint	199,696.27	11,200.18	121,741.90	66,754.19
Vehicle Expense	4,376.51	2,924.26	606.71	845.54
Training	469.00	352.75	55.09	61.16
(Gain)/Loss on Disposals	19,396.82	19,396.82	.00	.00
Audit-Independent	9,834.50	5,495.29	2,528.57	1,810.64
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	25,541.39	15,081.93	5,097.51	5,361.95
Total Operating Expenses	1,377,117.83	709,097.94	395,136.73	272,883.16
Net Operating Income/(Loss)	1,455,117.04	1,727,999.13	147,128.58-	125,753.51-
Interest Revenue	75,654.89	42,066.55	17,379.86	16,208.48
Non-Operating Inc/(Exp)	8,051.45	6,514.43	1,563.49	26.47-
Net Income/(Loss)	1,538,823.38	1,776,580.11	128,185.23-	109,571.50-
Distributions	1,538,823.38	1,776,580.11	128,185.23-	109,571.50-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 April 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,448,179.52	1,168,441.82	279,737.70	.00
Total Revenue	1,448,179.52	1,168,441.82	279,737.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	429,032.75	243,574.75	185,458.00	.00
Total Direct Reimbursement	429,032.75	243,574.75	185,458.00	.00
Net Revenue	1,019,146.77	924,867.07	94,279.70	.00
Operating Expenses				
Compensation & Benefits	299,269.11	229,017.09	70,252.02	.00
Depreciation Expense	133,691.02	114,356.02	19,335.00	.00
Contractor Fees	2,074.98	1,602.77	472.21	.00
Communications	8,527.86	8,154.41	373.45	.00
TDY	8,402.93	4,338.64	4,064.29	.00
PCS	82.30-	63.57-	18.73-	.00
IT Expense & Maint	10,115.28	7,626.39	2,488.89	.00
Machine Expense & Maint	16,529.58	7,919.56	8,610.02	.00
Vehicle Expense	2,165.48	2,071.04	94.44	.00
Training	270.00	270.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,943.28	3,045.89	897.39	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,813.50	7,566.76	2,246.74	.00
Total Operating Expenses	494,720.72	385,905.00	108,815.72	.00
Net Operating Income/(Loss)	524,426.05	538,962.07	14,536.02-	.00
Interest Revenue	21,194.49	17,006.51	4,187.98	.00
Non-Operating Inc/(Exp)	8,137.55	6,550.23	1,587.32	.00
Net Income/(Loss)	553,758.09	562,518.81	8,760.72-	.00
Distributions	553,758.09	562,518.81	8,760.72-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 April 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,822,816.40	1,796,794.45	26,021.95	.00
Total Revenue	1,822,816.40	1,796,794.45	26,021.95	.00
Direct NAFI Reimbursement				
Gaming NAFI	410,069.20	391,853.85	18,215.35	.00
Total Direct Reimbursement	410,069.20	391,853.85	18,215.35	.00
Net Revenue	1,412,747.20	1,404,940.60	7,806.60	.00
Operating Expenses				
Compensation & Benefits	144,104.00	141,878.61	2,225.39	.00
Depreciation Expense	76,814.78	75,962.23	852.55	.00
Contractor Fees	1,119.44	1,088.89	30.55	.00
Communications	5,444.83	5,430.65	14.18	.00
TDY	2,850.41	2,772.59	77.82	.00
PCS	1,060.59	1,059.50	1.09	.00
IT Expense & Maint	5,318.02	5,163.57	154.45	.00
Machine Expense & Maint	2,887.63	2,816.78	70.85	.00
Vehicle Expense	619.70	617.09	2.61	.00
Training	71.87	69.91	1.96	.00
(Gain)/Loss on Disposals	19,396.82	19,396.82	.00	.00
Audit-Independent	2,127.37	2,069.31	58.06	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,321.15	6,227.88	93.27	.00
Total Operating Expenses	268,136.61	264,553.83	3,582.78	.00
Net Operating Income/(Loss)	1,144,610.59	1,140,386.77	4,223.82	.00
Interest Revenue	24,256.52	23,802.32	454.20	.00
Non-Operating Inc/(Exp)	31.10-	30.25-	.85-	.00
Net Income/(Loss)	1,168,836.01	1,164,158.84	4,677.17	.00
Distributions	1,168,836.01	1,164,158.84	4,677.17	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 April 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,104,175.90	130,781.35	924,235.40	1,049,159.15
Total Revenue	2,104,175.90	130,781.35	924,235.40	1,049,159.15
Direct NAFI Reimbursement				
Gaming NAFI	1,703,835.00	23,491.95	778,313.55	902,029.50
Total Direct Reimbursement	1,703,835.00	23,491.95	778,313.55	902,029.50
Net Revenue	400,340.90	107,289.40	145,921.85	147,129.65
Operating Expenses				
Compensation & Benefits	253,666.85	34,681.20	98,409.43	120,576.22
Depreciation Expense	112,139.48	10,956.67	38,775.73	62,407.08
Contractor Fees	1,980.58	200.00	827.81	952.77
Communications	23,509.37	8,863.35	8,781.14	5,864.88
TDY	17,336.93	509.25	13,691.42	3,136.26
PCS	70.27	7.10	29.34	33.83
IT Expense & Maint	10,388.91	1,041.35	4,268.92	5,078.64
Machine Expense & Maint	180,279.06	463.84	113,061.03	66,754.19
Vehicle Expense	1,591.33	236.13	509.66	845.54
Training	127.13	12.84	53.13	61.16
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,763.85	380.09	1,573.12	1,810.64
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,406.74	1,287.29	2,757.50	5,361.95
Total Operating Expenses	614,260.50	58,639.11	282,738.23	272,883.16
Net Operating Income/(Loss)	213,919.60-	48,650.29	136,816.38-	125,753.51-
Interest Revenue	30,203.88	1,257.72	12,737.68	16,208.48
Non-Operating Inc/(Exp)	55.00-	5.55-	22.98-	26.47-
Net Income/(Loss)	183,770.72-	49,902.46	124,101.68-	109,571.50-
Distributions	183,770.72-	49,902.46	124,101.68-	109,571.50-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Seven Months Ending 30 April 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	37,013,627.07	21,474,702.72	7,835,040.50	7,703,883.85
Total Revenue	37,013,627.07	21,474,702.72	7,835,040.50	7,703,883.85
Direct NAFI Reimbursement				
Gaming NAFI	16,866,042.31	4,343,766.90	6,281,966.70	6,240,308.71
Total Direct Reimbursement	16,866,042.31	4,343,766.90	6,281,966.70	6,240,308.71
Net Revenue	20,147,584.76	17,130,935.82	1,553,073.80	1,463,575.14
Operating Expenses				
Compensation & Benefits	5,005,972.01	2,885,158.21	1,169,137.83	951,675.97
Depreciation Expense	2,052,611.04	1,269,852.28	390,861.36	391,897.40
Contractor Fees	38,974.50	21,322.73	9,926.10	7,725.67
Communications	146,013.32	110,102.82	20,702.25	15,208.25
TDY	285,570.63	134,568.95	108,290.81	42,710.87
PCS	94,843.05	30,077.84	20,572.97	44,192.24
IT Expense & Maint	207,720.74	112,547.64	54,150.88	41,022.22
Machine Expense & Maint	638,822.79	374,889.57	162,654.23	101,278.99
Vehicle Expense	48,358.88	35,005.56	6,035.49	7,317.83
Training	469.00	352.75	55.09	61.16
(Gain)/Loss on Disposals	169,333.94	102,791.04	46,225.77	20,317.13
Audit-Independent	68,841.50	37,914.94	17,441.51	13,485.05
Audit-IMCOM Int Review	19,925.36	10,967.00	5,028.25	3,930.11
Other Expenses	168,255.49	99,389.16	31,911.18	36,955.15
Total Operating Expenses	8,945,712.25	5,224,940.49	2,042,993.72	1,677,778.04
Net Operating Income/(Loss)	11,201,872.51	11,905,995.33	489,919.92-	214,202.90-
Interest Revenue	394,133.26	233,539.08	80,269.65	80,324.53
Non-Operating Inc/(Exp)	8,375.90	9,035.28	1,007.22	1,666.60-
Net Income/(Loss)	11,604,381.67	12,148,569.69	408,643.05-	135,544.97-
Distributions	11,604,381.67	12,148,569.69	408,643.05-	135,544.97-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Seven Months Ending 30 April 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,863,583.02	8,037,025.92	1,826,557.10	.00
Total Revenue	9,863,583.02	8,037,025.92	1,826,557.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,888,597.45	1,613,487.90	1,275,109.55	.00
Total Direct Reimbursement	2,888,597.45	1,613,487.90	1,275,109.55	.00
Net Revenue	6,974,985.57	6,423,538.02	551,447.55	.00
Operating Expenses				
Compensation & Benefits	2,090,928.35	1,615,198.36	475,729.99	.00
Depreciation Expense	860,456.47	720,145.16	140,311.31	.00
Contractor Fees	15,192.97	11,699.41	3,493.56	.00
Communications	61,281.93	57,283.78	3,998.15	.00
TDY	119,170.93	84,077.79	35,093.14	.00
PCS	12,465.75	4,840.18	7,625.57	.00
IT Expense & Maint	79,926.03	60,362.78	19,563.25	.00
Machine Expense & Maint	348,833.99	321,155.20	27,678.79	.00
Vehicle Expense	31,403.44	27,224.34	4,179.10	.00
Training	270.00	270.00	.00	.00
(Gain)/Loss on Disposals	57,230.04	31,807.83	25,422.21	.00
Audit-Independent	26,897.75	20,789.21	6,108.54	.00
Audit-IMCOM Int Review	7,755.57	6,000.99	1,754.58	.00
Other Expenses	62,012.14	47,583.50	14,428.64	.00
Total Operating Expenses	3,773,825.36	3,008,438.53	765,386.83	.00
Net Operating Income/(Loss)	3,201,160.21	3,415,099.49	213,939.28-	.00
Interest Revenue	103,920.76	84,949.12	18,971.64	.00
Non-Operating Inc/(Exp)	13,565.13	11,162.25	2,402.88	.00
Net Income/(Loss)	3,318,646.10	3,511,210.86	192,564.76-	.00
Distributions	3,318,646.10	3,511,210.86	192,564.76-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Seven Months Ending 30 April 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	12,861,759.15	12,669,728.55	192,030.60	.00
Total Revenue	12,861,759.15	12,669,728.55	192,030.60	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,710,690.05	2,576,268.65	134,421.40	.00
Total Direct Reimbursement	2,710,690.05	2,576,268.65	134,421.40	.00
Net Revenue	10,151,069.10	10,093,459.90	57,609.20	.00
Operating Expenses				
Compensation & Benefits	1,045,219.79	1,027,481.88	17,737.91	.00
Depreciation Expense	482,631.59	478,490.34	4,141.25	.00
Contractor Fees	8,357.05	8,128.69	228.36	.00
Communications	38,665.27	38,519.72	145.55	.00
TDY	43,457.19	41,667.74	1,789.45	.00
PCS	22,689.95	22,230.52	459.43	.00
IT Expense & Maint	45,277.18	44,069.80	1,207.38	.00
Machine Expense & Maint	46,529.68	45,760.36	769.32	.00
Vehicle Expense	5,021.94	5,005.25	16.69	.00
Training	71.87	69.91	1.96	.00
(Gain)/Loss on Disposals	30,721.53	30,721.53	.00	.00
Audit-Independent	14,894.68	14,492.34	402.34	.00
Audit-IMCOM Int Review	4,321.87	4,205.70	116.17	.00
Other Expenses	43,300.52	42,934.84	365.68	.00
Total Operating Expenses	1,831,160.11	1,803,778.62	27,381.49	.00
Net Operating Income/(Loss)	8,319,908.99	8,289,681.28	30,227.71	.00
Interest Revenue	141,452.62	139,442.36	2,010.26	.00
Non-Operating Inc/(Exp)	1,852.35-	1,802.81-	49.54-	.00
Net Income/(Loss)	8,459,509.26	8,427,320.83	32,188.43	.00
Distributions	8,459,509.26	8,427,320.83	32,188.43	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Seven Months Ending 30 April 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,288,284.90	767,948.25	5,816,452.80	7,703,883.85
Total Revenue	14,288,284.90	767,948.25	5,816,452.80	7,703,883.85
Direct NAFI Reimbursement				
Gaming NAFI	11,266,754.81	154,010.35	4,872,435.75	6,240,308.71
Total Direct Reimbursement	11,266,754.81	154,010.35	4,872,435.75	6,240,308.71
Net Revenue	3,021,530.09	613,937.90	944,017.05	1,463,575.14
Operating Expenses				
Compensation & Benefits	1,869,823.87	242,477.97	675,669.93	951,675.97
Depreciation Expense	709,522.98	71,216.78	246,408.80	391,897.40
Contractor Fees	15,424.48	1,494.63	6,204.18	7,725.67
Communications	46,066.12	14,299.32	16,558.55	15,208.25
TDY	122,942.51	8,823.42	71,408.22	42,710.87
PCS	59,687.35	3,007.14	12,487.97	44,192.24
IT Expense & Maint	82,517.53	8,115.06	33,380.25	41,022.22
Machine Expense & Maint	243,459.12	7,974.01	134,206.12	101,278.99
Vehicle Expense	11,933.50	2,775.97	1,839.70	7,317.83
Training	127.13	12.84	53.13	61.16
(Gain)/Loss on Disposals	81,382.37	40,261.68	20,803.56	20,317.13
Audit-Independent	27,049.07	2,633.39	10,930.63	13,485.05
Audit-IMCOM Int Review	7,847.92	760.31	3,157.50	3,930.11
Other Expenses	62,942.83	8,870.82	17,116.86	36,955.15
Total Operating Expenses	3,340,726.78	412,723.34	1,250,225.40	1,677,778.04
Net Operating Income/(Loss)	319,196.69-	201,214.56	306,208.35-	214,202.90-
Interest Revenue	148,759.88	9,147.60	59,287.75	80,324.53
Non-Operating Inc/(Exp)	3,336.88-	324.16-	1,346.12-	1,666.60-
Net Income/(Loss)	173,773.69-	210,038.00	248,266.72-	135,544.97-
Distributions	173,773.69-	210,038.00	248,266.72-	135,544.97-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG

Statement of Gaming Revenue

For the Month Ending 30 April 2023

	April Europe	April Korea	April Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	316,788.65	.00	.00	2,085,984.00	.00	.00
Grafenwoehr	124,905.10	.00	.00	952,005.55	.00	.00
Wiesbaden	203,193.70	.00	.00	1,580,141.10	.00	.00
Vicenza	84,121.20	.00	.00	569,353.65	.00	.00
Livorno	.00	.00	.00	73,555.45	.00	.00
Stuttgart	248,879.00	.00	.00	1,459,939.55	.00	.00
Baumholder	51,980.25	.00	.00	388,244.70	.00	.00
Ansbach	61,184.60	.00	.00	483,670.90	.00	.00
Brunssum	10,876.95	.00	.00	70,674.90	.00	.00
AFRC Edelweiss Lodge	40,045.42	.00	.00	147,153.22	.00	.00
Hohenfels	26,466.95	.00	.00	226,302.90	.00	.00
Naples Navy	121,853.65	.00	.00	741,618.85	.00	.00
Sigonella Navy	60,876.70	.00	.00	451,280.75	.00	.00
Rota Navy	83,125.35	.00	.00	563,646.55	.00	.00
Souda Bay Navy	13,882.00	.00	.00	70,010.95	.00	.00
AFRC Dragon Hill Lodge	.00	459,685.70	.00	.00	2,862,314.35	.00
Seoul	.00	24,404.70	.00	.00	122,855.60	.00
Casey & Hovey	.00	131,300.15	.00	.00	1,162,324.55	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	975,030.85	.00	.00	7,086,314.45	.00
Daegu	.00	206,373.05	.00	.00	1,435,919.60	.00
Chinhae Navy	.00	26,021.95	.00	.00	192,030.60	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	123,613.75	.00	.00	716,289.25
Fuji Marines	.00	.00	3,844.00	.00	.00	13,641.00
Sanno Navy	.00	.00	54,323.40	.00	.00	537,370.40
Atsugi Navy	.00	.00	111,709.05	.00	.00	674,281.75
Okinawa	.00	.00	7,167.60	.00	.00	51,659.00
Okinawa Marines	.00	.00	915,492.80	.00	.00	6,650,258.50
Okinawa Navy	.00	.00	35,278.35	.00	.00	207,523.35
Iwakuni Marines	.00	.00	129,822.35	.00	.00	1,039,984.35
Sasebo Navy	.00	.00	224,044.60	.00	.00	1,195,183.40
Yokosuka Navy	.00	.00	490,287.00	.00	.00	3,167,806.90
Singapore Navy	.00	.00	8,593.00	.00	.00	34,287.00
Total Gaming Revenue	1,448,179.52	1,822,816.40	2,104,175.90	9,863,583.02	12,861,759.15	14,288,284.90

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 May 2020

	Current Balance
ASSETS	
Cash	28,486,503.30
Accounts Receivable	188,198.49
Prepaid Expenses	196,731.74
Fixed Assets	44,303,452.85
Less Accum Depreciation	29,965,905.51-
TOTAL ASSETS	43,208,980.87
LIABILITIES	
Accounts Payable	521,739.69
Accrued Liabilities	1,031,653.10
Accrued Salaries	514,901.09
Accrued Leave Payable	531,645.84
Total Liabilities	2,599,939.72
EQUITY	40,609,041.15
TOTAL LIABILITIES & EQUITY	43,208,980.87

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 May 2020

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,794,657.00	5,541,666.00	3,747,009.00-	36,457,900.18	44,519,156.00	8,061,255.82-
Total Revenue	1,794,657.00	5,541,666.00	3,747,009.00-	36,457,900.18	44,519,156.00	8,061,255.82-
Direct NAFI Reimbursement						
Gaming NAFI	344,220.85	2,491,661.00	2,147,440.15-	16,179,257.89	19,977,902.00	3,798,644.11-
Total Direct Reimbursement	344,220.85	2,491,661.00	2,147,440.15-	16,179,257.89	19,977,902.00	3,798,644.11-
Net Revenue	1,450,436.15	3,050,005.00	1,599,568.85-	20,278,642.29	24,541,254.00	4,262,611.71-
Operating Expenses						
Compensation & Benefits	695,014.65	697,720.00	2,705.35-	5,743,910.74	5,927,552.00	183,641.26-
Depreciation Expense	350,821.86	365,950.00	15,128.14-	2,825,060.94	2,937,174.00	112,113.06-
Contractor Fees	5,054.23	8,123.00	3,068.77-	32,154.18	64,984.00	32,829.82-
Communications	17,994.00	14,874.00	3,120.00	119,394.87	118,992.00	402.87
TDY	77.42	36,397.00	36,319.58-	102,798.54	342,271.00	239,472.46-
PCS	2,874.99	6,250.00	3,375.01-	81,111.56	50,000.00	31,111.56
IT Expense & Maint	59,853.64	28,068.00	31,785.64	253,759.15	224,544.00	29,215.15
Machine Expense & Maint	19,409.14	59,543.00	40,133.86-	327,470.09	476,344.00	148,873.91-
Vehicle Expense	1,176.01	6,939.00	5,762.99-	32,891.25	55,512.00	22,620.75-
Training	.00	5,417.00	5,417.00-	5,116.09	43,336.00	38,219.91-
(Gain)/Loss on Disposals	.00	.00	.00	48,038.61	.00	48,038.61
Audit-Independent	9,584.50	10,395.00	810.50-	76,676.00	83,160.00	6,484.00-
Audit-IMCOM Int Review	100.21	3,749.00	3,648.79-	10,592.15	29,992.00	19,399.85-
Other Expenses	27,458.37	24,522.00	2,936.37	216,384.54	196,176.00	20,208.54
Total Operating Expenses	1,189,419.02	1,267,947.00	78,527.98-	9,875,358.71	10,550,037.00	674,678.29-
Net Operating Income/(Loss)	261,017.13	1,782,058.00	1,521,040.87-	10,403,283.58	13,991,217.00	3,587,933.42-
Interest Revenue	13,607.04	25,393.00	11,785.96-	204,347.15	203,144.00	1,203.15
Non-Operating Inc/(Exp)	548.49-	.00	548.49-	29.58-	.00	29.58-
Net Income/(Loss)	274,075.68	1,807,451.00	1,533,375.32-	10,607,601.15	14,194,361.00	3,586,759.85-
Distributions	.00	1,441,501.00	1,441,501.00-	8,497,110.21	11,257,187.00	2,760,076.79-
Net Income/(Loss) After Distributions	274,075.68	365,950.00	91,874.32-	2,110,490.94	2,937,174.00	826,683.06-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 May 2020

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	.00	1,285,624.00	1,285,624.00-	7,888,103.77	10,494,185.00	2,606,081.23-
Total Revenue	.00	1,285,624.00	1,285,624.00-	7,888,103.77	10,494,185.00	2,606,081.23-
Direct NAFI Reimbursement						
Gaming NAFI	.00	370,341.00	370,341.00-	2,196,072.56	3,010,754.00	814,681.44-
Total Direct Reimbursement	.00	370,341.00	370,341.00-	2,196,072.56	3,010,754.00	814,681.44-
Net Revenue	.00	915,283.00	915,283.00-	5,692,031.21	7,483,431.00	1,791,399.79-
Operating Expenses						
Compensation & Benefits	297,877.00	316,152.00	18,275.00-	2,500,928.78	2,707,949.00	207,020.22-
Depreciation Expense	132,546.28	137,401.00	4,854.72-	1,070,398.72	1,102,858.00	32,459.28-
Contractor Fees	1,975.38	3,150.00	1,174.62-	12,661.52	25,200.00	12,538.48-
Communications	10,717.70	5,923.00	4,794.70	57,582.48	47,384.00	10,198.48
TDY	62.18	15,146.00	15,083.82-	52,549.61	151,285.00	98,735.39-
PCS	833.33	2,088.00	1,254.67-	6,733.56	16,704.00	9,970.44-
IT Expense & Maint	23,791.02	11,087.00	12,704.02	104,308.36	88,696.00	15,612.36
Machine Expense & Maint	826.01	22,370.00	21,543.99-	126,674.05	178,960.00	52,285.95-
Vehicle Expense	82.00	3,570.00	3,488.00-	19,896.06	28,560.00	8,663.94-
Training	.00	970.00	970.00-	1,816.60	7,760.00	5,943.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	3,745.94	4,031.00	285.06-	30,179.95	32,248.00	2,068.05-
Audit-IMCOM Int Review	39.17	1,454.00	1,414.83-	4,163.02	11,632.00	7,468.98-
Other Expenses	8,983.96	10,380.00	1,396.04-	85,875.53	83,040.00	2,835.53
Total Operating Expenses	481,479.97	533,722.00	52,242.03-	4,090,177.03	4,482,276.00	392,098.97-
Net Operating Income/(Loss)	481,479.97-	381,561.00	863,040.97-	1,601,854.18	3,001,155.00	1,399,300.82-
Interest Revenue	2,992.19	5,752.00	2,759.81-	48,275.15	46,016.00	2,259.15
Non-Operating Inc/(Exp)	548.49-	.00	548.49-	29.58-	.00	29.58-
Net Income/(Loss)	479,036.27-	387,313.00	866,349.27-	1,650,099.75	3,047,171.00	1,397,071.25-
Distributions	.00	249,912.00	249,912.00-	1,788,343.83	1,944,313.00	155,969.17-
Net Income/(Loss) After Distributions	479,036.27-	137,401.00	616,437.27-	138,244.08-	1,102,858.00	1,241,102.08-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 May 2020

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,794,657.00	2,038,111.00	243,454.00-	14,031,168.21	16,327,134.00	2,295,965.79-
Total Revenue	1,794,657.00	2,038,111.00	243,454.00-	14,031,168.21	16,327,134.00	2,295,965.79-
Direct NAFI Reimbursement						
Gaming NAFI	344,220.85	416,580.00	72,359.15-	2,881,035.80	3,329,677.00	448,641.20-
Total Direct Reimbursement	344,220.85	416,580.00	72,359.15-	2,881,035.80	3,329,677.00	448,641.20-
Net Revenue	1,450,436.15	1,621,531.00	171,094.85-	11,150,132.41	12,997,457.00	1,847,324.59-
Operating Expenses						
Compensation & Benefits	151,305.68	182,106.00	30,800.32-	1,266,917.98	1,537,306.00	270,388.02-
Depreciation Expense	92,615.36	102,797.00	10,181.64-	759,769.41	825,042.00	65,272.59-
Contractor Fees	1,111.30	2,048.00	936.70-	7,271.52	16,384.00	9,112.48-
Communications	4,881.52	6,525.00	1,643.48-	42,408.79	52,200.00	9,791.21-
TDY	5.50	7,400.00	7,394.50-	14,030.41	69,483.00	55,452.59-
PCS	736.93	2,081.00	1,344.07-	27,662.94	16,648.00	11,014.94
IT Expense & Maint	13,246.57	7,183.00	6,063.57	57,431.89	57,464.00	32.11-
Machine Expense & Maint	7,851.28	15,677.00	7,825.72-	97,488.43	125,416.00	27,927.57-
Vehicle Expense	622.93	2,409.00	1,786.07-	4,367.14	19,272.00	14,904.86-
Training	.00	1,831.00	1,831.00-	1,232.13	14,648.00	13,415.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	2,107.40	2,621.00	513.60-	17,341.87	20,968.00	3,626.13-
Audit-IMCOM Int Review	22.03	945.00	922.97-	2,431.86	7,560.00	5,128.14-
Other Expenses	5,212.71	5,760.00	547.29-	52,439.84	46,080.00	6,359.84
Total Operating Expenses	279,719.21	339,383.00	59,663.79-	2,360,125.93	2,808,471.00	448,345.07-
Net Operating Income/(Loss)	1,170,716.94	1,282,148.00	111,431.06-	8,790,006.48	10,188,986.00	1,398,979.52-
Interest Revenue	4,622.31	9,560.00	4,937.69-	70,911.02	76,480.00	5,568.98-
Net Income/(Loss)	1,175,339.25	1,291,708.00	116,368.75-	8,860,917.50	10,265,466.00	1,404,548.50-
Distributions	.00	1,188,911.00	1,188,911.00-	6,697,794.07	9,440,424.00	2,742,629.93-
Net Income/(Loss) After Distributions	1,175,339.25	102,797.00	1,072,542.25	2,163,123.43	825,042.00	1,338,081.43

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 May 2020

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	.00	2,217,931.00	2,217,931.00-	14,538,628.20	17,697,837.00	3,159,208.80-
Total Revenue	.00	2,217,931.00	2,217,931.00-	14,538,628.20	17,697,837.00	3,159,208.80-
Direct NAFI Reimbursement						
Gaming NAFI	.00	1,704,740.00	1,704,740.00-	11,102,149.53	13,637,471.00	2,535,321.47-
Total Direct Reimbursement	.00	1,704,740.00	1,704,740.00-	11,102,149.53	13,637,471.00	2,535,321.47-
Net Revenue	.00	513,191.00	513,191.00-	3,436,478.67	4,060,366.00	623,887.33-
Operating Expenses						
Compensation & Benefits	245,831.97	199,462.00	46,369.97	1,976,063.98	1,682,297.00	293,766.98
Depreciation Expense	125,660.22	125,752.00	91.78-	994,892.81	1,009,274.00	14,381.19-
Contractor Fees	1,967.55	2,925.00	957.45-	12,221.14	23,400.00	11,178.86-
Communications	2,394.78	2,426.00	31.22-	19,403.60	19,408.00	4.40-
TDY	9.74	13,851.00	13,841.26-	36,218.52	121,503.00	85,284.48-
PCS	1,304.73	2,081.00	776.27-	46,715.06	16,648.00	30,067.06
IT Expense & Maint	22,816.05	9,798.00	13,018.05	92,018.90	78,384.00	13,634.90
Machine Expense & Maint	10,731.85	21,496.00	10,764.15-	103,307.61	171,968.00	68,660.39-
Vehicle Expense	471.08	960.00	488.92-	8,628.05	7,680.00	948.05
Training	.00	2,616.00	2,616.00-	2,067.36	20,928.00	18,860.64-
(Gain)/Loss on Disposals	.00	.00	.00	22,298.10	.00	22,298.10
Audit-Independent	3,731.16	3,743.00	11.84-	29,154.18	29,944.00	789.82-
Audit-IMCOM Int Review	39.01	1,350.00	1,310.99-	3,997.27	10,800.00	6,802.73-
Other Expenses	13,261.70	8,382.00	4,879.70	78,069.17	67,056.00	11,013.17
Total Operating Expenses	428,219.84	394,842.00	33,377.84	3,425,055.75	3,259,290.00	165,765.75
Net Operating Income/(Loss)	428,219.84-	118,349.00	546,568.84-	11,422.92	801,076.00	789,653.08-
Interest Revenue	5,992.54	10,081.00	4,088.46-	85,160.98	80,648.00	4,512.98
Net Income/(Loss)	422,227.30-	128,430.00	550,657.30-	96,583.90	881,724.00	785,140.10-
Distributions	.00	2,678.00	2,678.00-	10,972.31	127,550.00-	138,522.31
Net Income/(Loss) After Distributions	422,227.30-	125,752.00	547,979.30-	85,611.59	1,009,274.00	923,662.41-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 May 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,794,657.00	1,778,299.55	16,357.45	.00
Total Revenue	1,794,657.00	1,778,299.55	16,357.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	344,220.85	332,770.65	11,450.20	.00
Total Direct Reimbursement	344,220.85	332,770.65	11,450.20	.00
Net Revenue	1,450,436.15	1,445,528.90	4,907.25	.00
Operating Expenses				
Compensation & Benefits	695,014.65	408,828.26	162,135.90	124,050.49
Depreciation Expense	350,821.86	212,466.68	72,328.09	66,027.09
Contractor Fees	5,054.23	2,839.44	1,197.17	1,017.62
Communications	17,994.00	15,942.02	961.64	1,090.34
TDY	77.42	66.46	5.92	5.04
PCS	2,874.99	1,496.73	703.46	674.80
IT Expense & Maint	59,853.64	33,783.56	14,287.45	11,782.63
Machine Expense & Maint	19,409.14	8,650.41	2,019.33	8,739.40
Vehicle Expense	1,176.01	623.32	262.98	289.71
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,384.50	2,270.26	1,929.74
Audit-IMCOM Int Review	100.21	56.29	23.74	20.18
Other Expenses	27,458.37	13,052.98	5,204.95	9,200.44
Total Operating Expenses	1,189,419.02	703,190.65	261,400.89	224,827.48
Net Operating Income/(Loss)	261,017.13	742,338.25	256,493.64-	224,827.48-
Interest Revenue	13,607.04	7,335.08	3,093.99	3,177.97
Non-Operating Inc/(Exp)	548.49-	443.14-	105.35-	.00
Net Income/(Loss)	274,075.68	749,230.19	253,505.00-	221,649.51-
Net Income/(Loss) After Distributions	274,075.68	749,230.19	253,505.00-	221,649.51-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 May 2020

	Europe	Army	Navy	USMC
Revenue				
Total Revenue	.00	.00	.00	.00
Direct NAFI Reimbursement				
Total Direct Reimbursement	.00	.00	.00	.00
Net Revenue	.00	.00	.00	.00
Operating Expenses				
Compensation & Benefits	297,877.00	240,138.38	57,738.62	.00
Depreciation Expense	132,546.28	107,034.79	25,511.49	.00
Contractor Fees	1,975.38	1,600.61	374.77	.00
Communications	10,717.70	10,493.90	223.80	.00
TDY	62.18	60.33	1.85	.00
PCS	833.33	675.23	158.10	.00
IT Expense & Maint	23,791.02	19,064.33	4,726.69	.00
Machine Expense & Maint	826.01	818.92	7.09	.00
Vehicle Expense	82.00	.00	82.00	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,745.94	3,035.26	710.68	.00
Audit-IMCOM Int Review	39.17	31.74	7.43	.00
Other Expenses	8,983.96	7,235.59	1,748.37	.00
Total Operating Expenses	481,479.97	390,189.08	91,290.89	.00
Net Operating Income/(Loss)	481,479.97-	390,189.08-	91,290.89-	.00
Interest Revenue	2,992.19	2,417.48	574.71	.00
Non-Operating Inc/(Exp)	548.49-	443.14-	105.35-	.00
Net Income/(Loss)	479,036.27-	388,214.74-	90,821.53-	.00
Net Income/(Loss) After Distributions	479,036.27-	388,214.74-	90,821.53-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 May 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,794,657.00	1,778,299.55	16,357.45	.00
Total Revenue	1,794,657.00	1,778,299.55	16,357.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	344,220.85	332,770.65	11,450.20	.00
Total Direct Reimbursement	344,220.85	332,770.65	11,450.20	.00
Net Revenue	1,450,436.15	1,445,528.90	4,907.25	.00
Operating Expenses				
Compensation & Benefits	151,305.68	147,860.33	3,445.35	.00
Depreciation Expense	92,615.36	91,624.18	991.18	.00
Contractor Fees	1,111.30	1,085.28	26.02	.00
Communications	4,881.52	4,840.55	40.97	.00
TDY	5.50	5.37	.13	.00
PCS	736.93	719.67	17.26	.00
IT Expense & Maint	13,246.57	12,941.40	305.17	.00
Machine Expense & Maint	7,851.28	7,665.53	185.75	.00
Vehicle Expense	622.93	617.48	5.45	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,107.40	2,058.05	49.35	.00
Audit-IMCOM Int Review	22.03	21.51	.52	.00
Other Expenses	5,212.71	5,105.14	107.57	.00
Total Operating Expenses	279,719.21	274,544.49	5,174.72	.00
Net Operating Income/(Loss)	1,170,716.94	1,170,984.41	267.47-	.00
Interest Revenue	4,622.31	4,534.20	88.11	.00
Net Income/(Loss)	1,175,339.25	1,175,518.61	179.36-	.00
Net Income/(Loss) After Distributions	1,175,339.25	1,175,518.61	179.36-	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 May 2020

	Japan	Army	Navy	USMC
Revenue				
Total Revenue	.00	.00	.00	.00
Direct NAFI Reimbursement				
Total Direct Reimbursement	.00	.00	.00	.00
Net Revenue	.00	.00	.00	.00
Operating Expenses				
Compensation & Benefits	245,831.97	20,829.55	100,951.93	124,050.49
Depreciation Expense	125,660.22	13,807.71	45,825.42	66,027.09
Contractor Fees	1,967.55	153.55	796.38	1,017.62
Communications	2,394.78	607.57	696.87	1,090.34
TDY	9.74	.76	3.94	5.04
PCS	1,304.73	101.83	528.10	674.80
IT Expense & Maint	22,816.05	1,777.83	9,255.59	11,782.63
Machine Expense & Maint	10,731.85	165.96	1,826.49	8,739.40
Vehicle Expense	471.08	5.84	175.53	289.71
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,731.16	291.19	1,510.23	1,929.74
Audit-IMCOM Int Review	39.01	3.04	15.79	20.18
Other Expenses	13,261.70	712.25	3,349.01	9,200.44
Total Operating Expenses	428,219.84	38,457.08	164,935.28	224,827.48
Net Operating Income/(Loss)	428,219.84-	38,457.08-	164,935.28-	224,827.48-
Interest Revenue	5,992.54	383.40	2,431.17	3,177.97
Net Income/(Loss)	422,227.30-	38,073.68-	162,504.11-	221,649.51-
Net Income/(Loss) After Distributions	422,227.30-	38,073.68-	162,504.11-	221,649.51-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eight Months Ending 31 May 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	36,457,900.18	21,285,886.22	7,080,917.41	8,091,096.55
Total Revenue	36,457,900.18	21,285,886.22	7,080,917.41	8,091,096.55
Direct NAFI Reimbursement				
Gaming NAFI	16,179,257.89	4,188,178.83	5,588,767.43	6,402,311.63
Total Direct Reimbursement	16,179,257.89	4,188,178.83	5,588,767.43	6,402,311.63
Net Revenue	20,278,642.29	17,097,707.39	1,492,149.98	1,688,784.92
Operating Expenses				
Compensation & Benefits	5,743,910.74	3,381,003.75	1,354,328.37	1,008,578.62
Depreciation Expense	2,825,060.94	1,724,398.33	578,203.29	522,459.32
Contractor Fees	32,154.18	18,059.29	7,744.25	6,350.64
Communications	119,394.87	102,552.44	8,213.78	8,628.65
TDY	102,798.54	51,976.82	37,483.35	13,338.37
PCS	81,111.56	35,885.00	21,054.57	24,171.99
IT Expense & Maint	253,759.15	146,649.13	59,536.76	47,573.26
Machine Expense & Maint	327,470.09	210,553.66	64,867.64	52,048.79
Vehicle Expense	32,891.25	22,117.18	5,493.06	5,281.01
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	48,038.61	23,214.45	16,682.43	8,141.73
Audit-Independent	76,676.00	43,074.80	18,448.34	15,152.86
Audit-IMCOM Int Review	10,592.15	5,965.78	2,538.77	2,087.60
Other Expenses	216,384.54	127,295.31	45,073.26	44,015.97
Total Operating Expenses	9,875,358.71	5,895,535.66	2,220,922.35	1,758,900.70
Net Operating Income/(Loss)	10,403,283.58	11,202,171.73	728,772.37-	70,115.78-
Interest Revenue	204,347.15	115,559.25	40,238.76	48,549.14
Non-Operating Inc/(Exp)	29.58-	5.93-	23.65-	.00
Net Income/(Loss)	10,607,601.15	11,317,725.05	688,557.26-	21,566.64-
Distributions	8,497,110.21	9,274,510.61	648,805.33-	128,595.07-
Net Income/(Loss) After Distributions	2,110,490.94	2,043,214.44	39,751.93-	107,028.43

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eight Months Ending 31 May 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,888,103.77	6,580,229.57	1,307,874.20	.00
Total Revenue	7,888,103.77	6,580,229.57	1,307,874.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,196,072.56	1,289,506.88	906,565.68	.00
Total Direct Reimbursement	2,196,072.56	1,289,506.88	906,565.68	.00
Net Revenue	5,692,031.21	5,290,722.69	401,308.52	.00
Operating Expenses				
Compensation & Benefits	2,500,928.78	1,989,334.56	511,594.22	.00
Depreciation Expense	1,070,398.72	864,164.13	206,234.59	.00
Contractor Fees	12,661.52	10,022.43	2,639.09	.00
Communications	57,582.48	55,674.38	1,908.10	.00
TDY	52,549.61	36,508.23	16,041.38	.00
PCS	6,733.56	5,280.86	1,452.70	.00
IT Expense & Maint	104,308.36	83,498.50	20,809.86	.00
Machine Expense & Maint	126,674.05	104,587.06	22,086.99	.00
Vehicle Expense	19,896.06	17,312.99	2,583.07	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	30,179.95	23,906.15	6,273.80	.00
Audit-IMCOM Int Review	4,163.02	3,286.32	876.70	.00
Other Expenses	85,875.53	69,471.39	16,404.14	.00
Total Operating Expenses	4,090,177.03	3,277,376.84	812,800.19	.00
Net Operating Income/(Loss)	1,601,854.18	2,013,345.85	411,491.67-	.00
Interest Revenue	48,275.15	40,496.49	7,778.66	.00
Non-Operating Inc/(Exp)	29.58-	5.93-	23.65-	.00
Net Income/(Loss)	1,650,099.75	2,053,836.41	403,736.66-	.00
Distributions	1,788,343.83	2,172,550.81	384,206.98-	.00
Net Income/(Loss) After Distributions	138,244.08-	118,714.40-	19,529.68-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eight Months Ending 31 May 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,031,168.21	13,795,467.45	235,700.76	.00
Total Revenue	14,031,168.21	13,795,467.45	235,700.76	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,881,035.80	2,719,166.10	161,869.70	.00
Total Direct Reimbursement	2,881,035.80	2,719,166.10	161,869.70	.00
Net Revenue	11,150,132.41	11,076,301.35	73,831.06	.00
Operating Expenses				
Compensation & Benefits	1,266,917.98	1,236,582.93	30,335.05	.00
Depreciation Expense	759,769.41	751,815.30	7,954.11	.00
Contractor Fees	7,271.52	7,109.08	162.44	.00
Communications	42,408.79	42,071.40	337.39	.00
TDY	14,030.41	13,722.07	308.34	.00
PCS	27,662.94	27,043.47	619.47	.00
IT Expense & Maint	57,431.89	56,206.21	1,225.68	.00
Machine Expense & Maint	97,488.43	96,055.96	1,432.47	.00
Vehicle Expense	4,367.14	4,232.60	134.54	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	17,341.87	16,954.33	387.54	.00
Audit-IMCOM Int Review	2,431.86	2,378.58	53.28	.00
Other Expenses	52,439.84	51,491.41	948.43	.00
Total Operating Expenses	2,360,125.93	2,315,991.41	44,134.52	.00
Net Operating Income/(Loss)	8,790,006.48	8,760,309.94	29,696.54	.00
Interest Revenue	70,911.02	70,108.65	802.37	.00
Net Income/(Loss)	8,860,917.50	8,830,418.59	30,498.91	.00
Distributions	6,697,794.07	6,676,195.93	21,598.14	.00
Net Income/(Loss) After Distributions	2,163,123.43	2,154,222.66	8,900.77	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eight Months Ending 31 May 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,538,628.20	910,189.20	5,537,342.45	8,091,096.55
Total Revenue	14,538,628.20	910,189.20	5,537,342.45	8,091,096.55
Direct NAFI Reimbursement				
Gaming NAFI	11,102,149.53	179,505.85	4,520,332.05	6,402,311.63
Total Direct Reimbursement	11,102,149.53	179,505.85	4,520,332.05	6,402,311.63
Net Revenue	3,436,478.67	730,683.35	1,017,010.40	1,688,784.92
Operating Expenses				
Compensation & Benefits	1,976,063.98	155,086.26	812,399.10	1,008,578.62
Depreciation Expense	994,892.81	108,418.90	364,014.59	522,459.32
Contractor Fees	12,221.14	927.78	4,942.72	6,350.64
Communications	19,403.60	4,806.66	5,968.29	8,628.65
TDY	36,218.52	1,746.52	21,133.63	13,338.37
PCS	46,715.06	3,560.67	18,982.40	24,171.99
IT Expense & Maint	92,018.90	6,944.42	37,501.22	47,573.26
Machine Expense & Maint	103,307.61	9,910.64	41,348.18	52,048.79
Vehicle Expense	8,628.05	571.59	2,775.45	5,281.01
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	22,298.10	1,189.96	12,966.41	8,141.73
Audit-Independent	29,154.18	2,214.32	11,787.00	15,152.86
Audit-IMCOM Int Review	3,997.27	300.88	1,608.79	2,087.60
Other Expenses	78,069.17	6,332.51	27,720.69	44,015.97
Total Operating Expenses	3,425,055.75	302,167.41	1,363,987.64	1,758,900.70
Net Operating Income/(Loss)	11,422.92	428,515.94	346,977.24-	70,115.78-
Interest Revenue	85,160.98	4,954.11	31,657.73	48,549.14
Net Income/(Loss)	96,583.90	433,470.05	315,319.51-	21,566.64-
Distributions	10,972.31	425,763.87	286,196.49-	128,595.07-
Net Income/(Loss) After Distributions	85,611.59	7,706.18	29,123.02-	107,028.43

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 May 2020

	May Europe	May Korea	May Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	1,607,114.40	.00	.00
Grafenwoehr	.00	.00	.00	1,066,236.50	.00	.00
Wiesbaden	.00	.00	.00	1,476,640.30	.00	.00
Vicenza	.00	.00	.00	406,448.85	.00	.00
Livorno	.00	.00	.00	6,352.35	.00	.00
Stuttgart	.00	.00	.00	891,958.95	.00	.00
Baumholder	.00	.00	.00	335,735.60	.00	.00
Ansbach	.00	.00	.00	311,903.85	.00	.00
Schinnen	.00	.00	.00	41,837.70	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	156,607.87	.00	.00
Hohenfels	.00	.00	.00	279,393.20	.00	.00
Naples Navy	.00	.00	.00	483,735.90	.00	.00
Sigonella Navy	.00	.00	.00	338,536.70	.00	.00
Rota Navy	.00	.00	.00	426,711.60	.00	.00
Souda Bay Navy	.00	.00	.00	58,890.00	.00	.00
AFRC Dragon Hill Lodge	.00	484,393.00	.00	.00	3,538,221.85	.00
Seoul	.00	55,910.50	.00	.00	537,052.75	.00
Casey & Hovey	.00	170,054.95	.00	.00	1,632,397.40	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,020,865.25	.00	.00	6,596,189.10	.00
Daegu	.00	47,075.85	.00	.00	1,491,606.35	.00
Chinhae Navy	.00	16,357.45	.00	.00	235,700.76	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	.00	.00	.00	869,277.20
Fuji Marines	.00	.00	.00	.00	.00	5,405.25
Sanno Navy	.00	.00	.00	.00	.00	567,302.65
Atsugi Navy	.00	.00	.00	.00	.00	715,315.25
Okinawa	.00	.00	.00	.00	.00	40,912.00
Okinawa Marines	.00	.00	.00	.00	.00	6,795,015.15
Okinawa Navy	.00	.00	.00	.00	.00	186,960.50
Iwakuni Marines	.00	.00	.00	.00	.00	1,290,676.15
Sasebo Navy	.00	.00	.00	.00	.00	1,278,218.00
Yokosuka Navy	.00	.00	.00	.00	.00	2,756,433.10
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	.00	1,794,657.00	.00	7,888,103.77	14,031,168.21	14,538,628.20

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 May 2021

	Current Balance
ASSETS	
Cash	35,430,058.22
Accounts Receivable	87,024.02
Prepaid Expenses	260,163.83
Fixed Assets	44,523,261.01
Less Accum Depreciation	32,791,431.55-
TOTAL ASSETS	47,509,075.53
LIABILITIES	
Accounts Payable	440,138.07
Distributions Payable	873,756.77
Accrued Liabilities	1,542,349.19
Accrued Salaries	545,686.17
Accrued Leave Payable	591,246.40
Total Liabilities	3,993,176.60
EQUITY	43,515,898.93
TOTAL LIABILITIES & EQUITY	47,509,075.53

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 May 2021

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,640,959.30	4,205,475.00	435,484.30	36,292,763.92	33,081,541.00	3,211,222.92
Total Revenue	4,640,959.30	4,205,475.00	435,484.30	36,292,763.92	33,081,541.00	3,211,222.92
Direct NAFI Reimbursement						
Gaming NAFI	2,176,830.15	1,951,020.00	225,810.15	16,627,196.30	15,528,543.00	1,098,653.30
Total Direct Reimbursement	2,176,830.15	1,951,020.00	225,810.15	16,627,196.30	15,528,543.00	1,098,653.30
Net Revenue	2,464,129.15	2,254,455.00	209,674.15	19,665,567.62	17,552,998.00	2,112,569.62
Operating Expenses						
Compensation & Benefits	720,886.09	723,687.00	2,800.91-	5,840,436.16	6,118,679.00	278,242.84-
Depreciation Expense	356,417.81	371,559.00	15,141.19-	2,933,149.09	2,972,472.00	39,322.91-
Contractor Fees	.00	4,351.00	4,351.00-	3,421.00	34,808.00	31,387.00-
Communications	19,810.86	15,067.00	4,743.86	180,382.71	120,536.00	59,846.71
TDY	511.50	53,560.00	53,048.50-	40,116.55	303,997.00	263,880.45-
PCS	2,874.99	13,218.00	10,343.01-	7,528.38-	105,744.00	113,272.38-
IT Expense & Maint	40,342.63	35,401.00	4,941.63	210,390.59	283,208.00	72,817.41-
Machine Expense & Maint	67,840.21	50,820.00	17,020.21	604,545.14	406,560.00	197,985.14
Vehicle Expense	11,222.22	5,403.00	5,819.22	43,062.68	43,224.00	161.32-
Training	864.00	6,350.00	5,486.00-	1,324.00	70,000.00	68,676.00-
(Gain)/Loss on Disposals	.00	.00	.00	1,238.56	.00	1,238.56
Audit-Independent	9,251.17	9,252.00	.83-	74,009.32	74,016.00	6.68-
Audit-IMCOM Int Review	3,861.09	1,592.00	2,269.09	12,494.02	12,736.00	241.98-
Other Expenses	26,140.24	28,895.00	2,754.76-	204,522.50	231,160.00	26,637.50-
Total Operating Expenses	1,260,022.81	1,319,155.00	59,132.19-	10,141,563.94	10,777,140.00	635,576.06-
Net Operating Income/(Loss)	1,204,106.34	935,300.00	268,806.34	9,524,003.68	6,775,858.00	2,748,145.68
Interest Revenue	23,596.07	31,017.00	7,420.93-	177,944.19	248,136.00	70,191.81-
Non-Operating Inc/(Exp)	2,472.17	.00	2,472.17	11,614.93	.00	11,614.93
Net Income/(Loss)	1,230,174.58	966,317.00	263,857.58	9,713,562.80	7,023,994.00	2,689,568.80
Distributions	873,756.77	594,758.00	278,998.77	7,088,266.27	4,051,522.00	3,036,744.27
Net Income/(Loss) After Distributions	356,417.81	371,559.00	15,141.19-	2,625,296.53	2,972,472.00	347,175.47-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 May 2021

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,043,197.90	1,022,458.00	20,739.90	5,783,481.12	7,904,713.00	2,121,231.88-
Total Revenue	1,043,197.90	1,022,458.00	20,739.90	5,783,481.12	7,904,713.00	2,121,231.88-
Direct NAFI Reimbursement						
Gaming NAFI	288,431.65	288,912.00	480.35-	1,645,054.60	2,233,602.00	588,547.40-
Total Direct Reimbursement	288,431.65	288,912.00	480.35-	1,645,054.60	2,233,602.00	588,547.40-
Net Revenue	754,766.25	733,546.00	21,220.25	4,138,426.52	5,671,111.00	1,532,684.48-
Operating Expenses						
Compensation & Benefits	294,794.47	324,988.00	30,193.53-	2,421,177.70	2,745,327.00	324,149.30-
Depreciation Expense	134,241.20	140,858.00	6,616.80-	1,108,587.84	1,126,864.00	18,276.16-
Contractor Fees	.00	1,717.00	1,717.00-	1,372.08	13,736.00	12,363.92-
Communications	10,834.55	6,720.00	4,114.55	91,287.84	53,760.00	37,527.84
TDY	324.44	29,896.00	29,571.56-	32,440.89	162,574.00	130,133.11-
PCS	833.33	887.00	53.67-	8,809.77-	7,096.00	15,905.77-
IT Expense & Maint	16,012.52	14,798.00	1,214.52	84,755.69	118,384.00	33,628.31-
Machine Expense & Maint	41,918.82	21,487.00	20,431.82	253,424.91	171,896.00	81,528.91
Vehicle Expense	4,612.37	3,456.00	1,156.37	24,704.61	27,648.00	2,943.39-
Training	549.00	2,398.00	1,849.00-	728.45	29,164.00	28,435.55-
(Gain)/Loss on Disposals	.00	.00	.00	1,238.56	.00	1,238.56
Audit-Independent	3,595.24	3,650.00	54.76-	29,148.23	29,200.00	51.77-
Audit-IMCOM Int Review	1,500.52	626.00	874.52	4,889.97	5,008.00	118.03-
Other Expenses	10,286.50	11,881.00	1,594.50-	77,484.72	95,048.00	17,563.28-
Total Operating Expenses	519,502.96	563,362.00	43,859.04-	4,122,431.72	4,585,705.00	463,273.28-
Net Operating Income/(Loss)	235,263.29	170,184.00	65,079.29	15,994.80	1,085,406.00	1,069,411.20-
Interest Revenue	3,242.10	7,407.00	4,164.90-	33,229.64	59,256.00	26,026.36-
Non-Operating Inc/(Exp)	2,562.60	.00	2,562.60	12,197.30	.00	12,197.30
Net Income/(Loss)	241,067.99	177,591.00	63,476.99	61,421.74	1,144,662.00	1,083,240.26-
Distributions	106,826.79	107,473.00	646.21-	602,138.76-	677,199.00	1,279,337.76-
Net Income/(Loss) After Distributions	134,241.20	70,118.00	64,123.20	663,560.50	467,463.00	196,097.50

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 May 2021

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,853,907.80	1,430,024.00	423,883.80	15,336,602.15	11,055,646.00	4,280,956.15
Total Revenue	1,853,907.80	1,430,024.00	423,883.80	15,336,602.15	11,055,646.00	4,280,956.15
Direct NAFI Reimbursement						
Gaming NAFI	420,457.05	291,798.00	128,659.05	3,225,576.45	2,255,917.00	969,659.45
Total Direct Reimbursement	420,457.05	291,798.00	128,659.05	3,225,576.45	2,255,917.00	969,659.45
Net Revenue	1,433,450.75	1,138,226.00	295,224.75	12,111,025.70	8,799,729.00	3,311,296.70
Operating Expenses						
Compensation & Benefits	167,907.89	187,221.00	19,313.11-	1,328,182.00	1,584,171.00	255,989.00-
Depreciation Expense	89,852.67	100,618.00	10,765.33-	748,912.26	804,944.00	56,031.74-
Contractor Fees	.00	992.00	992.00-	768.12	7,936.00	7,167.88-
Communications	5,924.69	5,778.00	146.69	53,267.40	46,224.00	7,043.40
TDY	72.06	9,358.00	9,285.94-	2,920.31	40,915.00	37,994.69-
PCS	786.49	4,593.00	3,806.51-	954.58-	36,744.00	37,698.58-
IT Expense & Maint	9,203.87	8,071.00	1,132.87	46,920.44	64,568.00	17,647.56-
Machine Expense & Maint	7,191.87	15,567.00	8,375.13-	122,790.22	124,536.00	1,745.78-
Vehicle Expense	395.71	616.00	220.29-	3,535.91	4,928.00	1,392.09-
Training	63.56	1,539.00	1,475.44-	169.45	15,438.00	15,268.55-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,178.77	2,112.00	66.77	16,978.24	16,896.00	82.24
Audit-IMCOM Int Review	909.35	368.00	541.35	2,901.65	2,944.00	42.35-
Other Expenses	6,537.79	7,160.00	622.21-	50,735.33	57,280.00	6,544.67-
Total Operating Expenses	291,024.72	343,993.00	52,968.28-	2,377,126.75	2,807,524.00	430,397.25-
Net Operating Income/(Loss)	1,142,426.03	794,233.00	348,193.03	9,733,898.95	5,992,205.00	3,741,693.95
Interest Revenue	10,571.04	10,797.00	225.96-	77,461.42	86,376.00	8,914.58-
Non-Operating Inc/(Exp)	34.84-	.00	34.84-	220.88-	.00	220.88-
Net Income/(Loss)	1,152,962.23	805,030.00	347,932.23	9,811,139.49	6,078,581.00	3,732,558.49
Distributions	1,063,109.56	487,285.00	575,824.56	8,636,157.85	3,374,193.00	5,261,964.85
Net Income/(Loss) After Distributions	89,852.67	317,745.00	227,892.33-	1,174,981.64	2,704,388.00	1,529,406.36-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 May 2021

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,743,853.60	1,752,993.00	9,139.40-	15,172,680.65	14,121,182.00	1,051,498.65
Total Revenue	1,743,853.60	1,752,993.00	9,139.40-	15,172,680.65	14,121,182.00	1,051,498.65
Direct NAFI Reimbursement						
Gaming NAFI	1,467,941.45	1,370,310.00	97,631.45	11,756,565.25	11,039,024.00	717,541.25
Total Direct Reimbursement	1,467,941.45	1,370,310.00	97,631.45	11,756,565.25	11,039,024.00	717,541.25
Net Revenue	275,912.15	382,683.00	106,770.85-	3,416,115.40	3,082,158.00	333,957.40
Operating Expenses						
Compensation & Benefits	258,183.73	211,478.00	46,705.73	2,091,076.46	1,789,181.00	301,895.46
Depreciation Expense	132,323.94	130,083.00	2,240.94	1,075,648.99	1,040,664.00	34,984.99
Contractor Fees	.00	1,642.00	1,642.00-	1,280.80	13,136.00	11,855.20-
Communications	3,051.62	2,569.00	482.62	35,827.47	20,552.00	15,275.47
TDY	115.00	14,306.00	14,191.00-	4,755.35	100,508.00	95,752.65-
PCS	1,255.17	7,738.00	6,482.83-	2,235.97	61,904.00	59,668.03-
IT Expense & Maint	15,126.24	12,532.00	2,594.24	78,714.46	100,256.00	21,541.54-
Machine Expense & Maint	18,729.52	13,766.00	4,963.52	228,330.01	110,128.00	118,202.01
Vehicle Expense	6,214.14	1,331.00	4,883.14	14,822.16	10,648.00	4,174.16
Training	251.44	2,413.00	2,161.56-	426.10	25,398.00	24,971.90-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,477.16	3,490.00	12.84-	27,882.85	27,920.00	37.15-
Audit-IMCOM Int Review	1,451.22	598.00	853.22	4,702.40	4,784.00	81.60-
Other Expenses	9,315.95	9,854.00	538.05-	76,302.45	78,832.00	2,529.55-
Total Operating Expenses	449,495.13	411,800.00	37,695.13	3,642,005.47	3,383,911.00	258,094.47
Net Operating Income/(Loss)	173,582.98-	29,117.00-	144,465.98-	225,890.07-	301,753.00-	75,862.93
Interest Revenue	9,782.93	12,813.00	3,030.07-	67,253.13	102,504.00	35,250.87-
Non-Operating Inc/(Exp)	55.59-	.00	55.59-	361.49-	.00	361.49-
Net Income/(Loss)	163,855.64-	16,304.00-	147,551.64-	158,998.43-	199,249.00-	40,250.57
Distributions	296,179.58-	.00	296,179.58-	945,752.82-	130.00	945,882.82-
Net Income/(Loss) After Distributions	132,323.94	16,304.00-	148,627.94	786,754.39	199,379.00-	986,133.39

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 May 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,640,959.30	2,788,114.15	892,854.35	959,990.80
Total Revenue	4,640,959.30	2,788,114.15	892,854.35	959,990.80
Direct NAFI Reimbursement				
Gaming NAFI	2,176,830.15	591,284.10	783,792.70	801,753.35
Total Direct Reimbursement	2,176,830.15	591,284.10	783,792.70	801,753.35
Net Revenue	2,464,129.15	2,196,830.05	109,061.65	158,237.45
Operating Expenses				
Compensation & Benefits	720,886.09	425,820.78	163,724.69	131,340.62
Depreciation Expense	356,417.81	212,666.87	74,433.02	69,317.92
Contractor Fees	.00	.00	.00	.00
Communications	19,810.86	16,802.19	1,520.92	1,487.75
TDY	511.50	340.72	113.03	57.75
PCS	2,874.99	1,544.43	700.30	630.26
IT Expense & Maint	40,342.63	22,854.57	9,902.51	7,585.55
Machine Expense & Maint	67,840.21	50,675.94	14,624.31	2,539.96
Vehicle Expense	11,222.22	5,210.18	1,102.39	4,909.65
Training	864.00	619.74	43.32	200.94
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,311.69	2,193.53	1,745.95
Audit-IMCOM Int Review	3,861.09	2,216.91	915.48	728.70
Other Expenses	26,140.24	15,690.31	5,726.47	4,723.46
Total Operating Expenses	1,260,022.81	759,754.33	274,999.97	225,268.51
Net Operating Income/(Loss)	1,204,106.34	1,437,075.72	165,938.32-	67,031.06-
Interest Revenue	23,596.07	14,029.62	4,210.84	5,355.61
Non-Operating Inc/(Exp)	2,472.17	2,044.62	455.48	27.93-
Net Income/(Loss)	1,230,174.58	1,453,149.96	161,272.00-	61,703.38-
Distributions	873,756.77	1,240,483.09	235,705.02-	131,021.30-
Net Income/(Loss) After Distributions	356,417.81	212,666.87	74,433.02	69,317.92

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 May 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,043,197.90	867,125.65	176,072.25	.00
Total Revenue	1,043,197.90	867,125.65	176,072.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	288,431.65	181,352.10	107,079.55	.00
Total Direct Reimbursement	288,431.65	181,352.10	107,079.55	.00
Net Revenue	754,766.25	685,773.55	68,992.70	.00
Operating Expenses				
Compensation & Benefits	294,794.47	239,988.35	54,806.12	.00
Depreciation Expense	134,241.20	109,587.30	24,653.90	.00
Contractor Fees	.00	.00	.00	.00
Communications	10,834.55	10,280.02	554.53	.00
TDY	324.44	260.53	63.91	.00
PCS	833.33	669.17	164.16	.00
IT Expense & Maint	16,012.52	12,615.61	3,396.91	.00
Machine Expense & Maint	41,918.82	39,820.24	2,098.58	.00
Vehicle Expense	4,612.37	4,553.05	59.32	.00
Training	549.00	549.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,595.24	2,887.01	708.23	.00
Audit-IMCOM Int Review	1,500.52	1,204.93	295.59	.00
Other Expenses	10,286.50	8,513.84	1,772.66	.00
Total Operating Expenses	519,502.96	430,929.05	88,573.91	.00
Net Operating Income/(Loss)	235,263.29	254,844.50	19,581.21-	.00
Interest Revenue	3,242.10	2,635.10	607.00	.00
Non-Operating Inc/(Exp)	2,562.60	2,083.39	479.21	.00
Net Income/(Loss)	241,067.99	259,562.99	18,495.00-	.00
Distributions	106,826.79	149,975.69	43,148.90-	.00
Net Income/(Loss) After Distributions	134,241.20	109,587.30	24,653.90	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 May 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,853,907.80	1,789,961.55	63,946.25	.00
Total Revenue	1,853,907.80	1,789,961.55	63,946.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	420,457.05	382,327.10	38,129.95	.00
Total Direct Reimbursement	420,457.05	382,327.10	38,129.95	.00
Net Revenue	1,433,450.75	1,407,634.45	25,816.30	.00
Operating Expenses				
Compensation & Benefits	167,907.89	163,851.97	4,055.92	.00
Depreciation Expense	89,852.67	89,023.47	829.20	.00
Contractor Fees	.00	.00	.00	.00
Communications	5,924.69	5,875.25	49.44	.00
TDY	72.06	70.43	1.63	.00
PCS	786.49	768.74	17.75	.00
IT Expense & Maint	9,203.87	8,982.60	221.27	.00
Machine Expense & Maint	7,191.87	7,096.74	95.13	.00
Vehicle Expense	395.71	384.19	11.52	.00
Training	63.56	62.13	1.43	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,178.77	2,129.59	49.18	.00
Audit-IMCOM Int Review	909.35	888.82	20.53	.00
Other Expenses	6,537.79	6,407.06	130.73	.00
Total Operating Expenses	291,024.72	285,540.99	5,483.73	.00
Net Operating Income/(Loss)	1,142,426.03	1,122,093.46	20,332.57	.00
Interest Revenue	10,571.04	10,407.09	163.95	.00
Non-Operating Inc/(Exp)	34.84-	34.05-	.79-	.00
Net Income/(Loss)	1,152,962.23	1,132,466.50	20,495.73	.00
Distributions	1,063,109.56	1,043,443.03	19,666.53	.00
Net Income/(Loss) After Distributions	89,852.67	89,023.47	829.20	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 May 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,743,853.60	131,026.95	652,835.85	959,990.80
Total Revenue	1,743,853.60	131,026.95	652,835.85	959,990.80
Direct NAFI Reimbursement				
Gaming NAFI	1,467,941.45	27,604.90	638,583.20	801,753.35
Total Direct Reimbursement	1,467,941.45	27,604.90	638,583.20	801,753.35
Net Revenue	275,912.15	103,422.05	14,252.65	158,237.45
Operating Expenses				
Compensation & Benefits	258,183.73	21,980.46	104,862.65	131,340.62
Depreciation Expense	132,323.94	14,056.10	48,949.92	69,317.92
Contractor Fees	.00	.00	.00	.00
Communications	3,051.62	646.92	916.95	1,487.75
TDY	115.00	9.76	47.49	57.75
PCS	1,255.17	106.52	518.39	630.26
IT Expense & Maint	15,126.24	1,256.36	6,284.33	7,585.55
Machine Expense & Maint	18,729.52	3,758.96	12,430.60	2,539.96
Vehicle Expense	6,214.14	272.94	1,031.55	4,909.65
Training	251.44	8.61	41.89	200.94
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,477.16	295.09	1,436.12	1,745.95
Audit-IMCOM Int Review	1,451.22	123.16	599.36	728.70
Other Expenses	9,315.95	769.41	3,823.08	4,723.46
Total Operating Expenses	449,495.13	43,284.29	180,942.33	225,268.51
Net Operating Income/(Loss)	173,582.98-	60,137.76	166,689.68-	67,031.06-
Interest Revenue	9,782.93	987.43	3,439.89	5,355.61
Non-Operating Inc/(Exp)	55.59-	4.72-	22.94-	27.93-
Net Income/(Loss)	163,855.64-	61,120.47	163,272.73-	61,703.38-
Distributions	296,179.58-	47,064.37	212,222.65-	131,021.30-
Net Income/(Loss) After Distributions	132,323.94	14,056.10	48,949.92	69,317.92

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eight Months Ending 31 May 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	36,292,763.92	21,070,721.37	6,740,126.20	8,481,916.35
Total Revenue	36,292,763.92	21,070,721.37	6,740,126.20	8,481,916.35
Direct NAFI Reimbursement				
Gaming NAFI	16,627,196.30	4,256,144.50	5,555,966.00	6,815,085.80
Total Direct Reimbursement	16,627,196.30	4,256,144.50	5,555,966.00	6,815,085.80
Net Revenue	19,665,567.62	16,814,576.87	1,184,160.20	1,666,830.55
Operating Expenses				
Compensation & Benefits	5,840,436.16	3,456,568.80	1,316,658.76	1,067,208.60
Depreciation Expense	2,933,149.09	1,764,343.21	605,839.40	562,966.48
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	180,382.71	143,425.34	19,479.54	17,477.83
TDY	40,116.55	35,178.92	2,526.00	2,411.63
PCS	7,528.38-	11,304.00-	514.37	3,261.25
IT Expense & Maint	210,390.59	118,684.91	52,055.26	39,650.42
Machine Expense & Maint	604,545.14	354,878.64	122,773.16	126,893.34
Vehicle Expense	43,062.68	28,250.68	4,166.49	10,645.51
Training	1,324.00	884.00	149.93	290.07
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	74,009.32	42,449.59	17,361.89	14,197.84
Audit-IMCOM Int Review	12,494.02	7,169.79	2,945.06	2,379.17
Other Expenses	204,522.50	118,744.26	40,957.44	44,820.80
Total Operating Expenses	10,141,563.94	6,062,428.12	2,186,276.06	1,892,859.76
Net Operating Income/(Loss)	9,524,003.68	10,752,148.75	1,002,115.86-	226,029.21-
Interest Revenue	177,944.19	110,279.11	30,432.15	37,232.93
Non-Operating Inc/(Exp)	11,614.93	10,401.36	1,397.38	183.81-
Net Income/(Loss)	9,713,562.80	10,872,829.22	970,286.33-	188,980.09-
Distributions	7,088,266.27	9,002,732.95	1,389,897.90-	524,568.78-
Net Income/(Loss) After Distributions	2,625,296.53	1,870,096.27	419,611.57	335,588.69

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eight Months Ending 31 May 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,783,481.12	4,858,498.07	924,983.05	.00
Total Revenue	5,783,481.12	4,858,498.07	924,983.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,645,054.60	982,568.80	662,485.80	.00
Total Direct Reimbursement	1,645,054.60	982,568.80	662,485.80	.00
Net Revenue	4,138,426.52	3,875,929.27	262,497.25	.00
Operating Expenses				
Compensation & Benefits	2,421,177.70	1,979,989.93	441,187.77	.00
Depreciation Expense	1,108,587.84	899,544.12	209,043.72	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	91,287.84	84,267.41	7,020.43	.00
TDY	32,440.89	31,908.31	532.58	.00
PCS	8,809.77-	9,767.12-	957.35	.00
IT Expense & Maint	84,755.69	66,446.02	18,309.67	.00
Machine Expense & Maint	253,424.91	214,858.77	38,566.14	.00
Vehicle Expense	24,704.61	23,891.50	813.11	.00
Training	728.45	693.95	34.50	.00
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	29,148.23	23,518.77	5,629.46	.00
Audit-IMCOM Int Review	4,889.97	3,936.95	953.02	.00
Other Expenses	77,484.72	63,412.55	14,072.17	.00
Total Operating Expenses	4,122,431.72	3,385,006.73	737,424.99	.00
Net Operating Income/(Loss)	15,994.80	490,922.54	474,927.74-	.00
Interest Revenue	33,229.64	28,257.28	4,972.36	.00
Non-Operating Inc/(Exp)	12,197.30	10,649.39	1,547.91	.00
Net Income/(Loss)	61,421.74	529,829.21	468,407.47-	.00
Distributions	602,138.76-	12,022.45-	590,116.31-	.00
Net Income/(Loss) After Distributions	663,560.50	541,851.66	121,708.84	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eight Months Ending 31 May 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	15,336,602.15	15,080,735.40	255,866.75	.00
Total Revenue	15,336,602.15	15,080,735.40	255,866.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,225,576.45	3,044,249.50	181,326.95	.00
Total Direct Reimbursement	3,225,576.45	3,044,249.50	181,326.95	.00
Net Revenue	12,111,025.70	12,036,485.90	74,539.80	.00
Operating Expenses				
Compensation & Benefits	1,328,182.00	1,294,949.20	33,232.80	.00
Depreciation Expense	748,912.26	741,086.05	7,826.21	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	53,267.40	52,663.85	603.55	.00
TDY	2,920.31	2,854.12	66.19	.00
PCS	954.58-	642.09-	312.49-	.00
IT Expense & Maint	46,920.44	45,736.55	1,183.89	.00
Machine Expense & Maint	122,790.22	119,442.11	3,348.11	.00
Vehicle Expense	3,535.91	3,438.23	97.68	.00
Training	169.45	165.62	3.83	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	16,978.24	16,587.32	390.92	.00
Audit-IMCOM Int Review	2,901.65	2,835.46	66.19	.00
Other Expenses	50,735.33	49,772.72	962.61	.00
Total Operating Expenses	2,377,126.75	2,329,639.02	47,487.73	.00
Net Operating Income/(Loss)	9,733,898.95	9,706,846.88	27,052.07	.00
Interest Revenue	77,461.42	76,088.91	1,372.51	.00
Non-Operating Inc/(Exp)	220.88-	215.88-	5.00-	.00
Net Income/(Loss)	9,811,139.49	9,782,719.91	28,419.58	.00
Distributions	8,636,157.85	8,622,551.72	13,606.13	.00
Net Income/(Loss) After Distributions	1,174,981.64	1,160,168.19	14,813.45	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eight Months Ending 31 May 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	15,172,680.65	1,131,487.90	5,559,276.40	8,481,916.35
Total Revenue	15,172,680.65	1,131,487.90	5,559,276.40	8,481,916.35
Direct NAFI Reimbursement				
Gaming NAFI	11,756,565.25	229,326.20	4,712,153.25	6,815,085.80
Total Direct Reimbursement	11,756,565.25	229,326.20	4,712,153.25	6,815,085.80
Net Revenue	3,416,115.40	902,161.70	847,123.15	1,666,830.55
Operating Expenses				
Compensation & Benefits	2,091,076.46	181,629.67	842,238.19	1,067,208.60
Depreciation Expense	1,075,648.99	123,713.04	388,969.47	562,966.48
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	35,827.47	6,494.08	11,855.56	17,477.83
TDY	4,755.35	416.49	1,927.23	2,411.63
PCS	2,235.97	894.79-	130.49-	3,261.25
IT Expense & Maint	78,714.46	6,502.34	32,561.70	39,650.42
Machine Expense & Maint	228,330.01	20,577.76	80,858.91	126,893.34
Vehicle Expense	14,822.16	920.95	3,255.70	10,645.51
Training	426.10	24.43	111.60	290.07
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	27,882.85	2,343.50	11,341.51	14,197.84
Audit-IMCOM Int Review	4,702.40	397.38	1,925.85	2,379.17
Other Expenses	76,302.45	5,558.99	25,922.66	44,820.80
Total Operating Expenses	3,642,005.47	347,782.37	1,401,363.34	1,892,859.76
Net Operating Income/(Loss)	225,890.07-	554,379.33	554,240.19-	226,029.21-
Interest Revenue	67,253.13	5,932.92	24,087.28	37,232.93
Non-Operating Inc/(Exp)	361.49-	32.15-	145.53-	183.81-
Net Income/(Loss)	158,998.43-	560,280.10	530,298.44-	188,980.09-
Distributions	945,752.82-	392,203.68	813,387.72-	524,568.78-
Net Income/(Loss) After Distributions	786,754.39	168,076.42	283,089.28	335,588.69

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 May 2021

	May Europe	May Korea	May Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	84.15	.00	.00	685,342.00	.00	.00
Grafenwoehr	129,868.70	.00	.00	1,021,982.10	.00	.00
Wiesbaden	289,103.20	.00	.00	1,236,985.35	.00	.00
Vicenza	92,870.75	.00	.00	529,562.90	.00	.00
Livorno	11,541.90	.00	.00	38,693.00	.00	.00
Stuttgart	239,591.20	.00	.00	713,082.85	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	48,008.45	.00	.00	188,813.15	.00	.00
Schinnen	17,822.20	.00	.00	69,774.60	.00	.00
AFRC Edelweiss Lodge	7,179.00	.00	.00	22,429.57	.00	.00
Hohenfels	31,056.10	.00	.00	339,129.30	.00	.00
Naples Navy	7,785.35	.00	.00	93,100.50	.00	.00
Sigonella Navy	49,525.70	.00	.00	317,238.30	.00	.00
Rota Navy	118,761.20	.00	.00	514,644.25	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	493,359.35	.00	.00	3,469,130.15	.00
Seoul	.00	5,881.70	.00	.00	191,166.15	.00
Casey & Hovey	.00	152,976.20	.00	.00	1,524,913.65	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	929,904.20	.00	.00	7,725,986.15	.00
Daegu	.00	207,840.10	.00	.00	2,169,539.30	.00
Chinhae Navy	.00	63,946.25	.00	.00	255,866.75	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	131,026.95	.00	.00	1,107,432.95
Fuji Marines	.00	.00	545.00	.00	.00	11,170.45
Sanno Navy	.00	.00	55,353.50	.00	.00	87,381.90
Atsugi Navy	.00	.00	80,515.10	.00	.00	1,089,629.60
Okinawa	.00	.00	.00	.00	.00	24,054.95
Okinawa Marines	.00	.00	791,865.30	.00	.00	7,211,453.70
Okinawa Navy	.00	.00	23,342.70	.00	.00	222,401.20
Iwakuni Marines	.00	.00	167,580.50	.00	.00	1,259,292.20
Sasebo Navy	.00	.00	228,860.85	.00	.00	1,628,679.20
Yokosuka Navy	.00	.00	264,763.70	.00	.00	2,531,215.00
Singapore Navy	.00	.00	.00	.00	.00	30.50-
Total Gaming Revenue	1,043,197.90	1,853,907.80	1,743,853.60	5,783,481.12	15,336,602.15	15,172,680.65

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 May 2022

	Current Balance
ASSETS	
Cash--Operating	20,186,364.34
Cash--Restricted	22,283,679.91
Accounts Receivable	246,423.99
Prepaid Expenses	336,780.01
Fixed Assets	41,501,154.81
Less Accum Depreciation	33,592,262.71-
TOTAL ASSETS	50,962,140.35
LIABILITIES	
Accounts Payable	581,400.15
Distributions Payable	2,440,185.26
Accrued Liabilities	1,879,303.41
Accrued Salaries	277,346.57
Accrued Leave Payable	550,931.92
Total Liabilities	5,729,167.31
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,962,140.35

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 May 2022

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	6,359,838.10	6,142,941.00	216,897.10	42,146,971.71	40,371,263.00	1,775,708.71
Total Revenue	6,359,838.10	6,142,941.00	216,897.10	42,146,971.71	40,371,263.00	1,775,708.71
Direct NAFI Reimbursement						
Gaming NAFI	2,794,912.95	2,669,783.00	125,129.95	19,329,576.11	19,406,679.00	77,102.89-
Total Direct Reimbursement	2,794,912.95	2,669,783.00	125,129.95	19,329,576.11	19,406,679.00	77,102.89-
Net Revenue	3,564,925.15	3,473,158.00	91,767.15	22,817,395.60	20,964,584.00	1,852,811.60
Operating Expenses						
Compensation & Benefits	729,363.47	766,795.00	37,431.53-	5,725,996.44	6,263,386.00	537,389.56-
Depreciation Expense	278,930.26	428,746.00	149,815.74-	2,454,915.58	3,429,968.00	975,052.42-
Contractor Fees	10,208.00	2,868.00	7,340.00	33,154.00	22,944.00	10,210.00
Communications	14,417.15	24,156.00	9,738.85-	208,504.83	193,248.00	15,256.83
TDY	6,252.65	79,750.00	73,497.35-	65,080.74	220,137.00	155,056.26-
PCS	1,115.58-	5,150.00	6,265.58-	81,580.14	41,200.00	40,380.14
IT Expense & Maint	35,519.79	36,441.00	921.21-	524,988.96	291,528.00	233,460.96
Machine Expense & Maint	16,288.31	150,444.00	134,155.69-	642,954.59	1,203,552.00	560,597.41-
Vehicle Expense	9,060.16	3,776.00	5,284.16	48,027.58	30,208.00	17,819.58
Training	.00	5,000.00	5,000.00-	12,645.79	52,900.00	40,254.21-
(Gain)/Loss on Disposals	1,369.60	.00	1,369.60	1,819.02	.00	1,819.02
Audit-Independent	9,251.17	9,252.00	.83-	74,009.32	74,016.00	6.68-
Audit-IMCOM Int Review	.00	3,383.00	3,383.00-	19,824.76	27,064.00	7,239.24-
Other Expenses	26,265.95	25,195.00	1,070.95	208,170.01	201,560.00	6,610.01
Total Operating Expenses	1,135,810.93	1,540,956.00	405,145.07-	10,101,671.76	12,051,711.00	1,950,039.24-
Net Operating Income/(Loss)	2,429,114.22	1,932,202.00	496,912.22	12,715,723.84	8,912,873.00	3,802,850.84
Interest Revenue	20,880.10	22,007.00	1,126.90-	159,557.66	176,056.00	16,498.34-
Non-Operating Inc/(Exp)	9,809.06-	.00	9,809.06-	9,877.95-	.00	9,877.95-
Net Income/(Loss)	2,440,185.26	1,954,209.00	485,976.26	12,865,403.55	9,088,929.00	3,776,474.55
Distributions	2,440,185.26	1,954,209.00	485,976.26	12,541,516.45	8,660,183.00	3,881,333.45
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 May 2022

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,614,357.25	1,293,997.00	320,360.25	10,900,080.91	10,374,597.00	525,483.91
Total Revenue	1,614,357.25	1,293,997.00	320,360.25	10,900,080.91	10,374,597.00	525,483.91
Direct NAFI Reimbursement						
Gaming NAFI	425,772.20	370,090.00	55,682.20	3,132,301.90	2,953,608.00	178,693.90
Total Direct Reimbursement	425,772.20	370,090.00	55,682.20	3,132,301.90	2,953,608.00	178,693.90
Net Revenue	1,188,585.05	923,907.00	264,678.05	7,767,779.01	7,420,989.00	346,790.01
Operating Expenses						
Compensation & Benefits	303,337.39	332,203.00	28,865.61-	2,476,741.90	2,773,151.00	296,409.10-
Depreciation Expense	106,568.56	163,108.00	56,539.44-	929,420.25	1,304,864.00	375,443.75-
Contractor Fees	3,996.08	1,150.00	2,846.08	12,688.55	9,200.00	3,488.55
Communications	7,380.14	12,109.00	4,728.86-	80,677.77	96,872.00	16,194.23-
TDY	2,611.76	56,745.00	54,133.24-	56,272.94	162,936.00	106,663.06-
PCS	836.32-	2,143.00	2,979.32-	38,686.37	17,144.00	21,542.37
IT Expense & Maint	13,645.57	14,747.00	1,101.43-	200,605.36	117,976.00	82,629.36
Machine Expense & Maint	7,160.22	57,575.00	50,414.78-	92,494.61	460,600.00	368,105.39-
Vehicle Expense	4,213.31	2,065.00	2,148.31	27,682.67	16,520.00	11,162.67
Training	.00	2,059.00	2,059.00-	7,607.15	24,612.00	17,004.85-
(Gain)/Loss on Disposals	1,369.60	.00	1,369.60	1,819.02	.00	1,819.02
Audit-Independent	3,621.53	3,660.00	38.47-	27,951.83	29,280.00	1,328.17-
Audit-IMCOM Int Review	.00	1,338.00	1,338.00-	7,404.15	10,704.00	3,299.85-
Other Expenses	9,850.76	9,355.00	495.76	78,822.72	74,840.00	3,982.72
Total Operating Expenses	462,918.60	658,257.00	195,338.40-	4,038,875.29	5,098,699.00	1,059,823.71-
Net Operating Income/(Loss)	725,666.45	265,650.00	460,016.45	3,728,903.72	2,322,290.00	1,406,613.72
Interest Revenue	5,698.18	4,487.00	1,211.18	40,974.50	35,896.00	5,078.50
Non-Operating Inc/(Exp)	9,809.06-	.00	9,809.06-	9,794.15-	.00	9,794.15-
Net Income/(Loss)	721,555.57	270,137.00	451,418.57	3,760,084.07	2,358,186.00	1,401,898.07
Distributions	721,555.57	270,137.00	451,418.57	3,637,827.31	2,160,872.00	1,476,955.31
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 May 2022

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,181,345.75	2,561,182.00	379,836.25-	14,479,836.25	11,963,300.00	2,516,536.25
Total Revenue	2,181,345.75	2,561,182.00	379,836.25-	14,479,836.25	11,963,300.00	2,516,536.25
Direct NAFI Reimbursement						
Gaming NAFI	441,483.75	529,501.00	88,017.25-	3,047,968.96	2,516,503.00	531,465.96
Total Direct Reimbursement	441,483.75	529,501.00	88,017.25-	3,047,968.96	2,516,503.00	531,465.96
Net Revenue	1,739,862.00	2,031,681.00	291,819.00-	11,431,867.29	9,446,797.00	1,985,070.29
Operating Expenses						
Compensation & Benefits	164,499.80	207,865.00	43,365.20-	1,208,871.68	1,680,158.00	471,286.32-
Depreciation Expense	69,755.94	108,833.00	39,077.06-	614,292.93	870,664.00	256,371.07-
Contractor Fees	2,242.75	644.00	1,598.75	7,415.69	5,152.00	2,263.69
Communications	4,856.25	7,034.00	2,177.75-	66,620.77	56,272.00	10,348.77
TDY	728.89	7,613.00	6,884.11-	1,483.54	17,495.00	16,011.46-
PCS	551.45	243.00	308.45	35,880.83	1,944.00	33,936.83
IT Expense & Maint	7,960.38	8,053.00	92.62-	121,008.82	64,424.00	56,584.82
Machine Expense & Maint	2,567.06	32,902.00	30,334.94-	472,771.34	263,216.00	209,555.34
Vehicle Expense	1,667.94	469.00	1,198.94	4,833.62	3,752.00	1,081.62
Training	.00	1,171.00	1,171.00-	1,828.97	10,855.00	9,026.03-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,032.53	2,104.00	71.47-	16,503.27	16,832.00	328.73-
Audit-IMCOM Int Review	.00	769.00	769.00-	4,432.69	6,152.00	1,719.31-
Other Expenses	6,036.52	6,236.00	199.48-	50,585.55	49,888.00	697.55
Total Operating Expenses	262,899.51	383,936.00	121,036.49-	2,606,529.70	3,046,804.00	440,274.30-
Net Operating Income/(Loss)	1,476,962.49	1,647,745.00	170,782.51-	8,825,337.59	6,399,993.00	2,425,344.59
Interest Revenue	7,193.20	9,483.00	2,289.80-	55,626.45	75,864.00	20,237.55-
Non-Operating Inc/(Exp)	.00	.00	.00	30.22-	.00	30.22-
Net Income/(Loss)	1,484,155.69	1,657,228.00	173,072.31-	8,880,933.82	6,475,857.00	2,405,076.82
Distributions	1,484,155.69	1,657,228.00	173,072.31-	8,799,817.50	6,266,137.00	2,533,680.50
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 May 2022

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,564,135.10	2,287,762.00	276,373.10	16,767,054.55	18,033,366.00	1,266,311.45-
Total Revenue	2,564,135.10	2,287,762.00	276,373.10	16,767,054.55	18,033,366.00	1,266,311.45-
Direct NAFI Reimbursement						
Gaming NAFI	1,927,657.00	1,770,192.00	157,465.00	13,149,305.25	13,936,568.00	787,262.75-
Total Direct Reimbursement	1,927,657.00	1,770,192.00	157,465.00	13,149,305.25	13,936,568.00	787,262.75-
Net Revenue	636,478.10	517,570.00	118,908.10	3,617,749.30	4,096,798.00	479,048.70-
Operating Expenses						
Compensation & Benefits	261,526.28	226,727.00	34,799.28	2,040,382.86	1,810,077.00	230,305.86
Depreciation Expense	102,605.76	156,805.00	54,199.24-	911,202.40	1,254,440.00	343,237.60-
Contractor Fees	3,969.17	1,074.00	2,895.17	13,049.76	8,592.00	4,457.76
Communications	2,180.76	5,013.00	2,832.24-	61,206.29	40,104.00	21,102.29
TDY	2,912.00	15,392.00	12,480.00-	7,324.26	39,706.00	32,381.74-
PCS	830.71-	2,764.00	3,594.71-	7,012.94	22,112.00	15,099.06-
IT Expense & Maint	13,913.84	13,641.00	272.84	203,374.78	109,128.00	94,246.78
Machine Expense & Maint	6,561.03	59,967.00	53,405.97-	77,688.64	479,736.00	402,047.36-
Vehicle Expense	3,178.91	1,242.00	1,936.91	15,511.29	9,936.00	5,575.29
Training	.00	1,770.00	1,770.00-	3,209.67	17,433.00	14,223.33-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,597.11	3,488.00	109.11	29,554.22	27,904.00	1,650.22
Audit-IMCOM Int Review	.00	1,276.00	1,276.00-	7,987.92	10,208.00	2,220.08-
Other Expenses	10,378.67	9,604.00	774.67	78,761.74	76,832.00	1,929.74
Total Operating Expenses	409,992.82	498,763.00	88,770.18-	3,456,266.77	3,906,208.00	449,941.23-
Net Operating Income/(Loss)	226,485.28	18,807.00	207,678.28	161,482.53	190,590.00	29,107.47-
Interest Revenue	7,988.72	8,037.00	48.28-	62,956.71	64,296.00	1,339.29-
Non-Operating Inc/(Exp)	.00	.00	.00	53.58-	.00	53.58-
Net Income/(Loss)	234,474.00	26,844.00	207,630.00	224,385.66	254,886.00	30,500.34-
Distributions	234,474.00	26,844.00	207,630.00	103,871.64	233,174.00	129,302.36-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 May 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,359,838.10	3,636,554.55	1,309,218.85	1,414,064.70
Total Revenue	6,359,838.10	3,636,554.55	1,309,218.85	1,414,064.70
Direct NAFI Reimbursement				
Gaming NAFI	2,794,912.95	705,688.25	994,146.45	1,095,078.25
Total Direct Reimbursement	2,794,912.95	705,688.25	994,146.45	1,095,078.25
Net Revenue	3,564,925.15	2,930,866.30	315,072.40	318,986.45
Operating Expenses				
Compensation & Benefits	729,363.47	430,495.45	168,246.59	130,621.43
Depreciation Expense	278,930.26	167,385.16	58,466.15	53,078.95
Contractor Fees	10,208.00	5,684.86	2,474.01	2,049.13
Communications	14,417.15	12,372.41	1,105.10	939.64
TDY	6,252.65	2,595.12	2,991.58	665.95
PCS	1,115.58-	168.94-	517.78-	428.86-
IT Expense & Maint	35,519.79	19,819.87	8,639.65	7,060.27
Machine Expense & Maint	16,288.31	9,627.97	5,863.49	796.85
Vehicle Expense	9,060.16	5,533.41	1,680.00	1,846.75
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	1,369.60	.00	1,369.60	.00
Audit-Independent	9,251.17	5,152.00	2,242.12	1,857.05
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	26,265.95	15,015.89	6,189.81	5,060.25
Total Operating Expenses	1,135,810.93	673,513.20	258,750.32	203,547.41
Net Operating Income/(Loss)	2,429,114.22	2,257,353.10	56,322.08	115,439.04
Interest Revenue	20,880.10	12,226.92	4,304.96	4,348.22
Non-Operating Inc/(Exp)	9,809.06-	8,146.46-	1,662.60-	.00
Net Income/(Loss)	2,440,185.26	2,261,433.56	58,964.44	119,787.26
Distributions	2,440,185.26	2,261,433.56	58,964.44	119,787.26
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 May 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,614,357.25	1,341,687.20	272,670.05	.00
Total Revenue	1,614,357.25	1,341,687.20	272,670.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	425,772.20	252,529.10	173,243.10	.00
Total Direct Reimbursement	425,772.20	252,529.10	173,243.10	.00
Net Revenue	1,188,585.05	1,089,158.10	99,426.95	.00
Operating Expenses				
Compensation & Benefits	303,337.39	246,106.03	57,231.36	.00
Depreciation Expense	106,568.56	85,731.00	20,837.56	.00
Contractor Fees	3,996.08	3,146.31	849.77	.00
Communications	7,380.14	6,912.08	468.06	.00
TDY	2,611.76	1,770.09	841.67	.00
PCS	836.32-	658.48-	177.84-	.00
IT Expense & Maint	13,645.57	10,973.03	2,672.54	.00
Machine Expense & Maint	7,160.22	5,924.23	1,235.99	.00
Vehicle Expense	4,213.31	3,608.14	605.17	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	1,369.60	.00	1,369.60	.00
Audit-Independent	3,621.53	2,851.40	770.13	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,850.76	7,854.47	1,996.29	.00
Total Operating Expenses	462,918.60	374,218.30	88,700.30	.00
Net Operating Income/(Loss)	725,666.45	714,939.80	10,726.65	.00
Interest Revenue	5,698.18	4,732.35	965.83	.00
Non-Operating Inc/(Exp)	9,809.06-	8,146.46-	1,662.60-	.00
Net Income/(Loss)	721,555.57	711,525.69	10,029.88	.00
Distributions	721,555.57	711,525.69	10,029.88	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 May 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,181,345.75	2,159,664.20	21,681.55	.00
Total Revenue	2,181,345.75	2,159,664.20	21,681.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	441,483.75	428,379.00	13,104.75	.00
Total Direct Reimbursement	441,483.75	428,379.00	13,104.75	.00
Net Revenue	1,739,862.00	1,731,285.20	8,576.80	.00
Operating Expenses				
Compensation & Benefits	164,499.80	160,792.13	3,707.67	.00
Depreciation Expense	69,755.94	69,340.32	415.62	.00
Contractor Fees	2,242.75	2,183.58	59.17	.00
Communications	4,856.25	4,815.06	41.19	.00
TDY	728.89	709.67	19.22	.00
PCS	551.45	563.83	12.38-	.00
IT Expense & Maint	7,960.38	7,692.36	268.02	.00
Machine Expense & Maint	2,567.06	2,513.89	53.17	.00
Vehicle Expense	1,667.94	1,619.33	48.61	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,032.53	1,978.91	53.62	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,036.52	5,915.09	121.43	.00
Total Operating Expenses	262,899.51	258,124.17	4,775.34	.00
Net Operating Income/(Loss)	1,476,962.49	1,473,161.03	3,801.46	.00
Interest Revenue	7,193.20	7,048.46	144.74	.00
Net Income/(Loss)	1,484,155.69	1,480,209.49	3,946.20	.00
Distributions	1,484,155.69	1,480,209.49	3,946.20	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 May 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,564,135.10	135,203.15	1,014,867.25	1,414,064.70
Total Revenue	2,564,135.10	135,203.15	1,014,867.25	1,414,064.70
Direct NAFI Reimbursement				
Gaming NAFI	1,927,657.00	24,780.15	807,798.60	1,095,078.25
Total Direct Reimbursement	1,927,657.00	24,780.15	807,798.60	1,095,078.25
Net Revenue	636,478.10	110,423.00	207,068.65	318,986.45
Operating Expenses				
Compensation & Benefits	261,526.28	23,597.29	107,307.56	130,621.43
Depreciation Expense	102,605.76	12,313.84	37,212.97	53,078.95
Contractor Fees	3,969.17	354.97	1,565.07	2,049.13
Communications	2,180.76	645.27	595.85	939.64
TDY	2,912.00	115.36	2,130.69	665.95
PCS	830.71-	74.29-	327.56-	428.86-
IT Expense & Maint	13,913.84	1,154.48	5,699.09	7,060.27
Machine Expense & Maint	6,561.03	1,189.85	4,574.33	796.85
Vehicle Expense	3,178.91	305.94	1,026.22	1,846.75
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,597.11	321.69	1,418.37	1,857.05
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	10,378.67	1,246.33	4,072.09	5,060.25
Total Operating Expenses	409,992.82	41,170.73	165,274.68	203,547.41
Net Operating Income/(Loss)	226,485.28	69,252.27	41,793.97	115,439.04
Interest Revenue	7,988.72	446.11	3,194.39	4,348.22
Net Income/(Loss)	234,474.00	69,698.38	44,988.36	119,787.26
Distributions	234,474.00	69,698.38	44,988.36	119,787.26
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eight Months Ending 31 May 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	42,146,971.71	24,097,610.80	9,137,611.56	8,911,749.35
Total Revenue	42,146,971.71	24,097,610.80	9,137,611.56	8,911,749.35
Direct NAFI Reimbursement				
Gaming NAFI	19,329,576.11	4,841,671.51	7,337,588.30	7,150,316.30
Total Direct Reimbursement	19,329,576.11	4,841,671.51	7,337,588.30	7,150,316.30
Net Revenue	22,817,395.60	19,255,939.29	1,800,023.26	1,761,433.05
Operating Expenses				
Compensation & Benefits	5,725,996.44	3,355,326.55	1,318,022.03	1,052,647.86
Depreciation Expense	2,454,915.58	1,461,679.61	523,399.76	469,836.21
Contractor Fees	33,154.00	18,548.39	7,881.99	6,723.62
Communications	208,504.83	151,038.50	27,469.63	29,996.70
TDY	65,080.74	40,577.36	20,732.93	3,770.45
PCS	81,580.14	67,593.39	9,541.03	4,445.72
IT Expense & Maint	524,988.96	297,527.98	123,303.09	104,157.89
Machine Expense & Maint	642,954.59	548,702.43	57,123.37	37,128.79
Vehicle Expense	48,027.58	27,853.66	9,024.97	11,148.95
Training	12,645.79	8,585.00	2,408.64	1,652.15
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	74,009.32	41,375.19	17,462.26	15,171.87
Audit-IMCOM Int Review	19,824.76	11,091.15	4,641.13	4,092.48
Other Expenses	208,170.01	121,227.66	45,691.79	41,250.56
Total Operating Expenses	10,101,671.76	6,151,576.29	2,168,072.22	1,782,023.25
Net Operating Income/(Loss)	12,715,723.84	13,104,363.00	368,048.96-	20,590.20-
Interest Revenue	159,557.66	92,414.27	33,341.21	33,802.18
Non-Operating Inc/(Exp)	9,877.95-	8,118.97-	1,731.42-	27.56-
Net Income/(Loss)	12,865,403.55	13,188,658.30	336,439.17-	13,184.42
Distributions	12,541,516.45	12,996,279.73	406,015.06-	48,748.22-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eight Months Ending 31 May 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,900,080.91	9,075,333.85	1,824,747.06	.00
Total Revenue	10,900,080.91	9,075,333.85	1,824,747.06	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,132,301.90	1,831,932.60	1,300,369.30	.00
Total Direct Reimbursement	3,132,301.90	1,831,932.60	1,300,369.30	.00
Net Revenue	7,767,779.01	7,243,401.25	524,377.76	.00
Operating Expenses				
Compensation & Benefits	2,476,741.90	2,010,328.23	466,413.67	.00
Depreciation Expense	929,420.25	749,169.04	180,251.21	.00
Contractor Fees	12,688.55	10,163.17	2,525.38	.00
Communications	80,677.77	76,831.91	3,845.86	.00
TDY	56,272.94	38,849.56	17,423.38	.00
PCS	38,686.37	31,050.67	7,635.70	.00
IT Expense & Maint	200,605.36	162,663.11	37,942.25	.00
Machine Expense & Maint	92,494.61	70,606.04	21,888.57	.00
Vehicle Expense	27,682.67	22,156.01	5,526.66	.00
Training	7,607.15	6,517.90	1,089.25	.00
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	27,951.83	22,688.51	5,263.32	.00
Audit-IMCOM Int Review	7,404.15	6,070.13	1,334.02	.00
Other Expenses	78,822.72	63,658.30	15,164.42	.00
Total Operating Expenses	4,038,875.29	3,271,202.00	767,673.29	.00
Net Operating Income/(Loss)	3,728,903.72	3,972,199.25	243,295.53-	.00
Interest Revenue	40,974.50	34,669.62	6,304.88	.00
Non-Operating Inc/(Exp)	9,794.15-	8,084.79-	1,709.36-	.00
Net Income/(Loss)	3,760,084.07	3,998,784.08	238,700.01-	.00
Distributions	3,637,827.31	3,900,030.31	262,203.00-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eight Months Ending 31 May 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,479,836.25	14,177,288.50	302,547.75	.00
Total Revenue	14,479,836.25	14,177,288.50	302,547.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,047,968.96	2,839,516.86	208,452.10	.00
Total Direct Reimbursement	3,047,968.96	2,839,516.86	208,452.10	.00
Net Revenue	11,431,867.29	11,337,771.64	94,095.65	.00
Operating Expenses				
Compensation & Benefits	1,208,871.68	1,179,198.90	29,672.78	.00
Depreciation Expense	614,292.93	609,122.49	5,170.44	.00
Contractor Fees	7,415.69	7,218.60	197.09	.00
Communications	66,620.77	65,168.23	1,452.54	.00
TDY	1,483.54	1,442.49	41.05	.00
PCS	35,880.83	35,761.03	119.80	.00
IT Expense & Maint	121,008.82	117,443.46	3,565.36	.00
Machine Expense & Maint	472,771.34	471,791.66	979.68	.00
Vehicle Expense	4,833.62	4,640.19	193.43	.00
Training	1,828.97	1,780.21	48.76	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	16,503.27	16,046.35	456.92	.00
Audit-IMCOM Int Review	4,432.69	4,307.64	125.05	.00
Other Expenses	50,585.55	49,467.07	1,118.48	.00
Total Operating Expenses	2,606,529.70	2,563,388.32	43,141.38	.00
Net Operating Income/(Loss)	8,825,337.59	8,774,383.32	50,954.27	.00
Interest Revenue	55,626.45	54,547.36	1,079.09	.00
Non-Operating Inc/(Exp)	30.22-	29.39-	.83-	.00
Net Income/(Loss)	8,880,933.82	8,828,901.29	52,032.53	.00
Distributions	8,799,817.50	8,748,663.63	51,153.87	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eight Months Ending 31 May 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,767,054.55	844,988.45	7,010,316.75	8,911,749.35
Total Revenue	16,767,054.55	844,988.45	7,010,316.75	8,911,749.35
Direct NAFI Reimbursement				
Gaming NAFI	13,149,305.25	170,222.05	5,828,766.90	7,150,316.30
Total Direct Reimbursement	13,149,305.25	170,222.05	5,828,766.90	7,150,316.30
Net Revenue	3,617,749.30	674,766.40	1,181,549.85	1,761,433.05
Operating Expenses				
Compensation & Benefits	2,040,382.86	165,799.42	821,935.58	1,052,647.86
Depreciation Expense	911,202.40	103,388.08	337,978.11	469,836.21
Contractor Fees	13,049.76	1,166.62	5,159.52	6,723.62
Communications	61,206.29	9,038.36	22,171.23	29,996.70
TDY	7,324.26	285.31	3,268.50	3,770.45
PCS	7,012.94	781.69	1,785.53	4,445.72
IT Expense & Maint	203,374.78	17,421.41	81,795.48	104,157.89
Machine Expense & Maint	77,688.64	6,304.73	34,255.12	37,128.79
Vehicle Expense	15,511.29	1,057.46	3,304.88	11,148.95
Training	3,209.67	286.89	1,270.63	1,652.15
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	29,554.22	2,640.33	11,742.02	15,171.87
Audit-IMCOM Int Review	7,987.92	713.38	3,182.06	4,092.48
Other Expenses	78,761.74	8,102.29	29,408.89	41,250.56
Total Operating Expenses	3,456,266.77	316,985.97	1,357,257.55	1,782,023.25
Net Operating Income/(Loss)	161,482.53	357,780.43	175,707.70-	20,590.20-
Interest Revenue	62,956.71	3,197.29	25,957.24	33,802.18
Non-Operating Inc/(Exp)	53.58-	4.79-	21.23-	27.56-
Net Income/(Loss)	224,385.66	360,972.93	149,771.69-	13,184.42
Distributions	103,871.64	347,585.79	194,965.93-	48,748.22-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 May 2022

	May Europe	May Korea	May Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	284,389.00	.00	.00	2,195,617.15	.00	.00
Grafenwoehr	113,894.00	.00	.00	826,697.05	.00	.00
Wiesbaden	341,723.70	.00	.00	2,053,138.35	.00	.00
Vicenza	76,985.20	.00	.00	642,011.10	.00	.00
Livorno	1,735.35	.00	.00	100,212.20	.00	.00
Stuttgart	302,592.25	.00	.00	1,777,209.70	.00	.00
Baumholder	42,578.40	.00	.00	376,804.50	.00	.00
Ansbach	90,177.35	.00	.00	472,632.50	.00	.00
Schinnen	17,935.70	.00	.00	57,951.60	.00	.00
AFRC Edelweiss Lodge	12,559.30	.00	.00	127,800.05	.00	.00
Hohenfels	57,116.95	.00	.00	445,259.65	.00	.00
Naples Navy	135,759.00	.00	.00	720,417.21	.00	.00
Sigonella Navy	46,355.00	.00	.00	455,476.00	.00	.00
Rota Navy	90,556.05	.00	.00	648,853.85	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	524,029.55	.00	.00	2,595,858.00	.00
Seoul	.00	20,073.95	.00	.00	82,137.75	.00
Casey & Hovey	.00	219,099.20	.00	.00	1,863,080.75	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,082,687.75	.00	.00	7,519,502.10	.00
Daegu	.00	313,773.75	.00	.00	2,116,709.90	.00
Chinhae Navy	.00	21,681.55	.00	.00	302,547.75	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	129,294.50	.00	.00	796,671.15
Fuji Marines	.00	.00	2,526.00	.00	.00	16,985.00
Sanno Navy	.00	.00	113,764.75	.00	.00	649,342.45
Atsugi Navy	.00	.00	70,944.40	.00	.00	709,943.60
Okinawa	.00	.00	5,908.65	.00	.00	48,317.30
Okinawa Marines	.00	.00	1,151,767.95	.00	.00	7,460,202.95
Okinawa Navy	.00	.00	35,802.60	.00	.00	246,447.85
Iwakuni Marines	.00	.00	259,770.75	.00	.00	1,434,561.40
Sasebo Navy	.00	.00	247,293.75	.00	.00	1,680,793.50
Yokosuka Navy	.00	.00	503,506.75	.00	.00	3,680,234.35
Singapore Navy	.00	.00	43,555.00	.00	.00	43,555.00
Total Gaming Revenue	1,614,357.25	2,181,345.75	2,564,135.10	10,900,080.91	14,479,836.25	16,767,054.55

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 May 2023

	Current Balance
ASSETS	
Cash--Operating	24,290,215.76
Cash--Restricted	14,197,860.74
Accounts Receivable	254,894.50
Prepaid Expenses	265,579.32
Fixed Assets	42,240,627.39
Less Accum Depreciation	31,428,026.19-
TOTAL ASSETS	49,821,151.52
LIABILITIES	
Accounts Payable	581,348.79
Distributions Payable	1,926,894.24
Accrued Liabilities	1,183,955.03
Accrued Salaries	318,114.32
Accrued Leave Payable	577,866.10
Total Liabilities	4,588,178.48
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,821,151.52

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 May 2023

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	6,492,764.45	6,148,063.00	344,701.45	43,506,391.52	40,027,842.00	3,478,549.52
Total Revenue	6,492,764.45	6,148,063.00	344,701.45	43,506,391.52	40,027,842.00	3,478,549.52
Direct NAFI Reimbursement						
Gaming NAFI	2,968,004.43	2,668,434.00	299,570.43	19,834,046.74	19,332,359.00	501,687.74
Total Direct Reimbursement	2,968,004.43	2,668,434.00	299,570.43	19,834,046.74	19,332,359.00	501,687.74
Net Revenue	3,524,760.02	3,479,629.00	45,131.02	23,672,344.78	20,695,483.00	2,976,861.78
Operating Expenses						
Compensation & Benefits	774,720.84	776,020.00	1,299.16-	5,780,692.85	6,580,891.00	800,198.15-
Depreciation Expense	314,188.42	426,775.00	112,586.58-	2,366,799.46	2,699,912.00	333,112.54-
Contractor Fees	8,062.50	4,144.00	3,918.50	47,037.00	33,152.00	13,885.00
Communications	33,896.57	26,065.00	7,831.57	179,909.89	208,520.00	28,610.11-
TDY	11,410.30	50,000.00	38,589.70-	296,980.93	408,887.00	111,906.07-
PCS	1,941.22	10,198.00	8,256.78-	96,784.27	81,584.00	15,200.27
IT Expense & Maint	29,782.42	98,437.00	68,654.58-	237,503.16	787,496.00	549,992.84-
Machine Expense & Maint	323,347.75	160,740.00	162,607.75	962,170.54	1,285,920.00	323,749.46-
Vehicle Expense	8,428.19	6,003.00	2,425.19	56,787.07	44,564.00	12,223.07
Training	15,924.62	7,000.00	8,924.62	16,393.62	73,000.00	56,606.38-
(Gain)/Loss on Disposals	114,302.59	.00	114,302.59	283,636.53	.00	283,636.53
Audit-Independent	9,834.50	9,251.00	583.50	78,676.00	74,008.00	4,668.00
Audit-IMCOM Int Review	720.43	4,956.00	4,235.57-	20,645.79	39,648.00	19,002.21-
Other Expenses	27,247.56	26,024.00	1,223.56	195,503.05	208,192.00	12,688.95-
Total Operating Expenses	1,673,807.91	1,605,613.00	68,194.91	10,619,520.16	12,525,774.00	1,906,253.84-
Net Operating Income/(Loss)	1,850,952.11	1,874,016.00	23,063.89-	13,052,824.62	8,169,709.00	4,883,115.62
Interest Revenue	71,656.86	19,945.00	51,711.86	465,790.12	159,560.00	306,230.12
Non-Operating Inc/(Exp)	4,285.27	.00	4,285.27	12,661.17	.00	12,661.17
Net Income/(Loss)	1,926,894.24	1,893,961.00	32,933.24	13,531,275.91	8,329,269.00	5,202,006.91
Distributions	1,926,894.24	1,893,961.00	32,933.24	13,531,275.91	8,329,269.00	5,202,006.91
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 May 2023

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,900,494.25	1,352,551.00	547,943.25	11,764,077.27	11,017,334.00	746,743.27
Total Revenue	1,900,494.25	1,352,551.00	547,943.25	11,764,077.27	11,017,334.00	746,743.27
Direct NAFI Reimbursement						
Gaming NAFI	519,762.55	383,915.00	135,847.55	3,408,360.00	3,110,434.00	297,926.00
Total Direct Reimbursement	519,762.55	383,915.00	135,847.55	3,408,360.00	3,110,434.00	297,926.00
Net Revenue	1,380,731.70	968,636.00	412,095.70	8,355,717.27	7,906,900.00	448,817.27
Operating Expenses						
Compensation & Benefits	338,412.84	341,322.00	2,909.16-	2,429,341.19	2,891,865.00	462,523.81-
Depreciation Expense	129,081.00	161,842.00	32,761.00-	989,537.47	1,024,310.00	34,772.53-
Contractor Fees	3,232.77	1,586.00	1,646.77	18,425.74	12,688.00	5,737.74
Communications	13,552.91	10,087.00	3,465.91	74,834.84	80,696.00	5,861.16-
TDY	7,678.81	37,360.00	29,681.19-	126,849.74	292,003.00	165,153.26-
PCS	.00	4,836.00	4,836.00-	12,465.75	38,688.00	26,222.25-
IT Expense & Maint	12,916.18	37,612.00	24,695.82-	92,842.21	300,896.00	208,053.79-
Machine Expense & Maint	84,139.87	23,130.00	61,009.87	432,973.86	185,040.00	247,933.86
Vehicle Expense	6,294.21	3,460.00	2,834.21	37,697.65	24,220.00	13,477.65
Training	9,127.70	4,108.00	5,019.70	9,397.70	40,001.00	30,603.30-
(Gain)/Loss on Disposals	63,799.02	.00	63,799.02	121,029.06	.00	121,029.06
Audit-Independent	3,943.28	3,494.00	449.28	30,841.03	27,952.00	2,889.03
Audit-IMCOM Int Review	288.87	1,851.00	1,562.13-	8,044.44	14,808.00	6,763.56-
Other Expenses	11,923.81	9,853.00	2,070.81	73,935.95	78,824.00	4,888.05-
Total Operating Expenses	684,391.27	640,541.00	43,850.27	4,458,216.63	5,011,991.00	553,774.37-
Net Operating Income/(Loss)	696,340.43	328,095.00	368,245.43	3,897,500.64	2,894,909.00	1,002,591.64
Interest Revenue	19,139.47	5,122.00	14,017.47	123,060.23	40,976.00	82,084.23
Non-Operating Inc/(Exp)	4,619.06	.00	4,619.06	18,184.19	.00	18,184.19
Net Income/(Loss)	720,098.96	333,217.00	386,881.96	4,038,745.06	2,935,885.00	1,102,860.06
Distributions	720,098.96	333,217.00	386,881.96	4,038,745.06	2,935,885.00	1,102,860.06
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 May 2023

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,113,465.40	2,551,273.00	437,807.60-	14,975,224.55	11,325,579.00	3,649,645.55
Total Revenue	2,113,465.40	2,551,273.00	437,807.60-	14,975,224.55	11,325,579.00	3,649,645.55
Direct NAFI Reimbursement						
Gaming NAFI	445,022.60	530,974.00	85,951.40-	3,155,712.65	2,413,709.00	742,003.65
Total Direct Reimbursement	445,022.60	530,974.00	85,951.40-	3,155,712.65	2,413,709.00	742,003.65
Net Revenue	1,668,442.80	2,020,299.00	351,856.20-	11,819,511.90	8,911,870.00	2,907,641.90
Operating Expenses						
Compensation & Benefits	157,101.48	204,651.00	47,549.52-	1,202,321.27	1,735,100.00	532,778.73-
Depreciation Expense	76,500.87	106,787.00	30,286.13-	559,132.46	675,580.00	116,447.54-
Contractor Fees	1,744.05	927.00	817.05	10,101.10	7,416.00	2,685.10
Communications	5,613.52	8,328.00	2,714.48-	44,278.79	66,624.00	22,345.21-
TDY	233.42	1,866.00	1,632.58-	43,690.61	34,207.00	9,483.61
PCS	1,353.19	4,485.00	3,131.81-	24,043.14	35,880.00	11,836.86-
IT Expense & Maint	5,700.18	22,690.00	16,989.82-	50,977.36	181,520.00	130,542.64-
Machine Expense & Maint	1,341.07	118,192.00	116,850.93-	47,870.75	945,536.00	897,665.25-
Vehicle Expense	784.17	604.00	180.17	5,806.11	4,832.00	974.11
Training	4,006.98	1,118.00	2,888.98	4,078.85	13,005.00	8,926.15-
(Gain)/Loss on Disposals	8,182.43	.00	8,182.43	38,903.96	.00	38,903.96
Audit-Independent	2,127.37	2,063.00	64.37	17,022.05	16,504.00	518.05
Audit-IMCOM Int Review	155.84	1,108.00	952.16-	4,477.71	8,864.00	4,386.29-
Other Expenses	6,159.34	6,323.00	163.66-	49,459.86	50,584.00	1,124.14-
Total Operating Expenses	271,003.91	479,142.00	208,138.09-	2,102,164.02	3,775,652.00	1,673,487.98-
Net Operating Income/(Loss)	1,397,438.89	1,541,157.00	143,718.11-	9,717,347.88	5,136,218.00	4,581,129.88
Interest Revenue	23,781.85	6,953.00	16,828.85	165,234.47	55,624.00	109,610.47
Non-Operating Inc/(Exp)	120.53-	.00	120.53-	1,972.88-	.00	1,972.88-
Net Income/(Loss)	1,421,100.21	1,548,110.00	127,009.79-	9,880,609.47	5,191,842.00	4,688,767.47
Distributions	1,421,100.21	1,548,110.00	127,009.79-	9,880,609.47	5,191,842.00	4,688,767.47
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 May 2023

	May Actual	May Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,478,804.80	2,244,239.00	234,565.80	16,767,089.70	17,684,929.00	917,839.30-
Total Revenue	2,478,804.80	2,244,239.00	234,565.80	16,767,089.70	17,684,929.00	917,839.30-
Direct NAFI Reimbursement						
Gaming NAFI	2,003,219.28	1,753,545.00	249,674.28	13,269,974.09	13,808,216.00	538,241.91-
Total Direct Reimbursement	2,003,219.28	1,753,545.00	249,674.28	13,269,974.09	13,808,216.00	538,241.91-
Net Revenue	475,585.52	490,694.00	15,108.48-	3,497,115.61	3,876,713.00	379,597.39-
Operating Expenses						
Compensation & Benefits	279,206.52	230,047.00	49,159.52	2,149,030.39	1,953,926.00	195,104.39
Depreciation Expense	108,606.55	158,146.00	49,539.45-	818,129.53	1,000,022.00	181,892.47-
Contractor Fees	3,085.68	1,631.00	1,454.68	18,510.16	13,048.00	5,462.16
Communications	14,730.14	7,650.00	7,080.14	60,796.26	61,200.00	403.74-
TDY	3,498.07	10,774.00	7,275.93-	126,440.58	82,677.00	43,763.58
PCS	588.03	877.00	288.97-	60,275.38	7,016.00	53,259.38
IT Expense & Maint	11,166.06	38,135.00	26,968.94-	93,683.59	305,080.00	211,396.41-
Machine Expense & Maint	237,866.81	19,418.00	218,448.81	481,325.93	155,344.00	325,981.93
Vehicle Expense	1,349.81	1,939.00	589.19-	13,283.31	15,512.00	2,228.69-
Training	2,789.94	1,774.00	1,015.94	2,917.07	19,994.00	17,076.93-
(Gain)/Loss on Disposals	42,321.14	.00	42,321.14	123,703.51	.00	123,703.51
Audit-Independent	3,763.85	3,694.00	69.85	30,812.92	29,552.00	1,260.92
Audit-IMCOM Int Review	275.72	1,997.00	1,721.28-	8,123.64	15,976.00	7,852.36-
Other Expenses	9,164.41	9,848.00	683.59-	72,107.24	78,784.00	6,676.76-
Total Operating Expenses	718,412.73	485,930.00	232,482.73	4,059,139.51	3,738,131.00	321,008.51
Net Operating Income/(Loss)	242,827.21-	4,764.00	247,591.21-	562,023.90-	138,582.00	700,605.90-
Interest Revenue	28,735.54	7,870.00	20,865.54	177,495.42	62,960.00	114,535.42
Non-Operating Inc/(Exp)	213.26-	.00	213.26-	3,550.14-	.00	3,550.14-
Net Income/(Loss)	214,304.93-	12,634.00	226,938.93-	388,078.62-	201,542.00	589,620.62-
Distributions	214,304.93-	12,634.00	226,938.93-	388,078.62-	201,542.00	589,620.62-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 May 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,492,764.45	3,730,110.65	1,353,745.60	1,408,908.20
Total Revenue	6,492,764.45	3,730,110.65	1,353,745.60	1,408,908.20
Direct NAFI Reimbursement				
Gaming NAFI	2,968,004.43	748,461.15	1,122,178.90	1,097,364.38
Total Direct Reimbursement	2,968,004.43	748,461.15	1,122,178.90	1,097,364.38
Net Revenue	3,524,760.02	2,981,649.50	231,566.70	311,543.82
Operating Expenses				
Compensation & Benefits	774,720.84	459,549.54	175,915.59	139,255.71
Depreciation Expense	314,188.42	195,876.48	58,686.00	59,625.94
Contractor Fees	8,062.50	4,505.12	2,072.98	1,484.40
Communications	33,896.57	19,085.08	3,606.57	11,204.92
TDY	11,410.30	3,316.28	7,895.35	198.67
PCS	1,941.22	1,403.50	254.86	282.86
IT Expense & Maint	29,782.42	16,467.15	7,911.99	5,403.28
Machine Expense & Maint	323,347.75	155,777.62	162,583.19	4,986.94
Vehicle Expense	8,428.19	6,722.45	853.22	852.52
Training	15,924.62	6,503.58	8,078.84	1,342.20
(Gain)/Loss on Disposals	114,302.59	70,701.14	6,332.93	37,268.52
Audit-Independent	9,834.50	5,495.29	2,528.57	1,810.64
Audit-IMCOM Int Review	720.43	402.56	185.22	132.65
Other Expenses	27,247.56	17,199.99	4,894.18	5,153.39
Total Operating Expenses	1,673,807.91	963,005.78	441,799.49	269,002.64
Net Operating Income/(Loss)	1,850,952.11	2,018,643.72	210,232.79-	42,541.18
Interest Revenue	71,656.86	39,822.28	16,249.47	15,585.11
Non-Operating Inc/(Exp)	4,285.27	3,585.44	802.41	102.58-
Net Income/(Loss)	1,926,894.24	2,062,051.44	193,180.91-	58,023.71
Distributions	1,926,894.24	2,062,051.44	193,180.91-	58,023.71
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 May 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,900,494.25	1,548,453.80	352,040.45	.00
Total Revenue	1,900,494.25	1,548,453.80	352,040.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	519,762.55	291,713.80	228,048.75	.00
Total Direct Reimbursement	519,762.55	291,713.80	228,048.75	.00
Net Revenue	1,380,731.70	1,256,740.00	123,991.70	.00
Operating Expenses				
Compensation & Benefits	338,412.84	264,583.80	73,829.04	.00
Depreciation Expense	129,081.00	109,906.09	19,174.91	.00
Contractor Fees	3,232.77	2,497.07	735.70	.00
Communications	13,552.91	12,669.83	883.08	.00
TDY	7,678.81	3,047.53	4,631.28	.00
PCS	.00	.00	.00	.00
IT Expense & Maint	12,916.18	9,822.52	3,093.66	.00
Machine Expense & Maint	84,139.87	4,234.48	79,905.39	.00
Vehicle Expense	6,294.21	5,639.40	654.81	.00
Training	9,127.70	2,257.89	6,869.81	.00
(Gain)/Loss on Disposals	63,799.02	62,518.71	1,280.31	.00
Audit-Independent	3,943.28	3,045.89	897.39	.00
Audit-IMCOM Int Review	288.87	223.13	65.74	.00
Other Expenses	11,923.81	9,812.51	2,111.30	.00
Total Operating Expenses	684,391.27	490,258.85	194,132.42	.00
Net Operating Income/(Loss)	696,340.43	766,481.15	70,140.72-	.00
Interest Revenue	19,139.47	15,450.58	3,688.89	.00
Non-Operating Inc/(Exp)	4,619.06	3,724.21	894.85	.00
Net Income/(Loss)	720,098.96	785,655.94	65,556.98-	.00
Distributions	720,098.96	785,655.94	65,556.98-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 May 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,113,465.40	2,097,663.20	15,802.20	.00
Total Revenue	2,113,465.40	2,097,663.20	15,802.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	445,022.60	433,961.05	11,061.55	.00
Total Direct Reimbursement	445,022.60	433,961.05	11,061.55	.00
Net Revenue	1,668,442.80	1,663,702.15	4,740.65	.00
Operating Expenses				
Compensation & Benefits	157,101.48	154,668.89	2,432.59	.00
Depreciation Expense	76,500.87	75,178.23	1,322.64	.00
Contractor Fees	1,744.05	1,696.45	47.60	.00
Communications	5,613.52	5,595.67	17.85	.00
TDY	233.42	227.05	6.37	.00
PCS	1,353.19	1,344.12	9.07	.00
IT Expense & Maint	5,700.18	5,535.14	165.04	.00
Machine Expense & Maint	1,341.07	1,318.32	22.75	.00
Vehicle Expense	784.17	783.36	.81	.00
Training	4,006.98	3,963.93	43.05	.00
(Gain)/Loss on Disposals	8,182.43	8,182.43	.00	.00
Audit-Independent	2,127.37	2,069.31	58.06	.00
Audit-IMCOM Int Review	155.84	151.59	4.25	.00
Other Expenses	6,159.34	6,064.79	94.55	.00
Total Operating Expenses	271,003.91	266,779.28	4,224.63	.00
Net Operating Income/(Loss)	1,397,438.89	1,396,922.87	516.02	.00
Interest Revenue	23,781.85	23,350.87	430.98	.00
Non-Operating Inc/(Exp)	120.53-	117.24-	3.29-	.00
Net Income/(Loss)	1,421,100.21	1,420,156.50	943.71	.00
Distributions	1,421,100.21	1,420,156.50	943.71	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 May 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,478,804.80	83,993.65	985,902.95	1,408,908.20
Total Revenue	2,478,804.80	83,993.65	985,902.95	1,408,908.20
Direct NAFI Reimbursement				
Gaming NAFI	2,003,219.28	22,786.30	883,068.60	1,097,364.38
Total Direct Reimbursement	2,003,219.28	22,786.30	883,068.60	1,097,364.38
Net Revenue	475,585.52	61,207.35	102,834.35	311,543.82
Operating Expenses				
Compensation & Benefits	279,206.52	40,296.85	99,653.96	139,255.71
Depreciation Expense	108,606.55	10,792.16	38,188.45	59,625.94
Contractor Fees	3,085.68	311.60	1,289.68	1,484.40
Communications	14,730.14	819.58	2,705.64	11,204.92
TDY	3,498.07	41.70	3,257.70	198.67
PCS	588.03	59.38	245.79	282.86
IT Expense & Maint	11,166.06	1,109.49	4,653.29	5,403.28
Machine Expense & Maint	237,866.81	150,224.82	82,655.05	4,986.94
Vehicle Expense	1,349.81	299.69	197.60	852.52
Training	2,789.94	281.76	1,165.98	1,342.20
(Gain)/Loss on Disposals	42,321.14	.00	5,052.62	37,268.52
Audit-Independent	3,763.85	380.09	1,573.12	1,810.64
Audit-IMCOM Int Review	275.72	27.84	115.23	132.65
Other Expenses	9,164.41	1,322.69	2,688.33	5,153.39
Total Operating Expenses	718,412.73	205,967.65	243,442.44	269,002.64
Net Operating Income/(Loss)	242,827.21-	144,760.30-	140,608.09-	42,541.18
Interest Revenue	28,735.54	1,020.83	12,129.60	15,585.11
Non-Operating Inc/(Exp)	213.26-	21.53-	89.15-	102.58-
Net Income/(Loss)	214,304.93-	143,761.00-	128,567.64-	58,023.71
Distributions	214,304.93-	143,761.00-	128,567.64-	58,023.71
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eight Months Ending 31 May 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	43,506,391.52	25,204,813.37	9,188,786.10	9,112,792.05
Total Revenue	43,506,391.52	25,204,813.37	9,188,786.10	9,112,792.05
Direct NAFI Reimbursement				
Gaming NAFI	19,834,046.74	5,092,228.05	7,404,145.60	7,337,673.09
Total Direct Reimbursement	19,834,046.74	5,092,228.05	7,404,145.60	7,337,673.09
Net Revenue	23,672,344.78	20,112,585.32	1,784,640.50	1,775,118.96
Operating Expenses				
Compensation & Benefits	5,780,692.85	3,344,707.75	1,345,053.42	1,090,931.68
Depreciation Expense	2,366,799.46	1,465,728.76	449,547.36	451,523.34
Contractor Fees	47,037.00	25,827.85	11,999.08	9,210.07
Communications	179,909.89	129,187.90	24,308.82	26,413.17
TDY	296,980.93	137,885.23	116,186.16	42,909.54
PCS	96,784.27	31,481.34	20,827.83	44,475.10
IT Expense & Maint	237,503.16	129,014.79	62,062.87	46,425.50
Machine Expense & Maint	962,170.54	530,667.19	325,237.42	106,265.93
Vehicle Expense	56,787.07	41,728.01	6,888.71	8,170.35
Training	16,393.62	6,856.33	8,133.93	1,403.36
(Gain)/Loss on Disposals	283,636.53	173,492.18	52,558.70	57,585.65
Audit-Independent	78,676.00	43,410.23	19,970.08	15,295.69
Audit-IMCOM Int Review	20,645.79	11,369.56	5,213.47	4,062.76
Other Expenses	195,503.05	116,589.15	36,805.36	42,108.54
Total Operating Expenses	10,619,520.16	6,187,946.27	2,484,793.21	1,946,780.68
Net Operating Income/(Loss)	13,052,824.62	13,924,639.05	700,152.71-	171,661.72-
Interest Revenue	465,790.12	273,361.36	96,519.12	95,909.64
Non-Operating Inc/(Exp)	12,661.17	12,620.72	1,809.63	1,769.18-
Net Income/(Loss)	13,531,275.91	14,210,621.13	601,823.96-	77,521.26-
Distributions	13,531,275.91	14,210,621.13	601,823.96-	77,521.26-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eight Months Ending 31 May 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,764,077.27	9,585,479.72	2,178,597.55	.00
Total Revenue	11,764,077.27	9,585,479.72	2,178,597.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,408,360.00	1,905,201.70	1,503,158.30	.00
Total Direct Reimbursement	3,408,360.00	1,905,201.70	1,503,158.30	.00
Net Revenue	8,355,717.27	7,680,278.02	675,439.25	.00
Operating Expenses				
Compensation & Benefits	2,429,341.19	1,879,782.16	549,559.03	.00
Depreciation Expense	989,537.47	830,051.25	159,486.22	.00
Contractor Fees	18,425.74	14,196.48	4,229.26	.00
Communications	74,834.84	69,953.61	4,881.23	.00
TDY	126,849.74	87,125.32	39,724.42	.00
PCS	12,465.75	4,840.18	7,625.57	.00
IT Expense & Maint	92,842.21	70,185.30	22,656.91	.00
Machine Expense & Maint	432,973.86	325,389.68	107,584.18	.00
Vehicle Expense	37,697.65	32,863.74	4,833.91	.00
Training	9,397.70	2,527.89	6,869.81	.00
(Gain)/Loss on Disposals	121,029.06	94,326.54	26,702.52	.00
Audit-Independent	30,841.03	23,835.10	7,005.93	.00
Audit-IMCOM Int Review	8,044.44	6,224.12	1,820.32	.00
Other Expenses	73,935.95	57,396.01	16,539.94	.00
Total Operating Expenses	4,458,216.63	3,498,697.38	959,519.25	.00
Net Operating Income/(Loss)	3,897,500.64	4,181,580.64	284,080.00-	.00
Interest Revenue	123,060.23	100,399.70	22,660.53	.00
Non-Operating Inc/(Exp)	18,184.19	14,886.46	3,297.73	.00
Net Income/(Loss)	4,038,745.06	4,296,866.80	258,121.74-	.00
Distributions	4,038,745.06	4,296,866.80	258,121.74-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eight Months Ending 31 May 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,975,224.55	14,767,391.75	207,832.80	.00
Total Revenue	14,975,224.55	14,767,391.75	207,832.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,155,712.65	3,010,229.70	145,482.95	.00
Total Direct Reimbursement	3,155,712.65	3,010,229.70	145,482.95	.00
Net Revenue	11,819,511.90	11,757,162.05	62,349.85	.00
Operating Expenses				
Compensation & Benefits	1,202,321.27	1,182,150.77	20,170.50	.00
Depreciation Expense	559,132.46	553,668.57	5,463.89	.00
Contractor Fees	10,101.10	9,825.14	275.96	.00
Communications	44,278.79	44,115.39	163.40	.00
TDY	43,690.61	41,894.79	1,795.82	.00
PCS	24,043.14	23,574.64	468.50	.00
IT Expense & Maint	50,977.36	49,604.94	1,372.42	.00
Machine Expense & Maint	47,870.75	47,078.68	792.07	.00
Vehicle Expense	5,806.11	5,788.61	17.50	.00
Training	4,078.85	4,033.84	45.01	.00
(Gain)/Loss on Disposals	38,903.96	38,903.96	.00	.00
Audit-Independent	17,022.05	16,561.65	460.40	.00
Audit-IMCOM Int Review	4,477.71	4,357.29	120.42	.00
Other Expenses	49,459.86	48,999.63	460.23	.00
Total Operating Expenses	2,102,164.02	2,070,557.90	31,606.12	.00
Net Operating Income/(Loss)	9,717,347.88	9,686,604.15	30,743.73	.00
Interest Revenue	165,234.47	162,793.23	2,441.24	.00
Non-Operating Inc/(Exp)	1,972.88-	1,920.05-	52.83-	.00
Net Income/(Loss)	9,880,609.47	9,847,477.33	33,132.14	.00
Distributions	9,880,609.47	9,847,477.33	33,132.14	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eight Months Ending 31 May 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,767,089.70	851,941.90	6,802,355.75	9,112,792.05
Total Revenue	16,767,089.70	851,941.90	6,802,355.75	9,112,792.05
Direct NAFI Reimbursement				
Gaming NAFI	13,269,974.09	176,796.65	5,755,504.35	7,337,673.09
Total Direct Reimbursement	13,269,974.09	176,796.65	5,755,504.35	7,337,673.09
Net Revenue	3,497,115.61	675,145.25	1,046,851.40	1,775,118.96
Operating Expenses				
Compensation & Benefits	2,149,030.39	282,774.82	775,323.89	1,090,931.68
Depreciation Expense	818,129.53	82,008.94	284,597.25	451,523.34
Contractor Fees	18,510.16	1,806.23	7,493.86	9,210.07
Communications	60,796.26	15,118.90	19,264.19	26,413.17
TDY	126,440.58	8,865.12	74,665.92	42,909.54
PCS	60,275.38	3,066.52	12,733.76	44,475.10
IT Expense & Maint	93,683.59	9,224.55	38,033.54	46,425.50
Machine Expense & Maint	481,325.93	158,198.83	216,861.17	106,265.93
Vehicle Expense	13,283.31	3,075.66	2,037.30	8,170.35
Training	2,917.07	294.60	1,219.11	1,403.36
(Gain)/Loss on Disposals	123,703.51	40,261.68	25,856.18	57,585.65
Audit-Independent	30,812.92	3,013.48	12,503.75	15,295.69
Audit-IMCOM Int Review	8,123.64	788.15	3,272.73	4,062.76
Other Expenses	72,107.24	10,193.51	19,805.19	42,108.54
Total Operating Expenses	4,059,139.51	618,690.99	1,493,667.84	1,946,780.68
Net Operating Income/(Loss)	562,023.90-	56,454.26	446,816.44-	171,661.72-
Interest Revenue	177,495.42	10,168.43	71,417.35	95,909.64
Non-Operating Inc/(Exp)	3,550.14-	345.69-	1,435.27-	1,769.18-
Net Income/(Loss)	388,078.62-	66,277.00	376,834.36-	77,521.26-
Distributions	388,078.62-	66,277.00	376,834.36-	77,521.26-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 May 2023

	May Europe	May Korea	May Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	436,640.80	.00	.00	2,522,624.80	.00	.00
Grafenwoehr	248,207.20	.00	.00	1,200,212.75	.00	.00
Wiesbaden	246,650.20	.00	.00	1,826,791.30	.00	.00
Vicenza	104,259.10	.00	.00	673,612.75	.00	.00
Livorno	13,585.75	.00	.00	87,141.20	.00	.00
Stuttgart	269,522.20	.00	.00	1,729,461.75	.00	.00
Baumholder	45,489.20	.00	.00	433,733.90	.00	.00
Ansbach	108,482.65	.00	.00	592,153.55	.00	.00
Brunssum	12,040.35	.00	.00	82,715.25	.00	.00
AFRC Edelweiss Lodge	18,632.90	.00	.00	165,786.12	.00	.00
Hohenfels	44,943.45	.00	.00	271,246.35	.00	.00
Naples Navy	173,876.65	.00	.00	915,495.50	.00	.00
Sigonella Navy	58,372.35	.00	.00	509,653.10	.00	.00
Rota Navy	107,435.75	.00	.00	671,082.30	.00	.00
Souda Bay Navy	12,355.70	.00	.00	82,366.65	.00	.00
AFRC Dragon Hill Lodge	.00	699,038.75	.00	.00	3,561,353.10	.00
Seoul	.00	16,597.00	.00	.00	139,452.60	.00
Casey & Hovey	.00	210,828.60	.00	.00	1,373,153.15	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	999,404.10	.00	.00	8,085,718.55	.00
Daegu	.00	171,794.75	.00	.00	1,607,714.35	.00
Chinhae Navy	.00	15,802.20	.00	.00	207,832.80	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	72,731.65	.00	.00	789,020.90
Fuji Marines	.00	.00	4,269.00	.00	.00	17,910.00
Sanno Navy	.00	.00	144,654.30	.00	.00	682,024.70
Atsugi Navy	.00	.00	74,574.30	.00	.00	748,856.05
Okinawa	.00	.00	11,262.00	.00	.00	62,921.00
Okinawa Marines	.00	.00	1,119,960.00	.00	.00	7,770,218.50
Okinawa Navy	.00	.00	69,065.45	.00	.00	276,588.80
Iwakuni Marines	.00	.00	284,679.20	.00	.00	1,324,663.55
Sasebo Navy	.00	.00	258,391.75	.00	.00	1,453,575.15
Yokosuka Navy	.00	.00	436,264.15	.00	.00	3,604,071.05
Singapore Navy	.00	.00	2,953.00	.00	.00	37,240.00
Total Gaming Revenue	1,900,494.25	2,113,465.40	2,478,804.80	11,764,077.27	14,975,224.55	16,767,089.70

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 June 2020

	Current Balance
ASSETS	
Cash	29,332,012.13
Accounts Receivable	160,543.71
Prepaid Expenses	246,833.87
Fixed Assets	44,357,926.50
Less Accum Depreciation	30,277,092.64-
TOTAL ASSETS	43,820,223.57
LIABILITIES	
Accounts Payable	809,975.16
Accrued Liabilities	1,312,668.04
Accrued Salaries	265,498.09
Accrued Leave Payable	541,479.88
Total Liabilities	2,929,621.17
EQUITY	40,890,602.40
TOTAL LIABILITIES & EQUITY	43,820,223.57

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 June 2020

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	3,181,867.00	5,316,341.00	2,134,474.00-	39,639,767.18	49,835,497.00	10,195,729.82-
Total Revenue	3,181,867.00	5,316,341.00	2,134,474.00-	39,639,767.18	49,835,497.00	10,195,729.82-
Direct NAFI Reimbursement						
Gaming NAFI	1,321,888.25	2,419,392.00	1,097,503.75-	17,501,146.14	22,397,294.00	4,896,147.86-
Total Direct Reimbursement	1,321,888.25	2,419,392.00	1,097,503.75-	17,501,146.14	22,397,294.00	4,896,147.86-
Net Revenue	1,859,978.75	2,896,949.00	1,036,970.25-	22,138,621.04	27,438,203.00	5,299,581.96-
Operating Expenses						
Compensation & Benefits	713,118.41	700,550.00	12,568.41	6,457,029.15	6,628,102.00	171,072.85-
Depreciation Expense	352,252.64	365,263.00	13,010.36-	3,177,313.58	3,302,437.00	125,123.42-
Contractor Fees	6,679.90-	8,123.00	14,802.90-	25,474.28	73,107.00	47,632.72-
Communications	15,670.80	14,874.00	796.80	135,065.67	133,866.00	1,199.67
TDY	1,477.34	38,487.00	37,009.66-	104,275.88	380,758.00	276,482.12-
PCS	2,874.99	6,250.00	3,375.01-	83,986.55	56,250.00	27,736.55
IT Expense & Maint	231,629.34	28,068.00	203,561.34	485,388.49	252,612.00	232,776.49
Machine Expense & Maint	241,630.10	59,543.00	182,087.10	569,100.19	535,887.00	33,213.19
Vehicle Expense	3,425.72	6,939.00	3,513.28-	36,316.97	62,451.00	26,134.03-
Training	.00	5,417.00	5,417.00-	5,116.09	48,753.00	43,636.91-
(Gain)/Loss on Disposals	.00	.00	.00	48,038.61	.00	48,038.61
Audit-Independent	9,584.50	10,395.00	810.50-	86,260.50	93,555.00	7,294.50-
Audit-IMCOM Int Review	1,381.00	3,749.00	2,368.00-	11,973.15	33,741.00	21,767.85-
Other Expenses	25,417.26	24,522.00	895.26	241,801.80	220,698.00	21,103.80
Total Operating Expenses	1,591,782.20	1,272,180.00	319,602.20	11,467,140.91	11,822,217.00	355,076.09-
Net Operating Income/(Loss)	268,196.55	1,624,769.00	1,356,572.45-	10,671,480.13	15,615,986.00	4,944,505.87-
Interest Revenue	13,607.04	25,393.00	11,785.96-	217,954.19	228,537.00	10,582.81-
Non-Operating Inc/(Exp)	242.34-	.00	242.34-	271.92-	.00	271.92-
Net Income/(Loss)	281,561.25	1,650,162.00	1,368,600.75-	10,889,162.40	15,844,523.00	4,955,360.60-
Distributions	.00	1,284,899.00	1,284,899.00-	8,497,110.21	12,542,086.00	4,044,975.79-
Net Income/(Loss) After Distributions	281,561.25	365,263.00	83,701.75-	2,392,052.19	3,302,437.00	910,384.81-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 June 2020

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	173,065.50	1,204,069.00	1,031,003.50-	8,061,169.27	11,698,254.00	3,637,084.73-
Total Revenue	173,065.50	1,204,069.00	1,031,003.50-	8,061,169.27	11,698,254.00	3,637,084.73-
Direct NAFI Reimbursement						
Gaming NAFI	47,324.30	355,768.00	308,443.70-	2,243,396.86	3,366,522.00	1,123,125.14-
Total Direct Reimbursement	47,324.30	355,768.00	308,443.70-	2,243,396.86	3,366,522.00	1,123,125.14-
Net Revenue	125,741.20	848,301.00	722,559.80-	5,817,772.41	8,331,732.00	2,513,959.59-
Operating Expenses						
Compensation & Benefits	294,279.74	318,487.00	24,207.26-	2,795,208.52	3,026,436.00	231,227.48-
Depreciation Expense	133,096.36	136,714.00	3,617.64-	1,203,495.08	1,239,572.00	36,076.92-
Contractor Fees	2,610.74-	3,150.00	5,760.74-	10,050.78	28,350.00	18,299.22-
Communications	8,653.87	5,923.00	2,730.87	66,236.35	53,307.00	12,929.35
TDY	39.08	15,182.00	15,142.92-	52,588.69	166,467.00	113,878.31-
PCS	833.33	2,088.00	1,254.67-	7,566.89	18,792.00	11,225.11-
IT Expense & Maint	108,821.84	11,087.00	97,734.84	213,130.20	99,783.00	113,347.20
Machine Expense & Maint	100,359.15	22,370.00	77,989.15	227,033.20	201,330.00	25,703.20
Vehicle Expense	707.03	3,570.00	2,862.97-	20,603.09	32,130.00	11,526.91-
Training	.00	970.00	970.00-	1,816.60	8,730.00	6,913.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	3,745.94	4,031.00	285.06-	33,925.89	36,279.00	2,353.11-
Audit-IMCOM Int Review	539.74	1,454.00	914.26-	4,702.76	13,086.00	8,383.24-
Other Expenses	9,149.77	10,380.00	1,230.23-	95,025.30	93,420.00	1,605.30
Total Operating Expenses	657,615.11	535,406.00	122,209.11	4,747,792.14	5,017,682.00	269,889.86-
Net Operating Income/(Loss)	531,873.91-	312,895.00	844,768.91-	1,069,980.27	3,314,050.00	2,244,069.73-
Interest Revenue	2,992.19	5,752.00	2,759.81-	51,267.34	51,768.00	500.66-
Non-Operating Inc/(Exp)	234.07-	.00	234.07-	263.65-	.00	263.65-
Net Income/(Loss)	529,115.79-	318,647.00	847,762.79-	1,120,983.96	3,365,818.00	2,244,834.04-
Distributions	.00	181,933.00	181,933.00-	1,788,343.83	2,126,246.00	337,902.17-
Net Income/(Loss) After Distributions	529,115.79-	136,714.00	665,829.79-	667,359.87-	1,239,572.00	1,906,931.87-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 June 2020

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,948,530.85	1,959,204.00	10,673.15-	15,979,699.06	18,286,338.00	2,306,638.94-
Total Revenue	1,948,530.85	1,959,204.00	10,673.15-	15,979,699.06	18,286,338.00	2,306,638.94-
Direct NAFI Reimbursement						
Gaming NAFI	417,483.90	401,193.00	16,290.90	3,298,519.70	3,730,870.00	432,350.30-
Total Direct Reimbursement	417,483.90	401,193.00	16,290.90	3,298,519.70	3,730,870.00	432,350.30-
Net Revenue	1,531,046.95	1,558,011.00	26,964.05-	12,681,179.36	14,555,468.00	1,874,288.64-
Operating Expenses						
Compensation & Benefits	161,462.58	182,334.00	20,871.42-	1,428,380.56	1,719,640.00	291,259.44-
Depreciation Expense	93,255.30	102,797.00	9,541.70-	853,024.71	927,839.00	74,814.29-
Contractor Fees	1,468.74-	2,048.00	3,516.74-	5,802.78	18,432.00	12,629.22-
Communications	4,736.73	6,525.00	1,788.27-	47,145.52	58,725.00	11,579.48-
TDY	52.78	5,040.00	4,987.22-	14,083.19	74,523.00	60,439.81-
PCS	736.93	2,081.00	1,344.07-	28,399.87	18,729.00	9,670.87
IT Expense & Maint	44,552.80	7,183.00	37,369.80	101,984.69	64,647.00	37,337.69
Machine Expense & Maint	49,382.98	15,677.00	33,705.98	146,871.41	141,093.00	5,778.41
Vehicle Expense	1,450.87	2,409.00	958.13-	5,818.01	21,681.00	15,862.99-
Training	.00	1,831.00	1,831.00-	1,232.13	16,479.00	15,246.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	2,107.40	2,621.00	513.60-	19,449.27	23,589.00	4,139.73-
Audit-IMCOM Int Review	303.66	945.00	641.34-	2,735.52	8,505.00	5,769.48-
Other Expenses	6,599.55	5,760.00	839.55	59,039.39	51,840.00	7,199.39
Total Operating Expenses	363,172.84	337,251.00	25,921.84	2,723,298.77	3,145,722.00	422,423.23-
Net Operating Income/(Loss)	1,167,874.11	1,220,760.00	52,885.89-	9,957,880.59	11,409,746.00	1,451,865.41-
Interest Revenue	4,622.31	9,560.00	4,937.69-	75,533.33	86,040.00	10,506.67-
Non-Operating Inc/(Exp)	2.99-	.00	2.99-	2.99-	.00	2.99-
Net Income/(Loss)	1,172,493.43	1,230,320.00	57,826.57-	10,033,410.93	11,495,786.00	1,462,375.07-
Distributions	.00	1,127,523.00	1,127,523.00-	6,697,794.07	10,567,947.00	3,870,152.93-
Net Income/(Loss) After Distributions	1,172,493.43	102,797.00	1,069,696.43	3,335,616.86	927,839.00	2,407,777.86

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 June 2020

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,060,270.65	2,153,068.00	1,092,797.35-	15,598,898.85	19,850,905.00	4,252,006.15-
Total Revenue	1,060,270.65	2,153,068.00	1,092,797.35-	15,598,898.85	19,850,905.00	4,252,006.15-
Direct NAFI Reimbursement						
Gaming NAFI	857,080.05	1,662,431.00	805,350.95-	11,959,229.58	15,299,902.00	3,340,672.42-
Total Direct Reimbursement	857,080.05	1,662,431.00	805,350.95-	11,959,229.58	15,299,902.00	3,340,672.42-
Net Revenue	203,190.60	490,637.00	287,446.40-	3,639,669.27	4,551,003.00	911,333.73-
Operating Expenses						
Compensation & Benefits	257,376.09	199,729.00	57,647.09	2,233,440.07	1,882,026.00	351,414.07
Depreciation Expense	125,900.98	125,752.00	148.98	1,120,793.79	1,135,026.00	14,232.21-
Contractor Fees	2,600.42-	2,925.00	5,525.42-	9,620.72	26,325.00	16,704.28-
Communications	2,280.20	2,426.00	145.80-	21,683.80	21,834.00	150.20-
TDY	1,385.48	18,265.00	16,879.52-	37,604.00	139,768.00	102,164.00-
PCS	1,304.73	2,081.00	776.27-	48,019.79	18,729.00	29,290.79
IT Expense & Maint	78,254.70	9,798.00	68,456.70	170,273.60	88,182.00	82,091.60
Machine Expense & Maint	91,887.97	21,496.00	70,391.97	195,195.58	193,464.00	1,731.58
Vehicle Expense	1,267.82	960.00	307.82	9,895.87	8,640.00	1,255.87
Training	.00	2,616.00	2,616.00-	2,067.36	23,544.00	21,476.64-
(Gain)/Loss on Disposals	.00	.00	.00	22,298.10	.00	22,298.10
Audit-Independent	3,731.16	3,743.00	11.84-	32,885.34	33,687.00	801.66-
Audit-IMCOM Int Review	537.60	1,350.00	812.40-	4,534.87	12,150.00	7,615.13-
Other Expenses	9,667.94	8,382.00	1,285.94	87,737.11	75,438.00	12,299.11
Total Operating Expenses	570,994.25	399,523.00	171,471.25	3,996,050.00	3,658,813.00	337,237.00
Net Operating Income/(Loss)	367,803.65-	91,114.00	458,917.65-	356,380.73-	892,190.00	1,248,570.73-
Interest Revenue	5,992.54	10,081.00	4,088.46-	91,153.52	90,729.00	424.52
Non-Operating Inc/(Exp)	5.28-	.00	5.28-	5.28-	.00	5.28-
Net Income/(Loss)	361,816.39-	101,195.00	463,011.39-	265,232.49-	982,919.00	1,248,151.49-
Distributions	.00	24,557.00-	24,557.00	10,972.31	152,107.00-	163,079.31
Net Income/(Loss) After Distributions	361,816.39-	125,752.00	487,568.39-	276,204.80-	1,135,026.00	1,411,230.80-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 June 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,181,867.00	2,167,860.40	82,251.80	931,754.80
Total Revenue	3,181,867.00	2,167,860.40	82,251.80	931,754.80
Direct NAFI Reimbursement				
Gaming NAFI	1,321,888.25	471,630.40	78,466.70	771,791.15
Total Direct Reimbursement	1,321,888.25	471,630.40	78,466.70	771,791.15
Net Revenue	1,859,978.75	1,696,230.00	3,785.10	159,963.65
Operating Expenses				
Compensation & Benefits	713,118.41	425,444.27	157,578.60	130,095.54
Depreciation Expense	352,252.64	213,828.94	72,310.29	66,113.41
Contractor Fees	6,679.90-	3,752.71-	1,582.27-	1,344.92-
Communications	15,670.80	13,675.77	992.05	1,002.98
TDY	1,477.34	90.22	592.44	794.68
PCS	2,874.99	1,496.73	703.46	674.80
IT Expense & Maint	231,629.34	137,565.96	53,581.07	40,482.31
Machine Expense & Maint	241,630.10	139,204.13	52,609.72	49,816.25
Vehicle Expense	3,425.72	2,192.51	348.40	884.81
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,384.50	2,270.26	1,929.74
Audit-IMCOM Int Review	1,381.00	775.86	327.09	278.05
Other Expenses	25,417.26	14,562.73	5,533.48	5,321.05
Total Operating Expenses	1,591,782.20	950,468.91	345,264.59	296,048.70
Net Operating Income/(Loss)	268,196.55	745,761.09	341,479.49-	136,085.05-
Interest Revenue	13,607.04	7,335.08	3,093.99	3,177.97
Non-Operating Inc/(Exp)	242.34-	192.45-	47.14-	2.75-
Net Income/(Loss)	281,561.25	752,903.72	338,432.64-	132,909.83-
Net Income/(Loss) After Distributions	281,561.25	752,903.72	338,432.64-	132,909.83-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 June 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	173,065.50	171,852.70	1,212.80	.00
Total Revenue	173,065.50	171,852.70	1,212.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	47,324.30	47,324.30	.00	.00
Total Direct Reimbursement	47,324.30	47,324.30	.00	.00
Net Revenue	125,741.20	124,528.40	1,212.80	.00
Operating Expenses				
Compensation & Benefits	294,279.74	246,583.14	47,696.60	.00
Depreciation Expense	133,096.36	107,698.04	25,398.32	.00
Contractor Fees	2,610.74-	2,115.42-	495.32-	.00
Communications	8,653.87	8,420.67	233.20	.00
TDY	39.08	31.66	7.42	.00
PCS	833.33	675.23	158.10	.00
IT Expense & Maint	108,821.84	87,962.75	20,859.09	.00
Machine Expense & Maint	100,359.15	84,223.84	16,135.31	.00
Vehicle Expense	707.03	688.37	18.66	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,745.94	3,035.26	710.68	.00
Audit-IMCOM Int Review	539.74	437.35	102.39	.00
Other Expenses	9,149.77	7,375.55	1,774.22	.00
Total Operating Expenses	657,615.11	545,016.44	112,598.67	.00
Net Operating Income/(Loss)	531,873.91-	420,488.04-	111,385.87-	.00
Interest Revenue	2,992.19	2,417.48	574.71	.00
Non-Operating Inc/(Exp)	234.07-	189.12-	44.95-	.00
Net Income/(Loss)	529,115.79-	418,259.68-	110,856.11-	.00
Net Income/(Loss) After Distributions	529,115.79-	418,259.68-	110,856.11-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 June 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,948,530.85	1,940,244.65	8,286.20	.00
Total Revenue	1,948,530.85	1,940,244.65	8,286.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	417,483.90	411,683.55	5,800.35	.00
Total Direct Reimbursement	417,483.90	411,683.55	5,800.35	.00
Net Revenue	1,531,046.95	1,528,561.10	2,485.85	.00
Operating Expenses				
Compensation & Benefits	161,462.58	157,419.81	4,042.77	.00
Depreciation Expense	93,255.30	92,262.76	992.54	.00
Contractor Fees	1,468.74-	1,434.35-	34.39-	.00
Communications	4,736.73	4,675.95	60.78	.00
TDY	52.78	51.89	.89	.00
PCS	736.93	719.67	17.26	.00
IT Expense & Maint	44,552.80	43,516.75	1,036.05	.00
Machine Expense & Maint	49,382.98	48,208.86	1,174.12	.00
Vehicle Expense	1,450.87	1,437.26	13.61	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,107.40	2,058.05	49.35	.00
Audit-IMCOM Int Review	303.66	296.55	7.11	.00
Other Expenses	6,599.55	6,475.02	124.53	.00
Total Operating Expenses	363,172.84	355,688.22	7,484.62	.00
Net Operating Income/(Loss)	1,167,874.11	1,172,872.88	4,998.77-	.00
Interest Revenue	4,622.31	4,534.20	88.11	.00
Non-Operating Inc/(Exp)	2.99-	2.92-	.07-	.00
Net Income/(Loss)	1,172,493.43	1,177,404.16	4,910.73-	.00
Net Income/(Loss) After Distributions	1,172,493.43	1,177,404.16	4,910.73-	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 June 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,060,270.65	55,763.05	72,752.80	931,754.80
Total Revenue	1,060,270.65	55,763.05	72,752.80	931,754.80
Direct NAFI Reimbursement				
Gaming NAFI	857,080.05	12,622.55	72,666.35	771,791.15
Total Direct Reimbursement	857,080.05	12,622.55	72,666.35	771,791.15
Net Revenue	203,190.60	43,140.50	86.45	159,963.65
Operating Expenses				
Compensation & Benefits	257,376.09	21,441.32	105,839.23	130,095.54
Depreciation Expense	125,900.98	13,868.14	45,919.43	66,113.41
Contractor Fees	2,600.42-	202.94-	1,052.56-	1,344.92-
Communications	2,280.20	579.15	698.07	1,002.98
TDY	1,385.48	6.67	584.13	794.68
PCS	1,304.73	101.83	528.10	674.80
IT Expense & Maint	78,254.70	6,086.46	31,685.93	40,482.31
Machine Expense & Maint	91,887.97	6,771.43	35,300.29	49,816.25
Vehicle Expense	1,267.82	66.88	316.13	884.81
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,731.16	291.19	1,510.23	1,929.74
Audit-IMCOM Int Review	537.60	41.96	217.59	278.05
Other Expenses	9,667.94	712.16	3,634.73	5,321.05
Total Operating Expenses	570,994.25	49,764.25	225,181.30	296,048.70
Net Operating Income/(Loss)	367,803.65-	6,623.75-	225,094.85-	136,085.05-
Interest Revenue	5,992.54	383.40	2,431.17	3,177.97
Non-Operating Inc/(Exp)	5.28-	.41-	2.12-	2.75-
Net Income/(Loss)	361,816.39-	6,240.76-	222,665.80-	132,909.83-
Net Income/(Loss) After Distributions	361,816.39-	6,240.76-	222,665.80-	132,909.83-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Nine Months Ending 30 June 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	39,639,767.18	23,453,746.62	7,163,169.21	9,022,851.35
Total Revenue	39,639,767.18	23,453,746.62	7,163,169.21	9,022,851.35
Direct NAFI Reimbursement				
Gaming NAFI	17,501,146.14	4,659,809.23	5,667,234.13	7,174,102.78
Total Direct Reimbursement	17,501,146.14	4,659,809.23	5,667,234.13	7,174,102.78
Net Revenue	22,138,621.04	18,793,937.39	1,495,935.08	1,848,748.57
Operating Expenses				
Compensation & Benefits	6,457,029.15	3,806,448.02	1,511,906.97	1,138,674.16
Depreciation Expense	3,177,313.58	1,938,227.27	650,513.58	588,572.73
Contractor Fees	25,474.28	14,306.58	6,161.98	5,005.72
Communications	135,065.67	116,228.21	9,205.83	9,631.63
TDY	104,275.88	52,067.04	38,075.79	14,133.05
PCS	83,986.55	37,381.73	21,758.03	24,846.79
IT Expense & Maint	485,388.49	284,215.09	113,117.83	88,055.57
Machine Expense & Maint	569,100.19	349,757.79	117,477.36	101,865.04
Vehicle Expense	36,316.97	24,309.69	5,841.46	6,165.82
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	48,038.61	23,214.45	16,682.43	8,141.73
Audit-Independent	86,260.50	48,459.30	20,718.60	17,082.60
Audit-IMCOM Int Review	11,973.15	6,741.64	2,865.86	2,365.65
Other Expenses	241,801.80	141,858.04	50,606.74	49,337.02
Total Operating Expenses	11,467,140.91	6,846,004.57	2,566,186.94	2,054,949.40
Net Operating Income/(Loss)	10,671,480.13	11,947,932.82	1,070,251.86-	206,200.83-
Interest Revenue	217,954.19	122,894.33	43,332.75	51,727.11
Non-Operating Inc/(Exp)	271.92-	198.38-	70.79-	2.75-
Net Income/(Loss)	10,889,162.40	12,070,628.77	1,026,989.90-	154,476.47-
Distributions	8,497,110.21	9,274,510.61	648,805.33-	128,595.07-
Net Income/(Loss) After Distributions	2,392,052.19	2,796,118.16	378,184.57-	25,881.40-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Nine Months Ending 30 June 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,061,169.27	6,752,082.27	1,309,087.00	.00
Total Revenue	8,061,169.27	6,752,082.27	1,309,087.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,243,396.86	1,336,831.18	906,565.68	.00
Total Direct Reimbursement	2,243,396.86	1,336,831.18	906,565.68	.00
Net Revenue	5,817,772.41	5,415,251.09	402,521.32	.00
Operating Expenses				
Compensation & Benefits	2,795,208.52	2,235,917.70	559,290.82	.00
Depreciation Expense	1,203,495.08	971,862.17	231,632.91	.00
Contractor Fees	10,050.78	7,907.01	2,143.77	.00
Communications	66,236.35	64,095.05	2,141.30	.00
TDY	52,588.69	36,539.89	16,048.80	.00
PCS	7,566.89	5,956.09	1,610.80	.00
IT Expense & Maint	213,130.20	171,461.25	41,668.95	.00
Machine Expense & Maint	227,033.20	188,810.90	38,222.30	.00
Vehicle Expense	20,603.09	18,001.36	2,601.73	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	33,925.89	26,941.41	6,984.48	.00
Audit-IMCOM Int Review	4,702.76	3,723.67	979.09	.00
Other Expenses	95,025.30	76,846.94	18,178.36	.00
Total Operating Expenses	4,747,792.14	3,822,393.28	925,398.86	.00
Net Operating Income/(Loss)	1,069,980.27	1,592,857.81	522,877.54-	.00
Interest Revenue	51,267.34	42,913.97	8,353.37	.00
Non-Operating Inc/(Exp)	263.65-	195.05-	68.60-	.00
Net Income/(Loss)	1,120,983.96	1,635,576.73	514,592.77-	.00
Distributions	1,788,343.83	2,172,550.81	384,206.98-	.00
Net Income/(Loss) After Distributions	667,359.87-	536,974.08-	130,385.79-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Nine Months Ending 30 June 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	15,979,699.06	15,735,712.10	243,986.96	.00
Total Revenue	15,979,699.06	15,735,712.10	243,986.96	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,298,519.70	3,130,849.65	167,670.05	.00
Total Direct Reimbursement	3,298,519.70	3,130,849.65	167,670.05	.00
Net Revenue	12,681,179.36	12,604,862.45	76,316.91	.00
Operating Expenses				
Compensation & Benefits	1,428,380.56	1,394,002.74	34,377.82	.00
Depreciation Expense	853,024.71	844,078.06	8,946.65	.00
Contractor Fees	5,802.78	5,674.73	128.05	.00
Communications	47,145.52	46,747.35	398.17	.00
TDY	14,083.19	13,773.96	309.23	.00
PCS	28,399.87	27,763.14	636.73	.00
IT Expense & Maint	101,984.69	99,722.96	2,261.73	.00
Machine Expense & Maint	146,871.41	144,264.82	2,606.59	.00
Vehicle Expense	5,818.01	5,669.86	148.15	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	19,449.27	19,012.38	436.89	.00
Audit-IMCOM Int Review	2,735.52	2,675.13	60.39	.00
Other Expenses	59,039.39	57,966.43	1,072.96	.00
Total Operating Expenses	2,723,298.77	2,671,679.63	51,619.14	.00
Net Operating Income/(Loss)	9,957,880.59	9,933,182.82	24,697.77	.00
Interest Revenue	75,533.33	74,642.85	890.48	.00
Non-Operating Inc/(Exp)	2.99-	2.92-	.07-	.00
Net Income/(Loss)	10,033,410.93	10,007,822.75	25,588.18	.00
Distributions	6,697,794.07	6,676,195.93	21,598.14	.00
Net Income/(Loss) After Distributions	3,335,616.86	3,331,626.82	3,990.04	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Nine Months Ending 30 June 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	15,598,898.85	965,952.25	5,610,095.25	9,022,851.35
Total Revenue	15,598,898.85	965,952.25	5,610,095.25	9,022,851.35
Direct NAFI Reimbursement				
Gaming NAFI	11,959,229.58	192,128.40	4,592,998.40	7,174,102.78
Total Direct Reimbursement	11,959,229.58	192,128.40	4,592,998.40	7,174,102.78
Net Revenue	3,639,669.27	773,823.85	1,017,096.85	1,848,748.57
Operating Expenses				
Compensation & Benefits	2,233,440.07	176,527.58	918,238.33	1,138,674.16
Depreciation Expense	1,120,793.79	122,287.04	409,934.02	588,572.73
Contractor Fees	9,620.72	724.84	3,890.16	5,005.72
Communications	21,683.80	5,385.81	6,666.36	9,631.63
TDY	37,604.00	1,753.19	21,717.76	14,133.05
PCS	48,019.79	3,662.50	19,510.50	24,846.79
IT Expense & Maint	170,273.60	13,030.88	69,187.15	88,055.57
Machine Expense & Maint	195,195.58	16,682.07	76,648.47	101,865.04
Vehicle Expense	9,895.87	638.47	3,091.58	6,165.82
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	22,298.10	1,189.96	12,966.41	8,141.73
Audit-Independent	32,885.34	2,505.51	13,297.23	17,082.60
Audit-IMCOM Int Review	4,534.87	342.84	1,826.38	2,365.65
Other Expenses	87,737.11	7,044.67	31,355.42	49,337.02
Total Operating Expenses	3,996,050.00	351,931.66	1,589,168.94	2,054,949.40
Net Operating Income/(Loss)	356,380.73-	421,892.19	572,072.09-	206,200.83-
Interest Revenue	91,153.52	5,337.51	34,088.90	51,727.11
Non-Operating Inc/(Exp)	5.28-	.41-	2.12-	2.75-
Net Income/(Loss)	265,232.49-	427,229.29	537,985.31-	154,476.47-
Distributions	10,972.31	425,763.87	286,196.49-	128,595.07-
Net Income/(Loss) After Distributions	276,204.80-	1,465.42	251,788.82-	25,881.40-

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 June 2020

	June Europe	June Korea	June Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	75,003.35	.00	.00	1,682,117.75	.00	.00
Grafenwoehr	8,348.70-	.00	.00	1,057,887.80	.00	.00
Wiesbaden	41,007.45	.00	.00	1,517,647.75	.00	.00
Vicenza	.00	.00	.00	406,448.85	.00	.00
Livorno	.00	.00	.00	6,352.35	.00	.00
Stuttgart	60,644.25	.00	.00	952,603.20	.00	.00
Baumholder	3,546.35	.00	.00	339,281.95	.00	.00
Ansbach	.00	.00	.00	311,903.85	.00	.00
Schinnen	.00	.00	.00	41,837.70	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	156,607.87	.00	.00
Hohenfels	.00	.00	.00	279,393.20	.00	.00
Naples Navy	.00	.00	.00	483,735.90	.00	.00
Sigonella Navy	.00	.00	.00	338,536.70	.00	.00
Rota Navy	1,212.80	.00	.00	427,924.40	.00	.00
Souda Bay Navy	.00	.00	.00	58,890.00	.00	.00
AFRC Dragon Hill Lodge	.00	515,567.90	.00	.00	4,053,789.75	.00
Seoul	.00	40,194.25	.00	.00	577,247.00	.00
Casey & Hovey	.00	187,834.65	.00	.00	1,820,232.05	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	893,928.15	.00	.00	7,490,117.25	.00
Daegu	.00	302,719.70	.00	.00	1,794,326.05	.00
Chinhae Navy	.00	8,286.20	.00	.00	243,986.96	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	50,679.05	.00	.00	919,956.25
Fuji Marines	.00	.00	.00	.00	.00	5,405.25
Sanno Navy	.00	.00	.00	.00	.00	567,302.65
Atsugi Navy	.00	.00	17,804.35	.00	.00	733,119.60
Okinawa	.00	.00	5,084.00	.00	.00	45,996.00
Okinawa Marines	.00	.00	789,844.40	.00	.00	7,584,859.55
Okinawa Navy	.00	.00	15,981.40	.00	.00	202,941.90
Iwakuni Marines	.00	.00	141,910.40	.00	.00	1,432,586.55
Sasebo Navy	.00	.00	.00	.00	.00	1,278,218.00
Yokosuka Navy	.00	.00	38,967.05	.00	.00	2,795,400.15
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	173,065.50	1,948,530.85	1,060,270.65	8,061,169.27	15,979,699.06	15,598,898.85

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 June 2021

	Current Balance
ASSETS	
Cash	37,122,758.00
Accounts Receivable	99,772.40
Prepaid Expenses	278,769.33
Fixed Assets	44,474,738.16
Less Accum Depreciation	33,097,259.16-
TOTAL ASSETS	48,878,778.73
LIABILITIES	
Accounts Payable	412,193.50
Distributions Payable	2,455,786.22
Accrued Liabilities	1,252,820.60
Accrued Salaries	300,950.92
Accrued Leave Payable	586,778.10
Total Liabilities	5,008,529.34
EQUITY	43,870,249.39
TOTAL LIABILITIES & EQUITY	48,878,778.73

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 June 2021

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,499,744.90	4,075,932.00	1,423,812.90	41,792,508.82	37,157,473.00	4,635,035.82
Total Revenue	5,499,744.90	4,075,932.00	1,423,812.90	41,792,508.82	37,157,473.00	4,635,035.82
Direct NAFI Reimbursement						
Gaming NAFI	2,371,227.55	1,889,991.00	481,236.55	18,998,423.85	17,418,534.00	1,579,889.85
Total Direct Reimbursement	2,371,227.55	1,889,991.00	481,236.55	18,998,423.85	17,418,534.00	1,579,889.85
Net Revenue	3,128,517.35	2,185,941.00	942,576.35	22,794,084.97	19,738,939.00	3,055,145.97
Operating Expenses						
Compensation & Benefits	736,584.40	724,854.00	11,730.40	6,577,020.56	6,843,533.00	266,512.44-
Depreciation Expense	354,350.46	371,559.00	17,208.54-	3,287,499.55	3,344,031.00	56,531.45-
Contractor Fees	1,155.00	4,351.00	3,196.00-	4,576.00	39,159.00	34,583.00-
Communications	16,010.44	15,067.00	943.44	196,393.15	135,603.00	60,790.15
TDY	11,478.47	41,716.00	30,237.53-	51,595.02	345,713.00	294,117.98-
PCS	2,547.99-	13,218.00	15,765.99-	10,076.37-	118,962.00	129,038.37-
IT Expense & Maint	23,301.48	35,401.00	12,099.52-	233,692.07	318,609.00	84,916.93-
Machine Expense & Maint	37,711.03	50,820.00	13,108.97-	642,256.17	457,380.00	184,876.17
Vehicle Expense	4,793.56	5,403.00	609.44-	47,856.24	48,627.00	770.76-
Training	.00	12,350.00	12,350.00-	1,324.00	82,350.00	81,026.00-
(Gain)/Loss on Disposals	1,265.98-	.00	1,265.98-	27.42-	.00	27.42-
Audit-Independent	9,251.17	9,252.00	.83-	83,260.49	83,268.00	7.51-
Audit-IMCOM Int Review	.00	1,592.00	1,592.00-	12,494.02	14,328.00	1,833.98-
Other Expenses	26,375.12	28,895.00	2,519.88-	230,897.62	260,055.00	29,157.38-
Total Operating Expenses	1,217,197.16	1,314,478.00	97,280.84-	11,358,761.10	12,091,618.00	732,856.90-
Net Operating Income/(Loss)	1,911,320.19	871,463.00	1,039,857.19	11,435,323.87	7,647,321.00	3,788,002.87
Interest Revenue	23,427.58	31,017.00	7,589.42-	201,371.77	279,153.00	77,781.23-
Non-Operating Inc/(Exp)	1,632.14	.00	1,632.14	13,247.07	.00	13,247.07
Net Income/(Loss)	1,936,379.91	902,480.00	1,033,899.91	11,649,942.71	7,926,474.00	3,723,468.71
Distributions	1,582,029.45	530,921.00	1,051,108.45	8,670,295.72	4,582,443.00	4,087,852.72
Net Income/(Loss) After Distributions	354,350.46	371,559.00	17,208.54-	2,979,646.99	3,344,031.00	364,384.01-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 June 2021

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,220,132.75	991,672.00	228,460.75	7,003,613.87	8,896,385.00	1,892,771.13-
Total Revenue	1,220,132.75	991,672.00	228,460.75	7,003,613.87	8,896,385.00	1,892,771.13-
Direct NAFI Reimbursement						
Gaming NAFI	342,461.70	280,213.00	62,248.70	1,987,516.30	2,513,815.00	526,298.70-
Total Direct Reimbursement	342,461.70	280,213.00	62,248.70	1,987,516.30	2,513,815.00	526,298.70-
Net Revenue	877,671.05	711,459.00	166,212.05	5,016,097.57	6,382,570.00	1,366,472.43-
Operating Expenses						
Compensation & Benefits	304,858.07	325,388.00	20,529.93-	2,726,035.77	3,070,715.00	344,679.23-
Depreciation Expense	134,241.20	140,858.00	6,616.80-	1,242,829.04	1,267,722.00	24,892.96-
Contractor Fees	448.86	1,717.00	1,268.14-	1,820.94	15,453.00	13,632.06-
Communications	8,279.97	6,720.00	1,559.97	99,567.81	60,480.00	39,087.81
TDY	9,269.66	18,228.00	8,958.34-	41,710.55	180,802.00	139,091.45-
PCS	4,589.65-	887.00	5,476.65-	13,399.42-	7,983.00	21,382.42-
IT Expense & Maint	9,365.43	14,798.00	5,432.57-	94,121.12	133,182.00	39,060.88-
Machine Expense & Maint	19,584.17	21,487.00	1,902.83-	273,009.08	193,383.00	79,626.08
Vehicle Expense	2,863.93	3,456.00	592.07-	27,568.54	31,104.00	3,535.46-
Training	.00	4,383.00	4,383.00-	728.45	33,547.00	32,818.55-
(Gain)/Loss on Disposals	.00	.00	.00	1,238.56	.00	1,238.56
Audit-Independent	3,595.24	3,650.00	54.76-	32,743.47	32,850.00	106.53-
Audit-IMCOM Int Review	.00	626.00	626.00-	4,889.97	5,634.00	744.03-
Other Expenses	9,812.76	11,881.00	2,068.24-	87,297.48	106,929.00	19,631.52-
Total Operating Expenses	497,729.64	554,079.00	56,349.36-	4,620,161.36	5,139,784.00	519,622.64-
Net Operating Income/(Loss)	379,941.41	157,380.00	222,561.41	395,936.21	1,242,786.00	846,849.79-
Interest Revenue	3,218.95	7,407.00	4,188.05-	36,448.59	66,663.00	30,214.41-
Non-Operating Inc/(Exp)	1,635.39	.00	1,635.39	13,832.69	.00	13,832.69
Net Income/(Loss)	384,795.75	164,787.00	220,008.75	446,217.49	1,309,449.00	863,231.51-
Distributions	250,554.55	93,442.00	157,112.55	351,584.21-	770,641.00	1,122,225.21-
Net Income/(Loss) After Distributions	134,241.20	71,345.00	62,896.20	797,801.70	538,808.00	258,993.70

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 June 2021

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,123,313.70	1,386,967.00	736,346.70	17,459,915.85	12,442,613.00	5,017,302.85
Total Revenue	2,123,313.70	1,386,967.00	736,346.70	17,459,915.85	12,442,613.00	5,017,302.85
Direct NAFI Reimbursement						
Gaming NAFI	415,026.75	283,012.00	132,014.75	3,640,603.20	2,538,929.00	1,101,674.20
Total Direct Reimbursement	415,026.75	283,012.00	132,014.75	3,640,603.20	2,538,929.00	1,101,674.20
Net Revenue	1,708,286.95	1,103,955.00	604,331.95	13,819,312.65	9,903,684.00	3,915,628.65
Operating Expenses						
Compensation & Benefits	173,462.60	187,553.00	14,090.40-	1,501,644.60	1,771,724.00	270,079.40-
Depreciation Expense	89,171.58	100,618.00	11,446.42-	838,083.84	905,562.00	67,478.16-
Contractor Fees	272.02	992.00	719.98-	1,040.14	8,928.00	7,887.86-
Communications	5,296.33	5,778.00	481.67-	58,563.73	52,002.00	6,561.73
TDY	55.99	7,052.00	6,996.01-	2,976.30	47,967.00	44,990.70-
PCS	786.49	4,593.00	3,806.51-	168.09-	41,337.00	41,505.09-
IT Expense & Maint	5,209.87	8,071.00	2,861.13-	52,130.31	72,639.00	20,508.69-
Machine Expense & Maint	11,284.08	15,567.00	4,282.92-	134,074.30	140,103.00	6,028.70-
Vehicle Expense	695.09	616.00	79.09	4,231.00	5,544.00	1,313.00-
Training	.00	2,975.00	2,975.00-	169.45	18,413.00	18,243.55-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,178.77	2,112.00	66.77	19,157.01	19,008.00	149.01
Audit-IMCOM Int Review	.00	368.00	368.00-	2,901.65	3,312.00	410.35-
Other Expenses	7,002.43	7,160.00	157.57-	57,737.76	64,440.00	6,702.24-
Total Operating Expenses	295,415.25	343,455.00	48,039.75-	2,672,542.00	3,150,979.00	478,437.00-
Net Operating Income/(Loss)	1,412,871.70	760,500.00	652,371.70	11,146,770.65	6,752,705.00	4,394,065.65
Interest Revenue	10,495.56	10,797.00	301.44-	87,956.98	97,173.00	9,216.02-
Non-Operating Inc/(Exp)	1.26-	.00	1.26-	222.14-	.00	222.14-
Net Income/(Loss)	1,423,366.00	771,297.00	652,069.00	11,234,505.49	6,849,878.00	4,384,627.49
Distributions	1,334,194.42	437,479.00	896,715.42	9,970,352.27	3,811,672.00	6,158,680.27
Net Income/(Loss) After Distributions	89,171.58	333,818.00	244,646.42-	1,264,153.22	3,038,206.00	1,774,052.78-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 June 2021

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,156,298.45	1,697,293.00	459,005.45	17,328,979.10	15,818,475.00	1,510,504.10
Total Revenue	2,156,298.45	1,697,293.00	459,005.45	17,328,979.10	15,818,475.00	1,510,504.10
Direct NAFI Reimbursement						
Gaming NAFI	1,613,739.10	1,326,766.00	286,973.10	13,370,304.35	12,365,790.00	1,004,514.35
Total Direct Reimbursement	1,613,739.10	1,326,766.00	286,973.10	13,370,304.35	12,365,790.00	1,004,514.35
Net Revenue	542,559.35	370,527.00	172,032.35	3,958,674.75	3,452,685.00	505,989.75
Operating Expenses						
Compensation & Benefits	258,263.73	211,913.00	46,350.73	2,349,340.19	2,001,094.00	348,246.19
Depreciation Expense	130,937.68	130,083.00	854.68	1,206,586.67	1,170,747.00	35,839.67
Contractor Fees	434.12	1,642.00	1,207.88-	1,714.92	14,778.00	13,063.08-
Communications	2,434.14	2,569.00	134.86-	38,261.61	23,121.00	15,140.61
TDY	2,152.82	16,436.00	14,283.18-	6,908.17	116,944.00	110,035.83-
PCS	1,255.17	7,738.00	6,482.83-	3,491.14	69,642.00	66,150.86-
IT Expense & Maint	8,726.18	12,532.00	3,805.82-	87,440.64	112,788.00	25,347.36-
Machine Expense & Maint	6,842.78	13,766.00	6,923.22-	235,172.79	123,894.00	111,278.79
Vehicle Expense	1,234.54	1,331.00	96.46-	16,056.70	11,979.00	4,077.70
Training	.00	4,992.00	4,992.00-	426.10	30,390.00	29,963.90-
(Gain)/Loss on Disposals	1,265.98-	.00	1,265.98-	1,265.98-	.00	1,265.98-
Audit-Independent	3,477.16	3,490.00	12.84-	31,360.01	31,410.00	49.99-
Audit-IMCOM Int Review	.00	598.00	598.00-	4,702.40	5,382.00	679.60-
Other Expenses	9,559.93	9,854.00	294.07-	85,862.38	88,686.00	2,823.62-
Total Operating Expenses	424,052.27	416,944.00	7,108.27	4,066,057.74	3,800,855.00	265,202.74
Net Operating Income/(Loss)	118,507.08	46,417.00-	164,924.08	107,382.99-	348,170.00-	240,787.01
Interest Revenue	9,713.07	12,813.00	3,099.93-	76,966.20	115,317.00	38,350.80-
Non-Operating Inc/(Exp)	1.99-	.00	1.99-	363.48-	.00	363.48-
Net Income/(Loss)	128,218.16	33,604.00-	161,822.16	30,780.27-	232,853.00-	202,072.73
Distributions	2,719.52-	.00	2,719.52-	948,472.34-	130.00	948,602.34-
Net Income/(Loss) After Distributions	130,937.68	33,604.00-	164,541.68	917,692.07	232,983.00-	1,150,675.07

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 June 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,499,744.90	3,294,113.35	1,057,773.70	1,147,857.85
Total Revenue	5,499,744.90	3,294,113.35	1,057,773.70	1,147,857.85
Direct NAFI Reimbursement				
Gaming NAFI	2,371,227.55	627,114.20	816,385.85	927,727.50
Total Direct Reimbursement	2,371,227.55	627,114.20	816,385.85	927,727.50
Net Revenue	3,128,517.35	2,666,999.15	241,387.85	220,130.35
Operating Expenses				
Compensation & Benefits	736,584.40	441,612.84	163,343.01	131,628.55
Depreciation Expense	354,350.46	210,576.56	75,363.89	68,410.01
Contractor Fees	1,155.00	663.16	273.87	217.97
Communications	16,010.44	13,626.88	1,278.98	1,104.58
TDY	11,478.47	9,320.47	2,113.14	44.86
PCS	2,547.99-	2,810.27-	367.98-	630.26
IT Expense & Maint	23,301.48	13,098.98	5,817.51	4,384.99
Machine Expense & Maint	37,711.03	24,986.88	6,520.12	6,204.03
Vehicle Expense	4,793.56	3,478.92	444.84	869.80
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	1,265.98-	.00	.00	1,265.98-
Audit-Independent	9,251.17	5,311.69	2,193.53	1,745.95
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	26,375.12	15,591.16	5,478.22	5,305.74
Total Operating Expenses	1,217,197.16	735,457.27	262,459.13	219,280.76
Net Operating Income/(Loss)	1,911,320.19	1,931,541.88	21,071.28-	849.59
Interest Revenue	23,427.58	13,929.46	4,180.75	5,317.37
Non-Operating Inc/(Exp)	1,632.14	1,327.82	305.32	1.00-
Net Income/(Loss)	1,936,379.91	1,946,799.16	16,585.21-	6,165.96
Distributions	1,582,029.45	1,736,222.60	91,949.10-	62,244.05-
Net Income/(Loss) After Distributions	354,350.46	210,576.56	75,363.89	68,410.01

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 June 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,220,132.75	1,047,941.65	172,191.10	.00
Total Revenue	1,220,132.75	1,047,941.65	172,191.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	342,461.70	209,121.40	133,340.30	.00
Total Direct Reimbursement	342,461.70	209,121.40	133,340.30	.00
Net Revenue	877,671.05	838,820.25	38,850.80	.00
Operating Expenses				
Compensation & Benefits	304,858.07	249,620.07	55,238.00	.00
Depreciation Expense	134,241.20	109,587.30	24,653.90	.00
Contractor Fees	448.86	360.44	88.42	.00
Communications	8,279.97	7,803.86	476.11	.00
TDY	9,269.66	9,258.17	11.49	.00
PCS	4,589.65-	3,685.53-	904.12-	.00
IT Expense & Maint	9,365.43	7,304.80	2,060.63	.00
Machine Expense & Maint	19,584.17	14,426.22	5,157.95	.00
Vehicle Expense	2,863.93	2,735.85	128.08	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,595.24	2,887.01	708.23	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,812.76	7,984.38	1,828.38	.00
Total Operating Expenses	497,729.64	408,282.57	89,447.07	.00
Net Operating Income/(Loss)	379,941.41	430,537.68	50,596.27-	.00
Interest Revenue	3,218.95	2,616.29	602.66	.00
Non-Operating Inc/(Exp)	1,635.39	1,329.22	306.17	.00
Net Income/(Loss)	384,795.75	434,483.19	49,687.44-	.00
Distributions	250,554.55	324,895.89	74,341.34-	.00
Net Income/(Loss) After Distributions	134,241.20	109,587.30	24,653.90	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 June 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,123,313.70	2,081,719.50	41,594.20	.00
Total Revenue	2,123,313.70	2,081,719.50	41,594.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	415,026.75	388,130.95	26,895.80	.00
Total Direct Reimbursement	415,026.75	388,130.95	26,895.80	.00
Net Revenue	1,708,286.95	1,693,588.55	14,698.40	.00
Operating Expenses				
Compensation & Benefits	173,462.60	169,308.62	4,153.98	.00
Depreciation Expense	89,171.58	87,955.40	1,216.18	.00
Contractor Fees	272.02	265.88	6.14	.00
Communications	5,296.33	5,188.01	108.32	.00
TDY	55.99	54.72	1.27	.00
PCS	786.49	768.74	17.75	.00
IT Expense & Maint	5,209.87	5,078.76	131.11	.00
Machine Expense & Maint	11,284.08	10,472.34	811.74	.00
Vehicle Expense	695.09	682.26	12.83	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,178.77	2,129.59	49.18	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	7,002.43	6,854.31	148.12	.00
Total Operating Expenses	295,415.25	288,758.63	6,656.62	.00
Net Operating Income/(Loss)	1,412,871.70	1,404,829.92	8,041.78	.00
Interest Revenue	10,495.56	10,332.78	162.78	.00
Non-Operating Inc/(Exp)	1.26-	1.23-	.03-	.00
Net Income/(Loss)	1,423,366.00	1,415,161.47	8,204.53	.00
Distributions	1,334,194.42	1,327,206.07	6,988.35	.00
Net Income/(Loss) After Distributions	89,171.58	87,955.40	1,216.18	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 June 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,156,298.45	164,452.20	843,988.40	1,147,857.85
Total Revenue	2,156,298.45	164,452.20	843,988.40	1,147,857.85
Direct NAFI Reimbursement				
Gaming NAFI	1,613,739.10	29,861.85	656,149.75	927,727.50
Total Direct Reimbursement	1,613,739.10	29,861.85	656,149.75	927,727.50
Net Revenue	542,559.35	134,590.35	187,838.65	220,130.35
Operating Expenses				
Compensation & Benefits	258,263.73	22,684.15	103,951.03	131,628.55
Depreciation Expense	130,937.68	13,033.86	49,493.81	68,410.01
Contractor Fees	434.12	36.84	179.31	217.97
Communications	2,434.14	635.01	694.55	1,104.58
TDY	2,152.82	7.58	2,100.38	44.86
PCS	1,255.17	106.52	518.39	630.26
IT Expense & Maint	8,726.18	715.42	3,625.77	4,384.99
Machine Expense & Maint	6,842.78	88.32	550.43	6,204.03
Vehicle Expense	1,234.54	60.81	303.93	869.80
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	1,265.98-	.00	.00	1,265.98-
Audit-Independent	3,477.16	295.09	1,436.12	1,745.95
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,559.93	752.47	3,501.72	5,305.74
Total Operating Expenses	424,052.27	38,416.07	166,355.44	219,280.76
Net Operating Income/(Loss)	118,507.08	96,174.28	21,483.21	849.59
Interest Revenue	9,713.07	980.39	3,415.31	5,317.37
Non-Operating Inc/(Exp)	1.99-	.17-	.82-	1.00-
Net Income/(Loss)	128,218.16	97,154.50	24,897.70	6,165.96
Distributions	2,719.52-	84,120.64	24,596.11-	62,244.05-
Net Income/(Loss) After Distributions	130,937.68	13,033.86	49,493.81	68,410.01

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Nine Months Ending 30 June 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	41,792,508.82	24,364,834.72	7,797,899.90	9,629,774.20
Total Revenue	41,792,508.82	24,364,834.72	7,797,899.90	9,629,774.20
Direct NAFI Reimbursement				
Gaming NAFI	18,998,423.85	4,883,258.70	6,372,351.85	7,742,813.30
Total Direct Reimbursement	18,998,423.85	4,883,258.70	6,372,351.85	7,742,813.30
Net Revenue	22,794,084.97	19,481,576.02	1,425,548.05	1,886,960.90
Operating Expenses				
Compensation & Benefits	6,577,020.56	3,898,181.64	1,480,001.77	1,198,837.15
Depreciation Expense	3,287,499.55	1,974,919.77	681,203.29	631,376.49
Contractor Fees	4,576.00	2,620.92	1,080.29	874.79
Communications	196,393.15	157,052.22	20,758.52	18,582.41
TDY	51,595.02	44,499.39	4,639.14	2,456.49
PCS	10,076.37-	14,114.27-	146.39	3,891.51
IT Expense & Maint	233,692.07	131,783.89	57,872.77	44,035.41
Machine Expense & Maint	642,256.17	379,865.52	129,293.28	133,097.37
Vehicle Expense	47,856.24	31,729.60	4,611.33	11,515.31
Training	1,324.00	884.00	149.93	290.07
(Gain)/Loss on Disposals	27.42-	1,196.22	42.34	1,265.98-
Audit-Independent	83,260.49	47,761.28	19,555.42	15,943.79
Audit-IMCOM Int Review	12,494.02	7,169.79	2,945.06	2,379.17
Other Expenses	230,897.62	134,335.42	46,435.66	50,126.54
Total Operating Expenses	11,358,761.10	6,797,885.39	2,448,735.19	2,112,140.52
Net Operating Income/(Loss)	11,435,323.87	12,683,690.63	1,023,187.14-	225,179.62-
Interest Revenue	201,371.77	124,208.57	34,612.90	42,550.30
Non-Operating Inc/(Exp)	13,247.07	11,729.18	1,702.70	184.81-
Net Income/(Loss)	11,649,942.71	12,819,628.38	986,871.54-	182,814.13-
Distributions	8,670,295.72	10,738,955.55	1,481,847.00-	586,812.83-
Net Income/(Loss) After Distributions	2,979,646.99	2,080,672.83	494,975.46	403,998.70

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Nine Months Ending 30 June 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,003,613.87	5,906,439.72	1,097,174.15	.00
Total Revenue	7,003,613.87	5,906,439.72	1,097,174.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,987,516.30	1,191,690.20	795,826.10	.00
Total Direct Reimbursement	1,987,516.30	1,191,690.20	795,826.10	.00
Net Revenue	5,016,097.57	4,714,749.52	301,348.05	.00
Operating Expenses				
Compensation & Benefits	2,726,035.77	2,229,610.00	496,425.77	.00
Depreciation Expense	1,242,829.04	1,009,131.42	233,697.62	.00
Contractor Fees	1,820.94	1,469.79	351.15	.00
Communications	99,567.81	92,071.27	7,496.54	.00
TDY	41,710.55	41,166.48	544.07	.00
PCS	13,399.42-	13,452.65-	53.23	.00
IT Expense & Maint	94,121.12	73,750.82	20,370.30	.00
Machine Expense & Maint	273,009.08	229,284.99	43,724.09	.00
Vehicle Expense	27,568.54	26,627.35	941.19	.00
Training	728.45	693.95	34.50	.00
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	32,743.47	26,405.78	6,337.69	.00
Audit-IMCOM Int Review	4,889.97	3,936.95	953.02	.00
Other Expenses	87,297.48	71,396.93	15,900.55	.00
Total Operating Expenses	4,620,161.36	3,793,289.30	826,872.06	.00
Net Operating Income/(Loss)	395,936.21	921,460.22	525,524.01-	.00
Interest Revenue	36,448.59	30,873.57	5,575.02	.00
Non-Operating Inc/(Exp)	13,832.69	11,978.61	1,854.08	.00
Net Income/(Loss)	446,217.49	964,312.40	518,094.91-	.00
Distributions	351,584.21-	312,873.44	664,457.65-	.00
Net Income/(Loss) After Distributions	797,801.70	651,438.96	146,362.74	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Nine Months Ending 30 June 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,459,915.85	17,162,454.90	297,460.95	.00
Total Revenue	17,459,915.85	17,162,454.90	297,460.95	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,640,603.20	3,432,380.45	208,222.75	.00
Total Direct Reimbursement	3,640,603.20	3,432,380.45	208,222.75	.00
Net Revenue	13,819,312.65	13,730,074.45	89,238.20	.00
Operating Expenses				
Compensation & Benefits	1,501,644.60	1,464,257.82	37,386.78	.00
Depreciation Expense	838,083.84	829,041.45	9,042.39	.00
Contractor Fees	1,040.14	1,015.76	24.38	.00
Communications	58,563.73	57,851.86	711.87	.00
TDY	2,976.30	2,908.84	67.46	.00
PCS	168.09-	126.65	294.74-	.00
IT Expense & Maint	52,130.31	50,815.31	1,315.00	.00
Machine Expense & Maint	134,074.30	129,914.45	4,159.85	.00
Vehicle Expense	4,231.00	4,120.49	110.51	.00
Training	169.45	165.62	3.83	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	19,157.01	18,716.91	440.10	.00
Audit-IMCOM Int Review	2,901.65	2,835.46	66.19	.00
Other Expenses	57,737.76	56,627.03	1,110.73	.00
Total Operating Expenses	2,672,542.00	2,618,397.65	54,144.35	.00
Net Operating Income/(Loss)	11,146,770.65	11,111,676.80	35,093.85	.00
Interest Revenue	87,956.98	86,421.69	1,535.29	.00
Non-Operating Inc/(Exp)	222.14-	217.11-	5.03-	.00
Net Income/(Loss)	11,234,505.49	11,197,881.38	36,624.11	.00
Distributions	9,970,352.27	9,949,757.79	20,594.48	.00
Net Income/(Loss) After Distributions	1,264,153.22	1,248,123.59	16,029.63	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Nine Months Ending 30 June 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,328,979.10	1,295,940.10	6,403,264.80	9,629,774.20
Total Revenue	17,328,979.10	1,295,940.10	6,403,264.80	9,629,774.20
Direct NAFI Reimbursement				
Gaming NAFI	13,370,304.35	259,188.05	5,368,303.00	7,742,813.30
Total Direct Reimbursement	13,370,304.35	259,188.05	5,368,303.00	7,742,813.30
Net Revenue	3,958,674.75	1,036,752.05	1,034,961.80	1,886,960.90
Operating Expenses				
Compensation & Benefits	2,349,340.19	204,313.82	946,189.22	1,198,837.15
Depreciation Expense	1,206,586.67	136,746.90	438,463.28	631,376.49
Contractor Fees	1,714.92	135.37	704.76	874.79
Communications	38,261.61	7,129.09	12,550.11	18,582.41
TDY	6,908.17	424.07	4,027.61	2,456.49
PCS	3,491.14	788.27-	387.90	3,891.51
IT Expense & Maint	87,440.64	7,217.76	36,187.47	44,035.41
Machine Expense & Maint	235,172.79	20,666.08	81,409.34	133,097.37
Vehicle Expense	16,056.70	981.76	3,559.63	11,515.31
Training	426.10	24.43	111.60	290.07
(Gain)/Loss on Disposals	1,265.98-	.00	.00	1,265.98-
Audit-Independent	31,360.01	2,638.59	12,777.63	15,943.79
Audit-IMCOM Int Review	4,702.40	397.38	1,925.85	2,379.17
Other Expenses	85,862.38	6,311.46	29,424.38	50,126.54
Total Operating Expenses	4,066,057.74	386,198.44	1,567,718.78	2,112,140.52
Net Operating Income/(Loss)	107,382.99-	650,553.61	532,756.98-	225,179.62-
Interest Revenue	76,966.20	6,913.31	27,502.59	42,550.30
Non-Operating Inc/(Exp)	363.48-	32.32-	146.35-	184.81-
Net Income/(Loss)	30,780.27-	657,434.60	505,400.74-	182,814.13-
Distributions	948,472.34-	476,324.32	837,983.83-	586,812.83-
Net Income/(Loss) After Distributions	917,692.07	181,110.28	332,583.09	403,998.70

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 June 2021

	June Europe	June Korea	June Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	5,560.80-	.00	.00	679,781.20	.00	.00
Grafenwoehr	176,795.70	.00	.00	1,198,777.80	.00	.00
Wiesbaden	338,881.40	.00	.00	1,575,866.75	.00	.00
Vicenza	77,344.60	.00	.00	606,907.50	.00	.00
Livorno	5,326.30	.00	.00	44,019.30	.00	.00
Stuttgart	256,867.20	.00	.00	969,950.05	.00	.00
Baumholder	27,353.15	.00	.00	40,056.40	.00	.00
Ansbach	48,539.35	.00	.00	237,352.50	.00	.00
Schinnen	13,177.85	.00	.00	82,952.45	.00	.00
AFRC Edelweiss Lodge	36,441.00	.00	.00	58,870.57	.00	.00
Hohenfels	72,775.90	.00	.00	411,905.20	.00	.00
Naples Navy	42,801.95	.00	.00	135,902.45	.00	.00
Sigonella Navy	65,767.30	.00	.00	383,005.60	.00	.00
Rota Navy	63,621.85	.00	.00	578,266.10	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	442,938.80	.00	.00	3,912,068.95	.00
Seoul	.00	37,807.30	.00	.00	228,973.45	.00
Casey & Hovey	.00	231,944.00	.00	.00	1,756,857.65	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,098,563.85	.00	.00	8,824,550.00	.00
Daegu	.00	270,465.55	.00	.00	2,440,004.85	.00
Chinhae Navy	.00	41,594.20	.00	.00	297,460.95	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	164,452.20	.00	.00	1,271,885.15
Fuji Marines	.00	.00	4,138.05	.00	.00	15,308.50
Sanno Navy	.00	.00	90,613.95	.00	.00	177,995.85
Atsugi Navy	.00	.00	79,596.80	.00	.00	1,169,226.40
Okinawa	.00	.00	.00	.00	.00	24,054.95
Okinawa Marines	.00	.00	864,879.55	.00	.00	8,076,333.25
Okinawa Navy	.00	.00	33,690.30	.00	.00	256,091.50
Iwakuni Marines	.00	.00	278,840.25	.00	.00	1,538,132.45
Sasebo Navy	.00	.00	315,279.45	.00	.00	1,943,958.65
Yokosuka Navy	.00	.00	324,807.90	.00	.00	2,856,022.90
Singapore Navy	.00	.00	.00	.00	.00	30.50-
Total Gaming Revenue	1,220,132.75	2,123,313.70	2,156,298.45	7,003,613.87	17,459,915.85	17,328,979.10

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 June 2022

	Current Balance
ASSETS	
Cash--Operating	20,490,623.98
Cash--Restricted	21,886,087.87
Accounts Receivable	256,216.68
Prepaid Expenses	293,548.84
Fixed Assets	41,789,687.43
Less Accum Depreciation	33,867,195.09-
TOTAL ASSETS	50,848,969.71
LIABILITIES	
Accounts Payable	1,123,939.18
Distributions Payable	1,592,802.65
Accrued Liabilities	1,995,060.70
Accrued Salaries	344,798.86
Accrued Leave Payable	559,395.28
Total Liabilities	5,615,996.67
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,848,969.71

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 June 2022

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,404,122.60	6,212,588.00	808,465.40-	47,551,094.31	46,583,851.00	967,243.31
Total Revenue	5,404,122.60	6,212,588.00	808,465.40-	47,551,094.31	46,583,851.00	967,243.31
Direct NAFI Reimbursement						
Gaming NAFI	2,291,592.33	2,650,701.00	359,108.67-	21,621,168.44	22,057,380.00	436,211.56-
Total Direct Reimbursement	2,291,592.33	2,650,701.00	359,108.67-	21,621,168.44	22,057,380.00	436,211.56-
Net Revenue	3,112,530.27	3,561,887.00	449,356.73-	25,929,925.87	24,526,471.00	1,403,454.87
Operating Expenses						
Compensation & Benefits	753,357.49	762,865.00	9,507.51-	6,479,353.93	7,026,251.00	546,897.07-
Depreciation Expense	274,932.38	428,746.00	153,813.62-	2,729,847.96	3,858,714.00	1,128,866.04-
Contractor Fees	748.00	2,868.00	2,120.00-	33,902.00	25,812.00	8,090.00
Communications	29,797.60	24,156.00	5,641.60	238,302.43	217,404.00	20,898.43
TDY	25,697.86	105,517.00	79,819.14-	90,778.60	325,654.00	234,875.40-
PCS	5,194.53-	5,150.00	10,344.53-	76,385.61	46,350.00	30,035.61
IT Expense & Maint	354,271.55	36,441.00	317,830.55	879,260.51	327,969.00	551,291.51
Machine Expense & Maint	80,789.38	150,444.00	69,654.62-	723,743.97	1,353,996.00	630,252.03-
Vehicle Expense	6,118.66	3,776.00	2,342.66	54,146.24	33,984.00	20,162.24
Training	7,043.00	15,350.00	8,307.00-	19,688.79	68,250.00	48,561.21-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	10,748.80-	9,252.00	20,000.80-	63,260.52	83,268.00	20,007.48-
Audit-IMCOM Int Review	6,710.21	3,383.00	3,327.21	26,534.97	30,447.00	3,912.03-
Other Expenses	26,618.19	25,195.00	1,423.19	234,788.20	226,755.00	8,033.20
Total Operating Expenses	1,550,140.99	1,573,143.00	23,002.01-	11,651,812.75	13,624,854.00	1,973,041.25-
Net Operating Income/(Loss)	1,562,389.28	1,988,744.00	426,354.72-	14,278,113.12	10,901,617.00	3,376,496.12
Interest Revenue	27,177.54	22,007.00	5,170.54	186,735.20	198,063.00	11,327.80-
Non-Operating Inc/(Exp)	3,235.83	.00	3,235.83	6,642.12-	.00	6,642.12-
Net Income/(Loss)	1,592,802.65	2,010,751.00	417,948.35-	14,458,206.20	11,099,680.00	3,358,526.20
Distributions	1,592,802.65	2,010,751.00	417,948.35-	14,134,319.10	10,670,934.00	3,463,385.10
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 June 2022

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,551,911.90	1,212,215.00	339,696.90	12,451,992.81	11,586,812.00	865,180.81
Total Revenue	1,551,911.90	1,212,215.00	339,696.90	12,451,992.81	11,586,812.00	865,180.81
Direct NAFI Reimbursement						
Gaming NAFI	414,865.85	354,196.00	60,669.85	3,547,167.75	3,307,804.00	239,363.75
Total Direct Reimbursement	414,865.85	354,196.00	60,669.85	3,547,167.75	3,307,804.00	239,363.75
Net Revenue	1,137,046.05	858,019.00	279,027.05	8,904,825.06	8,279,008.00	625,817.06
Operating Expenses						
Compensation & Benefits	311,332.70	330,542.00	19,209.30-	2,788,074.60	3,103,693.00	315,618.40-
Depreciation Expense	104,408.53	163,108.00	58,699.47-	1,033,828.78	1,467,972.00	434,143.22-
Contractor Fees	292.81	1,150.00	857.19-	12,981.36	10,350.00	2,631.36
Communications	18,044.27	12,109.00	5,935.27	98,722.04	108,981.00	10,258.96-
TDY	11,107.44	73,965.00	62,857.56-	67,380.38	236,901.00	169,520.62-
PCS	726.93-	2,143.00	2,869.93-	37,959.44	19,287.00	18,672.44
IT Expense & Maint	138,470.53	14,747.00	123,723.53	339,075.89	132,723.00	206,352.89
Machine Expense & Maint	4,585.33	57,575.00	52,989.67-	97,079.94	518,175.00	421,095.06-
Vehicle Expense	1,205.93	2,065.00	859.07-	28,888.60	18,585.00	10,303.60
Training	2,412.45	5,985.00	3,572.55-	10,019.60	30,597.00	20,577.40-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	4,207.78-	3,660.00	7,867.78-	23,744.05	32,940.00	9,195.95-
Audit-IMCOM Int Review	2,626.81	1,338.00	1,288.81	10,030.96	12,042.00	2,011.04-
Other Expenses	9,945.74	9,355.00	590.74	88,768.46	84,195.00	4,573.46
Total Operating Expenses	599,497.83	677,742.00	78,244.17-	4,638,373.12	5,776,441.00	1,138,067.88-
Net Operating Income/(Loss)	537,548.22	180,277.00	357,271.22	4,266,451.94	2,502,567.00	1,763,884.94
Interest Revenue	8,019.93	4,487.00	3,532.93	48,994.43	40,383.00	8,611.43
Non-Operating Inc/(Exp)	3,298.12	.00	3,298.12	6,496.03-	.00	6,496.03-
Net Income/(Loss)	548,866.27	184,764.00	364,102.27	4,308,950.34	2,542,950.00	1,766,000.34
Distributions	548,866.27	184,764.00	364,102.27	4,186,693.58	2,345,636.00	1,841,057.58
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 June 2022

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,870,897.35	2,786,925.00	916,027.65-	16,350,733.60	14,750,225.00	1,600,508.60
Total Revenue	1,870,897.35	2,786,925.00	916,027.65-	16,350,733.60	14,750,225.00	1,600,508.60
Direct NAFI Reimbursement						
Gaming NAFI	372,324.73	575,410.00	203,085.27-	3,420,293.69	3,091,913.00	328,380.69
Total Direct Reimbursement	372,324.73	575,410.00	203,085.27-	3,420,293.69	3,091,913.00	328,380.69
Net Revenue	1,498,572.62	2,211,515.00	712,942.38-	12,930,439.91	11,658,312.00	1,272,127.91
Operating Expenses						
Compensation & Benefits	171,240.25	206,847.00	35,606.75-	1,380,111.93	1,887,005.00	506,893.07-
Depreciation Expense	69,127.97	108,833.00	39,705.03-	683,420.90	979,497.00	296,076.10-
Contractor Fees	164.35	644.00	479.65-	7,580.04	5,796.00	1,784.04
Communications	6,380.20	7,034.00	653.80-	73,000.97	63,306.00	9,694.97
TDY	5,409.92	14,008.00	8,598.08-	6,893.46	31,503.00	24,609.54-
PCS	3,745.58-	243.00	3,988.58-	32,135.25	2,187.00	29,948.25
IT Expense & Maint	77,975.68	8,053.00	69,922.68	198,984.50	72,477.00	126,507.50
Machine Expense & Maint	73,056.22	32,902.00	40,154.22	545,827.56	296,118.00	249,709.56
Vehicle Expense	1,026.10	469.00	557.10	5,859.72	4,221.00	1,638.72
Training	4,513.92	3,533.00	980.92	6,342.89	14,388.00	8,045.11-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,361.56-	2,104.00	4,465.56-	14,141.71	18,936.00	4,794.29-
Audit-IMCOM Int Review	1,474.27	769.00	705.27	5,906.96	6,921.00	1,014.04-
Other Expenses	6,922.95	6,236.00	686.95	57,508.50	56,124.00	1,384.50
Total Operating Expenses	411,184.69	391,675.00	19,509.69	3,017,714.39	3,438,479.00	420,764.61-
Net Operating Income/(Loss)	1,087,387.93	1,819,840.00	732,452.07-	9,912,725.52	8,219,833.00	1,692,892.52
Interest Revenue	8,727.80	9,483.00	755.20-	64,354.25	85,347.00	20,992.75-
Non-Operating Inc/(Exp)	22.49-	.00	22.49-	52.71-	.00	52.71-
Net Income/(Loss)	1,096,093.24	1,829,323.00	733,229.76-	9,977,027.06	8,305,180.00	1,671,847.06
Distributions	1,096,093.24	1,829,323.00	733,229.76-	9,895,910.74	8,095,460.00	1,800,450.74
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 June 2022

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,981,313.35	2,213,448.00	232,134.65-	18,748,367.90	20,246,814.00	1,498,446.10-
Total Revenue	1,981,313.35	2,213,448.00	232,134.65-	18,748,367.90	20,246,814.00	1,498,446.10-
Direct NAFI Reimbursement						
Gaming NAFI	1,504,401.75	1,721,095.00	216,693.25-	14,653,707.00	15,657,663.00	1,003,956.00-
Total Direct Reimbursement	1,504,401.75	1,721,095.00	216,693.25-	14,653,707.00	15,657,663.00	1,003,956.00-
Net Revenue	476,911.60	492,353.00	15,441.40-	4,094,660.90	4,589,151.00	494,490.10-
Operating Expenses						
Compensation & Benefits	270,784.54	225,476.00	45,308.54	2,311,167.40	2,035,553.00	275,614.40
Depreciation Expense	101,395.88	156,805.00	55,409.12-	1,012,598.28	1,411,245.00	398,646.72-
Contractor Fees	290.84	1,074.00	783.16-	13,340.60	9,666.00	3,674.60
Communications	5,373.13	5,013.00	360.13	66,579.42	45,117.00	21,462.42
TDY	9,180.50	17,544.00	8,363.50-	16,504.76	57,250.00	40,745.24-
PCS	722.02-	2,764.00	3,486.02-	6,290.92	24,876.00	18,585.08-
IT Expense & Maint	137,825.34	13,641.00	124,184.34	341,200.12	122,769.00	218,431.12
Machine Expense & Maint	3,147.83	59,967.00	56,819.17-	80,836.47	539,703.00	458,866.53-
Vehicle Expense	3,886.63	1,242.00	2,644.63	19,397.92	11,178.00	8,219.92
Training	116.63	5,832.00	5,715.37-	3,326.30	23,265.00	19,938.70-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	4,179.46-	3,488.00	7,667.46-	25,374.76	31,392.00	6,017.24-
Audit-IMCOM Int Review	2,609.13	1,276.00	1,333.13	10,597.05	11,484.00	886.95-
Other Expenses	9,749.50	9,604.00	145.50	88,511.24	86,436.00	2,075.24
Total Operating Expenses	539,458.47	503,726.00	35,732.47	3,995,725.24	4,409,934.00	414,208.76-
Net Operating Income/(Loss)	62,546.87-	11,373.00-	51,173.87-	98,935.66	179,217.00	80,281.34-
Interest Revenue	10,429.81	8,037.00	2,392.81	73,386.52	72,333.00	1,053.52
Non-Operating Inc/(Exp)	39.80-	.00	39.80-	93.38-	.00	93.38-
Net Income/(Loss)	52,156.86-	3,336.00-	48,820.86-	172,228.80	251,550.00	79,321.20-
Distributions	52,156.86-	3,336.00-	48,820.86-	51,714.78	229,838.00	178,123.22-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 June 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,404,122.60	3,332,620.85	1,037,892.45	1,033,609.30
Total Revenue	5,404,122.60	3,332,620.85	1,037,892.45	1,033,609.30
Direct NAFI Reimbursement				
Gaming NAFI	2,291,592.33	638,344.18	826,231.35	827,016.80
Total Direct Reimbursement	2,291,592.33	638,344.18	826,231.35	827,016.80
Net Revenue	3,112,530.27	2,694,276.67	211,661.10	206,592.50
Operating Expenses				
Compensation & Benefits	753,357.49	445,263.47	169,822.75	138,271.27
Depreciation Expense	274,932.38	164,791.42	57,866.11	52,274.85
Contractor Fees	748.00	416.57	181.28	150.15
Communications	29,797.60	24,719.35	2,520.12	2,558.13
TDY	25,697.86	9,272.77	11,439.22	4,985.87
PCS	5,194.53-	4,371.74-	450.04-	372.75-
IT Expense & Maint	354,271.55	197,369.27	85,867.63	71,034.65
Machine Expense & Maint	80,789.38	73,475.01	5,749.38	1,564.99
Vehicle Expense	6,118.66	2,500.07	744.40	2,874.19
Training	7,043.00	6,910.09	72.67	60.24
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,748.80-	5,986.02-	2,605.09-	2,157.69-
Audit-IMCOM Int Review	6,710.21	3,736.93	1,626.28	1,347.00
Other Expenses	26,618.19	16,129.18	4,646.04	5,842.97
Total Operating Expenses	1,550,140.99	934,226.37	337,480.75	278,433.87
Net Operating Income/(Loss)	1,562,389.28	1,760,050.30	125,819.65-	71,841.37-
Interest Revenue	27,177.54	15,768.70	5,787.40	5,621.44
Non-Operating Inc/(Exp)	3,235.83	2,715.37	541.01	20.55-
Net Income/(Loss)	1,592,802.65	1,778,534.37	119,491.24-	66,240.48-
Distributions	1,592,802.65	1,778,534.37	119,491.24-	66,240.48-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 June 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,551,911.90	1,339,895.05	212,016.85	.00
Total Revenue	1,551,911.90	1,339,895.05	212,016.85	.00
Direct NAFI Reimbursement				
Gaming NAFI	414,865.85	248,935.15	165,930.70	.00
Total Direct Reimbursement	414,865.85	248,935.15	165,930.70	.00
Net Revenue	1,137,046.05	1,090,959.90	46,086.15	.00
Operating Expenses				
Compensation & Benefits	311,332.70	240,336.59	70,996.11	.00
Depreciation Expense	104,408.53	83,808.90	20,599.63	.00
Contractor Fees	292.81	230.55	62.26	.00
Communications	18,044.27	17,289.06	755.21	.00
TDY	11,107.44	3,463.78	7,643.66	.00
PCS	726.93-	572.35-	154.58-	.00
IT Expense & Maint	138,470.53	109,254.07	29,216.46	.00
Machine Expense & Maint	4,585.33	381.17	4,204.16	.00
Vehicle Expense	1,205.93	1,068.71	137.22	.00
Training	2,412.45	2,387.48	24.97	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,207.78-	3,312.99-	894.79-	.00
Audit-IMCOM Int Review	2,626.81	2,068.22	558.59	.00
Other Expenses	9,945.74	7,929.50	2,016.24	.00
Total Operating Expenses	599,497.83	464,332.69	135,165.14	.00
Net Operating Income/(Loss)	537,548.22	626,627.21	89,078.99-	.00
Interest Revenue	8,019.93	6,574.65	1,445.28	.00
Non-Operating Inc/(Exp)	3,298.12	2,740.82	557.30	.00
Net Income/(Loss)	548,866.27	635,942.68	87,076.41-	.00
Distributions	548,866.27	635,942.68	87,076.41-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 June 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,870,897.35	1,858,689.85	12,207.50	.00
Total Revenue	1,870,897.35	1,858,689.85	12,207.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	372,324.73	363,779.48	8,545.25	.00
Total Direct Reimbursement	372,324.73	363,779.48	8,545.25	.00
Net Revenue	1,498,572.62	1,494,910.37	3,662.25	.00
Operating Expenses				
Compensation & Benefits	171,240.25	168,866.85	2,373.40	.00
Depreciation Expense	69,127.97	68,728.92	399.05	.00
Contractor Fees	164.35	160.01	4.34	.00
Communications	6,380.20	6,341.02	39.18	.00
TDY	5,409.92	5,330.11	79.81	.00
PCS	3,745.58-	3,734.82-	10.76-	.00
IT Expense & Maint	77,975.68	75,863.20	2,112.48	.00
Machine Expense & Maint	73,056.22	73,055.62	.60	.00
Vehicle Expense	1,026.10	1,011.21	14.89	.00
Training	4,513.92	4,512.18	1.74	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,361.56-	2,299.26-	62.30-	.00
Audit-IMCOM Int Review	1,474.27	1,435.38	38.89	.00
Other Expenses	6,922.95	6,868.19	54.76	.00
Total Operating Expenses	411,184.69	406,138.61	5,046.08	.00
Net Operating Income/(Loss)	1,087,387.93	1,088,771.76	1,383.83-	.00
Interest Revenue	8,727.80	8,545.18	182.62	.00
Non-Operating Inc/(Exp)	22.49-	21.90-	.59-	.00
Net Income/(Loss)	1,096,093.24	1,097,295.04	1,201.80-	.00
Distributions	1,096,093.24	1,097,295.04	1,201.80-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 June 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,981,313.35	134,035.95	813,668.10	1,033,609.30
Total Revenue	1,981,313.35	134,035.95	813,668.10	1,033,609.30
Direct NAFI Reimbursement				
Gaming NAFI	1,504,401.75	25,629.55	651,755.40	827,016.80
Total Direct Reimbursement	1,504,401.75	25,629.55	651,755.40	827,016.80
Net Revenue	476,911.60	108,406.40	161,912.70	206,592.50
Operating Expenses				
Compensation & Benefits	270,784.54	36,060.03	96,453.24	138,271.27
Depreciation Expense	101,395.88	12,253.60	36,867.43	52,274.85
Contractor Fees	290.84	26.01	114.68	150.15
Communications	5,373.13	1,089.27	1,725.73	2,558.13
TDY	9,180.50	478.88	3,715.75	4,985.87
PCS	722.02-	64.57-	284.70-	372.75-
IT Expense & Maint	137,825.34	12,252.00	54,538.69	71,034.65
Machine Expense & Maint	3,147.83	38.22	1,544.62	1,564.99
Vehicle Expense	3,886.63	420.15	592.29	2,874.19
Training	116.63	10.43	45.96	60.24
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,179.46-	373.77-	1,648.00-	2,157.69-
Audit-IMCOM Int Review	2,609.13	233.33	1,028.80	1,347.00
Other Expenses	9,749.50	1,331.49	2,575.04	5,842.97
Total Operating Expenses	539,458.47	63,755.07	197,269.53	278,433.87
Net Operating Income/(Loss)	62,546.87-	44,651.33	35,356.83-	71,841.37-
Interest Revenue	10,429.81	648.87	4,159.50	5,621.44
Non-Operating Inc/(Exp)	39.80-	3.55-	15.70-	20.55-
Net Income/(Loss)	52,156.86-	45,296.65	31,213.03-	66,240.48-
Distributions	52,156.86-	45,296.65	31,213.03-	66,240.48-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Nine Months Ending 30 June 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	47,551,094.31	27,430,231.65	10,175,504.01	9,945,358.65
Total Revenue	47,551,094.31	27,430,231.65	10,175,504.01	9,945,358.65
Direct NAFI Reimbursement				
Gaming NAFI	21,621,168.44	5,480,015.69	8,163,819.65	7,977,333.10
Total Direct Reimbursement	21,621,168.44	5,480,015.69	8,163,819.65	7,977,333.10
Net Revenue	25,929,925.87	21,950,215.96	2,011,684.36	1,968,025.55
Operating Expenses				
Compensation & Benefits	6,479,353.93	3,800,590.02	1,487,844.78	1,190,919.13
Depreciation Expense	2,729,847.96	1,626,471.03	581,265.87	522,111.06
Contractor Fees	33,902.00	18,964.96	8,063.27	6,873.77
Communications	238,302.43	175,757.85	29,989.75	32,554.83
TDY	90,778.60	49,850.13	32,172.15	8,756.32
PCS	76,385.61	63,221.65	9,090.99	4,072.97
IT Expense & Maint	879,260.51	494,897.25	209,170.72	175,192.54
Machine Expense & Maint	723,743.97	622,177.44	62,872.75	38,693.78
Vehicle Expense	54,146.24	30,353.73	9,769.37	14,023.14
Training	19,688.79	15,495.09	2,481.31	1,712.39
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	63,260.52	35,389.17	14,857.17	13,014.18
Audit-IMCOM Int Review	26,534.97	14,828.08	6,267.41	5,439.48
Other Expenses	234,788.20	137,356.84	50,337.83	47,093.53
Total Operating Expenses	11,651,812.75	7,085,802.66	2,505,552.97	2,060,457.12
Net Operating Income/(Loss)	14,278,113.12	14,864,413.30	493,868.61-	92,431.57-
Interest Revenue	186,735.20	108,182.97	39,128.61	39,423.62
Non-Operating Inc/(Exp)	6,642.12-	5,403.60-	1,190.41-	48.11-
Net Income/(Loss)	14,458,206.20	14,967,192.67	455,930.41-	53,056.06-
Distributions	14,134,319.10	14,774,814.10	525,506.30-	114,988.70-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Nine Months Ending 30 June 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	12,451,992.81	10,415,228.90	2,036,763.91	.00
Total Revenue	12,451,992.81	10,415,228.90	2,036,763.91	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,547,167.75	2,080,867.75	1,466,300.00	.00
Total Direct Reimbursement	3,547,167.75	2,080,867.75	1,466,300.00	.00
Net Revenue	8,904,825.06	8,334,361.15	570,463.91	.00
Operating Expenses				
Compensation & Benefits	2,788,074.60	2,250,664.82	537,409.78	.00
Depreciation Expense	1,033,828.78	832,977.94	200,850.84	.00
Contractor Fees	12,981.36	10,393.72	2,587.64	.00
Communications	98,722.04	94,120.97	4,601.07	.00
TDY	67,380.38	42,313.34	25,067.04	.00
PCS	37,959.44	30,478.32	7,481.12	.00
IT Expense & Maint	339,075.89	271,917.18	67,158.71	.00
Machine Expense & Maint	97,079.94	70,987.21	26,092.73	.00
Vehicle Expense	28,888.60	23,224.72	5,663.88	.00
Training	10,019.60	8,905.38	1,114.22	.00
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	23,744.05	19,375.52	4,368.53	.00
Audit-IMCOM Int Review	10,030.96	8,138.35	1,892.61	.00
Other Expenses	88,768.46	71,587.80	17,180.66	.00
Total Operating Expenses	4,638,373.12	3,735,534.69	902,838.43	.00
Net Operating Income/(Loss)	4,266,451.94	4,598,826.46	332,374.52-	.00
Interest Revenue	48,994.43	41,244.27	7,750.16	.00
Non-Operating Inc/(Exp)	6,496.03-	5,343.97-	1,152.06-	.00
Net Income/(Loss)	4,308,950.34	4,634,726.76	325,776.42-	.00
Distributions	4,186,693.58	4,535,972.99	349,279.41-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Nine Months Ending 30 June 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,350,733.60	16,035,978.35	314,755.25	.00
Total Revenue	16,350,733.60	16,035,978.35	314,755.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,420,293.69	3,203,296.34	216,997.35	.00
Total Direct Reimbursement	3,420,293.69	3,203,296.34	216,997.35	.00
Net Revenue	12,930,439.91	12,832,682.01	97,757.90	.00
Operating Expenses				
Compensation & Benefits	1,380,111.93	1,348,065.75	32,046.18	.00
Depreciation Expense	683,420.90	677,851.41	5,569.49	.00
Contractor Fees	7,580.04	7,378.61	201.43	.00
Communications	73,000.97	71,509.25	1,491.72	.00
TDY	6,893.46	6,772.60	120.86	.00
PCS	32,135.25	32,026.21	109.04	.00
IT Expense & Maint	198,984.50	193,306.66	5,677.84	.00
Machine Expense & Maint	545,827.56	544,847.28	980.28	.00
Vehicle Expense	5,859.72	5,651.40	208.32	.00
Training	6,342.89	6,292.39	50.50	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	14,141.71	13,747.09	394.62	.00
Audit-IMCOM Int Review	5,906.96	5,743.02	163.94	.00
Other Expenses	57,508.50	56,335.26	1,173.24	.00
Total Operating Expenses	3,017,714.39	2,969,526.93	48,187.46	.00
Net Operating Income/(Loss)	9,912,725.52	9,863,155.08	49,570.44	.00
Interest Revenue	64,354.25	63,092.54	1,261.71	.00
Non-Operating Inc/(Exp)	52.71-	51.29-	1.42-	.00
Net Income/(Loss)	9,977,027.06	9,926,196.33	50,830.73	.00
Distributions	9,895,910.74	9,845,958.67	49,952.07	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Nine Months Ending 30 June 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	18,748,367.90	979,024.40	7,823,984.85	9,945,358.65
Total Revenue	18,748,367.90	979,024.40	7,823,984.85	9,945,358.65
Direct NAFI Reimbursement				
Gaming NAFI	14,653,707.00	195,851.60	6,480,522.30	7,977,333.10
Total Direct Reimbursement	14,653,707.00	195,851.60	6,480,522.30	7,977,333.10
Net Revenue	4,094,660.90	783,172.80	1,343,462.55	1,968,025.55
Operating Expenses				
Compensation & Benefits	2,311,167.40	201,859.45	918,388.82	1,190,919.13
Depreciation Expense	1,012,598.28	115,641.68	374,845.54	522,111.06
Contractor Fees	13,340.60	1,192.63	5,274.20	6,873.77
Communications	66,579.42	10,127.63	23,896.96	32,554.83
TDY	16,504.76	764.19	6,984.25	8,756.32
PCS	6,290.92	717.12	1,500.83	4,072.97
IT Expense & Maint	341,200.12	29,673.41	136,334.17	175,192.54
Machine Expense & Maint	80,836.47	6,342.95	35,799.74	38,693.78
Vehicle Expense	19,397.92	1,477.61	3,897.17	14,023.14
Training	3,326.30	297.32	1,316.59	1,712.39
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	25,374.76	2,266.56	10,094.02	13,014.18
Audit-IMCOM Int Review	10,597.05	946.71	4,210.86	5,439.48
Other Expenses	88,511.24	9,433.78	31,983.93	47,093.53
Total Operating Expenses	3,995,725.24	380,741.04	1,554,527.08	2,060,457.12
Net Operating Income/(Loss)	98,935.66	402,431.76	211,064.53-	92,431.57-
Interest Revenue	73,386.52	3,846.16	30,116.74	39,423.62
Non-Operating Inc/(Exp)	93.38-	8.34-	36.93-	48.11-
Net Income/(Loss)	172,228.80	406,269.58	180,984.72-	53,056.06-
Distributions	51,714.78	392,882.44	226,178.96-	114,988.70-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 June 2022

	June Europe	June Korea	June Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	321,487.50	.00	.00	2,517,104.65	.00	.00
Grafenwoehr	147,129.90	.00	.00	973,826.95	.00	.00
Wiesbaden	316,969.95	.00	.00	2,370,108.30	.00	.00
Vicenza	69,138.70	.00	.00	711,149.80	.00	.00
Livorno	3,299.95	.00	.00	103,512.15	.00	.00
Stuttgart	283,130.10	.00	.00	2,060,339.80	.00	.00
Baumholder	49,418.45	.00	.00	426,222.95	.00	.00
Ansbach	60,233.50	.00	.00	532,866.00	.00	.00
Brunssum	15,382.15	.00	.00	73,333.75	.00	.00
AFRC Edelweiss Lodge	28,012.60	.00	.00	155,812.65	.00	.00
Hohenfels	45,692.25	.00	.00	490,951.90	.00	.00
Naples Navy	56,147.00	.00	.00	776,564.21	.00	.00
Sigonella Navy	47,284.35	.00	.00	502,760.35	.00	.00
Rota Navy	105,716.45	.00	.00	754,570.30	.00	.00
Souda Bay Navy	2,869.05	.00	.00	2,869.05	.00	.00
AFRC Dragon Hill Lodge	.00	371,992.70	.00	.00	2,967,850.70	.00
Seoul	.00	33,517.95	.00	.00	115,655.70	.00
Casey & Hovey	.00	277,555.60	.00	.00	2,140,636.35	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	857,330.20	.00	.00	8,376,832.30	.00
Daegu	.00	318,293.40	.00	.00	2,435,003.30	.00
Chinhae Navy	.00	12,207.50	.00	.00	314,755.25	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	129,094.95	.00	.00	925,766.10
Fuji Marines	.00	.00	.00	.00	.00	16,985.00
Sanno Navy	.00	.00	67,007.70	.00	.00	716,350.15
Atsugi Navy	.00	.00	105,574.20	.00	.00	815,517.80
Okinawa	.00	.00	4,941.00	.00	.00	53,258.30
Okinawa Marines	.00	.00	845,588.35	.00	.00	8,305,791.30
Okinawa Navy	.00	.00	43,039.10	.00	.00	289,486.95
Iwakuni Marines	.00	.00	188,020.95	.00	.00	1,622,582.35
Sasebo Navy	.00	.00	204,367.30	.00	.00	1,885,160.80
Yokosuka Navy	.00	.00	387,146.80	.00	.00	4,067,381.15
Singapore Navy	.00	.00	6,533.00	.00	.00	50,088.00
Total Gaming Revenue	1,551,911.90	1,870,897.35	1,981,313.35	12,451,992.81	16,350,733.60	18,748,367.90

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 June 2023

	Current Balance
ASSETS	
Cash--Operating	24,945,870.16
Cash--Restricted	12,934,680.25
Accounts Receivable	514,459.92
Prepaid Expenses	255,506.02
Fixed Assets	43,778,776.34
Less Accum Depreciation	31,088,860.28-
TOTAL ASSETS	51,340,432.41
LIABILITIES	
Accounts Payable	2,174,016.25
Distributions Payable	1,614,443.95
Accrued Liabilities	1,331,017.94
Accrued Salaries	397,410.15
Accrued Leave Payable	590,571.08
Total Liabilities	6,107,459.37
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,340,432.41

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 June 2023

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,375,451.50	6,267,805.00	892,353.50-	48,881,843.02	46,295,647.00	2,586,196.02
Total Revenue	5,375,451.50	6,267,805.00	892,353.50-	48,881,843.02	46,295,647.00	2,586,196.02
Direct NAFI Reimbursement						
Gaming NAFI	2,240,065.00	2,661,124.00	421,059.00-	22,074,111.74	21,993,483.00	80,628.74
Total Direct Reimbursement	2,240,065.00	2,661,124.00	421,059.00-	22,074,111.74	21,993,483.00	80,628.74
Net Revenue	3,135,386.50	3,606,681.00	471,294.50-	26,807,731.28	24,302,164.00	2,505,567.28
Operating Expenses						
Compensation & Benefits	772,320.43	784,901.00	12,580.57-	6,553,013.28	7,365,792.00	812,778.72-
Depreciation Expense	337,953.11	426,775.00	88,821.89-	2,704,752.57	3,126,687.00	421,934.43-
Contractor Fees	7,587.50	4,144.00	3,443.50	54,624.50	37,296.00	17,328.50
Communications	17,230.05	26,065.00	8,834.95-	197,139.94	234,585.00	37,445.06-
TDY	33,180.32	14,767.00	18,413.32	330,161.25	423,654.00	93,492.75-
PCS	2,041.66	10,198.00	8,156.34-	98,825.93	91,782.00	7,043.93
IT Expense & Maint	20,717.49	98,437.00	77,719.51-	258,220.65	885,933.00	627,712.35-
Machine Expense & Maint	324,264.19	160,740.00	163,524.19	1,286,434.73	1,446,660.00	160,225.27-
Vehicle Expense	10,606.14	6,003.00	4,603.14	67,393.21	50,567.00	16,826.21
Training	4,809.16	19,200.00	14,390.84-	21,202.78	92,200.00	70,997.22-
(Gain)/Loss on Disposals	20,844.06	.00	20,844.06	304,480.59	.00	304,480.59
Audit-Independent	3,908.42-	9,251.00	13,159.42-	74,767.58	83,259.00	8,491.42-
Audit-IMCOM Int Review	5,081.13	4,956.00	125.13	25,726.92	44,604.00	18,877.08-
Other Expenses	32,482.17	26,024.00	6,458.17	227,985.22	234,216.00	6,230.78-
Total Operating Expenses	1,585,208.99	1,591,461.00	6,252.01-	12,204,729.15	14,117,235.00	1,912,505.85-
Net Operating Income/(Loss)	1,550,177.51	2,015,220.00	465,042.49-	14,603,002.13	10,184,929.00	4,418,073.13
Interest Revenue	75,432.86	19,945.00	55,487.86	541,222.98	179,505.00	361,717.98
Non-Operating Inc/(Exp)	11,166.42-	.00	11,166.42-	1,494.75	.00	1,494.75
Net Income/(Loss)	1,614,443.95	2,035,165.00	420,721.05-	15,145,719.86	10,364,434.00	4,781,285.86
Distributions	1,614,443.95	2,035,165.00	420,721.05-	15,145,719.86	10,364,434.00	4,781,285.86
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 June 2023

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,439,435.25	1,262,241.00	177,194.25	13,203,512.52	12,279,575.00	923,937.52
Total Revenue	1,439,435.25	1,262,241.00	177,194.25	13,203,512.52	12,279,575.00	923,937.52
Direct NAFI Reimbursement						
Gaming NAFI	450,813.05	364,841.00	85,972.05	3,859,173.05	3,475,275.00	383,898.05
Total Direct Reimbursement	450,813.05	364,841.00	85,972.05	3,859,173.05	3,475,275.00	383,898.05
Net Revenue	988,622.20	897,400.00	91,222.20	9,344,339.47	8,804,300.00	540,039.47
Operating Expenses						
Compensation & Benefits	333,912.72	344,952.00	11,039.28-	2,763,253.91	3,236,817.00	473,563.09-
Depreciation Expense	143,120.27	161,842.00	18,721.73-	1,132,657.74	1,186,152.00	53,494.26-
Contractor Fees	3,042.31	1,586.00	1,456.31	21,468.05	14,274.00	7,194.05
Communications	7,726.43	10,087.00	2,360.57-	82,561.27	90,783.00	8,221.73-
TDY	10,833.66	4,767.00	6,066.66	137,683.40	296,770.00	159,086.60-
PCS	.00	4,836.00	4,836.00-	12,465.75	43,524.00	31,058.25-
IT Expense & Maint	8,183.71	37,612.00	29,428.29-	101,025.92	338,508.00	237,482.08-
Machine Expense & Maint	9,545.71	23,130.00	13,584.29-	442,519.57	208,170.00	234,349.57
Vehicle Expense	8,968.63	3,460.00	5,508.63	46,666.28	27,680.00	18,986.28
Training	1,719.20	11,551.00	9,831.80-	11,116.90	51,552.00	40,435.10-
(Gain)/Loss on Disposals	.00	.00	.00	121,029.06	.00	121,029.06
Audit-Independent	1,567.15-	3,494.00	5,061.15-	29,273.88	31,446.00	2,172.12-
Audit-IMCOM Int Review	2,037.37	1,851.00	186.37	10,081.81	16,659.00	6,577.19-
Other Expenses	12,461.67	9,853.00	2,608.67	86,397.62	88,677.00	2,279.38-
Total Operating Expenses	539,984.53	619,021.00	79,036.47-	4,998,201.16	5,631,012.00	632,810.84-
Net Operating Income/(Loss)	448,637.67	278,379.00	170,258.67	4,346,138.31	3,173,288.00	1,172,850.31
Interest Revenue	20,653.52	5,122.00	15,531.52	143,713.75	46,098.00	97,615.75
Non-Operating Inc/(Exp)	11,154.09-	.00	11,154.09-	7,030.10	.00	7,030.10
Net Income/(Loss)	458,137.10	283,501.00	174,636.10	4,496,882.16	3,219,386.00	1,277,496.16
Distributions	458,137.10	283,501.00	174,636.10	4,496,882.16	3,219,386.00	1,277,496.16
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 June 2023

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,991,658.05	2,826,240.00	834,581.95-	16,966,882.60	14,151,819.00	2,815,063.60
Total Revenue	1,991,658.05	2,826,240.00	834,581.95-	16,966,882.60	14,151,819.00	2,815,063.60
Direct NAFI Reimbursement						
Gaming NAFI	373,995.55	586,877.00	212,881.45-	3,529,708.20	3,000,586.00	529,122.20
Total Direct Reimbursement	373,995.55	586,877.00	212,881.45-	3,529,708.20	3,000,586.00	529,122.20
Net Revenue	1,617,662.50	2,239,363.00	621,700.50-	13,437,174.40	11,151,233.00	2,285,941.40
Operating Expenses						
Compensation & Benefits	157,106.95	206,962.00	49,855.05-	1,359,428.22	1,942,062.00	582,633.78-
Depreciation Expense	81,166.53	106,787.00	25,620.47-	640,298.99	782,367.00	142,068.01-
Contractor Fees	1,641.30	927.00	714.30	11,742.40	8,343.00	3,399.40
Communications	6,474.81	8,328.00	1,853.19-	50,753.60	74,952.00	24,198.40-
TDY	1,520.71	.00	1,520.71	45,211.32	34,207.00	11,004.32
PCS	1,389.46	4,485.00	3,095.54-	25,432.60	40,365.00	14,932.40-
IT Expense & Maint	2,223.34	22,690.00	20,466.66-	53,200.70	204,210.00	151,009.30-
Machine Expense & Maint	5,969.36	118,192.00	112,222.64-	53,840.11	1,063,728.00	1,009,887.89-
Vehicle Expense	656.36	604.00	52.36	6,462.47	5,436.00	1,026.47
Training	2,786.09	2,776.00	10.09	6,864.94	15,781.00	8,916.06-
(Gain)/Loss on Disposals	.00	.00	.00	38,903.96	.00	38,903.96
Audit-Independent	845.46-	2,063.00	2,908.46-	16,176.59	18,567.00	2,390.41-
Audit-IMCOM Int Review	1,099.14	1,108.00	8.86-	5,576.85	9,972.00	4,395.15-
Other Expenses	7,730.29	6,323.00	1,407.29	57,190.15	56,907.00	283.15
Total Operating Expenses	268,918.88	481,245.00	212,326.12-	2,371,082.90	4,256,897.00	1,885,814.10-
Net Operating Income/(Loss)	1,348,743.62	1,758,118.00	409,374.38-	11,066,091.50	6,894,336.00	4,171,755.50
Interest Revenue	24,598.66	6,953.00	17,645.66	189,833.13	62,577.00	127,256.13
Non-Operating Inc/(Exp)	4.46-	.00	4.46-	1,977.34-	.00	1,977.34-
Net Income/(Loss)	1,373,337.82	1,765,071.00	391,733.18-	11,253,947.29	6,956,913.00	4,297,034.29
Distributions	1,373,337.82	1,765,071.00	391,733.18-	11,253,947.29	6,956,913.00	4,297,034.29
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 June 2023

	June Actual	June Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,944,358.20	2,179,324.00	234,965.80-	18,711,447.90	19,864,253.00	1,152,805.10-
Total Revenue	1,944,358.20	2,179,324.00	234,965.80-	18,711,447.90	19,864,253.00	1,152,805.10-
Direct NAFI Reimbursement						
Gaming NAFI	1,415,256.40	1,709,406.00	294,149.60-	14,685,230.49	15,517,622.00	832,391.51-
Total Direct Reimbursement	1,415,256.40	1,709,406.00	294,149.60-	14,685,230.49	15,517,622.00	832,391.51-
Net Revenue	529,101.80	469,918.00	59,183.80	4,026,217.41	4,346,631.00	320,413.59-
Operating Expenses						
Compensation & Benefits	281,300.76	232,987.00	48,313.76	2,430,331.15	2,186,913.00	243,418.15
Depreciation Expense	113,666.31	158,146.00	44,479.69-	931,795.84	1,158,168.00	226,372.16-
Contractor Fees	2,903.89	1,631.00	1,272.89	21,414.05	14,679.00	6,735.05
Communications	3,028.81	7,650.00	4,621.19-	63,825.07	68,850.00	5,024.93-
TDY	20,825.95	10,000.00	10,825.95	147,266.53	92,677.00	54,589.53
PCS	652.20	877.00	224.80-	60,927.58	7,893.00	53,034.58
IT Expense & Maint	10,310.44	38,135.00	27,824.56-	103,994.03	343,215.00	239,220.97-
Machine Expense & Maint	308,749.12	19,418.00	289,331.12	790,075.05	174,762.00	615,313.05
Vehicle Expense	981.15	1,939.00	957.85-	14,264.46	17,451.00	3,186.54-
Training	303.87	4,873.00	4,569.13-	3,220.94	24,867.00	21,646.06-
(Gain)/Loss on Disposals	20,844.06	.00	20,844.06	144,547.57	.00	144,547.57
Audit-Independent	1,495.81-	3,694.00	5,189.81-	29,317.11	33,246.00	3,928.89-
Audit-IMCOM Int Review	1,944.62	1,997.00	52.38-	10,068.26	17,973.00	7,904.74-
Other Expenses	12,290.21	9,848.00	2,442.21	84,397.45	88,632.00	4,234.55-
Total Operating Expenses	776,305.58	491,195.00	285,110.58	4,835,445.09	4,229,326.00	606,119.09
Net Operating Income/(Loss)	247,203.78-	21,277.00-	225,926.78-	809,227.68-	117,305.00	926,532.68-
Interest Revenue	30,180.68	7,870.00	22,310.68	207,676.10	70,830.00	136,846.10
Non-Operating Inc/(Exp)	7.87-	.00	7.87-	3,558.01-	.00	3,558.01-
Net Income/(Loss)	217,030.97-	13,407.00-	203,623.97-	605,109.59-	188,135.00	793,244.59-
Distributions	217,030.97-	13,407.00-	203,623.97-	605,109.59-	188,135.00	793,244.59-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 June 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,375,451.50	3,363,586.40	971,088.25	1,040,776.85
Total Revenue	5,375,451.50	3,363,586.40	971,088.25	1,040,776.85
Direct NAFI Reimbursement				
Gaming NAFI	2,240,065.00	635,458.35	776,098.20	828,508.45
Total Direct Reimbursement	2,240,065.00	635,458.35	776,098.20	828,508.45
Net Revenue	3,135,386.50	2,728,128.05	194,990.05	212,268.40
Operating Expenses				
Compensation & Benefits	772,320.43	432,676.02	193,168.11	146,476.30
Depreciation Expense	337,953.11	213,707.02	63,270.13	60,975.96
Contractor Fees	7,587.50	4,239.69	1,950.86	1,396.95
Communications	17,230.05	14,308.60	1,441.79	1,479.66
TDY	33,180.32	7,552.10	21,341.65	4,286.57
PCS	2,041.66	1,445.26	282.67	313.73
IT Expense & Maint	20,717.49	9,244.48	6,386.53	5,086.48
Machine Expense & Maint	324,264.19	10,372.21	6,704.10	307,187.88
Vehicle Expense	10,606.14	7,039.09	2,852.10	714.95
Training	4,809.16	3,058.01	1,604.96	146.19
(Gain)/Loss on Disposals	20,844.06	.00	.00	20,844.06
Audit-Independent	3,908.42-	2,183.93-	1,004.91-	719.58-
Audit-IMCOM Int Review	5,081.13	2,839.23	1,306.41	935.49
Other Expenses	32,482.17	18,403.89	6,017.24	8,061.04
Total Operating Expenses	1,585,208.99	722,701.67	305,321.64	557,185.68
Net Operating Income/(Loss)	1,550,177.51	2,005,426.38	110,331.59-	344,917.28-
Interest Revenue	75,432.86	41,932.22	17,220.33	16,280.31
Non-Operating Inc/(Exp)	11,166.42-	8,980.67-	2,181.95-	3.80-
Net Income/(Loss)	1,614,443.95	2,038,377.93	95,293.21-	328,640.77-
Distributions	1,614,443.95	2,038,377.93	95,293.21-	328,640.77-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 June 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,439,435.25	1,228,804.75	210,630.50	.00
Total Revenue	1,439,435.25	1,228,804.75	210,630.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	450,813.05	255,122.60	195,690.45	.00
Total Direct Reimbursement	450,813.05	255,122.60	195,690.45	.00
Net Revenue	988,622.20	973,682.15	14,940.05	.00
Operating Expenses				
Compensation & Benefits	333,912.72	258,755.95	75,156.77	.00
Depreciation Expense	143,120.27	120,908.48	22,211.79	.00
Contractor Fees	3,042.31	2,349.95	692.36	.00
Communications	7,726.43	7,248.74	477.69	.00
TDY	10,833.66	6,004.42	4,829.24	.00
PCS	.00	.00	.00	.00
IT Expense & Maint	8,183.71	6,133.04	2,050.67	.00
Machine Expense & Maint	9,545.71	3,913.00	5,632.71	.00
Vehicle Expense	8,968.63	6,136.20	2,832.43	.00
Training	1,719.20	245.89	1,473.31	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	1,567.15-	1,210.50-	356.65-	.00
Audit-IMCOM Int Review	2,037.37	1,573.71	463.66	.00
Other Expenses	12,461.67	9,389.34	3,072.33	.00
Total Operating Expenses	539,984.53	421,448.22	118,536.31	.00
Net Operating Income/(Loss)	448,637.67	552,233.93	103,596.26-	.00
Interest Revenue	20,653.52	16,620.07	4,033.45	.00
Non-Operating Inc/(Exp)	11,154.09-	8,975.53-	2,178.56-	.00
Net Income/(Loss)	458,137.10	559,878.47	101,741.37-	.00
Distributions	458,137.10	559,878.47	101,741.37-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 June 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,991,658.05	1,957,234.35	34,423.70	.00
Total Revenue	1,991,658.05	1,957,234.35	34,423.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	373,995.55	349,898.95	24,096.60	.00
Total Direct Reimbursement	373,995.55	349,898.95	24,096.60	.00
Net Revenue	1,617,662.50	1,607,335.40	10,327.10	.00
Operating Expenses				
Compensation & Benefits	157,106.95	153,743.04	3,363.91	.00
Depreciation Expense	81,166.53	79,843.89	1,322.64	.00
Contractor Fees	1,641.30	1,596.50	44.80	.00
Communications	6,474.81	6,461.18	13.63	.00
TDY	1,520.71	1,307.52	213.19	.00
PCS	1,389.46	1,379.40	10.06	.00
IT Expense & Maint	2,223.34	2,068.45	154.89	.00
Machine Expense & Maint	5,969.36	5,956.25	13.11	.00
Vehicle Expense	656.36	653.80	2.56	.00
Training	2,786.09	2,781.41	4.68	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	845.46-	822.38-	23.08-	.00
Audit-IMCOM Int Review	1,099.14	1,069.14	30.00	.00
Other Expenses	7,730.29	7,666.95	63.34	.00
Total Operating Expenses	268,918.88	263,705.15	5,213.73	.00
Net Operating Income/(Loss)	1,348,743.62	1,343,630.25	5,113.37	.00
Interest Revenue	24,598.66	24,145.39	453.27	.00
Non-Operating Inc/(Exp)	4.46-	4.34-	.12-	.00
Net Income/(Loss)	1,373,337.82	1,367,771.30	5,566.52	.00
Distributions	1,373,337.82	1,367,771.30	5,566.52	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 June 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,944,358.20	177,547.30	726,034.05	1,040,776.85
Total Revenue	1,944,358.20	177,547.30	726,034.05	1,040,776.85
Direct NAFI Reimbursement				
Gaming NAFI	1,415,256.40	30,436.80	556,311.15	828,508.45
Total Direct Reimbursement	1,415,256.40	30,436.80	556,311.15	828,508.45
Net Revenue	529,101.80	147,110.50	169,722.90	212,268.40
Operating Expenses				
Compensation & Benefits	281,300.76	20,177.03	114,647.43	146,476.30
Depreciation Expense	113,666.31	12,954.65	39,735.70	60,975.96
Contractor Fees	2,903.89	293.24	1,213.70	1,396.95
Communications	3,028.81	598.68	950.47	1,479.66
TDY	20,825.95	240.16	16,299.22	4,286.57
PCS	652.20	65.86	272.61	313.73
IT Expense & Maint	10,310.44	1,042.99	4,180.97	5,086.48
Machine Expense & Maint	308,749.12	502.96	1,058.28	307,187.88
Vehicle Expense	981.15	249.09	17.11	714.95
Training	303.87	30.71	126.97	146.19
(Gain)/Loss on Disposals	20,844.06	.00	.00	20,844.06
Audit-Independent	1,495.81-	151.05-	625.18-	719.58-
Audit-IMCOM Int Review	1,944.62	196.38	812.75	935.49
Other Expenses	12,290.21	1,347.60	2,881.57	8,061.04
Total Operating Expenses	776,305.58	37,548.30	181,571.60	557,185.68
Net Operating Income/(Loss)	247,203.78-	109,562.20	11,848.70-	344,917.28-
Interest Revenue	30,180.68	1,166.76	12,733.61	16,280.31
Non-Operating Inc/(Exp)	7.87-	.80-	3.27-	3.80-
Net Income/(Loss)	217,030.97-	110,728.16	881.64	328,640.77-
Distributions	217,030.97-	110,728.16	881.64	328,640.77-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Nine Months Ending 30 June 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	48,881,843.02	28,568,399.77	10,159,874.35	10,153,568.90
Total Revenue	48,881,843.02	28,568,399.77	10,159,874.35	10,153,568.90
Direct NAFI Reimbursement				
Gaming NAFI	22,074,111.74	5,727,686.40	8,180,243.80	8,166,181.54
Total Direct Reimbursement	22,074,111.74	5,727,686.40	8,180,243.80	8,166,181.54
Net Revenue	26,807,731.28	22,840,713.37	1,979,630.55	1,987,387.36
Operating Expenses				
Compensation & Benefits	6,553,013.28	3,777,383.77	1,538,221.53	1,237,407.98
Depreciation Expense	2,704,752.57	1,679,435.78	512,817.49	512,499.30
Contractor Fees	54,624.50	30,067.54	13,949.94	10,607.02
Communications	197,139.94	143,496.50	25,750.61	27,892.83
TDY	330,161.25	145,437.33	137,527.81	47,196.11
PCS	98,825.93	32,926.60	21,110.50	44,788.83
IT Expense & Maint	258,220.65	138,259.27	68,449.40	51,511.98
Machine Expense & Maint	1,286,434.73	541,039.40	331,941.52	413,453.81
Vehicle Expense	67,393.21	48,767.10	9,740.81	8,885.30
Training	21,202.78	9,914.34	9,738.89	1,549.55
(Gain)/Loss on Disposals	304,480.59	173,492.18	52,558.70	78,429.71
Audit-Independent	74,767.58	41,226.30	18,965.17	14,576.11
Audit-IMCOM Int Review	25,726.92	14,208.79	6,519.88	4,998.25
Other Expenses	227,985.22	134,993.04	42,822.60	50,169.58
Total Operating Expenses	12,204,729.15	6,910,647.94	2,790,114.85	2,503,966.36
Net Operating Income/(Loss)	14,603,002.13	15,930,065.43	810,484.30-	516,579.00-
Interest Revenue	541,222.98	315,293.58	113,739.45	112,189.95
Non-Operating Inc/(Exp)	1,494.75	3,640.05	372.32-	1,772.98-
Net Income/(Loss)	15,145,719.86	16,248,999.06	697,117.17-	406,162.03-
Distributions	15,145,719.86	16,248,999.06	697,117.17-	406,162.03-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Nine Months Ending 30 June 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	13,203,512.52	10,814,284.47	2,389,228.05	.00
Total Revenue	13,203,512.52	10,814,284.47	2,389,228.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,859,173.05	2,160,324.30	1,698,848.75	.00
Total Direct Reimbursement	3,859,173.05	2,160,324.30	1,698,848.75	.00
Net Revenue	9,344,339.47	8,653,960.17	690,379.30	.00
Operating Expenses				
Compensation & Benefits	2,763,253.91	2,138,538.11	624,715.80	.00
Depreciation Expense	1,132,657.74	950,959.73	181,698.01	.00
Contractor Fees	21,468.05	16,546.43	4,921.62	.00
Communications	82,561.27	77,202.35	5,358.92	.00
TDY	137,683.40	93,129.74	44,553.66	.00
PCS	12,465.75	4,840.18	7,625.57	.00
IT Expense & Maint	101,025.92	76,318.34	24,707.58	.00
Machine Expense & Maint	442,519.57	329,302.68	113,216.89	.00
Vehicle Expense	46,666.28	38,999.94	7,666.34	.00
Training	11,116.90	2,773.78	8,343.12	.00
(Gain)/Loss on Disposals	121,029.06	94,326.54	26,702.52	.00
Audit-Independent	29,273.88	22,624.60	6,649.28	.00
Audit-IMCOM Int Review	10,081.81	7,797.83	2,283.98	.00
Other Expenses	86,397.62	66,785.35	19,612.27	.00
Total Operating Expenses	4,998,201.16	3,920,145.60	1,078,055.56	.00
Net Operating Income/(Loss)	4,346,138.31	4,733,814.57	387,676.26-	.00
Interest Revenue	143,713.75	117,019.77	26,693.98	.00
Non-Operating Inc/(Exp)	7,030.10	5,910.93	1,119.17	.00
Net Income/(Loss)	4,496,882.16	4,856,745.27	359,863.11-	.00
Distributions	4,496,882.16	4,856,745.27	359,863.11-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Nine Months Ending 30 June 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,966,882.60	16,724,626.10	242,256.50	.00
Total Revenue	16,966,882.60	16,724,626.10	242,256.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,529,708.20	3,360,128.65	169,579.55	.00
Total Direct Reimbursement	3,529,708.20	3,360,128.65	169,579.55	.00
Net Revenue	13,437,174.40	13,364,497.45	72,676.95	.00
Operating Expenses				
Compensation & Benefits	1,359,428.22	1,335,893.81	23,534.41	.00
Depreciation Expense	640,298.99	633,512.46	6,786.53	.00
Contractor Fees	11,742.40	11,421.64	320.76	.00
Communications	50,753.60	50,576.57	177.03	.00
TDY	45,211.32	43,202.31	2,009.01	.00
PCS	25,432.60	24,954.04	478.56	.00
IT Expense & Maint	53,200.70	51,673.39	1,527.31	.00
Machine Expense & Maint	53,840.11	53,034.93	805.18	.00
Vehicle Expense	6,462.47	6,442.41	20.06	.00
Training	6,864.94	6,815.25	49.69	.00
(Gain)/Loss on Disposals	38,903.96	38,903.96	.00	.00
Audit-Independent	16,176.59	15,739.27	437.32	.00
Audit-IMCOM Int Review	5,576.85	5,426.43	150.42	.00
Other Expenses	57,190.15	56,666.58	523.57	.00
Total Operating Expenses	2,371,082.90	2,334,263.05	36,819.85	.00
Net Operating Income/(Loss)	11,066,091.50	11,030,234.40	35,857.10	.00
Interest Revenue	189,833.13	186,938.62	2,894.51	.00
Non-Operating Inc/(Exp)	1,977.34-	1,924.39-	52.95-	.00
Net Income/(Loss)	11,253,947.29	11,215,248.63	38,698.66	.00
Distributions	11,253,947.29	11,215,248.63	38,698.66	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Nine Months Ending 30 June 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	18,711,447.90	1,029,489.20	7,528,389.80	10,153,568.90
Total Revenue	18,711,447.90	1,029,489.20	7,528,389.80	10,153,568.90
Direct NAFI Reimbursement				
Gaming NAFI	14,685,230.49	207,233.45	6,311,815.50	8,166,181.54
Total Direct Reimbursement	14,685,230.49	207,233.45	6,311,815.50	8,166,181.54
Net Revenue	4,026,217.41	822,255.75	1,216,574.30	1,987,387.36
Operating Expenses				
Compensation & Benefits	2,430,331.15	302,951.85	889,971.32	1,237,407.98
Depreciation Expense	931,795.84	94,963.59	324,332.95	512,499.30
Contractor Fees	21,414.05	2,099.47	8,707.56	10,607.02
Communications	63,825.07	15,717.58	20,214.66	27,892.83
TDY	147,266.53	9,105.28	90,965.14	47,196.11
PCS	60,927.58	3,132.38	13,006.37	44,788.83
IT Expense & Maint	103,994.03	10,267.54	42,214.51	51,511.98
Machine Expense & Maint	790,075.05	158,701.79	217,919.45	413,453.81
Vehicle Expense	14,264.46	3,324.75	2,054.41	8,885.30
Training	3,220.94	325.31	1,346.08	1,549.55
(Gain)/Loss on Disposals	144,547.57	40,261.68	25,856.18	78,429.71
Audit-Independent	29,317.11	2,862.43	11,878.57	14,576.11
Audit-IMCOM Int Review	10,068.26	984.53	4,085.48	4,998.25
Other Expenses	84,397.45	11,541.11	22,686.76	50,169.58
Total Operating Expenses	4,835,445.09	656,239.29	1,675,239.44	2,503,966.36
Net Operating Income/(Loss)	809,227.68-	166,016.46	458,665.14-	516,579.00-
Interest Revenue	207,676.10	11,335.19	84,150.96	112,189.95
Non-Operating Inc/(Exp)	3,558.01-	346.49-	1,438.54-	1,772.98-
Net Income/(Loss)	605,109.59-	177,005.16	375,952.72-	406,162.03-
Distributions	605,109.59-	177,005.16	375,952.72-	406,162.03-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 June 2023

	June Europe	June Korea	June Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	388,963.15	.00	.00	2,911,587.95	.00	.00
Grafenwoehr	239,400.25	.00	.00	1,439,613.00	.00	.00
Wiesbaden	226,007.40	.00	.00	2,052,798.70	.00	.00
Vicenza	89,951.25	.00	.00	763,564.00	.00	.00
Livorno	2,157.80	.00	.00	89,299.00	.00	.00
Stuttgart	131,539.15	.00	.00	1,861,000.90	.00	.00
Baumholder	38,948.55	.00	.00	472,682.45	.00	.00
Ansbach	58,099.70	.00	.00	650,253.25	.00	.00
Brunssum	8,570.40	.00	.00	91,285.65	.00	.00
AFRC Edelweiss Lodge	19,253.15	.00	.00	185,039.27	.00	.00
Hohenfels	25,913.95	.00	.00	297,160.30	.00	.00
Naples Navy	123,126.70	.00	.00	1,038,622.20	.00	.00
Sigonella Navy	35,056.65	.00	.00	544,709.75	.00	.00
Rota Navy	34,418.15	.00	.00	705,500.45	.00	.00
Souda Bay Navy	18,029.00	.00	.00	100,395.65	.00	.00
AFRC Dragon Hill Lodge	.00	298,337.00	.00	.00	3,859,690.10	.00
Seoul	.00	23,041.90	.00	.00	162,494.50	.00
Casey & Hovey	.00	194,378.70	.00	.00	1,567,531.85	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,210,662.55	.00	.00	9,296,381.10	.00
Daegu	.00	230,814.20	.00	.00	1,838,528.55	.00
Chinhae Navy	.00	34,423.70	.00	.00	242,256.50	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	168,200.30	.00	.00	957,221.20
Fuji Marines	.00	.00	3,749.40	.00	.00	21,659.40
Sanno Navy	.00	.00	65,410.65	.00	.00	747,435.35
Atsugi Navy	.00	.00	152,300.95	.00	.00	901,157.00
Okinawa	.00	.00	9,347.00	.00	.00	72,268.00
Okinawa Marines	.00	.00	929,572.60	.00	.00	8,699,791.10
Okinawa Navy	.00	.00	21,982.70	.00	.00	298,571.50
Iwakuni Marines	.00	.00	107,454.85	.00	.00	1,432,118.40
Sasebo Navy	.00	.00	148,940.15	.00	.00	1,602,515.30
Yokosuka Navy	.00	.00	329,200.60	.00	.00	3,933,271.65
Singapore Navy	.00	.00	8,199.00	.00	.00	45,439.00
Total Gaming Revenue	1,439,435.25	1,991,658.05	1,944,358.20	13,203,512.52	16,966,882.60	18,711,447.90

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 July 2020

	Current Balance
ASSETS	
Cash	30,602,582.21
Accounts Receivable	130,527.11
Prepaid Expenses	264,337.52
Fixed Assets	45,001,161.46
Less Accum Depreciation	30,636,452.30-
TOTAL ASSETS	45,362,156.00
LIABILITIES	
Accounts Payable	959,232.31
Distributions Payable	968,660.67
Accrued Liabilities	1,285,060.61
Accrued Salaries	357,243.70
Accrued Leave Payable	541,996.65
Total Liabilities	4,112,193.94
EQUITY	41,249,962.06
TOTAL LIABILITIES & EQUITY	45,362,156.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 July 2020

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,192,283.00	5,284,252.00	1,091,969.00-	43,832,050.18	55,119,749.00	11,287,698.82-
Total Revenue	4,192,283.00	5,284,252.00	1,091,969.00-	43,832,050.18	55,119,749.00	11,287,698.82-
Direct NAFI Reimbursement						
Gaming NAFI	1,625,106.55	2,419,292.00	794,185.45-	19,126,252.69	24,816,586.00	5,690,333.31-
Total Direct Reimbursement	1,625,106.55	2,419,292.00	794,185.45-	19,126,252.69	24,816,586.00	5,690,333.31-
Net Revenue	2,567,176.45	2,864,960.00	297,783.55-	24,705,797.49	30,303,163.00	5,597,365.51-
Operating Expenses						
Compensation & Benefits	738,977.58	1,040,560.00	301,582.42-	7,196,006.73	7,668,662.00	472,655.27-
Depreciation Expense	359,359.66	364,737.00	5,377.34-	3,536,673.24	3,667,174.00	130,500.76-
Contractor Fees	682.00-	8,123.00	8,805.00-	24,792.28	81,230.00	56,437.72-
Communications	25,889.31	14,874.00	11,015.31	160,954.98	148,740.00	12,214.98
TDY	226.54	22,070.00	21,843.46-	104,502.42	402,828.00	298,325.58-
PCS	2,019.54	6,250.00	4,230.46-	86,006.09	62,500.00	23,506.09
IT Expense & Maint	35,803.26	28,068.00	7,735.26	521,191.75	280,680.00	240,511.75
Machine Expense & Maint	65,050.89	59,543.00	5,507.89	634,151.08	595,430.00	38,721.08
Vehicle Expense	4,721.42	6,939.00	2,217.58-	41,038.39	69,390.00	28,351.61-
Training	.00	5,417.00	5,417.00-	5,116.09	54,170.00	49,053.91-
(Gain)/Loss on Disposals	.00	.00	.00	48,038.61	.00	48,038.61
Audit-Independent	9,584.50	10,395.00	810.50-	95,845.00	103,950.00	8,105.00-
Audit-IMCOM Int Review	835.58	3,749.00	2,913.42-	12,808.73	37,490.00	24,681.27-
Other Expenses	23,860.90	24,522.00	661.10-	265,662.70	245,220.00	20,442.70
Total Operating Expenses	1,265,647.18	1,595,247.00	329,599.82-	12,732,788.09	13,417,464.00	684,675.91-
Net Operating Income/(Loss)	1,301,529.27	1,269,713.00	31,816.27	11,973,009.40	16,885,699.00	4,912,689.60-
Interest Revenue	25,309.87	25,393.00	83.13-	243,264.06	253,930.00	10,665.94-
Non-Operating Inc/(Exp)	1,181.19	.00	1,181.19	909.27	.00	909.27
Net Income/(Loss)	1,328,020.33	1,295,106.00	32,914.33	12,217,182.73	17,139,629.00	4,922,446.27-
Distributions	968,660.67	930,369.00	38,291.67	9,465,770.88	13,472,455.00	4,006,684.12-
Net Income/(Loss) After Distributions	359,359.66	364,737.00	5,377.34-	2,751,411.85	3,667,174.00	915,762.15-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 July 2020

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	824,258.05	1,216,714.00	392,455.95-	8,885,427.32	12,914,968.00	4,029,540.68-
Total Revenue	824,258.05	1,216,714.00	392,455.95-	8,885,427.32	12,914,968.00	4,029,540.68-
Direct NAFI Reimbursement						
Gaming NAFI	193,556.70	360,941.00	167,384.30-	2,436,953.56	3,727,463.00	1,290,509.44-
Total Direct Reimbursement	193,556.70	360,941.00	167,384.30-	2,436,953.56	3,727,463.00	1,290,509.44-
Net Revenue	630,701.35	855,773.00	225,071.65-	6,448,473.76	9,187,505.00	2,739,031.24-
Operating Expenses						
Compensation & Benefits	312,025.40	468,410.00	156,384.60-	3,107,233.92	3,494,846.00	387,612.08-
Depreciation Expense	132,940.92	136,242.00	3,301.08-	1,336,436.00	1,375,814.00	39,378.00-
Contractor Fees	265.33-	3,150.00	3,415.33-	9,785.45	31,500.00	21,714.55-
Communications	18,849.85	5,923.00	12,926.85	85,086.20	59,230.00	25,856.20
TDY	38.90	7,881.00	7,842.10-	52,627.59	174,348.00	121,720.41-
PCS	812.65	2,088.00	1,275.35-	8,379.54	20,880.00	12,500.46-
IT Expense & Maint	14,189.76	11,087.00	3,102.76	227,319.96	110,870.00	116,449.96
Machine Expense & Maint	39,442.90	22,370.00	17,072.90	266,476.10	223,700.00	42,776.10
Vehicle Expense	2,211.93	3,570.00	1,358.07-	22,815.02	35,700.00	12,884.98-
Training	.00	970.00	970.00-	1,816.60	9,700.00	7,883.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	3,728.65	4,031.00	302.35-	37,654.54	40,310.00	2,655.46-
Audit-IMCOM Int Review	325.06	1,454.00	1,128.94-	5,027.82	14,540.00	9,512.18-
Other Expenses	9,240.20	10,380.00	1,139.80-	104,265.50	103,800.00	465.50
Total Operating Expenses	533,540.89	677,556.00	144,015.11-	5,281,333.03	5,695,238.00	413,904.97-
Net Operating Income/(Loss)	97,160.46	178,217.00	81,056.54-	1,167,140.73	3,492,267.00	2,325,126.27-
Interest Revenue	1,787.59	5,752.00	3,964.41-	53,054.93	57,520.00	4,465.07-
Non-Operating Inc/(Exp)	1,181.19	.00	1,181.19	917.54	.00	917.54
Net Income/(Loss)	100,129.24	183,969.00	83,839.76-	1,221,113.20	3,549,787.00	2,328,673.80-
Distributions	32,811.68-	47,727.00	80,538.68-	1,755,532.15	2,173,973.00	418,440.85-
Net Income/(Loss) After Distributions	132,940.92	136,242.00	3,301.08-	534,418.95-	1,375,814.00	1,910,232.95-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 July 2020

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,964,291.55	1,911,529.00	52,762.55	17,943,990.61	20,197,867.00	2,253,876.39-
Total Revenue	1,964,291.55	1,911,529.00	52,762.55	17,943,990.61	20,197,867.00	2,253,876.39-
Direct NAFI Reimbursement						
Gaming NAFI	392,397.25	392,310.00	87.25	3,690,916.95	4,123,180.00	432,263.05-
Total Direct Reimbursement	392,397.25	392,310.00	87.25	3,690,916.95	4,123,180.00	432,263.05-
Net Revenue	1,571,894.30	1,519,219.00	52,675.30	14,253,073.66	16,074,687.00	1,821,613.34-
Operating Expenses						
Compensation & Benefits	163,856.24	273,079.00	109,222.76-	1,592,236.80	1,992,719.00	400,482.20-
Depreciation Expense	93,425.41	102,743.00	9,317.59-	946,450.12	1,030,582.00	84,131.88-
Contractor Fees	153.12-	2,048.00	2,201.12-	5,649.66	20,480.00	14,830.34-
Communications	4,806.23	6,525.00	1,718.77-	51,951.75	65,250.00	13,298.25-
TDY	70.05	3,485.00	3,414.95-	14,153.24	78,008.00	63,854.76-
PCS	443.47	2,081.00	1,637.53-	28,843.34	20,810.00	8,033.34
IT Expense & Maint	8,097.61	7,183.00	914.61	110,082.30	71,830.00	38,252.30
Machine Expense & Maint	14,408.39	15,677.00	1,268.61-	161,279.80	156,770.00	4,509.80
Vehicle Expense	604.37	2,409.00	1,804.63-	6,422.38	24,090.00	17,667.62-
Training	.00	1,831.00	1,831.00-	1,232.13	18,310.00	17,077.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	2,151.74	2,621.00	469.26-	21,601.01	26,210.00	4,608.99-
Audit-IMCOM Int Review	187.59	945.00	757.41-	2,923.11	9,450.00	6,526.89-
Other Expenses	7,218.03	5,760.00	1,458.03	66,257.42	57,600.00	8,657.42
Total Operating Expenses	295,116.01	426,387.00	131,270.99-	3,018,414.78	3,572,109.00	553,694.22-
Net Operating Income/(Loss)	1,276,778.29	1,092,832.00	183,946.29	11,234,658.88	12,502,578.00	1,267,919.12-
Interest Revenue	16,690.72	9,560.00	7,130.72	92,224.05	95,600.00	3,375.95-
Non-Operating Inc/(Exp)	.00	.00	.00	2.99-	.00	2.99-
Net Income/(Loss)	1,293,469.01	1,102,392.00	191,077.01	11,326,879.94	12,598,178.00	1,271,298.06-
Distributions	1,200,043.60	999,649.00	200,394.60	7,897,837.67	11,567,596.00	3,669,758.33-
Net Income/(Loss) After Distributions	93,425.41	102,743.00	9,317.59-	3,429,042.27	1,030,582.00	2,398,460.27

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 July 2020

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,403,733.40	2,156,009.00	752,275.60-	17,002,632.25	22,006,914.00	5,004,281.75-
Total Revenue	1,403,733.40	2,156,009.00	752,275.60-	17,002,632.25	22,006,914.00	5,004,281.75-
Direct NAFI Reimbursement						
Gaming NAFI	1,039,152.60	1,666,041.00	626,888.40-	12,998,382.18	16,965,943.00	3,967,560.82-
Total Direct Reimbursement	1,039,152.60	1,666,041.00	626,888.40-	12,998,382.18	16,965,943.00	3,967,560.82-
Net Revenue	364,580.80	489,968.00	125,387.20-	4,004,250.07	5,040,971.00	1,036,720.93-
Operating Expenses						
Compensation & Benefits	263,095.94	299,071.00	35,975.06-	2,496,536.01	2,181,097.00	315,439.01
Depreciation Expense	132,993.33	125,752.00	7,241.33	1,253,787.12	1,260,778.00	6,990.88-
Contractor Fees	263.55-	2,925.00	3,188.55-	9,357.17	29,250.00	19,892.83-
Communications	2,233.23	2,426.00	192.77-	23,917.03	24,260.00	342.97-
TDY	117.59	10,704.00	10,586.41-	37,721.59	150,472.00	112,750.41-
PCS	763.42	2,081.00	1,317.58-	48,783.21	20,810.00	27,973.21
IT Expense & Maint	13,515.89	9,798.00	3,717.89	183,789.49	97,980.00	85,809.49
Machine Expense & Maint	11,199.60	21,496.00	10,296.40-	206,395.18	214,960.00	8,564.82-
Vehicle Expense	1,905.12	960.00	945.12	11,800.99	9,600.00	2,200.99
Training	.00	2,616.00	2,616.00-	2,067.36	26,160.00	24,092.64-
(Gain)/Loss on Disposals	.00	.00	.00	22,298.10	.00	22,298.10
Audit-Independent	3,704.11	3,743.00	38.89-	36,589.45	37,430.00	840.55-
Audit-IMCOM Int Review	322.93	1,350.00	1,027.07-	4,857.80	13,500.00	8,642.20-
Other Expenses	7,402.67	8,382.00	979.33-	95,139.78	83,820.00	11,319.78
Total Operating Expenses	436,990.28	491,304.00	54,313.72-	4,433,040.28	4,150,117.00	282,923.28
Net Operating Income/(Loss)	72,409.48-	1,336.00-	71,073.48-	428,790.21-	890,854.00	1,319,644.21-
Interest Revenue	6,831.56	10,081.00	3,249.44-	97,985.08	100,810.00	2,824.92-
Non-Operating Inc/(Exp)	.00	.00	.00	5.28-	.00	5.28-
Net Income/(Loss)	65,577.92-	8,745.00	74,322.92-	330,810.41-	991,664.00	1,322,474.41-
Distributions	198,571.25-	117,007.00-	81,564.25-	187,598.94-	269,114.00-	81,515.06
Net Income/(Loss) After Distributions	132,993.33	125,752.00	7,241.33	143,211.47-	1,260,778.00	1,403,989.47-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 July 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,192,283.00	2,909,070.60	632,520.25	650,692.15
Total Revenue	4,192,283.00	2,909,070.60	632,520.25	650,692.15
Direct NAFI Reimbursement				
Gaming NAFI	1,625,106.55	573,430.65	547,558.20	504,117.70
Total Direct Reimbursement	1,625,106.55	573,430.65	547,558.20	504,117.70
Net Revenue	2,567,176.45	2,335,639.95	84,962.05	146,574.45
Operating Expenses				
Compensation & Benefits	738,977.58	439,854.01	166,315.34	132,808.23
Depreciation Expense	359,359.66	215,756.98	74,125.81	69,476.87
Contractor Fees	682.00-	384.54-	160.78-	136.68-
Communications	25,889.31	21,185.46	3,689.05	1,014.80
TDY	226.54	108.90	56.66	60.98
PCS	2,019.54	1,166.30	457.35	395.89
IT Expense & Maint	35,803.26	20,226.52	8,561.62	7,015.12
Machine Expense & Maint	65,050.89	49,309.00	7,620.42	8,121.47
Vehicle Expense	4,721.42	2,974.12	801.22	946.08
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,403.86	2,259.80	1,920.84
Audit-IMCOM Int Review	835.58	471.11	197.01	167.46
Other Expenses	23,860.90	15,034.41	4,731.66	4,094.83
Total Operating Expenses	1,265,647.18	771,106.13	268,655.16	225,885.89
Net Operating Income/(Loss)	1,301,529.27	1,564,533.82	183,693.11-	79,311.44-
Interest Revenue	25,309.87	18,336.23	1,738.04	5,235.60
Non-Operating Inc/(Exp)	1,181.19	1,065.21	115.98	.00
Net Income/(Loss)	1,328,020.33	1,583,935.26	181,839.09-	74,075.84-
Distributions	968,660.67	1,368,178.28	255,964.90-	143,552.71-
Net Income/(Loss) After Distributions	359,359.66	215,756.98	74,125.81	69,476.87

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 July 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	824,258.05	797,557.55	26,700.50	.00
Total Revenue	824,258.05	797,557.55	26,700.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	193,556.70	164,716.90	28,839.80	.00
Total Direct Reimbursement	193,556.70	164,716.90	28,839.80	.00
Net Revenue	630,701.35	632,840.65	2,139.30-	.00
Operating Expenses				
Compensation & Benefits	312,025.40	258,555.67	53,469.73	.00
Depreciation Expense	132,940.92	107,539.05	25,401.87	.00
Contractor Fees	265.33-	214.99-	50.34-	.00
Communications	18,849.85	15,846.78	3,003.07	.00
TDY	38.90	31.52	7.38	.00
PCS	812.65	675.23	137.42	.00
IT Expense & Maint	14,189.76	11,293.64	2,896.12	.00
Machine Expense & Maint	39,442.90	34,584.74	4,858.16	.00
Vehicle Expense	2,211.93	2,117.07	94.86	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,728.65	3,021.24	707.41	.00
Audit-IMCOM Int Review	325.06	263.39	61.67	.00
Other Expenses	9,240.20	7,343.45	1,896.75	.00
Total Operating Expenses	533,540.89	441,056.79	92,484.10	.00
Net Operating Income/(Loss)	97,160.46	191,783.86	94,623.40-	.00
Interest Revenue	1,787.59	1,506.20	281.39	.00
Non-Operating Inc/(Exp)	1,181.19	1,065.21	115.98	.00
Net Income/(Loss)	100,129.24	194,355.27	94,226.03-	.00
Distributions	32,811.68-	86,816.22	119,627.90-	.00
Net Income/(Loss) After Distributions	132,940.92	107,539.05	25,401.87	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 July 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,964,291.55	1,943,378.40	20,913.15	.00
Total Revenue	1,964,291.55	1,943,378.40	20,913.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	392,397.25	376,556.85	15,840.40	.00
Total Direct Reimbursement	392,397.25	376,556.85	15,840.40	.00
Net Revenue	1,571,894.30	1,566,821.55	5,072.75	.00
Operating Expenses				
Compensation & Benefits	163,856.24	159,787.70	4,068.54	.00
Depreciation Expense	93,425.41	92,432.65	992.76	.00
Contractor Fees	153.12-	149.62-	3.50-	.00
Communications	4,806.23	4,767.24	38.99	.00
TDY	70.05	68.49	1.56	.00
PCS	443.47	433.35	10.12	.00
IT Expense & Maint	8,097.61	7,917.87	179.74	.00
Machine Expense & Maint	14,408.39	14,340.11	68.28	.00
Vehicle Expense	604.37	566.61	37.76	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,151.74	2,102.61	49.13	.00
Audit-IMCOM Int Review	187.59	183.31	4.28	.00
Other Expenses	7,218.03	7,108.55	109.48	.00
Total Operating Expenses	295,116.01	289,558.87	5,557.14	.00
Net Operating Income/(Loss)	1,276,778.29	1,277,262.68	484.39-	.00
Interest Revenue	16,690.72	16,490.76	199.96	.00
Net Income/(Loss)	1,293,469.01	1,293,753.44	284.43-	.00
Distributions	1,200,043.60	1,201,320.79	1,277.19-	.00
Net Income/(Loss) After Distributions	93,425.41	92,432.65	992.76	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 July 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,403,733.40	168,134.65	584,906.60	650,692.15
Total Revenue	1,403,733.40	168,134.65	584,906.60	650,692.15
Direct NAFI Reimbursement				
Gaming NAFI	1,039,152.60	32,156.90	502,878.00	504,117.70
Total Direct Reimbursement	1,039,152.60	32,156.90	502,878.00	504,117.70
Net Revenue	364,580.80	135,977.75	82,028.60	146,574.45
Operating Expenses				
Compensation & Benefits	263,095.94	21,510.64	108,777.07	132,808.23
Depreciation Expense	132,993.33	15,785.28	47,731.18	69,476.87
Contractor Fees	263.55-	19.93-	106.94-	136.68-
Communications	2,233.23	571.44	646.99	1,014.80
TDY	117.59	8.89	47.72	60.98
PCS	763.42	57.72	309.81	395.89
IT Expense & Maint	13,515.89	1,015.01	5,485.76	7,015.12
Machine Expense & Maint	11,199.60	384.15	2,693.98	8,121.47
Vehicle Expense	1,905.12	290.44	668.60	946.08
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,704.11	280.01	1,503.26	1,920.84
Audit-IMCOM Int Review	322.93	24.41	131.06	167.46
Other Expenses	7,402.67	582.41	2,725.43	4,094.83
Total Operating Expenses	436,990.28	40,490.47	170,613.92	225,885.89
Net Operating Income/(Loss)	72,409.48-	95,487.28	88,585.32-	79,311.44-
Interest Revenue	6,831.56	339.27	1,256.69	5,235.60
Net Income/(Loss)	65,577.92-	95,826.55	87,328.63-	74,075.84-
Distributions	198,571.25-	80,041.27	135,059.81-	143,552.71-
Net Income/(Loss) After Distributions	132,993.33	15,785.28	47,731.18	69,476.87

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Ten Months Ending 31 July 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	43,832,050.18	26,362,817.22	7,795,689.46	9,673,543.50
Total Revenue	43,832,050.18	26,362,817.22	7,795,689.46	9,673,543.50
Direct NAFI Reimbursement				
Gaming NAFI	19,126,252.69	5,233,239.88	6,214,792.33	7,678,220.48
Total Direct Reimbursement	19,126,252.69	5,233,239.88	6,214,792.33	7,678,220.48
Net Revenue	24,705,797.49	21,129,577.34	1,580,897.13	1,995,323.02
Operating Expenses				
Compensation & Benefits	7,196,006.73	4,246,302.03	1,678,222.31	1,271,482.39
Depreciation Expense	3,536,673.24	2,153,984.25	724,639.39	658,049.60
Contractor Fees	24,792.28	13,922.04	6,001.20	4,869.04
Communications	160,954.98	137,413.67	12,894.88	10,646.43
TDY	104,502.42	52,175.94	38,132.45	14,194.03
PCS	86,006.09	38,548.03	22,215.38	25,242.68
IT Expense & Maint	521,191.75	304,441.61	121,679.45	95,070.69
Machine Expense & Maint	634,151.08	399,066.79	125,097.78	109,986.51
Vehicle Expense	41,038.39	27,283.81	6,642.68	7,111.90
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	48,038.61	23,214.45	16,682.43	8,141.73
Audit-Independent	95,845.00	53,863.16	22,978.40	19,003.44
Audit-IMCOM Int Review	12,808.73	7,212.75	3,062.87	2,533.11
Other Expenses	265,662.70	156,892.45	55,338.40	53,431.85
Total Operating Expenses	12,732,788.09	7,617,110.70	2,834,842.10	2,280,835.29
Net Operating Income/(Loss)	11,973,009.40	13,512,466.64	1,253,944.97-	285,512.27-
Interest Revenue	243,264.06	141,230.56	45,070.79	56,962.71
Non-Operating Inc/(Exp)	909.27	866.83	45.19	2.75-
Net Income/(Loss)	12,217,182.73	13,654,564.03	1,208,828.99-	228,552.31-
Distributions	9,465,770.88	10,642,688.89	904,770.23-	272,147.78-
Net Income/(Loss) After Distributions	2,751,411.85	3,011,875.14	304,058.76-	43,595.47

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Ten Months Ending 31 July 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,885,427.32	7,549,639.82	1,335,787.50	.00
Total Revenue	8,885,427.32	7,549,639.82	1,335,787.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,436,953.56	1,501,548.08	935,405.48	.00
Total Direct Reimbursement	2,436,953.56	1,501,548.08	935,405.48	.00
Net Revenue	6,448,473.76	6,048,091.74	400,382.02	.00
Operating Expenses				
Compensation & Benefits	3,107,233.92	2,494,473.37	612,760.55	.00
Depreciation Expense	1,336,436.00	1,079,401.22	257,034.78	.00
Contractor Fees	9,785.45	7,692.02	2,093.43	.00
Communications	85,086.20	79,941.83	5,144.37	.00
TDY	52,627.59	36,571.41	16,056.18	.00
PCS	8,379.54	6,631.32	1,748.22	.00
IT Expense & Maint	227,319.96	182,754.89	44,565.07	.00
Machine Expense & Maint	266,476.10	223,395.64	43,080.46	.00
Vehicle Expense	22,815.02	20,118.43	2,696.59	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	37,654.54	29,962.65	7,691.89	.00
Audit-IMCOM Int Review	5,027.82	3,987.06	1,040.76	.00
Other Expenses	104,265.50	84,190.39	20,075.11	.00
Total Operating Expenses	5,281,333.03	4,263,450.07	1,017,882.96	.00
Net Operating Income/(Loss)	1,167,140.73	1,784,641.67	617,500.94-	.00
Interest Revenue	53,054.93	44,420.17	8,634.76	.00
Non-Operating Inc/(Exp)	917.54	870.16	47.38	.00
Net Income/(Loss)	1,221,113.20	1,829,932.00	608,818.80-	.00
Distributions	1,755,532.15	2,259,367.03	503,834.88-	.00
Net Income/(Loss) After Distributions	534,418.95-	429,435.03-	104,983.92-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Ten Months Ending 31 July 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,943,990.61	17,679,090.50	264,900.11	.00
Total Revenue	17,943,990.61	17,679,090.50	264,900.11	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,690,916.95	3,507,406.50	183,510.45	.00
Total Direct Reimbursement	3,690,916.95	3,507,406.50	183,510.45	.00
Net Revenue	14,253,073.66	14,171,684.00	81,389.66	.00
Operating Expenses				
Compensation & Benefits	1,592,236.80	1,553,790.44	38,446.36	.00
Depreciation Expense	946,450.12	936,510.71	9,939.41	.00
Contractor Fees	5,649.66	5,525.11	124.55	.00
Communications	51,951.75	51,514.59	437.16	.00
TDY	14,153.24	13,842.45	310.79	.00
PCS	28,843.34	28,196.49	646.85	.00
IT Expense & Maint	110,082.30	107,640.83	2,441.47	.00
Machine Expense & Maint	161,279.80	158,604.93	2,674.87	.00
Vehicle Expense	6,422.38	6,236.47	185.91	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	21,601.01	21,114.99	486.02	.00
Audit-IMCOM Int Review	2,923.11	2,858.44	64.67	.00
Other Expenses	66,257.42	65,074.98	1,182.44	.00
Total Operating Expenses	3,018,414.78	2,961,238.50	57,176.28	.00
Net Operating Income/(Loss)	11,234,658.88	11,210,445.50	24,213.38	.00
Interest Revenue	92,224.05	91,133.61	1,090.44	.00
Non-Operating Inc/(Exp)	2.99-	2.92-	.07-	.00
Net Income/(Loss)	11,326,879.94	11,301,576.19	25,303.75	.00
Distributions	7,897,837.67	7,877,516.72	20,320.95	.00
Net Income/(Loss) After Distributions	3,429,042.27	3,424,059.47	4,982.80	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Ten Months Ending 31 July 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,002,632.25	1,134,086.90	6,195,001.85	9,673,543.50
Total Revenue	17,002,632.25	1,134,086.90	6,195,001.85	9,673,543.50
Direct NAFI Reimbursement				
Gaming NAFI	12,998,382.18	224,285.30	5,095,876.40	7,678,220.48
Total Direct Reimbursement	12,998,382.18	224,285.30	5,095,876.40	7,678,220.48
Net Revenue	4,004,250.07	909,801.60	1,099,125.45	1,995,323.02
Operating Expenses				
Compensation & Benefits	2,496,536.01	198,038.22	1,027,015.40	1,271,482.39
Depreciation Expense	1,253,787.12	138,072.32	457,665.20	658,049.60
Contractor Fees	9,357.17	704.91	3,783.22	4,869.04
Communications	23,917.03	5,957.25	7,313.35	10,646.43
TDY	37,721.59	1,762.08	21,765.48	14,194.03
PCS	48,783.21	3,720.22	19,820.31	25,242.68
IT Expense & Maint	183,789.49	14,045.89	74,672.91	95,070.69
Machine Expense & Maint	206,395.18	17,066.22	79,342.45	109,986.51
Vehicle Expense	11,800.99	928.91	3,760.18	7,111.90
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	22,298.10	1,189.96	12,966.41	8,141.73
Audit-Independent	36,589.45	2,785.52	14,800.49	19,003.44
Audit-IMCOM Int Review	4,857.80	367.25	1,957.44	2,533.11
Other Expenses	95,139.78	7,627.08	34,080.85	53,431.85
Total Operating Expenses	4,433,040.28	392,422.13	1,759,782.86	2,280,835.29
Net Operating Income/(Loss)	428,790.21-	517,379.47	660,657.41-	285,512.27-
Interest Revenue	97,985.08	5,676.78	35,345.59	56,962.71
Non-Operating Inc/(Exp)	5.28-	.41-	2.12-	2.75-
Net Income/(Loss)	330,810.41-	523,055.84	625,313.94-	228,552.31-
Distributions	187,598.94-	505,805.14	421,256.30-	272,147.78-
Net Income/(Loss) After Distributions	143,211.47-	17,250.70	204,057.64-	43,595.47

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 July 2020

	July Europe	July Korea	July Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	298,637.05	.00	.00	1,980,754.80	.00	.00
Grafenwoehr	148,357.25	.00	.00	1,206,245.05	.00	.00
Wiesbaden	152,701.65	.00	.00	1,670,349.40	.00	.00
Vicenza	.00	.00	.00	406,448.85	.00	.00
Livorno	6,844.60	.00	.00	13,196.95	.00	.00
Stuttgart	126,537.15	.00	.00	1,079,140.35	.00	.00
Baumholder	21,367.55	.00	.00	360,649.50	.00	.00
Ansbach	17,611.60	.00	.00	329,515.45	.00	.00
Schinnen	.00	.00	.00	41,837.70	.00	.00
AFRC Edelweiss Lodge	32,460.35	.00	.00	189,068.22	.00	.00
Hohenfels	6,959.65-	.00	.00	272,433.55	.00	.00
Naples Navy	.00	.00	.00	483,735.90	.00	.00
Sigonella Navy	4,560.75-	.00	.00	333,975.95	.00	.00
Rota Navy	31,261.25	.00	.00	459,185.65	.00	.00
Souda Bay Navy	.00	.00	.00	58,890.00	.00	.00
AFRC Dragon Hill Lodge	.00	328,860.75	.00	.00	4,382,650.50	.00
Seoul	.00	49,625.00	.00	.00	626,872.00	.00
Casey & Hovey	.00	104,804.05	.00	.00	1,925,036.10	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,111,981.80	.00	.00	8,602,099.05	.00
Daegu	.00	348,106.80	.00	.00	2,142,432.85	.00
Chinhae Navy	.00	20,913.15	.00	.00	264,900.11	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	163,676.65	.00	.00	1,083,632.90
Fuji Marines	.00	.00	4,244.00	.00	.00	9,649.25
Sanno Navy	.00	.00	47,478.95	.00	.00	614,781.60
Atsugi Navy	.00	.00	118,200.10	.00	.00	851,319.70
Okinawa	.00	.00	4,458.00	.00	.00	50,454.00
Okinawa Marines	.00	.00	517,219.50	.00	.00	8,102,079.05
Okinawa Navy	.00	.00	28,523.95	.00	.00	231,465.85
Iwakuni Marines	.00	.00	129,228.65	.00	.00	1,561,815.20
Sasebo Navy	.00	.00	186,735.60	.00	.00	1,464,953.60
Yokosuka Navy	.00	.00	203,968.00	.00	.00	2,999,368.15
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	824,258.05	1,964,291.55	1,403,733.40	8,885,427.32	17,943,990.61	17,002,632.25

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 July 2021

	Current Balance
ASSETS	
Cash	36,421,281.78
Accounts Receivable	103,859.44
Prepaid Expenses	275,701.06
Fixed Assets	44,217,491.99
Less Accum Depreciation	33,167,930.36-
TOTAL ASSETS	47,850,403.91
LIABILITIES	
Accounts Payable	397,890.83
Distributions Payable	934,246.36
Accrued Liabilities	1,346,004.09
Accrued Salaries	359,721.13
Accrued Leave Payable	587,390.49
Total Liabilities	3,625,252.90
EQUITY	44,225,151.01
TOTAL LIABILITIES & EQUITY	47,850,403.91

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 July 2021

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,701,736.50	4,042,102.00	659,634.50	46,494,245.32	41,199,575.00	5,294,670.32
Total Revenue	4,701,736.50	4,042,102.00	659,634.50	46,494,245.32	41,199,575.00	5,294,670.32
Direct NAFI Reimbursement						
Gaming NAFI	2,128,026.70	1,882,716.00	245,310.70	21,126,450.55	19,301,250.00	1,825,200.55
Total Direct Reimbursement	2,128,026.70	1,882,716.00	245,310.70	21,126,450.55	19,301,250.00	1,825,200.55
Net Revenue	2,573,709.80	2,159,386.00	414,323.80	25,367,794.77	21,898,325.00	3,469,469.77
Operating Expenses						
Compensation & Benefits	724,962.35	1,098,116.00	373,153.65-	7,301,982.91	7,941,649.00	639,666.09-
Depreciation Expense	354,901.62	371,559.00	16,657.38-	3,642,401.17	3,715,590.00	73,188.83-
Contractor Fees	12,155.00	4,351.00	7,804.00	16,731.00	43,510.00	26,779.00-
Communications	19,134.67	15,067.00	4,067.67	215,527.82	150,670.00	64,857.82
TDY	32,002.80	18,343.00	13,659.80	83,597.82	364,056.00	280,458.18-
PCS	26,354.24	13,218.00	13,136.24	16,277.87	132,180.00	115,902.13-
IT Expense & Maint	32,990.76	35,401.00	2,410.24-	266,682.83	354,010.00	87,327.17-
Machine Expense & Maint	62,968.59	50,820.00	12,148.59	705,224.76	508,200.00	197,024.76
Vehicle Expense	2,102.96	5,403.00	3,300.04-	49,959.20	54,030.00	4,070.80-
Training	.00	16,750.00	16,750.00-	1,324.00	99,100.00	97,776.00-
(Gain)/Loss on Disposals	.00	.00	.00	27.42-	.00	27.42-
Audit-Independent	10,748.80-	9,252.00	20,000.80-	72,511.69	92,520.00	20,008.31-
Audit-IMCOM Int Review	3,820.13	1,592.00	2,228.13	16,314.15	15,920.00	394.15
Other Expenses	45,243.29	28,895.00	16,348.29	276,140.91	288,950.00	12,809.09-
Total Operating Expenses	1,305,887.61	1,668,767.00	362,879.39-	12,664,648.71	13,760,385.00	1,095,736.29-
Net Operating Income/(Loss)	1,267,822.19	490,619.00	777,203.19	12,703,146.06	8,137,940.00	4,565,206.06
Interest Revenue	24,306.80	31,017.00	6,710.20-	225,678.57	310,170.00	84,491.43-
Non-Operating Inc/(Exp)	2,981.01-	.00	2,981.01-	10,266.06	.00	10,266.06
Net Income/(Loss)	1,289,147.98	521,636.00	767,511.98	12,939,090.69	8,448,110.00	4,490,980.69
Distributions	934,246.36	150,077.00	784,169.36	9,604,542.08	4,732,520.00	4,872,022.08
Net Income/(Loss) After Distributions	354,901.62	371,559.00	16,657.38-	3,334,548.61	3,715,590.00	381,041.39-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 July 2021

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,173,453.10	977,025.00	196,428.10	8,177,066.97	9,873,410.00	1,696,343.03-
Total Revenue	1,173,453.10	977,025.00	196,428.10	8,177,066.97	9,873,410.00	1,696,343.03-
Direct NAFI Reimbursement						
Gaming NAFI	330,715.10	276,074.00	54,641.10	2,318,231.40	2,789,889.00	471,657.60-
Total Direct Reimbursement	330,715.10	276,074.00	54,641.10	2,318,231.40	2,789,889.00	471,657.60-
Net Revenue	842,738.00	700,951.00	141,787.00	5,858,835.57	7,083,521.00	1,224,685.43-
Operating Expenses						
Compensation & Benefits	307,870.34	489,131.00	181,260.66-	3,033,906.11	3,559,846.00	525,939.89-
Depreciation Expense	134,444.44	140,858.00	6,413.56-	1,377,273.48	1,408,580.00	31,306.52-
Contractor Fees	4,675.49	1,717.00	2,958.49	6,496.43	17,170.00	10,673.57-
Communications	8,758.50	6,720.00	2,038.50	108,326.31	67,200.00	41,126.31
TDY	25,287.80	7,623.00	17,664.80	66,998.35	188,425.00	121,426.65-
PCS	833.33	887.00	53.67-	12,566.09-	8,870.00	21,436.09-
IT Expense & Maint	13,064.97	14,798.00	1,733.03-	107,186.09	147,980.00	40,793.91-
Machine Expense & Maint	25,026.40	21,487.00	3,539.40	298,035.48	214,870.00	83,165.48
Vehicle Expense	1,040.64	3,456.00	2,415.36-	28,609.18	34,560.00	5,950.82-
Training	.00	3,816.00	3,816.00-	728.45	37,363.00	36,634.55-
(Gain)/Loss on Disposals	.00	.00	.00	1,238.56	.00	1,238.56
Audit-Independent	4,134.60-	3,650.00	7,784.60-	28,608.87	36,500.00	7,891.13-
Audit-IMCOM Int Review	1,469.41	626.00	843.41	6,359.38	6,260.00	99.38
Other Expenses	17,899.09	11,881.00	6,018.09	105,196.57	118,810.00	13,613.43-
Total Operating Expenses	536,235.81	706,650.00	170,414.19-	5,156,397.17	5,846,434.00	690,036.83-
Net Operating Income/(Loss)	306,502.19	5,699.00-	312,201.19	702,438.40	1,237,087.00	534,648.60-
Interest Revenue	4,900.25	7,407.00	2,506.75-	41,348.84	74,070.00	32,721.16-
Non-Operating Inc/(Exp)	2,981.01-	.00	2,981.01-	10,851.68	.00	10,851.68
Net Income/(Loss)	308,421.43	1,708.00	306,713.43	754,638.92	1,311,157.00	556,518.08-
Distributions	173,976.99	390.00	173,586.99	177,607.22-	771,031.00	948,638.22-
Net Income/(Loss) After Distributions	134,444.44	1,318.00	133,126.44	932,246.14	540,126.00	392,120.14

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 July 2021

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,646,679.00	1,366,481.00	280,198.00	19,106,594.85	13,809,094.00	5,297,500.85
Total Revenue	1,646,679.00	1,366,481.00	280,198.00	19,106,594.85	13,809,094.00	5,297,500.85
Direct NAFI Reimbursement						
Gaming NAFI	373,664.60	278,832.00	94,832.60	4,014,267.80	2,817,761.00	1,196,506.80
Total Direct Reimbursement	373,664.60	278,832.00	94,832.60	4,014,267.80	2,817,761.00	1,196,506.80
Net Revenue	1,273,014.40	1,087,649.00	185,365.40	15,092,327.05	10,991,333.00	4,100,994.05
Operating Expenses						
Compensation & Benefits	166,953.42	285,402.00	118,448.58-	1,668,598.02	2,057,126.00	388,527.98-
Depreciation Expense	89,236.60	100,618.00	11,381.40-	927,320.44	1,006,180.00	78,859.56-
Contractor Fees	2,804.01	992.00	1,812.01	3,844.15	9,920.00	6,075.85-
Communications	6,961.40	5,778.00	1,183.40	65,525.13	57,780.00	7,745.13
TDY	190.99	2,128.00	1,937.01-	3,167.29	50,095.00	46,927.71-
PCS	382.73	4,593.00	4,210.27-	214.64	45,930.00	45,715.36-
IT Expense & Maint	7,411.26	8,071.00	659.74-	59,541.57	80,710.00	21,168.43-
Machine Expense & Maint	18,388.53	15,567.00	2,821.53	152,462.83	155,670.00	3,207.17-
Vehicle Expense	262.44	616.00	353.56-	4,493.44	6,160.00	1,666.56-
Training	.00	5,589.00	5,589.00-	169.45	24,002.00	23,832.55-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,479.62-	2,112.00	4,591.62-	16,677.39	21,120.00	4,442.61-
Audit-IMCOM Int Review	881.25	368.00	513.25	3,782.90	3,680.00	102.90
Other Expenses	10,762.56	7,160.00	3,602.56	68,500.32	71,600.00	3,099.68-
Total Operating Expenses	301,755.57	438,994.00	137,238.43-	2,974,297.57	3,589,973.00	615,675.43-
Net Operating Income/(Loss)	971,258.83	648,655.00	322,603.83	12,118,029.48	7,401,360.00	4,716,669.48
Interest Revenue	9,800.50	10,797.00	996.50-	97,757.48	107,970.00	10,212.52-
Non-Operating Inc/(Exp)	.00	.00	.00	222.14-	.00	222.14-
Net Income/(Loss)	981,059.33	659,452.00	321,607.33	12,215,564.82	7,509,330.00	4,706,234.82
Distributions	891,822.73	149,687.00	742,135.73	10,862,175.00	3,961,359.00	6,900,816.00
Net Income/(Loss) After Distributions	89,236.60	509,765.00	420,528.40-	1,353,389.82	3,547,971.00	2,194,581.18-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 July 2021

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,881,604.40	1,698,596.00	183,008.40	19,210,583.50	17,517,071.00	1,693,512.50
Total Revenue	1,881,604.40	1,698,596.00	183,008.40	19,210,583.50	17,517,071.00	1,693,512.50
Direct NAFI Reimbursement						
Gaming NAFI	1,423,647.00	1,327,810.00	95,837.00	14,793,951.35	13,693,600.00	1,100,351.35
Total Direct Reimbursement	1,423,647.00	1,327,810.00	95,837.00	14,793,951.35	13,693,600.00	1,100,351.35
Net Revenue	457,957.40	370,786.00	87,171.40	4,416,632.15	3,823,471.00	593,161.15
Operating Expenses						
Compensation & Benefits	250,138.59	323,583.00	73,444.41-	2,599,478.78	2,324,677.00	274,801.78
Depreciation Expense	131,220.58	130,083.00	1,137.58	1,337,807.25	1,300,830.00	36,977.25
Contractor Fees	4,675.50	1,642.00	3,033.50	6,390.42	16,420.00	10,029.58-
Communications	3,414.77	2,569.00	845.77	41,676.38	25,690.00	15,986.38
TDY	6,524.01	8,592.00	2,067.99-	13,432.18	125,536.00	112,103.82-
PCS	25,138.18	7,738.00	17,400.18	28,629.32	77,380.00	48,750.68-
IT Expense & Maint	12,514.53	12,532.00	17.47-	99,955.17	125,320.00	25,364.83-
Machine Expense & Maint	19,553.66	13,766.00	5,787.66	254,726.45	137,660.00	117,066.45
Vehicle Expense	799.88	1,331.00	531.12-	16,856.58	13,310.00	3,546.58
Training	.00	7,345.00	7,345.00-	426.10	37,735.00	37,308.90-
(Gain)/Loss on Disposals	.00	.00	.00	1,265.98-	.00	1,265.98-
Audit-Independent	4,134.58-	3,490.00	7,624.58-	27,225.43	34,900.00	7,674.57-
Audit-IMCOM Int Review	1,469.47	598.00	871.47	6,171.87	5,980.00	191.87
Other Expenses	16,581.64	9,854.00	6,727.64	102,444.02	98,540.00	3,904.02
Total Operating Expenses	467,896.23	523,123.00	55,226.77-	4,533,953.97	4,323,978.00	209,975.97
Net Operating Income/(Loss)	9,938.83-	152,337.00-	142,398.17	117,321.82-	500,507.00-	383,185.18
Interest Revenue	9,606.05	12,813.00	3,206.95-	86,572.25	128,130.00	41,557.75-
Non-Operating Inc/(Exp)	.00	.00	.00	363.48-	.00	363.48-
Net Income/(Loss)	332.78-	139,524.00-	139,191.22	31,113.05-	372,377.00-	341,263.95
Distributions	131,553.36-	.00	131,553.36-	1,080,025.70-	130.00	1,080,155.70-
Net Income/(Loss) After Distributions	131,220.58	139,524.00-	270,744.58	1,048,912.65	372,507.00-	1,421,419.65

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 July 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,701,736.50	2,664,935.00	1,018,622.65	1,018,178.85
Total Revenue	4,701,736.50	2,664,935.00	1,018,622.65	1,018,178.85
Direct NAFI Reimbursement				
Gaming NAFI	2,128,026.70	574,500.65	736,666.40	816,859.65
Total Direct Reimbursement	2,128,026.70	574,500.65	736,666.40	816,859.65
Net Revenue	2,573,709.80	2,090,434.35	281,956.25	201,319.20
Operating Expenses				
Compensation & Benefits	724,962.35	415,460.57	185,182.60	124,319.18
Depreciation Expense	354,901.62	211,776.22	75,532.42	67,592.98
Contractor Fees	12,155.00	6,872.70	2,848.76	2,433.54
Communications	19,134.67	15,386.36	1,998.48	1,749.83
TDY	32,002.80	12,283.47	19,553.56	165.77
PCS	26,354.24	1,094.84	24,927.25	332.15
IT Expense & Maint	32,990.76	18,516.37	8,069.21	6,405.18
Machine Expense & Maint	62,968.59	45,065.34	2,703.69	15,199.56
Vehicle Expense	2,102.96	1,250.73	394.43	457.80
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,748.80-	6,077.63-	2,519.15-	2,152.02-
Audit-IMCOM Int Review	3,820.13	2,159.95	895.36	764.82
Other Expenses	45,243.29	26,484.64	9,746.75	9,011.90
Total Operating Expenses	1,305,887.61	750,273.56	329,333.36	226,280.69
Net Operating Income/(Loss)	1,267,822.19	1,340,160.79	47,377.11-	24,961.49-
Interest Revenue	24,306.80	14,449.25	4,790.06	5,067.49
Non-Operating Inc/(Exp)	2,981.01-	2,573.99-	407.02-	.00
Net Income/(Loss)	1,289,147.98	1,352,036.05	42,994.07-	19,894.00-
Distributions	934,246.36	1,140,259.83	118,526.49-	87,486.98-
Net Income/(Loss) After Distributions	354,901.62	211,776.22	75,532.42	67,592.98

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 July 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,173,453.10	974,343.95	199,109.15	.00
Total Revenue	1,173,453.10	974,343.95	199,109.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	330,715.10	200,191.50	130,523.60	.00
Total Direct Reimbursement	330,715.10	200,191.50	130,523.60	.00
Net Revenue	842,738.00	774,152.45	68,585.55	.00
Operating Expenses				
Compensation & Benefits	307,870.34	230,563.64	77,306.70	.00
Depreciation Expense	134,444.44	109,760.58	24,683.86	.00
Contractor Fees	4,675.49	3,755.72	919.77	.00
Communications	8,758.50	8,001.23	757.27	.00
TDY	25,287.80	12,071.16	13,216.64	.00
PCS	833.33	669.39	163.94	.00
IT Expense & Maint	13,064.97	10,277.28	2,787.69	.00
Machine Expense & Maint	25,026.40	27,613.21	2,586.81-	.00
Vehicle Expense	1,040.64	939.67	100.97	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,134.60-	3,321.24-	813.36-	.00
Audit-IMCOM Int Review	1,469.41	1,180.34	289.07	.00
Other Expenses	17,899.09	14,641.68	3,257.41	.00
Total Operating Expenses	536,235.81	416,152.66	120,083.15	.00
Net Operating Income/(Loss)	306,502.19	357,999.79	51,497.60-	.00
Interest Revenue	4,900.25	4,231.19	669.06	.00
Non-Operating Inc/(Exp)	2,981.01-	2,573.99-	407.02-	.00
Net Income/(Loss)	308,421.43	359,656.99	51,235.56-	.00
Distributions	173,976.99	249,896.41	75,919.42-	.00
Net Income/(Loss) After Distributions	134,444.44	109,760.58	24,683.86	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 July 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,646,679.00	1,634,600.30	12,078.70	.00
Total Revenue	1,646,679.00	1,634,600.30	12,078.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	373,664.60	354,820.15	18,844.45	.00
Total Direct Reimbursement	373,664.60	354,820.15	18,844.45	.00
Net Revenue	1,273,014.40	1,279,780.15	6,765.75-	.00
Operating Expenses				
Compensation & Benefits	166,953.42	162,529.38	4,424.04	.00
Depreciation Expense	89,236.60	88,012.74	1,223.86	.00
Contractor Fees	2,804.01	2,733.75	70.26	.00
Communications	6,961.40	6,709.10	252.30	.00
TDY	190.99	186.20	4.79	.00
PCS	382.73	373.14	9.59	.00
IT Expense & Maint	7,411.26	7,220.68	190.58	.00
Machine Expense & Maint	18,388.53	17,443.11	945.42	.00
Vehicle Expense	262.44	238.72	23.72	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,479.62-	2,417.49-	62.13-	.00
Audit-IMCOM Int Review	881.25	859.17	22.08	.00
Other Expenses	10,762.56	10,522.27	240.29	.00
Total Operating Expenses	301,755.57	294,410.77	7,344.80	.00
Net Operating Income/(Loss)	971,258.83	985,369.38	14,110.55-	.00
Interest Revenue	9,800.50	9,620.97	179.53	.00
Net Income/(Loss)	981,059.33	994,990.35	13,931.02-	.00
Distributions	891,822.73	906,977.61	15,154.88-	.00
Net Income/(Loss) After Distributions	89,236.60	88,012.74	1,223.86	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 July 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,881,604.40	55,990.75	807,434.80	1,018,178.85
Total Revenue	1,881,604.40	55,990.75	807,434.80	1,018,178.85
Direct NAFI Reimbursement				
Gaming NAFI	1,423,647.00	19,489.00	587,298.35	816,859.65
Total Direct Reimbursement	1,423,647.00	19,489.00	587,298.35	816,859.65
Net Revenue	457,957.40	36,501.75	220,136.45	201,319.20
Operating Expenses				
Compensation & Benefits	250,138.59	22,367.55	103,451.86	124,319.18
Depreciation Expense	131,220.58	14,002.90	49,624.70	67,592.98
Contractor Fees	4,675.50	383.23	1,858.73	2,433.54
Communications	3,414.77	676.03	988.91	1,749.83
TDY	6,524.01	26.11	6,332.13	165.77
PCS	25,138.18	52.31	24,753.72	332.15
IT Expense & Maint	12,514.53	1,018.41	5,090.94	6,405.18
Machine Expense & Maint	19,553.66	9.02	4,345.08	15,199.56
Vehicle Expense	799.88	72.34	269.74	457.80
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,134.58-	338.90-	1,643.66-	2,152.02-
Audit-IMCOM Int Review	1,469.47	120.44	584.21	764.82
Other Expenses	16,581.64	1,320.69	6,249.05	9,011.90
Total Operating Expenses	467,896.23	39,710.13	201,905.41	226,280.69
Net Operating Income/(Loss)	9,938.83-	3,208.38-	18,231.04	24,961.49-
Interest Revenue	9,606.05	597.09	3,941.47	5,067.49
Net Income/(Loss)	332.78-	2,611.29-	22,172.51	19,894.00-
Distributions	131,553.36-	16,614.19-	27,452.19-	87,486.98-
Net Income/(Loss) After Distributions	131,220.58	14,002.90	49,624.70	67,592.98

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Ten Months Ending 31 July 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	46,494,245.32	27,029,769.72	8,816,522.55	10,647,953.05
Total Revenue	46,494,245.32	27,029,769.72	8,816,522.55	10,647,953.05
Direct NAFI Reimbursement				
Gaming NAFI	21,126,450.55	5,457,759.35	7,109,018.25	8,559,672.95
Total Direct Reimbursement	21,126,450.55	5,457,759.35	7,109,018.25	8,559,672.95
Net Revenue	25,367,794.77	21,572,010.37	1,707,504.30	2,088,280.10
Operating Expenses				
Compensation & Benefits	7,301,982.91	4,313,642.21	1,665,184.37	1,323,156.33
Depreciation Expense	3,642,401.17	2,186,695.99	756,735.71	698,969.47
Contractor Fees	16,731.00	9,493.62	3,929.05	3,308.33
Communications	215,527.82	172,438.58	22,757.00	20,332.24
TDY	83,597.82	56,782.86	24,192.70	2,622.26
PCS	16,277.87	13,019.43-	25,073.64	4,223.66
IT Expense & Maint	266,682.83	150,300.26	65,941.98	50,440.59
Machine Expense & Maint	705,224.76	424,930.86	131,996.97	148,296.93
Vehicle Expense	49,959.20	32,980.33	5,005.76	11,973.11
Training	1,324.00	884.00	149.93	290.07
(Gain)/Loss on Disposals	27.42-	1,196.22	42.34	1,265.98-
Audit-Independent	72,511.69	41,683.65	17,036.27	13,791.77
Audit-IMCOM Int Review	16,314.15	9,329.74	3,840.42	3,143.99
Other Expenses	276,140.91	160,820.06	56,182.41	59,138.44
Total Operating Expenses	12,664,648.71	7,548,158.95	2,778,068.55	2,338,421.21
Net Operating Income/(Loss)	12,703,146.06	14,023,851.42	1,070,564.25-	250,141.11-
Interest Revenue	225,678.57	138,657.82	39,402.96	47,617.79
Non-Operating Inc/(Exp)	10,266.06	9,155.19	1,295.68	184.81-
Net Income/(Loss)	12,939,090.69	14,171,664.43	1,029,865.61-	202,708.13-
Distributions	9,604,542.08	11,879,215.38	1,600,373.49-	674,299.81-
Net Income/(Loss) After Distributions	3,334,548.61	2,292,449.05	570,507.88	471,591.68

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Ten Months Ending 31 July 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	8,177,066.97	6,880,783.67	1,296,283.30	.00
Total Revenue	8,177,066.97	6,880,783.67	1,296,283.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,318,231.40	1,391,881.70	926,349.70	.00
Total Direct Reimbursement	2,318,231.40	1,391,881.70	926,349.70	.00
Net Revenue	5,858,835.57	5,488,901.97	369,933.60	.00
Operating Expenses				
Compensation & Benefits	3,033,906.11	2,460,173.64	573,732.47	.00
Depreciation Expense	1,377,273.48	1,118,892.00	258,381.48	.00
Contractor Fees	6,496.43	5,225.51	1,270.92	.00
Communications	108,326.31	100,072.50	8,253.81	.00
TDY	66,998.35	53,237.64	13,760.71	.00
PCS	12,566.09-	12,783.26-	217.17	.00
IT Expense & Maint	107,186.09	84,028.10	23,157.99	.00
Machine Expense & Maint	298,035.48	256,898.20	41,137.28	.00
Vehicle Expense	28,609.18	27,567.02	1,042.16	.00
Training	728.45	693.95	34.50	.00
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	28,608.87	23,084.54	5,524.33	.00
Audit-IMCOM Int Review	6,359.38	5,117.29	1,242.09	.00
Other Expenses	105,196.57	86,038.61	19,157.96	.00
Total Operating Expenses	5,156,397.17	4,209,441.96	946,955.21	.00
Net Operating Income/(Loss)	702,438.40	1,279,460.01	577,021.61-	.00
Interest Revenue	41,348.84	35,104.76	6,244.08	.00
Non-Operating Inc/(Exp)	10,851.68	9,404.62	1,447.06	.00
Net Income/(Loss)	754,638.92	1,323,969.39	569,330.47-	.00
Distributions	177,607.22-	562,769.85	740,377.07-	.00
Net Income/(Loss) After Distributions	932,246.14	761,199.54	171,046.60	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Ten Months Ending 31 July 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	19,106,594.85	18,797,055.20	309,539.65	.00
Total Revenue	19,106,594.85	18,797,055.20	309,539.65	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,014,267.80	3,787,200.60	227,067.20	.00
Total Direct Reimbursement	4,014,267.80	3,787,200.60	227,067.20	.00
Net Revenue	15,092,327.05	15,009,854.60	82,472.45	.00
Operating Expenses				
Compensation & Benefits	1,668,598.02	1,626,787.20	41,810.82	.00
Depreciation Expense	927,320.44	917,054.19	10,266.25	.00
Contractor Fees	3,844.15	3,749.51	94.64	.00
Communications	65,525.13	64,560.96	964.17	.00
TDY	3,167.29	3,095.04	72.25	.00
PCS	214.64	499.79	285.15-	.00
IT Expense & Maint	59,541.57	58,035.99	1,505.58	.00
Machine Expense & Maint	152,462.83	147,357.56	5,105.27	.00
Vehicle Expense	4,493.44	4,359.21	134.23	.00
Training	169.45	165.62	3.83	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	16,677.39	16,299.42	377.97	.00
Audit-IMCOM Int Review	3,782.90	3,694.63	88.27	.00
Other Expenses	68,500.32	67,149.30	1,351.02	.00
Total Operating Expenses	2,974,297.57	2,912,808.42	61,489.15	.00
Net Operating Income/(Loss)	12,118,029.48	12,097,046.18	20,983.30	.00
Interest Revenue	97,757.48	96,042.66	1,714.82	.00
Non-Operating Inc/(Exp)	222.14-	217.11-	5.03-	.00
Net Income/(Loss)	12,215,564.82	12,192,871.73	22,693.09	.00
Distributions	10,862,175.00	10,856,735.40	5,439.60	.00
Net Income/(Loss) After Distributions	1,353,389.82	1,336,136.33	17,253.49	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Ten Months Ending 31 July 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	19,210,583.50	1,351,930.85	7,210,699.60	10,647,953.05
Total Revenue	19,210,583.50	1,351,930.85	7,210,699.60	10,647,953.05
Direct NAFI Reimbursement				
Gaming NAFI	14,793,951.35	278,677.05	5,955,601.35	8,559,672.95
Total Direct Reimbursement	14,793,951.35	278,677.05	5,955,601.35	8,559,672.95
Net Revenue	4,416,632.15	1,073,253.80	1,255,098.25	2,088,280.10
Operating Expenses				
Compensation & Benefits	2,599,478.78	226,681.37	1,049,641.08	1,323,156.33
Depreciation Expense	1,337,807.25	150,749.80	488,087.98	698,969.47
Contractor Fees	6,390.42	518.60	2,563.49	3,308.33
Communications	41,676.38	7,805.12	13,539.02	20,332.24
TDY	13,432.18	450.18	10,359.74	2,622.26
PCS	28,629.32	735.96-	25,141.62	4,223.66
IT Expense & Maint	99,955.17	8,236.17	41,278.41	50,440.59
Machine Expense & Maint	254,726.45	20,675.10	85,754.42	148,296.93
Vehicle Expense	16,856.58	1,054.10	3,829.37	11,973.11
Training	426.10	24.43	111.60	290.07
(Gain)/Loss on Disposals	1,265.98-	.00	.00	1,265.98-
Audit-Independent	27,225.43	2,299.69	11,133.97	13,791.77
Audit-IMCOM Int Review	6,171.87	517.82	2,510.06	3,143.99
Other Expenses	102,444.02	7,632.15	35,673.43	59,138.44
Total Operating Expenses	4,533,953.97	425,908.57	1,769,624.19	2,338,421.21
Net Operating Income/(Loss)	117,321.82-	647,345.23	514,525.94-	250,141.11-
Interest Revenue	86,572.25	7,510.40	31,444.06	47,617.79
Non-Operating Inc/(Exp)	363.48-	32.32-	146.35-	184.81-
Net Income/(Loss)	31,113.05-	654,823.31	483,228.23-	202,708.13-
Distributions	1,080,025.70-	459,710.13	865,436.02-	674,299.81-
Net Income/(Loss) After Distributions	1,048,912.65	195,113.18	382,207.79	471,591.68

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 July 2021

	July Europe	July Korea	July Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	211,338.40	.00	.00	891,119.60	.00	.00
Grafenwoehr	149,451.50	.00	.00	1,348,229.30	.00	.00
Wiesbaden	224,232.10	.00	.00	1,800,098.85	.00	.00
Vicenza	41,222.65	.00	.00	648,130.15	.00	.00
Livorno	8,463.00	.00	.00	52,482.30	.00	.00
Stuttgart	195,901.60	.00	.00	1,165,851.65	.00	.00
Baumholder	35,688.00	.00	.00	75,744.40	.00	.00
Ansbach	39,308.50	.00	.00	276,661.00	.00	.00
Schinnen	8,926.80	.00	.00	91,879.25	.00	.00
AFRC Edelweiss Lodge	23,274.65	.00	.00	82,145.22	.00	.00
Hohenfels	36,536.75	.00	.00	448,441.95	.00	.00
Naples Navy	56,424.40	.00	.00	192,326.85	.00	.00
Sigonella Navy	65,218.85	.00	.00	448,224.45	.00	.00
Rota Navy	77,465.90	.00	.00	655,732.00	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	146,678.25	.00	.00	4,058,747.20	.00
Seoul	.00	34,772.10	.00	.00	263,745.55	.00
Casey & Hovey	.00	135,709.85	.00	.00	1,892,567.50	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,029,593.75	.00	.00	9,854,143.75	.00
Daegu	.00	287,846.35	.00	.00	2,727,851.20	.00
Chinhae Navy	.00	12,078.70	.00	.00	309,539.65	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	55,990.75	.00	.00	1,327,875.90
Fuji Marines	.00	.00	2,989.00	.00	.00	18,297.50
Sanno Navy	.00	.00	74,940.70	.00	.00	252,936.55
Atsugi Navy	.00	.00	134,197.15	.00	.00	1,303,423.55
Okinawa	.00	.00	.00	.00	.00	24,054.95
Okinawa Marines	.00	.00	859,083.35	.00	.00	8,935,416.60
Okinawa Navy	.00	.00	46,154.50	.00	.00	302,246.00
Iwakuni Marines	.00	.00	156,106.50	.00	.00	1,694,238.95
Sasebo Navy	.00	.00	137,346.20	.00	.00	2,081,304.85
Yokosuka Navy	.00	.00	414,796.25	.00	.00	3,270,819.15
Singapore Navy	.00	.00	.00	.00	.00	30.50-
Total Gaming Revenue	1,173,453.10	1,646,679.00	1,881,604.40	8,177,066.97	19,106,594.85	19,210,583.50

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 July 2022

	Current Balance
ASSETS	
Cash--Operating	19,740,976.03
Cash--Restricted	21,595,786.81
Accounts Receivable	206,502.88
Prepaid Expenses	260,540.04
Fixed Assets	41,373,783.49
Less Accum Depreciation	33,732,569.78-
TOTAL ASSETS	49,445,019.47
LIABILITIES	
Accounts Payable	639,135.29
Distributions Payable	938,056.89
Accrued Liabilities	1,667,227.13
Accrued Salaries	393,477.28
Accrued Leave Payable	574,149.84
Total Liabilities	4,212,046.43
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,445,019.47

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 July 2022

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,264,943.10	6,466,589.00	2,201,645.90-	51,816,037.41	53,050,440.00	1,234,402.59-
Total Revenue	4,264,943.10	6,466,589.00	2,201,645.90-	51,816,037.41	53,050,440.00	1,234,402.59-
Direct NAFI Reimbursement						
Gaming NAFI	2,101,637.55	2,718,059.00	616,421.45-	23,722,805.99	24,775,439.00	1,052,633.01-
Total Direct Reimbursement	2,101,637.55	2,718,059.00	616,421.45-	23,722,805.99	24,775,439.00	1,052,633.01-
Net Revenue	2,163,305.55	3,748,530.00	1,585,224.45-	28,093,231.42	28,275,001.00	181,769.58-
Operating Expenses						
Compensation & Benefits	705,479.36	1,143,672.00	438,192.64-	7,184,833.29	8,169,923.00	985,089.71-
Depreciation Expense	281,278.63	428,746.00	147,467.37-	3,011,126.59	4,287,460.00	1,276,333.41-
Contractor Fees	2,525.00	2,868.00	343.00-	36,427.00	28,680.00	7,747.00
Communications	21,183.57	24,156.00	2,972.43-	259,486.00	241,560.00	17,926.00
TDY	8,617.20	14,500.00	5,882.80-	99,395.80	340,154.00	240,758.20-
PCS	63,317.73	5,150.00	58,167.73	139,703.34	51,500.00	88,203.34
IT Expense & Maint	30,317.40	36,441.00	6,123.60-	909,577.91	364,410.00	545,167.91
Machine Expense & Maint	88,144.91	150,444.00	62,299.09-	811,888.88	1,504,440.00	692,551.12-
Vehicle Expense	9,570.85	3,776.00	5,794.85	63,717.09	37,760.00	25,957.09
Training	.00	17,100.00	17,100.00-	19,688.79	85,350.00	65,661.21-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	9,251.17	9,252.00	.83-	72,511.69	92,520.00	20,008.31-
Audit-IMCOM Int Review	974.88	3,383.00	2,408.12-	27,509.85	33,830.00	6,320.15-
Other Expenses	24,159.27	25,195.00	1,035.73-	258,947.47	251,950.00	6,997.47
Total Operating Expenses	1,244,819.97	1,864,683.00	619,863.03-	12,896,632.72	15,489,537.00	2,592,904.28-
Net Operating Income/(Loss)	918,485.58	1,883,847.00	965,361.42-	15,196,598.70	12,785,464.00	2,411,134.70
Interest Revenue	24,043.51	22,007.00	2,036.51	210,778.71	220,070.00	9,291.29-
Non-Operating Inc/(Exp)	4,472.20-	.00	4,472.20-	11,114.32-	.00	11,114.32-
Net Income/(Loss)	938,056.89	1,905,854.00	967,797.11-	15,396,263.09	13,005,534.00	2,390,729.09
Distributions	938,056.89	1,905,854.00	967,797.11-	15,072,375.99	12,576,788.00	2,495,587.99
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 July 2022

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,073,509.60	1,224,425.00	150,915.40-	13,525,502.41	12,811,237.00	714,265.41
Total Revenue	1,073,509.60	1,224,425.00	150,915.40-	13,525,502.41	12,811,237.00	714,265.41
Direct NAFI Reimbursement						
Gaming NAFI	374,907.70	360,709.00	14,198.70	3,922,075.45	3,668,513.00	253,562.45
Total Direct Reimbursement	374,907.70	360,709.00	14,198.70	3,922,075.45	3,668,513.00	253,562.45
Net Revenue	698,601.90	863,716.00	165,114.10-	9,603,426.96	9,142,724.00	460,702.96
Operating Expenses						
Compensation & Benefits	293,811.95	491,779.00	197,967.05-	3,081,886.55	3,595,472.00	513,585.45-
Depreciation Expense	104,488.06	163,108.00	58,619.94-	1,138,316.84	1,631,080.00	492,763.16-
Contractor Fees	983.47	1,150.00	166.53-	13,964.83	11,500.00	2,464.83
Communications	13,873.33	12,109.00	1,764.33	112,595.37	121,090.00	8,494.63-
TDY	3,621.52	7,388.00	3,766.48-	71,001.90	244,289.00	173,287.10-
PCS	10,559.34	2,143.00	8,416.34	48,518.78	21,430.00	27,088.78
IT Expense & Maint	11,615.29	14,747.00	3,131.71-	350,691.18	147,470.00	203,221.18
Machine Expense & Maint	41,215.29	57,575.00	16,359.71-	138,295.23	575,750.00	437,454.77-
Vehicle Expense	7,367.22	2,065.00	5,302.22	36,255.82	20,650.00	15,605.82
Training	.00	4,326.00	4,326.00-	10,019.60	34,923.00	24,903.40-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	3,603.25	3,660.00	56.75-	27,347.30	36,600.00	9,252.70-
Audit-IMCOM Int Review	379.72	1,338.00	958.28-	10,410.68	13,380.00	2,969.32-
Other Expenses	8,848.40	9,355.00	506.60-	97,616.86	93,550.00	4,066.86
Total Operating Expenses	500,366.84	770,743.00	270,376.16-	5,138,739.96	6,547,184.00	1,408,444.04-
Net Operating Income/(Loss)	198,235.06	92,973.00	105,262.06	4,464,687.00	2,595,540.00	1,869,147.00
Interest Revenue	6,311.42	4,487.00	1,824.42	55,305.85	44,870.00	10,435.85
Non-Operating Inc/(Exp)	4,472.20-	.00	4,472.20-	10,968.23-	.00	10,968.23-
Net Income/(Loss)	200,074.28	97,460.00	102,614.28	4,509,024.62	2,640,410.00	1,868,614.62
Distributions	200,074.28	97,460.00	102,614.28	4,386,767.86	2,443,096.00	1,943,671.86
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 July 2022

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,442,075.50	3,012,679.00	1,570,603.50-	17,792,809.10	17,762,904.00	29,905.10
Total Revenue	1,442,075.50	3,012,679.00	1,570,603.50-	17,792,809.10	17,762,904.00	29,905.10
Direct NAFI Reimbursement						
Gaming NAFI	331,794.25	621,819.00	290,024.75-	3,752,087.94	3,713,732.00	38,355.94
Total Direct Reimbursement	331,794.25	621,819.00	290,024.75-	3,752,087.94	3,713,732.00	38,355.94
Net Revenue	1,110,281.25	2,390,860.00	1,280,578.75-	14,040,721.16	14,049,172.00	8,450.84-
Operating Expenses						
Compensation & Benefits	152,295.11	311,800.00	159,504.89-	1,532,407.04	2,198,805.00	666,397.96-
Depreciation Expense	75,211.96	108,833.00	33,621.04-	758,632.86	1,088,330.00	329,697.14-
Contractor Fees	547.55	644.00	96.45-	8,127.59	6,440.00	1,687.59
Communications	4,923.85	7,034.00	2,110.15-	77,924.82	70,340.00	7,584.82
TDY	336.15	1,419.00	1,082.85-	7,229.61	32,922.00	25,692.39-
PCS	42,086.20	243.00	41,843.20	74,221.45	2,430.00	71,791.45
IT Expense & Maint	6,749.60	8,053.00	1,303.40-	205,734.10	80,530.00	125,204.10
Machine Expense & Maint	16,025.52	32,902.00	16,876.48-	561,853.08	329,020.00	232,833.08
Vehicle Expense	667.59	469.00	198.59	6,527.31	4,690.00	1,837.31
Training	.00	5,556.00	5,556.00-	6,342.89	19,944.00	13,601.11-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,006.11	2,104.00	97.89-	16,147.82	21,040.00	4,892.18-
Audit-IMCOM Int Review	211.41	769.00	557.59-	6,118.37	7,690.00	1,571.63-
Other Expenses	5,984.20	6,236.00	251.80-	63,492.70	62,360.00	1,132.70
Total Operating Expenses	307,045.25	486,062.00	179,016.75-	3,324,759.64	3,924,541.00	599,781.36-
Net Operating Income/(Loss)	803,236.00	1,904,798.00	1,101,562.00-	10,715,961.52	10,124,631.00	591,330.52
Interest Revenue	8,340.70	9,483.00	1,142.30-	72,694.95	94,830.00	22,135.05-
Non-Operating Inc/(Exp)	.00	.00	.00	52.71-	.00	52.71-
Net Income/(Loss)	811,576.70	1,914,281.00	1,102,704.30-	10,788,603.76	10,219,461.00	569,142.76
Distributions	811,576.70	1,914,281.00	1,102,704.30-	10,707,487.44	10,009,741.00	697,746.44
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 July 2022

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,749,358.00	2,229,485.00	480,127.00-	20,497,725.90	22,476,299.00	1,978,573.10-
Total Revenue	1,749,358.00	2,229,485.00	480,127.00-	20,497,725.90	22,476,299.00	1,978,573.10-
Direct NAFI Reimbursement						
Gaming NAFI	1,394,935.60	1,735,531.00	340,595.40-	16,048,642.60	17,393,194.00	1,344,551.40-
Total Direct Reimbursement	1,394,935.60	1,735,531.00	340,595.40-	16,048,642.60	17,393,194.00	1,344,551.40-
Net Revenue	354,422.40	493,954.00	139,531.60-	4,449,083.30	5,083,105.00	634,021.70-
Operating Expenses						
Compensation & Benefits	259,372.30	340,093.00	80,720.70-	2,570,539.70	2,375,646.00	194,893.70
Depreciation Expense	101,578.61	156,805.00	55,226.39-	1,114,176.89	1,568,050.00	453,873.11-
Contractor Fees	993.98	1,074.00	80.02-	14,334.58	10,740.00	3,594.58
Communications	2,386.39	5,013.00	2,626.61-	68,965.81	50,130.00	18,835.81
TDY	4,659.53	5,693.00	1,033.47-	21,164.29	62,943.00	41,778.71-
PCS	10,672.19	2,764.00	7,908.19	16,963.11	27,640.00	10,676.89-
IT Expense & Maint	11,952.51	13,641.00	1,688.49-	353,152.63	136,410.00	216,742.63
Machine Expense & Maint	30,904.10	59,967.00	29,062.90-	111,740.57	599,670.00	487,929.43-
Vehicle Expense	1,536.04	1,242.00	294.04	20,933.96	12,420.00	8,513.96
Training	.00	7,218.00	7,218.00-	3,326.30	30,483.00	27,156.70-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,641.81	3,488.00	153.81	29,016.57	34,880.00	5,863.43-
Audit-IMCOM Int Review	383.75	1,276.00	892.25-	10,980.80	12,760.00	1,779.20-
Other Expenses	9,326.67	9,604.00	277.33-	97,837.91	96,040.00	1,797.91
Total Operating Expenses	437,407.88	607,878.00	170,470.12-	4,433,133.12	5,017,812.00	584,678.88-
Net Operating Income/(Loss)	82,985.48-	113,924.00-	30,938.52	15,950.18	65,293.00	49,342.82-
Interest Revenue	9,391.39	8,037.00	1,354.39	82,777.91	80,370.00	2,407.91
Non-Operating Inc/(Exp)	.00	.00	.00	93.38-	.00	93.38-
Net Income/(Loss)	73,594.09-	105,887.00-	32,292.91	98,634.71	145,663.00	47,028.29-
Distributions	73,594.09-	105,887.00-	32,292.91	21,879.31-	123,951.00	145,830.31-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 July 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,264,943.10	2,371,452.80	896,696.15	996,794.15
Total Revenue	4,264,943.10	2,371,452.80	896,696.15	996,794.15
Direct NAFI Reimbursement				
Gaming NAFI	2,101,637.55	544,236.95	736,803.30	820,597.30
Total Direct Reimbursement	2,101,637.55	544,236.95	736,803.30	820,597.30
Net Revenue	2,163,305.55	1,827,215.85	159,892.85	176,196.85
Operating Expenses				
Compensation & Benefits	705,479.36	407,302.73	169,251.46	128,925.17
Depreciation Expense	281,278.63	170,708.21	58,225.04	52,345.38
Contractor Fees	2,525.00	1,395.79	628.94	500.27
Communications	21,183.57	20,837.82	608.26-	954.01
TDY	8,617.20	2,684.26	5,625.82	307.12
PCS	63,317.73	48,007.20	9,939.24	5,371.29
IT Expense & Maint	30,317.40	16,855.45	7,473.33	5,988.62
Machine Expense & Maint	88,144.91	47,168.02	24,098.28	16,878.61
Vehicle Expense	9,570.85	7,399.40	1,284.87	886.58
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,113.85	2,304.41	1,832.91
Audit-IMCOM Int Review	974.88	538.90	242.84	193.14
Other Expenses	24,159.27	13,838.09	5,373.74	4,947.44
Total Operating Expenses	1,244,819.97	741,849.72	283,839.71	219,130.54
Net Operating Income/(Loss)	918,485.58	1,085,366.13	123,946.86-	42,933.69-
Interest Revenue	24,043.51	14,008.51	5,122.38	4,912.62
Non-Operating Inc/(Exp)	4,472.20-	3,688.09-	784.11-	.00
Net Income/(Loss)	938,056.89	1,095,686.55	119,608.59-	38,021.07-
Distributions	938,056.89	1,095,686.55	119,608.59-	38,021.07-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 July 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,073,509.60	845,471.05	228,038.55	.00
Total Revenue	1,073,509.60	845,471.05	228,038.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	374,907.70	199,608.10	175,299.60	.00
Total Direct Reimbursement	374,907.70	199,608.10	175,299.60	.00
Net Revenue	698,601.90	645,862.95	52,738.95	.00
Operating Expenses				
Compensation & Benefits	293,811.95	235,241.54	58,570.41	.00
Depreciation Expense	104,488.06	83,616.90	20,871.16	.00
Contractor Fees	983.47	768.14	215.33	.00
Communications	13,873.33	15,306.33	1,433.00-	.00
TDY	3,621.52	2,298.92	1,322.60	.00
PCS	10,559.34	8,247.28	2,312.06	.00
IT Expense & Maint	11,615.29	9,332.39	2,282.90	.00
Machine Expense & Maint	41,215.29	28,998.60	12,216.69	.00
Vehicle Expense	7,367.22	6,578.65	788.57	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,603.25	2,814.29	788.96	.00
Audit-IMCOM Int Review	379.72	296.57	83.15	.00
Other Expenses	8,848.40	7,040.94	1,807.46	.00
Total Operating Expenses	500,366.84	400,540.55	99,826.29	.00
Net Operating Income/(Loss)	198,235.06	245,322.40	47,087.34-	.00
Interest Revenue	6,311.42	5,204.83	1,106.59	.00
Non-Operating Inc/(Exp)	4,472.20-	3,688.09-	784.11-	.00
Net Income/(Loss)	200,074.28	246,839.14	46,764.86-	.00
Distributions	200,074.28	246,839.14	46,764.86-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 July 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,442,075.50	1,432,542.70	9,532.80	.00
Total Revenue	1,442,075.50	1,432,542.70	9,532.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	331,794.25	321,914.60	9,879.65	.00
Total Direct Reimbursement	331,794.25	321,914.60	9,879.65	.00
Net Revenue	1,110,281.25	1,110,628.10	346.85-	.00
Operating Expenses				
Compensation & Benefits	152,295.11	148,275.10	4,020.01	.00
Depreciation Expense	75,211.96	74,810.87	401.09	.00
Contractor Fees	547.55	533.11	14.44	.00
Communications	4,923.85	4,880.59	43.26	.00
TDY	336.15	327.29	8.86	.00
PCS	42,086.20	38,744.88	3,341.32	.00
IT Expense & Maint	6,749.60	6,513.53	236.07	.00
Machine Expense & Maint	16,025.52	15,514.78	510.74	.00
Vehicle Expense	667.59	642.37	25.22	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,006.11	1,953.19	52.92	.00
Audit-IMCOM Int Review	211.41	205.83	5.58	.00
Other Expenses	5,984.20	5,866.70	117.50	.00
Total Operating Expenses	307,045.25	298,268.24	8,777.01	.00
Net Operating Income/(Loss)	803,236.00	812,359.86	9,123.86-	.00
Interest Revenue	8,340.70	8,238.24	102.46	.00
Net Income/(Loss)	811,576.70	820,598.10	9,021.40-	.00
Distributions	811,576.70	820,598.10	9,021.40-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 July 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,749,358.00	93,439.05	659,124.80	996,794.15
Total Revenue	1,749,358.00	93,439.05	659,124.80	996,794.15
Direct NAFI Reimbursement				
Gaming NAFI	1,394,935.60	22,714.25	551,624.05	820,597.30
Total Direct Reimbursement	1,394,935.60	22,714.25	551,624.05	820,597.30
Net Revenue	354,422.40	70,724.80	107,500.75	176,196.85
Operating Expenses				
Compensation & Benefits	259,372.30	23,786.09	106,661.04	128,925.17
Depreciation Expense	101,578.61	12,280.44	36,952.79	52,345.38
Contractor Fees	993.98	94.54	399.17	500.27
Communications	2,386.39	650.90	781.48	954.01
TDY	4,659.53	58.05	4,294.36	307.12
PCS	10,672.19	1,015.04	4,285.86	5,371.29
IT Expense & Maint	11,952.51	1,009.53	4,954.36	5,988.62
Machine Expense & Maint	30,904.10	2,654.64	11,370.85	16,878.61
Vehicle Expense	1,536.04	178.38	471.08	886.58
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,641.81	346.37	1,462.53	1,832.91
Audit-IMCOM Int Review	383.75	36.50	154.11	193.14
Other Expenses	9,326.67	930.45	3,448.78	4,947.44
Total Operating Expenses	437,407.88	43,040.93	175,236.41	219,130.54
Net Operating Income/(Loss)	82,985.48-	27,683.87	67,735.66-	42,933.69-
Interest Revenue	9,391.39	565.44	3,913.33	4,912.62
Net Income/(Loss)	73,594.09-	28,249.31	63,822.33-	38,021.07-
Distributions	73,594.09-	28,249.31	63,822.33-	38,021.07-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Ten Months Ending 31 July 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	51,816,037.41	29,801,684.45	11,072,200.16	10,942,152.80
Total Revenue	51,816,037.41	29,801,684.45	11,072,200.16	10,942,152.80
Direct NAFI Reimbursement				
Gaming NAFI	23,722,805.99	6,024,252.64	8,900,622.95	8,797,930.40
Total Direct Reimbursement	23,722,805.99	6,024,252.64	8,900,622.95	8,797,930.40
Net Revenue	28,093,231.42	23,777,431.81	2,171,577.21	2,144,222.40
Operating Expenses				
Compensation & Benefits	7,184,833.29	4,207,892.75	1,657,096.24	1,319,844.30
Depreciation Expense	3,011,126.59	1,797,179.24	639,490.91	574,456.44
Contractor Fees	36,427.00	20,360.75	8,692.21	7,374.04
Communications	259,486.00	196,595.67	29,381.49	33,508.84
TDY	99,395.80	52,534.39	37,797.97	9,063.44
PCS	139,703.34	111,228.85	19,030.23	9,444.26
IT Expense & Maint	909,577.91	511,752.70	216,644.05	181,181.16
Machine Expense & Maint	811,888.88	669,345.46	86,971.03	55,572.39
Vehicle Expense	63,717.09	37,753.13	11,054.24	14,909.72
Training	19,688.79	15,495.09	2,481.31	1,712.39
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	72,511.69	40,503.02	17,161.58	14,847.09
Audit-IMCOM Int Review	27,509.85	15,366.98	6,510.25	5,632.62
Other Expenses	258,947.47	151,194.93	55,711.57	52,040.97
Total Operating Expenses	12,896,632.72	7,827,652.38	2,789,392.68	2,279,587.66
Net Operating Income/(Loss)	15,196,598.70	15,949,779.43	617,815.47-	135,365.26-
Interest Revenue	210,778.71	122,191.48	44,250.99	44,336.24
Non-Operating Inc/(Exp)	11,114.32-	9,091.69-	1,974.52-	48.11-
Net Income/(Loss)	15,396,263.09	16,062,879.22	575,539.00-	91,077.13-
Distributions	15,072,375.99	15,870,500.65	645,114.89-	153,009.77-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Ten Months Ending 31 July 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	13,525,502.41	11,260,699.95	2,264,802.46	.00
Total Revenue	13,525,502.41	11,260,699.95	2,264,802.46	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,922,075.45	2,280,475.85	1,641,599.60	.00
Total Direct Reimbursement	3,922,075.45	2,280,475.85	1,641,599.60	.00
Net Revenue	9,603,426.96	8,980,224.10	623,202.86	.00
Operating Expenses				
Compensation & Benefits	3,081,886.55	2,485,906.36	595,980.19	.00
Depreciation Expense	1,138,316.84	916,594.84	221,722.00	.00
Contractor Fees	13,964.83	11,161.86	2,802.97	.00
Communications	112,595.37	109,427.30	3,168.07	.00
TDY	71,001.90	44,612.26	26,389.64	.00
PCS	48,518.78	38,725.60	9,793.18	.00
IT Expense & Maint	350,691.18	281,249.57	69,441.61	.00
Machine Expense & Maint	138,295.23	99,985.81	38,309.42	.00
Vehicle Expense	36,255.82	29,803.37	6,452.45	.00
Training	10,019.60	8,905.38	1,114.22	.00
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	27,347.30	22,189.81	5,157.49	.00
Audit-IMCOM Int Review	10,410.68	8,434.92	1,975.76	.00
Other Expenses	97,616.86	78,628.74	18,988.12	.00
Total Operating Expenses	5,138,739.96	4,136,075.24	1,002,664.72	.00
Net Operating Income/(Loss)	4,464,687.00	4,844,148.86	379,461.86-	.00
Interest Revenue	55,305.85	46,449.10	8,856.75	.00
Non-Operating Inc/(Exp)	10,968.23-	9,032.06-	1,936.17-	.00
Net Income/(Loss)	4,509,024.62	4,881,565.90	372,541.28-	.00
Distributions	4,386,767.86	4,782,812.13	396,044.27-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Ten Months Ending 31 July 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,792,809.10	17,468,521.05	324,288.05	.00
Total Revenue	17,792,809.10	17,468,521.05	324,288.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,752,087.94	3,525,210.94	226,877.00	.00
Total Direct Reimbursement	3,752,087.94	3,525,210.94	226,877.00	.00
Net Revenue	14,040,721.16	13,943,310.11	97,411.05	.00
Operating Expenses				
Compensation & Benefits	1,532,407.04	1,496,340.85	36,066.19	.00
Depreciation Expense	758,632.86	752,662.28	5,970.58	.00
Contractor Fees	8,127.59	7,911.72	215.87	.00
Communications	77,924.82	76,389.84	1,534.98	.00
TDY	7,229.61	7,099.89	129.72	.00
PCS	74,221.45	70,771.09	3,450.36	.00
IT Expense & Maint	205,734.10	199,820.19	5,913.91	.00
Machine Expense & Maint	561,853.08	560,362.06	1,491.02	.00
Vehicle Expense	6,527.31	6,293.77	233.54	.00
Training	6,342.89	6,292.39	50.50	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	16,147.82	15,700.28	447.54	.00
Audit-IMCOM Int Review	6,118.37	5,948.85	169.52	.00
Other Expenses	63,492.70	62,201.96	1,290.74	.00
Total Operating Expenses	3,324,759.64	3,267,795.17	56,964.47	.00
Net Operating Income/(Loss)	10,715,961.52	10,675,514.94	40,446.58	.00
Interest Revenue	72,694.95	71,330.78	1,364.17	.00
Non-Operating Inc/(Exp)	52.71-	51.29-	1.42-	.00
Net Income/(Loss)	10,788,603.76	10,746,794.43	41,809.33	.00
Distributions	10,707,487.44	10,666,556.77	40,930.67	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Ten Months Ending 31 July 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	20,497,725.90	1,072,463.45	8,483,109.65	10,942,152.80
Total Revenue	20,497,725.90	1,072,463.45	8,483,109.65	10,942,152.80
Direct NAFI Reimbursement				
Gaming NAFI	16,048,642.60	218,565.85	7,032,146.35	8,797,930.40
Total Direct Reimbursement	16,048,642.60	218,565.85	7,032,146.35	8,797,930.40
Net Revenue	4,449,083.30	853,897.60	1,450,963.30	2,144,222.40
Operating Expenses				
Compensation & Benefits	2,570,539.70	225,645.54	1,025,049.86	1,319,844.30
Depreciation Expense	1,114,176.89	127,922.12	411,798.33	574,456.44
Contractor Fees	14,334.58	1,287.17	5,673.37	7,374.04
Communications	68,965.81	10,778.53	24,678.44	33,508.84
TDY	21,164.29	822.24	11,278.61	9,063.44
PCS	16,963.11	1,732.16	5,786.69	9,444.26
IT Expense & Maint	353,152.63	30,682.94	141,288.53	181,181.16
Machine Expense & Maint	111,740.57	8,997.59	47,170.59	55,572.39
Vehicle Expense	20,933.96	1,655.99	4,368.25	14,909.72
Training	3,326.30	297.32	1,316.59	1,712.39
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	29,016.57	2,612.93	11,556.55	14,847.09
Audit-IMCOM Int Review	10,980.80	983.21	4,364.97	5,632.62
Other Expenses	97,837.91	10,364.23	35,432.71	52,040.97
Total Operating Expenses	4,433,133.12	423,781.97	1,729,763.49	2,279,587.66
Net Operating Income/(Loss)	15,950.18	430,115.63	278,800.19-	135,365.26-
Interest Revenue	82,777.91	4,411.60	34,030.07	44,336.24
Non-Operating Inc/(Exp)	93.38-	8.34-	36.93-	48.11-
Net Income/(Loss)	98,634.71	434,518.89	244,807.05-	91,077.13-
Distributions	21,879.31-	421,131.75	290,001.29-	153,009.77-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 July 2022

	July Europe	July Korea	July Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	315,348.85	.00	.00	2,832,453.50	.00	.00
Grafenwoehr	120,566.55	.00	.00	1,094,393.50	.00	.00
Wiesbaden	148,396.00	.00	.00	2,518,504.30	.00	.00
Vicenza	73,753.30	.00	.00	784,903.10	.00	.00
Livorno	1,853.00	.00	.00	105,365.15	.00	.00
Stuttgart	101,464.25	.00	.00	2,161,804.05	.00	.00
Baumholder	2,324.15	.00	.00	428,547.10	.00	.00
Ansbach	52,880.95	.00	.00	585,746.95	.00	.00
Brunssum	12,753.65	.00	.00	86,087.40	.00	.00
AFRC Edelweiss Lodge	5,460.25-	.00	.00	150,352.40	.00	.00
Hohenfels	21,590.60	.00	.00	512,542.50	.00	.00
Naples Navy	41,756.85	.00	.00	818,321.06	.00	.00
Sigonella Navy	87,504.00	.00	.00	590,264.35	.00	.00
Rota Navy	77,750.70	.00	.00	832,321.00	.00	.00
Souda Bay Navy	21,027.00	.00	.00	23,896.05	.00	.00
AFRC Dragon Hill Lodge	.00	289,777.05	.00	.00	3,257,627.75	.00
Seoul	.00	4,625.55	.00	.00	120,281.25	.00
Casey & Hovey	.00	167,462.95	.00	.00	2,308,099.30	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	757,780.30	.00	.00	9,134,612.60	.00
Daegu	.00	212,896.85	.00	.00	2,647,900.15	.00
Chinhae Navy	.00	9,532.80	.00	.00	324,288.05	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	91,632.55	.00	.00	1,017,398.65
Fuji Marines	.00	.00	288.95	.00	.00	17,273.95
Sanno Navy	.00	.00	41,750.80	.00	.00	758,100.95
Atsugi Navy	.00	.00	64,105.05	.00	.00	879,622.85
Okinawa	.00	.00	1,806.50	.00	.00	55,064.80
Okinawa Marines	.00	.00	816,504.00	.00	.00	9,122,295.30
Okinawa Navy	.00	.00	13,783.55	.00	.00	303,270.50
Iwakuni Marines	.00	.00	180,001.20	.00	.00	1,802,583.55
Sasebo Navy	.00	.00	168,433.50	.00	.00	2,053,594.30
Yokosuka Navy	.00	.00	364,207.90	.00	.00	4,431,589.05
Singapore Navy	.00	.00	6,844.00	.00	.00	56,932.00
Total Gaming Revenue	1,073,509.60	1,442,075.50	1,749,358.00	13,525,502.41	17,792,809.10	20,497,725.90

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 July 2023

	Current Balance
ASSETS	
Cash--Operating	25,048,172.14
Cash--Restricted	11,289,835.25
Accounts Receivable	503,720.52
Prepaid Expenses	251,041.36
Fixed Assets	46,561,930.79
Less Accum Depreciation	31,459,977.47-
TOTAL ASSETS	52,194,722.59
LIABILITIES	
Accounts Payable	3,090,927.66
Distributions Payable	1,270,608.41
Accrued Liabilities	1,582,242.09
Accrued Salaries	427,780.27
Accrued Leave Payable	590,191.12
Total Liabilities	6,961,749.55
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	52,194,722.59

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 July 2023

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,631,760.25	6,571,544.00	1,939,783.75-	53,513,603.27	52,867,191.00	646,412.27
Total Revenue	4,631,760.25	6,571,544.00	1,939,783.75-	53,513,603.27	52,867,191.00	646,412.27
Direct NAFI Reimbursement						
Gaming NAFI	2,104,058.25	2,735,285.00	631,226.75-	24,178,169.99	24,728,768.00	550,598.01-
Total Direct Reimbursement	2,104,058.25	2,735,285.00	631,226.75-	24,178,169.99	24,728,768.00	550,598.01-
Net Revenue	2,527,702.00	3,836,259.00	1,308,557.00-	29,335,433.28	28,138,423.00	1,197,010.28
Operating Expenses						
Compensation & Benefits	732,644.75	1,171,651.00	439,006.25-	7,285,658.03	8,537,443.00	1,251,784.97-
Depreciation Expense	371,117.19	426,775.00	55,657.81-	3,075,869.76	3,553,462.00	477,592.24-
Contractor Fees	7,500.00	4,144.00	3,356.00	62,124.50	41,440.00	20,684.50
Communications	16,245.11	26,065.00	9,819.89-	213,385.05	260,650.00	47,264.95-
TDY	17,934.03	34,000.00	16,065.97-	348,095.28	457,654.00	109,558.72-
PCS	58,055.53	10,198.00	47,857.53	156,881.46	101,980.00	54,901.46
IT Expense & Maint	26,146.83	98,437.00	72,290.17-	284,367.48	984,370.00	700,002.52-
Machine Expense & Maint	32,486.96	160,740.00	128,253.04-	1,318,921.69	1,607,400.00	288,478.31-
Vehicle Expense	7,159.58	6,003.00	1,156.58	74,552.79	56,570.00	17,982.79
Training	.00	19,800.00	19,800.00-	21,202.78	112,000.00	90,797.22-
(Gain)/Loss on Disposals	.00	.00	.00	304,480.59	.00	304,480.59
Audit-Independent	9,834.50	9,251.00	583.50	84,602.08	92,510.00	7,907.92-
Audit-IMCOM Int Review	596.15	4,956.00	4,359.85-	26,323.07	49,560.00	23,236.93-
Other Expenses	28,841.56	26,024.00	2,817.56	256,826.78	260,240.00	3,413.22-
Total Operating Expenses	1,308,562.19	1,998,044.00	689,481.81-	13,513,291.34	16,115,279.00	2,601,987.66-
Net Operating Income/(Loss)	1,219,139.81	1,838,215.00	619,075.19-	15,822,141.94	12,023,144.00	3,798,997.94
Interest Revenue	68,070.08	19,945.00	48,125.08	609,293.06	199,450.00	409,843.06
Non-Operating Inc/(Exp)	16,601.48-	.00	16,601.48-	15,106.73-	.00	15,106.73-
Net Income/(Loss)	1,270,608.41	1,858,160.00	587,551.59-	16,416,328.27	12,222,594.00	4,193,734.27
Distributions	1,270,608.41	1,858,160.00	587,551.59-	16,416,328.27	12,222,594.00	4,193,734.27
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 July 2023

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,467,595.45	1,268,811.00	198,784.45	14,671,107.97	13,548,386.00	1,122,721.97
Total Revenue	1,467,595.45	1,268,811.00	198,784.45	14,671,107.97	13,548,386.00	1,122,721.97
Direct NAFI Reimbursement						
Gaming NAFI	403,385.35	369,349.00	34,036.35	4,262,558.40	3,844,624.00	417,934.40
Total Direct Reimbursement	403,385.35	369,349.00	34,036.35	4,262,558.40	3,844,624.00	417,934.40
Net Revenue	1,064,210.10	899,462.00	164,748.10	10,408,549.57	9,703,762.00	704,787.57
Operating Expenses						
Compensation & Benefits	317,346.38	511,726.00	194,379.62-	3,080,600.29	3,748,543.00	667,942.71-
Depreciation Expense	158,683.96	161,842.00	3,158.04-	1,291,341.70	1,347,994.00	56,652.30-
Contractor Fees	3,017.71	1,586.00	1,431.71	24,485.76	15,860.00	8,625.76
Communications	7,472.35	10,087.00	2,614.65-	90,033.62	100,870.00	10,836.38-
TDY	5,991.79	23,252.00	17,260.21-	143,675.19	320,022.00	176,346.81-
PCS	22,537.73	4,836.00	17,701.73	35,003.48	48,360.00	13,356.52-
IT Expense & Maint	10,270.76	37,612.00	27,341.24-	111,296.68	376,120.00	264,823.32-
Machine Expense & Maint	26,625.75	23,130.00	3,495.75	469,145.32	231,300.00	237,845.32
Vehicle Expense	3,595.24	3,460.00	135.24	50,261.52	31,140.00	19,121.52
Training	.00	8,301.00	8,301.00-	11,116.90	59,853.00	48,736.10-
(Gain)/Loss on Disposals	.00	.00	.00	121,029.06	.00	121,029.06
Audit-Independent	3,957.01	3,494.00	463.01	33,230.89	34,940.00	1,709.11-
Audit-IMCOM Int Review	239.86	1,851.00	1,611.14-	10,321.67	18,510.00	8,188.33-
Other Expenses	13,476.11	9,853.00	3,623.11	99,873.73	98,530.00	1,343.73
Total Operating Expenses	573,214.65	801,030.00	227,815.35-	5,571,415.81	6,432,042.00	860,626.19-
Net Operating Income/(Loss)	490,995.45	98,432.00	392,563.45	4,837,133.76	3,271,720.00	1,565,413.76
Interest Revenue	18,913.72	5,122.00	13,791.72	162,627.47	51,220.00	111,407.47
Non-Operating Inc/(Exp)	16,101.51-	.00	16,101.51-	9,071.41-	.00	9,071.41-
Net Income/(Loss)	493,807.66	103,554.00	390,253.66	4,990,689.82	3,322,940.00	1,667,749.82
Distributions	493,807.66	103,554.00	390,253.66	4,990,689.82	3,322,940.00	1,667,749.82
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 July 2023

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,377,607.35	3,111,735.00	1,734,127.65-	18,344,489.95	17,263,554.00	1,080,935.95
Total Revenue	1,377,607.35	3,111,735.00	1,734,127.65-	18,344,489.95	17,263,554.00	1,080,935.95
Direct NAFI Reimbursement						
Gaming NAFI	327,866.30	645,485.00	317,618.70-	3,857,574.50	3,646,071.00	211,503.50
Total Direct Reimbursement	327,866.30	645,485.00	317,618.70-	3,857,574.50	3,646,071.00	211,503.50
Net Revenue	1,049,741.05	2,466,250.00	1,416,508.95-	14,486,915.45	13,617,483.00	869,432.45
Operating Expenses						
Compensation & Benefits	148,075.63	310,443.00	162,367.37-	1,507,503.85	2,252,505.00	745,001.15-
Depreciation Expense	84,043.79	106,787.00	22,743.21-	724,342.78	889,154.00	164,811.22-
Contractor Fees	1,645.66	927.00	718.66	13,388.06	9,270.00	4,118.06
Communications	6,072.42	8,328.00	2,255.58-	56,826.02	83,280.00	26,453.98-
TDY	440.20	3,047.00	2,606.80-	45,651.52	37,254.00	8,397.52
PCS	13,686.19	4,485.00	9,201.19	39,118.79	44,850.00	5,731.21-
IT Expense & Maint	5,419.38	22,690.00	17,270.62-	58,620.08	226,900.00	168,279.92-
Machine Expense & Maint	1,962.19	118,192.00	116,229.81-	55,802.30	1,181,920.00	1,126,117.70-
Vehicle Expense	304.96	604.00	299.04-	6,767.43	6,040.00	727.43
Training	.00	4,996.00	4,996.00-	6,864.94	20,777.00	13,912.06-
(Gain)/Loss on Disposals	.00	.00	.00	38,903.96	.00	38,903.96
Audit-Independent	2,157.89	2,063.00	94.89	18,334.48	20,630.00	2,295.52-
Audit-IMCOM Int Review	130.82	1,108.00	977.18-	5,707.67	11,080.00	5,372.33-
Other Expenses	6,186.11	6,323.00	136.89-	63,376.26	63,230.00	146.26
Total Operating Expenses	270,125.24	589,993.00	319,867.76-	2,641,208.14	4,846,890.00	2,205,681.86-
Net Operating Income/(Loss)	779,615.81	1,876,257.00	1,096,641.19-	11,845,707.31	8,770,593.00	3,075,114.31
Interest Revenue	23,450.88	6,953.00	16,497.88	213,284.01	69,530.00	143,754.01
Non-Operating Inc/(Exp)	183.55-	.00	183.55-	2,160.89-	.00	2,160.89-
Net Income/(Loss)	802,883.14	1,883,210.00	1,080,326.86-	12,056,830.43	8,840,123.00	3,216,707.43
Distributions	802,883.14	1,883,210.00	1,080,326.86-	12,056,830.43	8,840,123.00	3,216,707.43
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 July 2023

	July Actual	July Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,786,557.45	2,190,998.00	404,440.55-	20,498,005.35	22,055,251.00	1,557,245.65-
Total Revenue	1,786,557.45	2,190,998.00	404,440.55-	20,498,005.35	22,055,251.00	1,557,245.65-
Direct NAFI Reimbursement						
Gaming NAFI	1,372,806.60	1,720,451.00	347,644.40-	16,058,037.09	17,238,073.00	1,180,035.91-
Total Direct Reimbursement	1,372,806.60	1,720,451.00	347,644.40-	16,058,037.09	17,238,073.00	1,180,035.91-
Net Revenue	413,750.85	470,547.00	56,796.15-	4,439,968.26	4,817,178.00	377,209.74-
Operating Expenses						
Compensation & Benefits	267,222.74	349,482.00	82,259.26-	2,697,553.89	2,536,395.00	161,158.89
Depreciation Expense	128,389.44	158,146.00	29,756.56-	1,060,185.28	1,316,314.00	256,128.72-
Contractor Fees	2,836.63	1,631.00	1,205.63	24,250.68	16,310.00	7,940.68
Communications	2,700.34	7,650.00	4,949.66-	66,525.41	76,500.00	9,974.59-
TDY	11,502.04	7,701.00	3,801.04	158,768.57	100,378.00	58,390.57
PCS	21,831.61	877.00	20,954.61	82,759.19	8,770.00	73,989.19
IT Expense & Maint	10,456.69	38,135.00	27,678.31-	114,450.72	381,350.00	266,899.28-
Machine Expense & Maint	3,899.02	19,418.00	15,518.98-	793,974.07	194,180.00	599,794.07
Vehicle Expense	3,259.38	1,939.00	1,320.38	17,523.84	19,390.00	1,866.16-
Training	.00	6,503.00	6,503.00-	3,220.94	31,370.00	28,149.06-
(Gain)/Loss on Disposals	.00	.00	.00	144,547.57	.00	144,547.57
Audit-Independent	3,719.60	3,694.00	25.60	33,036.71	36,940.00	3,903.29-
Audit-IMCOM Int Review	225.47	1,997.00	1,771.53-	10,293.73	19,970.00	9,676.27-
Other Expenses	9,179.34	9,848.00	668.66-	93,576.79	98,480.00	4,903.21-
Total Operating Expenses	465,222.30	607,021.00	141,798.70-	5,300,667.39	4,836,347.00	464,320.39
Net Operating Income/(Loss)	51,471.45-	136,474.00-	85,002.55	860,699.13-	19,169.00-	841,530.13-
Interest Revenue	25,705.48	7,870.00	17,835.48	233,381.58	78,700.00	154,681.58
Non-Operating Inc/(Exp)	316.42-	.00	316.42-	3,874.43-	.00	3,874.43-
Net Income/(Loss)	26,082.39-	128,604.00-	102,521.61	631,191.98-	59,531.00	690,722.98-
Distributions	26,082.39-	128,604.00-	102,521.61	631,191.98-	59,531.00	690,722.98-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 July 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,631,760.25	2,692,662.65	909,020.35	1,030,077.25
Total Revenue	4,631,760.25	2,692,662.65	909,020.35	1,030,077.25
Direct NAFI Reimbursement				
Gaming NAFI	2,104,058.25	590,207.90	729,388.35	784,462.00
Total Direct Reimbursement	2,104,058.25	590,207.90	729,388.35	784,462.00
Net Revenue	2,527,702.00	2,102,454.75	179,632.00	245,615.25
Operating Expenses				
Compensation & Benefits	732,644.75	424,902.59	179,436.47	128,305.69
Depreciation Expense	371,117.19	236,858.21	71,939.26	62,319.72
Contractor Fees	7,500.00	4,216.74	1,915.22	1,368.04
Communications	16,245.11	14,372.32	926.04	946.75
TDY	17,934.03	3,379.68	14,188.43	365.92
PCS	58,055.53	32,942.42	14,584.45	10,528.66
IT Expense & Maint	26,146.83	14,057.58	6,974.61	5,114.64
Machine Expense & Maint	32,486.96	19,812.61	10,483.45	2,190.90
Vehicle Expense	7,159.58	4,516.79	1,376.20	1,266.59
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,529.26	2,511.39	1,793.85
Audit-IMCOM Int Review	596.15	335.18	152.22	108.75
Other Expenses	28,841.56	17,558.23	6,194.49	5,088.84
Total Operating Expenses	1,308,562.19	778,481.61	310,682.23	219,398.35
Net Operating Income/(Loss)	1,219,139.81	1,323,973.14	131,050.23-	26,216.90
Interest Revenue	68,070.08	40,323.25	13,971.67	13,775.16
Non-Operating Inc/(Exp)	16,601.48-	13,461.59-	2,987.30-	152.59-
Net Income/(Loss)	1,270,608.41	1,350,834.80	120,065.86-	39,839.47
Distributions	1,270,608.41	1,350,834.80	120,065.86-	39,839.47
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 July 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,467,595.45	1,208,848.40	258,747.05	.00
Total Revenue	1,467,595.45	1,208,848.40	258,747.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	403,385.35	255,224.70	148,160.65	.00
Total Direct Reimbursement	403,385.35	255,224.70	148,160.65	.00
Net Revenue	1,064,210.10	953,623.70	110,586.40	.00
Operating Expenses				
Compensation & Benefits	317,346.38	243,254.31	74,092.07	.00
Depreciation Expense	158,683.96	134,156.65	24,527.31	.00
Contractor Fees	3,017.71	2,333.69	684.02	.00
Communications	7,472.35	7,026.89	445.46	.00
TDY	5,991.79	2,875.97	3,115.82	.00
PCS	22,537.73	17,429.16	5,108.57	.00
IT Expense & Maint	10,270.76	7,754.07	2,516.69	.00
Machine Expense & Maint	26,625.75	17,547.96	9,077.79	.00
Vehicle Expense	3,595.24	3,521.74	73.50	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,957.01	3,060.08	896.93	.00
Audit-IMCOM Int Review	239.86	185.49	54.37	.00
Other Expenses	13,476.11	10,075.25	3,400.86	.00
Total Operating Expenses	573,214.65	449,221.26	123,993.39	.00
Net Operating Income/(Loss)	490,995.45	504,402.44	13,406.99-	.00
Interest Revenue	18,913.72	15,600.58	3,313.14	.00
Non-Operating Inc/(Exp)	16,101.51-	13,251.56-	2,849.95-	.00
Net Income/(Loss)	493,807.66	506,751.46	12,943.80-	.00
Distributions	493,807.66	506,751.46	12,943.80-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 July 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,377,607.35	1,372,763.10	4,844.25	.00
Total Revenue	1,377,607.35	1,372,763.10	4,844.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	327,866.30	313,975.80	13,890.50	.00
Total Direct Reimbursement	327,866.30	313,975.80	13,890.50	.00
Net Revenue	1,049,741.05	1,058,787.30	9,046.25-	.00
Operating Expenses				
Compensation & Benefits	148,075.63	145,305.89	2,769.74	.00
Depreciation Expense	84,043.79	82,705.29	1,338.50	.00
Contractor Fees	1,645.66	1,593.35	52.31	.00
Communications	6,072.42	6,057.30	15.12	.00
TDY	440.20	426.21	13.99	.00
PCS	13,686.19	13,283.64	402.55	.00
IT Expense & Maint	5,419.38	5,250.76	168.62	.00
Machine Expense & Maint	1,962.19	1,904.43	57.76	.00
Vehicle Expense	304.96	303.51	1.45	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,157.89	2,089.30	68.59	.00
Audit-IMCOM Int Review	130.82	126.66	4.16	.00
Other Expenses	6,186.11	6,135.60	50.51	.00
Total Operating Expenses	270,125.24	265,181.94	4,943.30	.00
Net Operating Income/(Loss)	779,615.81	793,605.36	13,989.55-	.00
Interest Revenue	23,450.88	23,154.21	296.67	.00
Non-Operating Inc/(Exp)	183.55-	177.72-	5.83-	.00
Net Income/(Loss)	802,883.14	816,581.85	13,698.71-	.00
Distributions	802,883.14	816,581.85	13,698.71-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 July 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,786,557.45	111,051.15	645,429.05	1,030,077.25
Total Revenue	1,786,557.45	111,051.15	645,429.05	1,030,077.25
Direct NAFI Reimbursement				
Gaming NAFI	1,372,806.60	21,007.40	567,337.20	784,462.00
Total Direct Reimbursement	1,372,806.60	21,007.40	567,337.20	784,462.00
Net Revenue	413,750.85	90,043.75	78,091.85	245,615.25
Operating Expenses				
Compensation & Benefits	267,222.74	36,342.39	102,574.66	128,305.69
Depreciation Expense	128,389.44	19,996.27	46,073.45	62,319.72
Contractor Fees	2,836.63	289.70	1,178.89	1,368.04
Communications	2,700.34	1,288.13	465.46	946.75
TDY	11,502.04	77.50	11,058.62	365.92
PCS	21,831.61	2,229.62	9,073.33	10,528.66
IT Expense & Maint	10,456.69	1,052.75	4,289.30	5,114.64
Machine Expense & Maint	3,899.02	360.22	1,347.90	2,190.90
Vehicle Expense	3,259.38	691.54	1,301.25	1,266.59
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,719.60	379.88	1,545.87	1,793.85
Audit-IMCOM Int Review	225.47	23.03	93.69	108.75
Other Expenses	9,179.34	1,347.38	2,743.12	5,088.84
Total Operating Expenses	465,222.30	64,078.41	181,745.54	219,398.35
Net Operating Income/(Loss)	51,471.45-	25,965.34	103,653.69-	26,216.90
Interest Revenue	25,705.48	1,568.46	10,361.86	13,775.16
Non-Operating Inc/(Exp)	316.42-	32.31-	131.52-	152.59-
Net Income/(Loss)	26,082.39-	27,501.49	93,423.35-	39,839.47
Distributions	26,082.39-	27,501.49	93,423.35-	39,839.47
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Ten Months Ending 31 July 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	53,513,603.27	31,261,062.42	11,068,894.70	11,183,646.15
Total Revenue	53,513,603.27	31,261,062.42	11,068,894.70	11,183,646.15
Direct NAFI Reimbursement				
Gaming NAFI	24,178,169.99	6,317,894.30	8,909,632.15	8,950,643.54
Total Direct Reimbursement	24,178,169.99	6,317,894.30	8,909,632.15	8,950,643.54
Net Revenue	29,335,433.28	24,943,168.12	2,159,262.55	2,233,002.61
Operating Expenses				
Compensation & Benefits	7,285,658.03	4,202,286.36	1,717,658.00	1,365,713.67
Depreciation Expense	3,075,869.76	1,916,293.99	584,756.75	574,819.02
Contractor Fees	62,124.50	34,284.28	15,865.16	11,975.06
Communications	213,385.05	157,868.82	26,676.65	28,839.58
TDY	348,095.28	148,817.01	151,716.24	47,562.03
PCS	156,881.46	65,869.02	35,694.95	55,317.49
IT Expense & Maint	284,367.48	152,316.85	75,424.01	56,626.62
Machine Expense & Maint	1,318,921.69	560,852.01	342,424.97	415,644.71
Vehicle Expense	74,552.79	53,283.89	11,117.01	10,151.89
Training	21,202.78	9,914.34	9,738.89	1,549.55
(Gain)/Loss on Disposals	304,480.59	173,492.18	52,558.70	78,429.71
Audit-Independent	84,602.08	46,755.56	21,476.56	16,369.96
Audit-IMCOM Int Review	26,323.07	14,543.97	6,672.10	5,107.00
Other Expenses	256,826.78	152,551.27	49,017.09	55,258.42
Total Operating Expenses	13,513,291.34	7,689,129.55	3,100,797.08	2,723,364.71
Net Operating Income/(Loss)	15,822,141.94	17,254,038.57	941,534.53-	490,362.10-
Interest Revenue	609,293.06	355,616.83	127,711.12	125,965.11
Non-Operating Inc/(Exp)	15,106.73-	9,821.54-	3,359.62-	1,925.57-
Net Income/(Loss)	16,416,328.27	17,599,833.86	817,183.03-	366,322.56-
Distributions	16,416,328.27	17,599,833.86	817,183.03-	366,322.56-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Ten Months Ending 31 July 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,671,107.97	12,023,132.87	2,647,975.10	.00
Total Revenue	14,671,107.97	12,023,132.87	2,647,975.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,262,558.40	2,415,549.00	1,847,009.40	.00
Total Direct Reimbursement	4,262,558.40	2,415,549.00	1,847,009.40	.00
Net Revenue	10,408,549.57	9,607,583.87	800,965.70	.00
Operating Expenses				
Compensation & Benefits	3,080,600.29	2,381,792.42	698,807.87	.00
Depreciation Expense	1,291,341.70	1,085,116.38	206,225.32	.00
Contractor Fees	24,485.76	18,880.12	5,605.64	.00
Communications	90,033.62	84,229.24	5,804.38	.00
TDY	143,675.19	96,005.71	47,669.48	.00
PCS	35,003.48	22,269.34	12,734.14	.00
IT Expense & Maint	111,296.68	84,072.41	27,224.27	.00
Machine Expense & Maint	469,145.32	346,850.64	122,294.68	.00
Vehicle Expense	50,261.52	42,521.68	7,739.84	.00
Training	11,116.90	2,773.78	8,343.12	.00
(Gain)/Loss on Disposals	121,029.06	94,326.54	26,702.52	.00
Audit-Independent	33,230.89	25,684.68	7,546.21	.00
Audit-IMCOM Int Review	10,321.67	7,983.32	2,338.35	.00
Other Expenses	99,873.73	76,860.60	23,013.13	.00
Total Operating Expenses	5,571,415.81	4,369,366.86	1,202,048.95	.00
Net Operating Income/(Loss)	4,837,133.76	5,238,217.01	401,083.25-	.00
Interest Revenue	162,627.47	132,620.35	30,007.12	.00
Non-Operating Inc/(Exp)	9,071.41-	7,340.63-	1,730.78-	.00
Net Income/(Loss)	4,990,689.82	5,363,496.73	372,806.91-	.00
Distributions	4,990,689.82	5,363,496.73	372,806.91-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Ten Months Ending 31 July 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	18,344,489.95	18,097,389.20	247,100.75	.00
Total Revenue	18,344,489.95	18,097,389.20	247,100.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,857,574.50	3,674,104.45	183,470.05	.00
Total Direct Reimbursement	3,857,574.50	3,674,104.45	183,470.05	.00
Net Revenue	14,486,915.45	14,423,284.75	63,630.70	.00
Operating Expenses				
Compensation & Benefits	1,507,503.85	1,481,199.70	26,304.15	.00
Depreciation Expense	724,342.78	716,217.75	8,125.03	.00
Contractor Fees	13,388.06	13,014.99	373.07	.00
Communications	56,826.02	56,633.87	192.15	.00
TDY	45,651.52	43,628.52	2,023.00	.00
PCS	39,118.79	38,237.68	881.11	.00
IT Expense & Maint	58,620.08	56,924.15	1,695.93	.00
Machine Expense & Maint	55,802.30	54,939.36	862.94	.00
Vehicle Expense	6,767.43	6,745.92	21.51	.00
Training	6,864.94	6,815.25	49.69	.00
(Gain)/Loss on Disposals	38,903.96	38,903.96	.00	.00
Audit-Independent	18,334.48	17,828.57	505.91	.00
Audit-IMCOM Int Review	5,707.67	5,553.09	154.58	.00
Other Expenses	63,376.26	62,802.18	574.08	.00
Total Operating Expenses	2,641,208.14	2,599,444.99	41,763.15	.00
Net Operating Income/(Loss)	11,845,707.31	11,823,839.76	21,867.55	.00
Interest Revenue	213,284.01	210,092.83	3,191.18	.00
Non-Operating Inc/(Exp)	2,160.89-	2,102.11-	58.78-	.00
Net Income/(Loss)	12,056,830.43	12,031,830.48	24,999.95	.00
Distributions	12,056,830.43	12,031,830.48	24,999.95	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Ten Months Ending 31 July 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	20,498,005.35	1,140,540.35	8,173,818.85	11,183,646.15
Total Revenue	20,498,005.35	1,140,540.35	8,173,818.85	11,183,646.15
Direct NAFI Reimbursement				
Gaming NAFI	16,058,037.09	228,240.85	6,879,152.70	8,950,643.54
Total Direct Reimbursement	16,058,037.09	228,240.85	6,879,152.70	8,950,643.54
Net Revenue	4,439,968.26	912,299.50	1,294,666.15	2,233,002.61
Operating Expenses				
Compensation & Benefits	2,697,553.89	339,294.24	992,545.98	1,365,713.67
Depreciation Expense	1,060,185.28	114,959.86	370,406.40	574,819.02
Contractor Fees	24,250.68	2,389.17	9,886.45	11,975.06
Communications	66,525.41	17,005.71	20,680.12	28,839.58
TDY	158,768.57	9,182.78	102,023.76	47,562.03
PCS	82,759.19	5,362.00	22,079.70	55,317.49
IT Expense & Maint	114,450.72	11,320.29	46,503.81	56,626.62
Machine Expense & Maint	793,974.07	159,062.01	219,267.35	415,644.71
Vehicle Expense	17,523.84	4,016.29	3,355.66	10,151.89
Training	3,220.94	325.31	1,346.08	1,549.55
(Gain)/Loss on Disposals	144,547.57	40,261.68	25,856.18	78,429.71
Audit-Independent	33,036.71	3,242.31	13,424.44	16,369.96
Audit-IMCOM Int Review	10,293.73	1,007.56	4,179.17	5,107.00
Other Expenses	93,576.79	12,888.49	25,429.88	55,258.42
Total Operating Expenses	5,300,667.39	720,317.70	1,856,984.98	2,723,364.71
Net Operating Income/(Loss)	860,699.13-	191,981.80	562,318.83-	490,362.10-
Interest Revenue	233,381.58	12,903.65	94,512.82	125,965.11
Non-Operating Inc/(Exp)	3,874.43-	378.80-	1,570.06-	1,925.57-
Net Income/(Loss)	631,191.98-	204,506.65	469,376.07-	366,322.56-
Distributions	631,191.98-	204,506.65	469,376.07-	366,322.56-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 July 2023

	July Europe	July Korea	July Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	237,185.85	.00	.00	3,148,773.80	.00	.00
Grafenwoehr	207,896.65	.00	.00	1,647,509.65	.00	.00
Wiesbaden	209,897.95	.00	.00	2,262,696.65	.00	.00
Vicenza	101,715.10	.00	.00	865,279.10	.00	.00
Livorno	17,574.05	.00	.00	106,873.05	.00	.00
Stuttgart	243,418.05	.00	.00	2,104,418.95	.00	.00
Baumholder	76,024.40	.00	.00	548,706.85	.00	.00
Ansbach	36,960.40	.00	.00	687,213.65	.00	.00
Brunssum	7,009.85	.00	.00	98,295.50	.00	.00
AFRC Edelweiss Lodge	22,916.25	.00	.00	207,955.52	.00	.00
Hohenfels	48,249.85	.00	.00	345,410.15	.00	.00
Naples Navy	75,675.50	.00	.00	1,114,297.70	.00	.00
Sigonella Navy	76,545.00	.00	.00	621,254.75	.00	.00
Rota Navy	98,330.55	.00	.00	803,831.00	.00	.00
Souda Bay Navy	8,196.00	.00	.00	108,591.65	.00	.00
AFRC Dragon Hill Lodge	.00	322,194.80	.00	.00	4,181,884.90	.00
Seoul	.00	19,408.65	.00	.00	181,903.15	.00
Casey & Hovey	.00	166,419.25	.00	.00	1,733,951.10	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	836,803.35	.00	.00	10,133,184.45	.00
Daegu	.00	27,937.05	.00	.00	1,866,465.60	.00
Chinhae Navy	.00	4,844.25	.00	.00	247,100.75	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	109,182.95	.00	.00	1,066,404.15
Fuji Marines	.00	.00	3,410.45	.00	.00	25,069.85
Sanno Navy	.00	.00	51,426.45	.00	.00	798,861.80
Atsugi Navy	.00	.00	73,117.75	.00	.00	974,274.75
Okinawa	.00	.00	1,868.20	.00	.00	74,136.20
Okinawa Marines	.00	.00	826,733.90	.00	.00	9,526,525.00
Okinawa Navy	.00	.00	15,663.55	.00	.00	314,235.05
Iwakuni Marines	.00	.00	199,932.90	.00	.00	1,632,051.30
Sasebo Navy	.00	.00	126,236.10	.00	.00	1,728,751.40
Yokosuka Navy	.00	.00	375,112.20	.00	.00	4,308,383.85
Singapore Navy	.00	.00	3,873.00	.00	.00	49,312.00
Total Gaming Revenue	1,467,595.45	1,377,607.35	1,786,557.45	14,671,107.97	18,344,489.95	20,498,005.35

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 August 2020

	Current Balance
ASSETS	
Cash	32,094,379.96
Accounts Receivable	104,276.85
Prepaid Expenses	290,509.21
Fixed Assets	45,241,099.56
Less Accum Depreciation	30,950,645.41-
TOTAL ASSETS	46,779,620.17
LIABILITIES	
Accounts Payable	1,119,997.37
Distributions Payable	2,397,742.23
Accrued Liabilities	1,448,386.97
Accrued Salaries	390,597.88
Accrued Leave Payable	532,293.32
Total Liabilities	5,889,017.77
EQUITY	40,890,602.40
TOTAL LIABILITIES & EQUITY	46,779,620.17

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 August 2020

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	3,541,069.75	5,337,549.00	1,796,479.25-	47,373,119.93	60,457,298.00	13,084,178.07-
Total Revenue	3,541,069.75	5,337,549.00	1,796,479.25-	47,373,119.93	60,457,298.00	13,084,178.07-
Direct NAFI Reimbursement						
Gaming NAFI	1,349,609.05	2,436,175.00	1,086,565.95-	20,475,861.74	27,252,761.00	6,776,899.26-
Total Direct Reimbursement	1,349,609.05	2,436,175.00	1,086,565.95-	20,475,861.74	27,252,761.00	6,776,899.26-
Net Revenue	2,191,460.70	2,901,374.00	709,913.30-	26,897,258.19	33,204,537.00	6,307,278.81-
Operating Expenses						
Compensation & Benefits	682,534.87	697,720.00	15,185.13-	7,878,541.60	8,366,382.00	487,840.40-
Depreciation Expense	362,484.36	363,713.00	1,228.64-	3,899,157.60	4,030,887.00	131,729.40-
Contractor Fees	4,213.00	8,123.00	3,910.00-	29,005.28	89,353.00	60,347.72-
Communications	16,338.67	14,874.00	1,464.67	177,293.65	163,614.00	13,679.65
TDY	1,623.00	59,720.00	58,097.00-	106,125.42	462,548.00	356,422.58-
PCS	10,704.04-	6,250.00	16,954.04-	75,302.05	68,750.00	6,552.05
IT Expense & Maint	23,743.52	28,068.00	4,324.48-	544,935.27	308,748.00	236,187.27
Machine Expense & Maint	19,546.51	59,543.00	39,996.49-	653,697.59	654,973.00	1,275.41-
Vehicle Expense	3,779.21	6,939.00	3,159.79-	44,817.60	76,329.00	31,511.40-
Training	.00	5,417.00	5,417.00-	5,116.09	59,587.00	54,470.91-
(Gain)/Loss on Disposals	.00	.00	.00	48,038.61	.00	48,038.61
Audit-Independent	9,584.50	10,395.00	810.50-	105,429.50	114,345.00	8,915.50-
Audit-IMCOM Int Review	.00	3,749.00	3,749.00-	12,808.73	41,239.00	28,430.27-
Other Expenses	39,271.60	24,522.00	14,749.60	304,934.30	269,742.00	35,192.30
Total Operating Expenses	1,152,415.20	1,289,033.00	136,617.80-	13,885,203.29	14,706,497.00	821,293.71-
Net Operating Income/(Loss)	1,039,045.50	1,612,341.00	573,295.50-	13,012,054.90	18,498,040.00	5,485,985.10-
Interest Revenue	21,807.49	25,393.00	3,585.51-	265,071.55	279,323.00	14,251.45-
Non-Operating Inc/(Exp)	8,868.91	.00	8,868.91	9,778.18	.00	9,778.18
Net Income/(Loss)	1,069,721.90	1,637,734.00	568,012.10-	13,286,904.63	18,777,363.00	5,490,458.37-
Distributions	1,429,081.56	1,274,021.00	155,060.56	10,894,852.44	14,746,476.00	3,851,623.56-
Net Income/(Loss) After Distributions	359,359.66-	363,713.00	723,072.66-	2,392,052.19	4,030,887.00	1,638,834.81-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 August 2020

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	976,554.95	1,236,849.00	260,294.05-	9,861,982.27	14,151,817.00	4,289,834.73-
Total Revenue	976,554.95	1,236,849.00	260,294.05-	9,861,982.27	14,151,817.00	4,289,834.73-
Direct NAFI Reimbursement						
Gaming NAFI	256,832.55	358,704.00	101,871.45-	2,693,786.11	4,086,167.00	1,392,380.89-
Total Direct Reimbursement	256,832.55	358,704.00	101,871.45-	2,693,786.11	4,086,167.00	1,392,380.89-
Net Revenue	719,722.40	878,145.00	158,422.60-	7,168,196.16	10,065,650.00	2,897,453.84-
Operating Expenses						
Compensation & Benefits	286,994.07	316,152.00	29,157.93-	3,394,227.99	3,810,998.00	416,770.01-
Depreciation Expense	133,412.61	135,770.00	2,357.39-	1,469,848.61	1,511,584.00	41,735.39-
Contractor Fees	1,638.99	3,150.00	1,511.01-	11,424.44	34,650.00	23,225.56-
Communications	9,319.23	5,923.00	3,396.23	94,405.43	65,153.00	29,252.43
TDY	1,531.35	27,834.00	26,302.65-	54,158.94	202,182.00	148,023.06-
PCS	12,479.01-	2,088.00	14,567.01-	4,099.47-	22,968.00	27,067.47-
IT Expense & Maint	9,357.53	11,087.00	1,729.47-	236,677.49	121,957.00	114,720.49
Machine Expense & Maint	9,927.04	22,370.00	12,442.96-	276,403.14	246,070.00	30,333.14
Vehicle Expense	2,952.55	3,570.00	617.45-	25,767.57	39,270.00	13,502.43-
Training	.00	975.00	975.00-	1,816.60	10,675.00	8,858.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	3,728.65	4,031.00	302.35-	41,383.19	44,341.00	2,957.81-
Audit-IMCOM Int Review	.00	1,454.00	1,454.00-	5,027.82	15,994.00	10,966.18-
Other Expenses	15,265.05	10,380.00	4,885.05	119,530.55	114,180.00	5,350.55
Total Operating Expenses	461,648.06	544,784.00	83,135.94-	5,742,981.09	6,240,022.00	497,040.91-
Net Operating Income/(Loss)	258,074.34	333,361.00	75,286.66-	1,425,215.07	3,825,628.00	2,400,412.93-
Interest Revenue	713.11	5,752.00	5,038.89-	53,768.04	63,272.00	9,503.96-
Non-Operating Inc/(Exp)	8,948.26	.00	8,948.26	9,865.80	.00	9,865.80
Net Income/(Loss)	267,735.71	339,113.00	71,377.29-	1,488,848.91	3,888,900.00	2,400,051.09-
Distributions	400,676.63	203,343.00	197,333.63	2,156,208.78	2,377,316.00	221,107.22-
Net Income/(Loss) After Distributions	132,940.92-	135,770.00	268,710.92-	667,359.87-	1,511,584.00	2,178,943.87-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 August 2020

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,633,224.50	1,915,267.00	282,042.50-	19,577,215.11	22,113,134.00	2,535,918.89-
Total Revenue	1,633,224.50	1,915,267.00	282,042.50-	19,577,215.11	22,113,134.00	2,535,918.89-
Direct NAFI Reimbursement						
Gaming NAFI	363,469.90	390,581.00	27,111.10-	4,054,386.85	4,513,761.00	459,374.15-
Total Direct Reimbursement	363,469.90	390,581.00	27,111.10-	4,054,386.85	4,513,761.00	459,374.15-
Net Revenue	1,269,754.60	1,524,686.00	254,931.40-	15,522,828.26	17,599,373.00	2,076,544.74-
Operating Expenses						
Compensation & Benefits	152,325.44	182,106.00	29,780.56-	1,744,562.24	2,174,825.00	430,262.76-
Depreciation Expense	94,914.74	102,647.00	7,732.26-	1,041,364.86	1,133,229.00	91,864.14-
Contractor Fees	945.82	2,048.00	1,102.18-	6,595.48	22,528.00	15,932.52-
Communications	4,773.45	6,525.00	1,751.55-	56,725.20	71,775.00	15,049.80-
TDY	33.68	16,245.00	16,211.32-	14,186.92	94,253.00	80,066.08-
PCS	652.21	2,081.00	1,428.79-	29,495.55	22,891.00	6,604.55
IT Expense & Maint	5,491.55	7,183.00	1,691.45-	115,573.85	79,013.00	36,560.85
Machine Expense & Maint	3,101.95	15,677.00	12,575.05-	164,381.75	172,447.00	8,065.25-
Vehicle Expense	174.51	2,409.00	2,234.49-	6,596.89	26,499.00	19,902.11-
Training	.00	1,829.00	1,829.00-	1,232.13	20,139.00	18,906.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	2,151.74	2,621.00	469.26-	23,752.75	28,831.00	5,078.25-
Audit-IMCOM Int Review	.00	945.00	945.00-	2,923.11	10,395.00	7,471.89-
Other Expenses	9,455.75	5,760.00	3,695.75	75,713.17	63,360.00	12,353.17
Total Operating Expenses	274,020.84	348,076.00	74,055.16-	3,292,435.62	3,920,185.00	627,749.38-
Net Operating Income/(Loss)	995,733.76	1,176,610.00	180,876.24-	12,230,392.64	13,679,188.00	1,448,795.36-
Interest Revenue	16,152.81	9,560.00	6,592.81	108,376.86	105,160.00	3,216.86
Non-Operating Inc/(Exp)	29.17-	.00	29.17-	32.16-	.00	32.16-
Net Income/(Loss)	1,011,857.40	1,186,170.00	174,312.60-	12,338,737.34	13,784,348.00	1,445,610.66-
Distributions	1,105,282.81	1,083,523.00	21,759.81	9,003,120.48	12,651,119.00	3,647,998.52-
Net Income/(Loss) After Distributions	93,425.41-	102,647.00	196,072.41-	3,335,616.86	1,133,229.00	2,202,387.86

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 August 2020

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	931,290.30	2,185,433.00	1,254,142.70-	17,933,922.55	24,192,347.00	6,258,424.45-
Total Revenue	931,290.30	2,185,433.00	1,254,142.70-	17,933,922.55	24,192,347.00	6,258,424.45-
Direct NAFI Reimbursement						
Gaming NAFI	729,306.60	1,686,890.00	957,583.40-	13,727,688.78	18,652,833.00	4,925,144.22-
Total Direct Reimbursement	729,306.60	1,686,890.00	957,583.40-	13,727,688.78	18,652,833.00	4,925,144.22-
Net Revenue	201,983.70	498,543.00	296,559.30-	4,206,233.77	5,539,514.00	1,333,280.23-
Operating Expenses						
Compensation & Benefits	243,215.36	199,462.00	43,753.36	2,739,751.37	2,380,559.00	359,192.37
Depreciation Expense	134,157.01	125,296.00	8,861.01	1,387,944.13	1,386,074.00	1,870.13
Contractor Fees	1,628.19	2,925.00	1,296.81-	10,985.36	32,175.00	21,189.64-
Communications	2,245.99	2,426.00	180.01-	26,163.02	26,686.00	522.98-
TDY	57.97	15,641.00	15,583.03-	37,779.56	166,113.00	128,333.44-
PCS	1,122.76	2,081.00	958.24-	49,905.97	22,891.00	27,014.97
IT Expense & Maint	8,894.44	9,798.00	903.56-	192,683.93	107,778.00	84,905.93
Machine Expense & Maint	6,517.52	21,496.00	14,978.48-	212,912.70	236,456.00	23,543.30-
Vehicle Expense	652.15	960.00	307.85-	12,453.14	10,560.00	1,893.14
Training	.00	2,613.00	2,613.00-	2,067.36	28,773.00	26,705.64-
(Gain)/Loss on Disposals	.00	.00	.00	22,298.10	.00	22,298.10
Audit-Independent	3,704.11	3,743.00	38.89-	40,293.56	41,173.00	879.44-
Audit-IMCOM Int Review	.00	1,350.00	1,350.00-	4,857.80	14,850.00	9,992.20-
Other Expenses	14,550.80	8,382.00	6,168.80	109,690.58	92,202.00	17,488.58
Total Operating Expenses	416,746.30	396,173.00	20,573.30	4,849,786.58	4,546,290.00	303,496.58
Net Operating Income/(Loss)	214,762.60-	102,370.00	317,132.60-	643,552.81-	993,224.00	1,636,776.81-
Interest Revenue	4,941.57	10,081.00	5,139.43-	102,926.65	110,891.00	7,964.35-
Non-Operating Inc/(Exp)	50.18-	.00	50.18-	55.46-	.00	55.46-
Net Income/(Loss)	209,871.21-	112,451.00	322,322.21-	540,681.62-	1,104,115.00	1,644,796.62-
Distributions	76,877.88-	12,845.00-	64,032.88-	264,476.82-	281,959.00-	17,482.18
Net Income/(Loss) After Distributions	132,993.33-	125,296.00	258,289.33-	276,204.80-	1,386,074.00	1,662,278.80-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 August 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,541,069.75	2,517,550.30	520,861.00	502,658.45
Total Revenue	3,541,069.75	2,517,550.30	520,861.00	502,658.45
Direct NAFI Reimbursement				
Gaming NAFI	1,349,609.05	534,558.25	387,807.60	427,243.20
Total Direct Reimbursement	1,349,609.05	534,558.25	387,807.60	427,243.20
Net Revenue	2,191,460.70	1,982,992.05	133,053.40	75,415.25
Operating Expenses				
Compensation & Benefits	682,534.87	405,597.87	149,630.91	127,306.09
Depreciation Expense	362,484.36	218,190.45	73,325.50	70,968.41
Contractor Fees	4,213.00	2,375.34	993.34	844.32
Communications	16,338.67	14,200.53	1,129.12	1,009.02
TDY	1,623.00	1,508.24	84.70	30.06
PCS	10,704.04-	11,914.91-	628.65	582.22
IT Expense & Maint	23,743.52	13,403.06	5,727.21	4,613.25
Machine Expense & Maint	19,546.51	12,256.53	3,467.88	3,822.10
Vehicle Expense	3,779.21	2,898.64	586.95	293.62
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,403.86	2,259.80	1,920.84
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	39,271.60	22,689.29	8,985.64	7,596.67
Total Operating Expenses	1,152,415.20	686,608.90	246,819.70	218,986.60
Net Operating Income/(Loss)	1,039,045.50	1,296,383.15	113,766.30-	143,571.35-
Interest Revenue	21,807.49	16,826.19	618.11	4,363.19
Non-Operating Inc/(Exp)	8,868.91	8,041.95	852.99	26.03-
Net Income/(Loss)	1,069,721.90	1,321,251.29	112,295.20-	139,234.19-
Distributions	1,429,081.56	1,537,008.27	38,169.39-	69,757.32-
Net Income/(Loss) After Distributions	359,359.66-	215,756.98-	74,125.81-	69,476.87-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 August 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	976,554.95	848,453.85	128,101.10	.00
Total Revenue	976,554.95	848,453.85	128,101.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	256,832.55	168,256.35	88,576.20	.00
Total Direct Reimbursement	256,832.55	168,256.35	88,576.20	.00
Net Revenue	719,722.40	680,197.50	39,524.90	.00
Operating Expenses				
Compensation & Benefits	286,994.07	237,977.83	49,016.24	.00
Depreciation Expense	133,412.61	108,015.03	25,397.58	.00
Contractor Fees	1,638.99	1,328.04	310.95	.00
Communications	9,319.23	8,886.92	432.31	.00
TDY	1,531.35	1,470.95	60.40	.00
PCS	12,479.01-	12,637.11-	158.10	.00
IT Expense & Maint	9,357.53	7,369.20	1,988.33	.00
Machine Expense & Maint	9,927.04	8,827.84	1,099.20	.00
Vehicle Expense	2,952.55	2,656.89	295.66	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,728.65	3,021.24	707.41	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	15,265.05	12,255.76	3,009.29	.00
Total Operating Expenses	461,648.06	379,172.59	82,475.47	.00
Net Operating Income/(Loss)	258,074.34	301,024.91	42,950.57-	.00
Interest Revenue	713.11	643.09	70.02	.00
Non-Operating Inc/(Exp)	8,948.26	8,074.25	874.01	.00
Net Income/(Loss)	267,735.71	309,742.25	42,006.54-	.00
Distributions	400,676.63	417,281.30	16,604.67-	.00
Net Income/(Loss) After Distributions	132,940.92-	107,539.05-	25,401.87-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 August 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,633,224.50	1,631,152.55	2,071.95	.00
Total Revenue	1,633,224.50	1,631,152.55	2,071.95	.00
Direct NAFI Reimbursement				
Gaming NAFI	363,469.90	354,990.15	8,479.75	.00
Total Direct Reimbursement	363,469.90	354,990.15	8,479.75	.00
Net Revenue	1,269,754.60	1,276,162.40	6,407.80-	.00
Operating Expenses				
Compensation & Benefits	152,325.44	148,588.54	3,736.90	.00
Depreciation Expense	94,914.74	93,921.72	993.02	.00
Contractor Fees	945.82	924.22	21.60	.00
Communications	4,773.45	4,733.79	39.66	.00
TDY	33.68	32.91	.77	.00
PCS	652.21	637.32	14.89	.00
IT Expense & Maint	5,491.55	5,367.35	124.20	.00
Machine Expense & Maint	3,101.95	3,009.74	92.21	.00
Vehicle Expense	174.51	168.57	5.94	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,151.74	2,102.61	49.13	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,455.75	9,286.26	169.49	.00
Total Operating Expenses	274,020.84	268,773.03	5,247.81	.00
Net Operating Income/(Loss)	995,733.76	1,007,389.37	11,655.61-	.00
Interest Revenue	16,152.81	15,972.63	180.18	.00
Non-Operating Inc/(Exp)	29.17-	28.50-	.67-	.00
Net Income/(Loss)	1,011,857.40	1,023,333.50	11,476.10-	.00
Distributions	1,105,282.81	1,115,766.15	10,483.34-	.00
Net Income/(Loss) After Distributions	93,425.41-	92,432.65-	992.76-	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 August 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	931,290.30	37,943.90	390,687.95	502,658.45
Total Revenue	931,290.30	37,943.90	390,687.95	502,658.45
Direct NAFI Reimbursement				
Gaming NAFI	729,306.60	11,311.75	290,751.65	427,243.20
Total Direct Reimbursement	729,306.60	11,311.75	290,751.65	427,243.20
Net Revenue	201,983.70	26,632.15	99,936.30	75,415.25
Operating Expenses				
Compensation & Benefits	243,215.36	19,031.50	96,877.77	127,306.09
Depreciation Expense	134,157.01	16,253.70	46,934.90	70,968.41
Contractor Fees	1,628.19	123.08	660.79	844.32
Communications	2,245.99	579.82	657.15	1,009.02
TDY	57.97	4.38	23.53	30.06
PCS	1,122.76	84.88	455.66	582.22
IT Expense & Maint	8,894.44	666.51	3,614.68	4,613.25
Machine Expense & Maint	6,517.52	418.95	2,276.47	3,822.10
Vehicle Expense	652.15	73.18	285.35	293.62
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,704.11	280.01	1,503.26	1,920.84
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	14,550.80	1,147.27	5,806.86	7,596.67
Total Operating Expenses	416,746.30	38,663.28	159,096.42	218,986.60
Net Operating Income/(Loss)	214,762.60-	12,031.13-	59,160.12-	143,571.35-
Interest Revenue	4,941.57	210.47	367.91	4,363.19
Non-Operating Inc/(Exp)	50.18-	3.80-	20.35-	26.03-
Net Income/(Loss)	209,871.21-	11,824.46-	58,812.56-	139,234.19-
Distributions	76,877.88-	3,960.82	11,081.38-	69,757.32-
Net Income/(Loss) After Distributions	132,993.33-	15,785.28-	47,731.18-	69,476.87-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	47,373,119.93	28,880,367.52	8,316,550.46	10,176,201.95
Total Revenue	47,373,119.93	28,880,367.52	8,316,550.46	10,176,201.95
Direct NAFI Reimbursement				
Gaming NAFI	20,475,861.74	5,767,798.13	6,602,599.93	8,105,463.68
Total Direct Reimbursement	20,475,861.74	5,767,798.13	6,602,599.93	8,105,463.68
Net Revenue	26,897,258.19	23,112,569.39	1,713,950.53	2,070,738.27
Operating Expenses				
Compensation & Benefits	7,878,541.60	4,651,899.90	1,827,853.22	1,398,788.48
Depreciation Expense	3,899,157.60	2,372,174.70	797,964.89	729,018.01
Contractor Fees	29,005.28	16,297.38	6,994.54	5,713.36
Communications	177,293.65	151,614.20	14,024.00	11,655.45
TDY	106,125.42	53,684.18	38,217.15	14,224.09
PCS	75,302.05	26,633.12	22,844.03	25,824.90
IT Expense & Maint	544,935.27	317,844.67	127,406.66	99,683.94
Machine Expense & Maint	653,697.59	411,323.32	128,565.66	113,808.61
Vehicle Expense	44,817.60	30,182.45	7,229.63	7,405.52
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	48,038.61	23,214.45	16,682.43	8,141.73
Audit-Independent	105,429.50	59,267.02	25,238.20	20,924.28
Audit-IMCOM Int Review	12,808.73	7,212.75	3,062.87	2,533.11
Other Expenses	304,934.30	179,581.74	64,324.04	61,028.52
Total Operating Expenses	13,885,203.29	8,303,719.60	3,081,661.80	2,499,821.89
Net Operating Income/(Loss)	13,012,054.90	14,808,849.79	1,367,711.27-	429,083.62-
Interest Revenue	265,071.55	158,056.75	45,688.90	61,325.90
Non-Operating Inc/(Exp)	9,778.18	8,908.78	898.18	28.78-
Net Income/(Loss)	13,286,904.63	14,975,815.32	1,321,124.19-	367,786.50-
Distributions	10,894,852.44	12,179,697.16	942,939.62-	341,905.10-
Net Income/(Loss) After Distributions	2,392,052.19	2,796,118.16	378,184.57-	25,881.40-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,861,982.27	8,398,093.67	1,463,888.60	.00
Total Revenue	9,861,982.27	8,398,093.67	1,463,888.60	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,693,786.11	1,669,804.43	1,023,981.68	.00
Total Direct Reimbursement	2,693,786.11	1,669,804.43	1,023,981.68	.00
Net Revenue	7,168,196.16	6,728,289.24	439,906.92	.00
Operating Expenses				
Compensation & Benefits	3,394,227.99	2,732,451.20	661,776.79	.00
Depreciation Expense	1,469,848.61	1,187,416.25	282,432.36	.00
Contractor Fees	11,424.44	9,020.06	2,404.38	.00
Communications	94,405.43	88,828.75	5,576.68	.00
TDY	54,158.94	38,042.36	16,116.58	.00
PCS	4,099.47-	6,005.79-	1,906.32	.00
IT Expense & Maint	236,677.49	190,124.09	46,553.40	.00
Machine Expense & Maint	276,403.14	232,223.48	44,179.66	.00
Vehicle Expense	25,767.57	22,775.32	2,992.25	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	41,383.19	32,983.89	8,399.30	.00
Audit-IMCOM Int Review	5,027.82	3,987.06	1,040.76	.00
Other Expenses	119,530.55	96,446.15	23,084.40	.00
Total Operating Expenses	5,742,981.09	4,642,622.66	1,100,358.43	.00
Net Operating Income/(Loss)	1,425,215.07	2,085,666.58	660,451.51-	.00
Interest Revenue	53,768.04	45,063.26	8,704.78	.00
Non-Operating Inc/(Exp)	9,865.80	8,944.41	921.39	.00
Net Income/(Loss)	1,488,848.91	2,139,674.25	650,825.34-	.00
Distributions	2,156,208.78	2,676,648.33	520,439.55-	.00
Net Income/(Loss) After Distributions	667,359.87-	536,974.08-	130,385.79-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	19,577,215.11	19,310,243.05	266,972.06	.00
Total Revenue	19,577,215.11	19,310,243.05	266,972.06	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,054,386.85	3,862,396.65	191,990.20	.00
Total Direct Reimbursement	4,054,386.85	3,862,396.65	191,990.20	.00
Net Revenue	15,522,828.26	15,447,846.40	74,981.86	.00
Operating Expenses				
Compensation & Benefits	1,744,562.24	1,702,378.98	42,183.26	.00
Depreciation Expense	1,041,364.86	1,030,432.43	10,932.43	.00
Contractor Fees	6,595.48	6,449.33	146.15	.00
Communications	56,725.20	56,248.38	476.82	.00
TDY	14,186.92	13,875.36	311.56	.00
PCS	29,495.55	28,833.81	661.74	.00
IT Expense & Maint	115,573.85	113,008.18	2,565.67	.00
Machine Expense & Maint	164,381.75	161,614.67	2,767.08	.00
Vehicle Expense	6,596.89	6,405.04	191.85	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	23,752.75	23,217.60	535.15	.00
Audit-IMCOM Int Review	2,923.11	2,858.44	64.67	.00
Other Expenses	75,713.17	74,361.24	1,351.93	.00
Total Operating Expenses	3,292,435.62	3,230,011.53	62,424.09	.00
Net Operating Income/(Loss)	12,230,392.64	12,217,834.87	12,557.77	.00
Interest Revenue	108,376.86	107,106.24	1,270.62	.00
Non-Operating Inc/(Exp)	32.16-	31.42-	.74-	.00
Net Income/(Loss)	12,338,737.34	12,324,909.69	13,827.65	.00
Distributions	9,003,120.48	8,993,282.87	9,837.61	.00
Net Income/(Loss) After Distributions	3,335,616.86	3,331,626.82	3,990.04	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,933,922.55	1,172,030.80	6,585,689.80	10,176,201.95
Total Revenue	17,933,922.55	1,172,030.80	6,585,689.80	10,176,201.95
Direct NAFI Reimbursement				
Gaming NAFI	13,727,688.78	235,597.05	5,386,628.05	8,105,463.68
Total Direct Reimbursement	13,727,688.78	235,597.05	5,386,628.05	8,105,463.68
Net Revenue	4,206,233.77	936,433.75	1,199,061.75	2,070,738.27
Operating Expenses				
Compensation & Benefits	2,739,751.37	217,069.72	1,123,893.17	1,398,788.48
Depreciation Expense	1,387,944.13	154,326.02	504,600.10	729,018.01
Contractor Fees	10,985.36	827.99	4,444.01	5,713.36
Communications	26,163.02	6,537.07	7,970.50	11,655.45
TDY	37,779.56	1,766.46	21,789.01	14,224.09
PCS	49,905.97	3,805.10	20,275.97	25,824.90
IT Expense & Maint	192,683.93	14,712.40	78,287.59	99,683.94
Machine Expense & Maint	212,912.70	17,485.17	81,618.92	113,808.61
Vehicle Expense	12,453.14	1,002.09	4,045.53	7,405.52
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	22,298.10	1,189.96	12,966.41	8,141.73
Audit-Independent	40,293.56	3,065.53	16,303.75	20,924.28
Audit-IMCOM Int Review	4,857.80	367.25	1,957.44	2,533.11
Other Expenses	109,690.58	8,774.35	39,887.71	61,028.52
Total Operating Expenses	4,849,786.58	431,085.41	1,918,879.28	2,499,821.89
Net Operating Income/(Loss)	643,552.81-	505,348.34	719,817.53-	429,083.62-
Interest Revenue	102,926.65	5,887.25	35,713.50	61,325.90
Non-Operating Inc/(Exp)	55.46-	4.21-	22.47-	28.78-
Net Income/(Loss)	540,681.62-	511,231.38	684,126.50-	367,786.50-
Distributions	264,476.82-	509,765.96	432,337.68-	341,905.10-
Net Income/(Loss) After Distributions	276,204.80-	1,465.42	251,788.82-	25,881.40-

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 August 2020

	August Europe	August Korea	August Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	326,757.60	.00	.00	2,307,512.40	.00	.00
Grafenwoehr	90,752.40	.00	.00	1,296,997.45	.00	.00
Wiesbaden	130,346.80	.00	.00	1,800,696.20	.00	.00
Vicenza	41,228.15	.00	.00	447,677.00	.00	.00
Livorno	4,703.25	.00	.00	17,900.20	.00	.00
Stuttgart	147,535.85	.00	.00	1,226,676.20	.00	.00
Baumholder	52,126.75	.00	.00	412,776.25	.00	.00
Ansbach	11,564.50	.00	.00	341,079.95	.00	.00
Schinnen	.00	.00	.00	41,837.70	.00	.00
AFRC Edelweiss Lodge	8,914.80	.00	.00	197,983.02	.00	.00
Hohenfels	34,523.75	.00	.00	306,957.30	.00	.00
Naples Navy	8,470.10	.00	.00	492,206.00	.00	.00
Sigonella Navy	70,451.35	.00	.00	404,427.30	.00	.00
Rota Navy	49,179.65	.00	.00	508,365.30	.00	.00
Souda Bay Navy	.00	.00	.00	58,890.00	.00	.00
AFRC Dragon Hill Lodge	.00	453,332.90	.00	.00	4,835,983.40	.00
Seoul	.00	16,815.00	.00	.00	643,687.00	.00
Casey & Hovey	.00	251,609.95	.00	.00	2,176,646.05	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	659,830.20	.00	.00	9,261,929.25	.00
Daegu	.00	249,564.50	.00	.00	2,391,997.35	.00
Chinhae Navy	.00	2,071.95	.00	.00	266,972.06	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	37,943.90	.00	.00	1,121,576.80
Fuji Marines	.00	.00	2,505.00	.00	.00	12,154.25
Sanno Navy	.00	.00	37,054.50	.00	.00	651,836.10
Atsugi Navy	.00	.00	81,660.10	.00	.00	932,979.80
Okinawa	.00	.00	.00	.00	.00	50,454.00
Okinawa Marines	.00	.00	347,180.70	.00	.00	8,449,259.75
Okinawa Navy	.00	.00	31,964.80	.00	.00	263,430.65
Iwakuni Marines	.00	.00	152,972.75	.00	.00	1,714,787.95
Sasebo Navy	.00	.00	142,112.00	.00	.00	1,607,065.60
Yokosuka Navy	.00	.00	97,896.55	.00	.00	3,097,264.70
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	976,554.95	1,633,224.50	931,290.30	9,861,982.27	19,577,215.11	17,933,922.55

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 August 2021

	Current Balance
ASSETS	
Cash	37,745,034.87
Accounts Receivable	91,634.90
Prepaid Expenses	305,062.84
Fixed Assets	44,217,491.99
Less Accum Depreciation	33,521,075.21-
TOTAL ASSETS	48,838,149.39
LIABILITIES	
Accounts Payable	475,484.94
Distributions Payable	1,456,169.63
Accrued Liabilities	1,337,572.25
Accrued Salaries	419,125.10
Accrued Leave Payable	571,501.61
Total Liabilities	4,259,853.53
EQUITY	44,578,295.86
TOTAL LIABILITIES & EQUITY	48,838,149.39

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 August 2021

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,306,574.85	4,013,937.00	1,292,637.85	51,800,820.17	45,213,512.00	6,587,308.17
Total Revenue	5,306,574.85	4,013,937.00	1,292,637.85	51,800,820.17	45,213,512.00	6,587,308.17
Direct NAFI Reimbursement						
Gaming NAFI	2,232,768.31	1,889,489.00	343,279.31	23,359,218.86	21,190,739.00	2,168,479.86
Total Direct Reimbursement	2,232,768.31	1,889,489.00	343,279.31	23,359,218.86	21,190,739.00	2,168,479.86
Net Revenue	3,073,806.54	2,124,448.00	949,358.54	28,441,601.31	24,022,773.00	4,418,828.31
Operating Expenses						
Compensation & Benefits	709,229.42	723,688.00	14,458.58-	8,011,212.33	8,665,337.00	654,124.67-
Depreciation Expense	353,144.85	371,559.00	18,414.15-	3,995,546.02	4,087,149.00	91,602.98-
Contractor Fees	3,685.00	4,351.00	666.00-	20,416.00	47,861.00	27,445.00-
Communications	24,256.59	15,067.00	9,189.59	239,784.41	165,737.00	74,047.41
TDY	7,258.96	45,095.00	37,836.04-	90,856.78	409,151.00	318,294.22-
PCS	20,183.08	13,218.00	6,965.08	36,460.95	145,398.00	108,937.05-
IT Expense & Maint	92,354.24	35,401.00	56,953.24	359,037.07	389,411.00	30,373.93-
Machine Expense & Maint	32,147.13	50,820.00	18,672.87-	737,371.89	559,020.00	178,351.89
Vehicle Expense	9,722.24	5,403.00	4,319.24	59,681.44	59,433.00	248.44
Training	740.00	6,300.00	5,560.00-	2,064.00	105,400.00	103,336.00-
(Gain)/Loss on Disposals	.00	.00	.00	27.42-	.00	27.42-
Audit-Independent	9,251.17	9,252.00	.83-	81,762.86	101,772.00	20,009.14-
Audit-IMCOM Int Review	2,717.77	1,592.00	1,125.77	19,031.92	17,512.00	1,519.92
Other Expenses	26,039.14	28,894.00	2,854.86-	302,180.05	317,844.00	15,663.95-
Total Operating Expenses	1,290,729.59	1,310,640.00	19,910.41-	13,955,378.30	15,071,025.00	1,115,646.70-
Net Operating Income/(Loss)	1,783,076.95	813,808.00	969,268.95	14,486,223.01	8,951,748.00	5,534,475.01
Interest Revenue	26,118.08	31,017.00	4,898.92-	251,796.65	341,187.00	89,390.35-
Non-Operating Inc/(Exp)	119.45	.00	119.45	10,385.51	.00	10,385.51
Net Income/(Loss)	1,809,314.48	844,825.00	964,489.48	14,748,405.17	9,292,935.00	5,455,470.17
Distributions	1,456,169.63	473,266.00	982,903.63	11,060,711.71	5,205,786.00	5,854,925.71
Net Income/(Loss) After Distributions	353,144.85	371,559.00	18,414.15-	3,687,693.46	4,087,149.00	399,455.54-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 August 2021

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,340,488.15	955,043.00	385,445.15	9,517,555.12	10,828,453.00	1,310,897.88-
Total Revenue	1,340,488.15	955,043.00	385,445.15	9,517,555.12	10,828,453.00	1,310,897.88-
Direct NAFI Reimbursement						
Gaming NAFI	339,056.46	269,863.00	69,193.46	2,657,287.86	3,059,752.00	402,464.14-
Total Direct Reimbursement	339,056.46	269,863.00	69,193.46	2,657,287.86	3,059,752.00	402,464.14-
Net Revenue	1,001,431.69	685,180.00	316,251.69	6,860,267.26	7,768,701.00	908,433.74-
Operating Expenses						
Compensation & Benefits	309,949.01	324,988.00	15,038.99-	3,343,855.12	3,884,834.00	540,978.88-
Depreciation Expense	134,444.22	140,858.00	6,413.78-	1,511,717.70	1,549,438.00	37,720.30-
Contractor Fees	1,417.47	1,717.00	299.53-	7,913.90	18,887.00	10,973.10-
Communications	12,681.63	6,720.00	5,961.63	121,007.94	73,920.00	47,087.94
TDY	7,151.26	26,972.00	19,820.74-	74,149.61	215,397.00	141,247.39-
PCS	19,523.37	887.00	18,636.37	6,957.28	9,757.00	2,799.72-
IT Expense & Maint	39,011.63	14,798.00	24,213.63	146,197.72	162,778.00	16,580.28-
Machine Expense & Maint	21,761.87	21,487.00	274.87	319,797.35	236,357.00	83,440.35
Vehicle Expense	8,319.77	3,456.00	4,863.77	36,928.95	38,016.00	1,087.05-
Training	284.66	2,385.00	2,100.34-	1,013.11	39,748.00	38,734.89-
(Gain)/Loss on Disposals	.00	.00	.00	1,238.56	.00	1,238.56
Audit-Independent	3,558.50	3,650.00	91.50-	32,167.37	40,150.00	7,982.63-
Audit-IMCOM Int Review	1,045.42	626.00	419.42	7,404.80	6,886.00	518.80
Other Expenses	9,866.57	11,881.00	2,014.43-	115,063.14	130,691.00	15,627.86-
Total Operating Expenses	569,015.38	560,425.00	8,590.38	5,725,412.55	6,406,859.00	681,446.45-
Net Operating Income/(Loss)	432,416.31	124,755.00	307,661.31	1,134,854.71	1,361,842.00	226,987.29-
Interest Revenue	5,559.29	7,407.00	1,847.71-	46,908.13	81,477.00	34,568.87-
Non-Operating Inc/(Exp)	122.03	.00	122.03	10,973.71	.00	10,973.71
Net Income/(Loss)	438,097.63	132,162.00	305,935.63	1,192,736.55	1,443,319.00	250,582.45-
Distributions	303,653.41	72,173.00	231,480.41	126,046.19	843,204.00	717,157.81-
Net Income/(Loss) After Distributions	134,444.22	59,989.00	74,455.22	1,066,690.36	600,115.00	466,575.36

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 August 2021

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,997,051.70	1,335,737.00	661,314.70	21,103,646.55	15,144,831.00	5,958,815.55
Total Revenue	1,997,051.70	1,335,737.00	661,314.70	21,103,646.55	15,144,831.00	5,958,815.55
Direct NAFI Reimbursement						
Gaming NAFI	395,473.65	272,559.00	122,914.65	4,409,741.45	3,090,320.00	1,319,421.45
Total Direct Reimbursement	395,473.65	272,559.00	122,914.65	4,409,741.45	3,090,320.00	1,319,421.45
Net Revenue	1,601,578.05	1,063,178.00	538,400.05	16,693,905.10	12,054,511.00	4,639,394.10
Operating Expenses						
Compensation & Benefits	147,181.52	187,222.00	40,040.48-	1,815,779.54	2,244,348.00	428,568.46-
Depreciation Expense	89,174.99	100,618.00	11,443.01-	1,016,495.43	1,106,798.00	90,302.57-
Contractor Fees	850.08	992.00	141.92-	4,694.23	10,912.00	6,217.77-
Communications	6,572.22	5,778.00	794.22	72,097.35	63,558.00	8,539.35
TDY	40.37	4,929.00	4,888.63-	3,207.66	55,024.00	51,816.34-
PCS	247.33	4,593.00	4,345.67-	461.97	50,523.00	50,061.03-
IT Expense & Maint	16,614.94	8,071.00	8,543.94	76,156.51	88,781.00	12,624.49-
Machine Expense & Maint	5,538.71	15,567.00	10,028.29-	158,001.54	171,237.00	13,235.46-
Vehicle Expense	774.07	616.00	158.07	5,267.51	6,776.00	1,508.49-
Training	170.72	1,525.00	1,354.28-	340.17	25,527.00	25,186.83-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,134.12	2,112.00	22.12	18,811.51	23,232.00	4,420.49-
Audit-IMCOM Int Review	626.94	368.00	258.94	4,409.84	4,048.00	361.84
Other Expenses	6,654.99	7,159.00	504.01-	75,155.31	78,759.00	3,603.69-
Total Operating Expenses	276,581.00	339,550.00	62,969.00-	3,250,878.57	3,929,523.00	678,644.43-
Net Operating Income/(Loss)	1,324,997.05	723,628.00	601,369.05	13,443,026.53	8,124,988.00	5,318,038.53
Interest Revenue	10,253.85	10,797.00	543.15-	108,011.33	118,767.00	10,755.67-
Non-Operating Inc/(Exp)	.96-	.00	.96-	223.10-	.00	223.10-
Net Income/(Loss)	1,335,249.94	734,425.00	600,824.94	13,550,814.76	8,243,755.00	5,307,059.76
Distributions	1,246,074.95	401,093.00	844,981.95	12,108,249.95	4,362,452.00	7,745,797.95
Net Income/(Loss) After Distributions	89,174.99	333,332.00	244,157.01-	1,442,564.81	3,881,303.00	2,438,738.19-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 August 2021

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,969,035.00	1,723,157.00	245,878.00	21,179,618.50	19,240,228.00	1,939,390.50
Total Revenue	1,969,035.00	1,723,157.00	245,878.00	21,179,618.50	19,240,228.00	1,939,390.50
Direct NAFI Reimbursement						
Gaming NAFI	1,498,238.20	1,347,067.00	151,171.20	16,292,189.55	15,040,667.00	1,251,522.55
Total Direct Reimbursement	1,498,238.20	1,347,067.00	151,171.20	16,292,189.55	15,040,667.00	1,251,522.55
Net Revenue	470,796.80	376,090.00	94,706.80	4,887,428.95	4,199,561.00	687,867.95
Operating Expenses						
Compensation & Benefits	252,098.89	211,478.00	40,620.89	2,851,577.67	2,536,155.00	315,422.67
Depreciation Expense	129,525.64	130,083.00	557.36-	1,467,332.89	1,430,913.00	36,419.89
Contractor Fees	1,417.45	1,642.00	224.55-	7,807.87	18,062.00	10,254.13-
Communications	5,002.74	2,569.00	2,433.74	46,679.12	28,259.00	18,420.12
TDY	67.33	13,194.00	13,126.67-	13,499.51	138,730.00	125,230.49-
PCS	412.38	7,738.00	7,325.62-	29,041.70	85,118.00	56,076.30-
IT Expense & Maint	36,727.67	12,532.00	24,195.67	136,682.84	137,852.00	1,169.16-
Machine Expense & Maint	4,846.55	13,766.00	8,919.45-	259,573.00	151,426.00	108,147.00
Vehicle Expense	628.40	1,331.00	702.60-	17,484.98	14,641.00	2,843.98
Training	284.62	2,390.00	2,105.38-	710.72	40,125.00	39,414.28-
(Gain)/Loss on Disposals	.00	.00	.00	1,265.98-	.00	1,265.98-
Audit-Independent	3,558.55	3,490.00	68.55	30,783.98	38,390.00	7,606.02-
Audit-IMCOM Int Review	1,045.41	598.00	447.41	7,217.28	6,578.00	639.28
Other Expenses	9,517.58	9,854.00	336.42-	111,961.60	108,394.00	3,567.60
Total Operating Expenses	445,133.21	410,665.00	34,468.21	4,979,087.18	4,734,643.00	244,444.18
Net Operating Income/(Loss)	25,663.59	34,575.00-	60,238.59	91,658.23-	535,082.00-	443,423.77
Interest Revenue	10,304.94	12,813.00	2,508.06-	96,877.19	140,943.00	44,065.81-
Non-Operating Inc/(Exp)	1.62-	.00	1.62-	365.10-	.00	365.10-
Net Income/(Loss)	35,966.91	21,762.00-	57,728.91	4,853.86	394,139.00-	398,992.86
Distributions	93,558.73-	.00	93,558.73-	1,173,584.43-	130.00	1,173,714.43-
Net Income/(Loss) After Distributions	129,525.64	21,762.00-	151,287.64	1,178,438.29	394,269.00-	1,572,707.29

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 August 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,306,574.85	3,254,196.90	871,345.60	1,181,032.35
Total Revenue	5,306,574.85	3,254,196.90	871,345.60	1,181,032.35
Direct NAFI Reimbursement				
Gaming NAFI	2,232,768.31	612,764.15	691,885.46	928,118.70
Total Direct Reimbursement	2,232,768.31	612,764.15	691,885.46	928,118.70
Net Revenue	3,073,806.54	2,641,432.75	179,460.14	252,913.65
Operating Expenses				
Compensation & Benefits	709,229.42	413,903.84	161,275.92	134,049.66
Depreciation Expense	353,144.85	211,707.13	75,539.48	65,898.24
Contractor Fees	3,685.00	2,083.58	863.65	737.77
Communications	24,256.59	18,792.77	3,122.81	2,341.01
TDY	7,258.96	6,547.61	676.31	35.04
PCS	20,183.08	4,865.64-	24,834.07	214.65
IT Expense & Maint	92,354.24	48,326.30	26,342.35	17,685.59
Machine Expense & Maint	32,147.13	19,851.22	9,578.88	2,717.03
Vehicle Expense	9,722.24	8,914.68	496.18	311.38
Training	740.00	418.43	173.42	148.15
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,230.79	2,168.20	1,852.18
Audit-IMCOM Int Review	2,717.77	1,536.69	636.95	544.13
Other Expenses	26,039.14	15,296.77	5,347.62	5,394.75
Total Operating Expenses	1,290,729.59	747,744.17	311,055.84	231,929.58
Net Operating Income/(Loss)	1,783,076.95	1,893,688.58	131,595.70-	20,984.07
Interest Revenue	26,118.08	15,479.36	5,206.88	5,431.84
Non-Operating Inc/(Exp)	119.45	104.39	15.91	.85-
Net Income/(Loss)	1,809,314.48	1,909,272.33	126,372.91-	26,415.06
Distributions	1,456,169.63	1,697,565.20	201,912.39-	39,483.18-
Net Income/(Loss) After Distributions	353,144.85	211,707.13	75,539.48	65,898.24

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 August 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,340,488.15	1,169,009.90	171,478.25	.00
Total Revenue	1,340,488.15	1,169,009.90	171,478.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	339,056.46	226,161.45	112,895.01	.00
Total Direct Reimbursement	339,056.46	226,161.45	112,895.01	.00
Net Revenue	1,001,431.69	942,848.45	58,583.24	.00
Operating Expenses				
Compensation & Benefits	309,949.01	253,505.17	56,443.84	.00
Depreciation Expense	134,444.22	109,752.15	24,692.07	.00
Contractor Fees	1,417.47	1,138.62	278.85	.00
Communications	12,681.63	11,546.23	1,135.40	.00
TDY	7,151.26	6,502.73	648.53	.00
PCS	19,523.37	5,140.57-	24,663.94	.00
IT Expense & Maint	39,011.63	28,806.84	10,204.79	.00
Machine Expense & Maint	21,761.87	14,587.90	7,173.97	.00
Vehicle Expense	8,319.77	8,116.43	203.34	.00
Training	284.66	228.66	56.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,558.50	2,858.46	700.04	.00
Audit-IMCOM Int Review	1,045.42	839.77	205.65	.00
Other Expenses	9,866.57	8,077.92	1,788.65	.00
Total Operating Expenses	569,015.38	440,820.31	128,195.07	.00
Net Operating Income/(Loss)	432,416.31	502,028.14	69,611.83-	.00
Interest Revenue	5,559.29	4,763.08	796.21	.00
Non-Operating Inc/(Exp)	122.03	105.46	16.57	.00
Net Income/(Loss)	438,097.63	506,896.68	68,799.05-	.00
Distributions	303,653.41	397,144.53	93,491.12-	.00
Net Income/(Loss) After Distributions	134,444.22	109,752.15	24,692.07	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 August 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,997,051.70	1,954,799.60	42,252.10	.00
Total Revenue	1,997,051.70	1,954,799.60	42,252.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	395,473.65	365,897.20	29,576.45	.00
Total Direct Reimbursement	395,473.65	365,897.20	29,576.45	.00
Net Revenue	1,601,578.05	1,588,902.40	12,675.65	.00
Operating Expenses				
Compensation & Benefits	147,181.52	144,217.54	2,963.98	.00
Depreciation Expense	89,174.99	87,951.93	1,223.06	.00
Contractor Fees	850.08	828.78	21.30	.00
Communications	6,572.22	6,397.53	174.69	.00
TDY	40.37	39.36	1.01	.00
PCS	247.33	241.13	6.20	.00
IT Expense & Maint	16,614.94	16,084.16	530.78	.00
Machine Expense & Maint	5,538.71	5,149.18	389.53	.00
Vehicle Expense	774.07	733.16	40.91	.00
Training	170.72	166.44	4.28	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,134.12	2,080.65	53.47	.00
Audit-IMCOM Int Review	626.94	611.23	15.71	.00
Other Expenses	6,654.99	6,511.53	143.46	.00
Total Operating Expenses	276,581.00	271,012.62	5,568.38	.00
Net Operating Income/(Loss)	1,324,997.05	1,317,889.78	7,107.27	.00
Interest Revenue	10,253.85	10,063.52	190.33	.00
Non-Operating Inc/(Exp)	.96-	.94-	.02-	.00
Net Income/(Loss)	1,335,249.94	1,327,952.36	7,297.58	.00
Distributions	1,246,074.95	1,240,000.43	6,074.52	.00
Net Income/(Loss) After Distributions	89,174.99	87,951.93	1,223.06	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 August 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,969,035.00	130,387.40	657,615.25	1,181,032.35
Total Revenue	1,969,035.00	130,387.40	657,615.25	1,181,032.35
Direct NAFI Reimbursement				
Gaming NAFI	1,498,238.20	20,705.50	549,414.00	928,118.70
Total Direct Reimbursement	1,498,238.20	20,705.50	549,414.00	928,118.70
Net Revenue	470,796.80	109,681.90	108,201.25	252,913.65
Operating Expenses				
Compensation & Benefits	252,098.89	16,181.13	101,868.10	134,049.66
Depreciation Expense	129,525.64	14,003.05	49,624.35	65,898.24
Contractor Fees	1,417.45	116.18	563.50	737.77
Communications	5,002.74	849.01	1,812.72	2,341.01
TDY	67.33	5.52	26.77	35.04
PCS	412.38	33.80	163.93	214.65
IT Expense & Maint	36,727.67	3,435.30	15,606.78	17,685.59
Machine Expense & Maint	4,846.55	114.14	2,015.38	2,717.03
Vehicle Expense	628.40	65.09	251.93	311.38
Training	284.62	23.33	113.14	148.15
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,558.55	291.68	1,414.69	1,852.18
Audit-IMCOM Int Review	1,045.41	85.69	415.59	544.13
Other Expenses	9,517.58	707.32	3,415.51	5,394.75
Total Operating Expenses	445,133.21	35,911.24	177,292.39	231,929.58
Net Operating Income/(Loss)	25,663.59	73,770.66	69,091.14-	20,984.07
Interest Revenue	10,304.94	652.76	4,220.34	5,431.84
Non-Operating Inc/(Exp)	1.62-	.13-	.64-	.85-
Net Income/(Loss)	35,966.91	74,423.29	64,871.44-	26,415.06
Distributions	93,558.73-	60,420.24	114,495.79-	39,483.18-
Net Income/(Loss) After Distributions	129,525.64	14,003.05	49,624.35	65,898.24

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	51,800,820.17	30,283,966.62	9,687,868.15	11,828,985.40
Total Revenue	51,800,820.17	30,283,966.62	9,687,868.15	11,828,985.40
Direct NAFI Reimbursement				
Gaming NAFI	23,359,218.86	6,070,523.50	7,800,903.71	9,487,791.65
Total Direct Reimbursement	23,359,218.86	6,070,523.50	7,800,903.71	9,487,791.65
Net Revenue	28,441,601.31	24,213,443.12	1,886,964.44	2,341,193.75
Operating Expenses				
Compensation & Benefits	8,011,212.33	4,727,546.05	1,826,460.29	1,457,205.99
Depreciation Expense	3,995,546.02	2,398,403.12	832,275.19	764,867.71
Contractor Fees	20,416.00	11,577.20	4,792.70	4,046.10
Communications	239,784.41	191,231.35	25,879.81	22,673.25
TDY	90,856.78	63,330.47	24,869.01	2,657.30
PCS	36,460.95	17,885.07-	49,907.71	4,438.31
IT Expense & Maint	359,037.07	198,626.56	92,284.33	68,126.18
Machine Expense & Maint	737,371.89	444,782.08	141,575.85	151,013.96
Vehicle Expense	59,681.44	41,895.01	5,501.94	12,284.49
Training	2,064.00	1,302.43	323.35	438.22
(Gain)/Loss on Disposals	27.42-	1,196.22	42.34	1,265.98-
Audit-Independent	81,762.86	46,914.44	19,204.47	15,643.95
Audit-IMCOM Int Review	19,031.92	10,866.43	4,477.37	3,688.12
Other Expenses	302,180.05	176,116.83	61,530.03	64,533.19
Total Operating Expenses	13,955,378.30	8,295,903.12	3,089,124.39	2,570,350.79
Net Operating Income/(Loss)	14,486,223.01	15,917,540.00	1,202,159.95-	229,157.04-
Interest Revenue	251,796.65	154,137.18	44,609.84	53,049.63
Non-Operating Inc/(Exp)	10,385.51	9,259.58	1,311.59	185.66-
Net Income/(Loss)	14,748,405.17	16,080,936.76	1,156,238.52-	176,293.07-
Distributions	11,060,711.71	13,576,780.58	1,802,285.88-	713,782.99-
Net Income/(Loss) After Distributions	3,687,693.46	2,504,156.18	646,047.36	537,489.92

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,517,555.12	8,049,793.57	1,467,761.55	.00
Total Revenue	9,517,555.12	8,049,793.57	1,467,761.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	2,657,287.86	1,618,043.15	1,039,244.71	.00
Total Direct Reimbursement	2,657,287.86	1,618,043.15	1,039,244.71	.00
Net Revenue	6,860,267.26	6,431,750.42	428,516.84	.00
Operating Expenses				
Compensation & Benefits	3,343,855.12	2,713,678.81	630,176.31	.00
Depreciation Expense	1,511,717.70	1,228,644.15	283,073.55	.00
Contractor Fees	7,913.90	6,364.13	1,549.77	.00
Communications	121,007.94	111,618.73	9,389.21	.00
TDY	74,149.61	59,740.37	14,409.24	.00
PCS	6,957.28	17,923.83-	24,881.11	.00
IT Expense & Maint	146,197.72	112,834.94	33,362.78	.00
Machine Expense & Maint	319,797.35	271,486.10	48,311.25	.00
Vehicle Expense	36,928.95	35,683.45	1,245.50	.00
Training	1,013.11	922.61	90.50	.00
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	32,167.37	25,943.00	6,224.37	.00
Audit-IMCOM Int Review	7,404.80	5,957.06	1,447.74	.00
Other Expenses	115,063.14	94,116.53	20,946.61	.00
Total Operating Expenses	5,725,412.55	4,650,262.27	1,075,150.28	.00
Net Operating Income/(Loss)	1,134,854.71	1,781,488.15	646,633.44-	.00
Interest Revenue	46,908.13	39,867.84	7,040.29	.00
Non-Operating Inc/(Exp)	10,973.71	9,510.08	1,463.63	.00
Net Income/(Loss)	1,192,736.55	1,830,866.07	638,129.52-	.00
Distributions	126,046.19	959,914.38	833,868.19-	.00
Net Income/(Loss) After Distributions	1,066,690.36	870,951.69	195,738.67	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	21,103,646.55	20,751,854.80	351,791.75	.00
Total Revenue	21,103,646.55	20,751,854.80	351,791.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,409,741.45	4,153,097.80	256,643.65	.00
Total Direct Reimbursement	4,409,741.45	4,153,097.80	256,643.65	.00
Net Revenue	16,693,905.10	16,598,757.00	95,148.10	.00
Operating Expenses				
Compensation & Benefits	1,815,779.54	1,771,004.74	44,774.80	.00
Depreciation Expense	1,016,495.43	1,005,006.12	11,489.31	.00
Contractor Fees	4,694.23	4,578.29	115.94	.00
Communications	72,097.35	70,958.49	1,138.86	.00
TDY	3,207.66	3,134.40	73.26	.00
PCS	461.97	740.92	278.95-	.00
IT Expense & Maint	76,156.51	74,120.15	2,036.36	.00
Machine Expense & Maint	158,001.54	152,506.74	5,494.80	.00
Vehicle Expense	5,267.51	5,092.37	175.14	.00
Training	340.17	332.06	8.11	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	18,811.51	18,380.07	431.44	.00
Audit-IMCOM Int Review	4,409.84	4,305.86	103.98	.00
Other Expenses	75,155.31	73,660.83	1,494.48	.00
Total Operating Expenses	3,250,878.57	3,183,821.04	67,057.53	.00
Net Operating Income/(Loss)	13,443,026.53	13,414,935.96	28,090.57	.00
Interest Revenue	108,011.33	106,106.18	1,905.15	.00
Non-Operating Inc/(Exp)	223.10-	218.05-	5.05-	.00
Net Income/(Loss)	13,550,814.76	13,520,824.09	29,990.67	.00
Distributions	12,108,249.95	12,096,735.83	11,514.12	.00
Net Income/(Loss) After Distributions	1,442,564.81	1,424,088.26	18,476.55	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	21,179,618.50	1,482,318.25	7,868,314.85	11,828,985.40
Total Revenue	21,179,618.50	1,482,318.25	7,868,314.85	11,828,985.40
Direct NAFI Reimbursement				
Gaming NAFI	16,292,189.55	299,382.55	6,505,015.35	9,487,791.65
Total Direct Reimbursement	16,292,189.55	299,382.55	6,505,015.35	9,487,791.65
Net Revenue	4,887,428.95	1,182,935.70	1,363,299.50	2,341,193.75
Operating Expenses				
Compensation & Benefits	2,851,577.67	242,862.50	1,151,509.18	1,457,205.99
Depreciation Expense	1,467,332.89	164,752.85	537,712.33	764,867.71
Contractor Fees	7,807.87	634.78	3,126.99	4,046.10
Communications	46,679.12	8,654.13	15,351.74	22,673.25
TDY	13,499.51	455.70	10,386.51	2,657.30
PCS	29,041.70	702.16-	25,305.55	4,438.31
IT Expense & Maint	136,682.84	11,671.47	56,885.19	68,126.18
Machine Expense & Maint	259,573.00	20,789.24	87,769.80	151,013.96
Vehicle Expense	17,484.98	1,119.19	4,081.30	12,284.49
Training	710.72	47.76	224.74	438.22
(Gain)/Loss on Disposals	1,265.98-	.00	.00	1,265.98-
Audit-Independent	30,783.98	2,591.37	12,548.66	15,643.95
Audit-IMCOM Int Review	7,217.28	603.51	2,925.65	3,688.12
Other Expenses	111,961.60	8,339.47	39,088.94	64,533.19
Total Operating Expenses	4,979,087.18	461,819.81	1,946,916.58	2,570,350.79
Net Operating Income/(Loss)	91,658.23-	721,115.89	583,617.08-	229,157.04-
Interest Revenue	96,877.19	8,163.16	35,664.40	53,049.63
Non-Operating Inc/(Exp)	365.10-	32.45-	146.99-	185.66-
Net Income/(Loss)	4,853.86	729,246.60	548,099.67-	176,293.07-
Distributions	1,173,584.43-	520,130.37	979,931.81-	713,782.99-
Net Income/(Loss) After Distributions	1,178,438.29	209,116.23	431,832.14	537,489.92

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 August 2021

	August Europe	August Korea	August Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	262,481.90	.00	.00	1,153,601.50	.00	.00
Grafenwoehr	79,823.30	.00	.00	1,428,052.60	.00	.00
Wiesbaden	291,347.35	.00	.00	2,091,446.20	.00	.00
Vicenza	149,357.40	.00	.00	797,487.55	.00	.00
Livorno	1,395.00	.00	.00	53,877.30	.00	.00
Stuttgart	207,201.05	.00	.00	1,373,052.70	.00	.00
Baumholder	41,197.00	.00	.00	116,941.40	.00	.00
Ansbach	58,343.25	.00	.00	335,004.25	.00	.00
Schinnen	8,467.70	.00	.00	100,346.95	.00	.00
AFRC Edelweiss Lodge	15,482.85	.00	.00	97,628.07	.00	.00
Hohenfels	53,913.10	.00	.00	502,355.05	.00	.00
Naples Navy	56,253.55	.00	.00	248,580.40	.00	.00
Sigonella Navy	44,454.65	.00	.00	492,679.10	.00	.00
Rota Navy	70,770.05	.00	.00	726,502.05	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	527,133.85	.00	.00	4,585,881.05	.00
Seoul	.00	13,399.45	.00	.00	277,145.00	.00
Casey & Hovey	.00	279,638.70	.00	.00	2,172,206.20	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	922,169.35	.00	.00	10,776,313.10	.00
Daegu	.00	212,458.25	.00	.00	2,940,309.45	.00
Chinhae Navy	.00	42,252.10	.00	.00	351,791.75	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	128,055.30	.00	.00	1,455,931.20
Fuji Marines	.00	.00	3,836.00	.00	.00	22,133.50
Sanno Navy	.00	.00	55,461.45	.00	.00	308,398.00
Atsugi Navy	.00	.00	53,467.75	.00	.00	1,356,891.30
Okinawa	.00	.00	2,332.10	.00	.00	26,387.05
Okinawa Marines	.00	.00	998,697.20	.00	.00	9,934,113.80
Okinawa Navy	.00	.00	32,898.30	.00	.00	335,144.30
Iwakuni Marines	.00	.00	178,499.15	.00	.00	1,872,738.10
Sasebo Navy	.00	.00	171,919.80	.00	.00	2,253,224.65
Yokosuka Navy	.00	.00	343,867.95	.00	.00	3,614,687.10
Singapore Navy	.00	.00	.00	.00	.00	30.50-
Total Gaming Revenue	1,340,488.15	1,997,051.70	1,969,035.00	9,517,555.12	21,103,646.55	21,179,618.50

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 August 2022

	Current Balance
ASSETS	
Cash--Operating	21,151,032.31
Cash--Restricted	21,174,550.73
Accounts Receivable	254,934.51
Prepaid Expenses	308,721.41
Fixed Assets	41,581,423.31
Less Accum Depreciation	33,961,423.19-
TOTAL ASSETS	50,509,239.08
LIABILITIES	
Accounts Payable	972,395.16
Distributions Payable	1,983,928.94
Accrued Liabilities	1,312,286.56
Accrued Salaries	459,449.65
Accrued Leave Payable	548,205.73
Total Liabilities	5,276,266.04
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,509,239.08

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 August 2022

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,964,614.95	6,775,884.00	811,269.05-	57,780,652.36	59,826,324.00	2,045,671.64-
Total Revenue	5,964,614.95	6,775,884.00	811,269.05-	57,780,652.36	59,826,324.00	2,045,671.64-
Direct NAFI Reimbursement						
Gaming NAFI	2,465,174.00	2,780,922.00	315,748.00-	26,187,979.99	27,556,361.00	1,368,381.01-
Total Direct Reimbursement	2,465,174.00	2,780,922.00	315,748.00-	26,187,979.99	27,556,361.00	1,368,381.01-
Net Revenue	3,499,440.95	3,994,962.00	495,521.05-	31,592,672.37	32,269,963.00	677,290.63-
Operating Expenses						
Compensation & Benefits	741,253.22	766,795.00	25,541.78-	7,926,086.51	8,936,718.00	1,010,631.49-
Depreciation Expense	271,413.59	428,746.00	157,332.41-	3,282,540.18	4,716,206.00	1,433,665.82-
Contractor Fees	2,100.00	2,868.00	768.00-	38,527.00	31,548.00	6,979.00
Communications	19,955.43	24,156.00	4,200.57-	279,441.43	265,716.00	13,725.43
TDY	29,859.00	53,750.00	23,891.00-	129,254.80	393,904.00	264,649.20-
PCS	5,355.74-	5,150.00	10,505.74-	134,347.60	56,650.00	77,697.60
IT Expense & Maint	31,671.97	36,441.00	4,769.03-	941,249.88	400,851.00	540,398.88
Machine Expense & Maint	399,311.01	150,444.00	248,867.01	1,211,199.89	1,654,884.00	443,684.11-
Vehicle Expense	14,981.03	3,776.00	11,205.03	78,698.12	41,536.00	37,162.12
Training	.00	1,000.00	1,000.00-	19,688.79	86,350.00	66,661.21-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	9,251.17	9,252.00	.83-	81,762.86	101,772.00	20,009.14-
Audit-IMCOM Int Review	68.33	3,383.00	3,314.67-	27,578.18	37,213.00	9,634.82-
Other Expenses	32,116.41	25,194.00	6,922.41	291,063.88	277,144.00	13,919.88
Total Operating Expenses	1,546,625.42	1,510,955.00	35,670.42	14,443,258.14	17,000,492.00	2,557,233.86-
Net Operating Income/(Loss)	1,952,815.53	2,484,007.00	531,191.47-	17,149,414.23	15,269,471.00	1,879,943.23
Interest Revenue	35,068.26	22,007.00	13,061.26	245,846.97	242,077.00	3,769.97
Non-Operating Inc/(Exp)	3,954.85-	.00	3,954.85-	15,069.17-	.00	15,069.17-
Net Income/(Loss)	1,983,928.94	2,506,014.00	522,085.06-	17,380,192.03	15,511,548.00	1,868,644.03
Distributions	1,983,928.94	2,506,014.00	522,085.06-	17,056,304.93	15,082,802.00	1,973,502.93
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 August 2022

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,750,531.35	1,246,025.00	504,506.35	15,276,033.76	14,057,262.00	1,218,771.76
Total Revenue	1,750,531.35	1,246,025.00	504,506.35	15,276,033.76	14,057,262.00	1,218,771.76
Direct NAFI Reimbursement						
Gaming NAFI	441,518.95	358,324.00	83,194.95	4,363,594.40	4,026,837.00	336,757.40
Total Direct Reimbursement	441,518.95	358,324.00	83,194.95	4,363,594.40	4,026,837.00	336,757.40
Net Revenue	1,309,012.40	887,701.00	421,311.40	10,912,439.36	10,030,425.00	882,014.36
Operating Expenses						
Compensation & Benefits	303,176.58	332,203.00	29,026.42-	3,385,063.13	3,927,675.00	542,611.87-
Depreciation Expense	109,701.22	163,108.00	53,406.78-	1,248,018.06	1,794,188.00	546,169.94-
Contractor Fees	817.94	1,150.00	332.06-	14,782.77	12,650.00	2,132.77
Communications	11,787.34	12,109.00	321.66-	124,382.71	133,199.00	8,816.29-
TDY	15,852.58	39,368.00	23,515.42-	86,854.48	283,657.00	196,802.52-
PCS	1,804.75-	2,143.00	3,947.75-	46,714.03	23,573.00	23,141.03
IT Expense & Maint	12,158.40	14,747.00	2,588.60-	362,849.58	162,217.00	200,632.58
Machine Expense & Maint	393,760.51	57,575.00	336,185.51	532,055.74	633,325.00	101,269.26-
Vehicle Expense	12,389.31	2,065.00	10,324.31	48,645.13	22,715.00	25,930.13
Training	.00	500.00	500.00-	10,019.60	35,423.00	25,403.40-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	3,603.25	3,660.00	56.75-	30,950.55	40,260.00	9,309.45-
Audit-IMCOM Int Review	26.62	1,338.00	1,311.38-	10,437.30	14,718.00	4,280.70-
Other Expenses	15,299.11	9,355.00	5,944.11	112,915.97	102,905.00	10,010.97
Total Operating Expenses	876,768.11	639,321.00	237,447.11	6,015,508.07	7,186,505.00	1,170,996.93-
Net Operating Income/(Loss)	432,244.29	248,380.00	183,864.29	4,896,931.29	2,843,920.00	2,053,011.29
Interest Revenue	9,205.41	4,487.00	4,718.41	64,511.26	49,357.00	15,154.26
Non-Operating Inc/(Exp)	3,954.85-	.00	3,954.85-	14,923.08-	.00	14,923.08-
Net Income/(Loss)	437,494.85	252,867.00	184,627.85	4,946,519.47	2,893,277.00	2,053,242.47
Distributions	437,494.85	252,867.00	184,627.85	4,824,262.71	2,695,963.00	2,128,299.71
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 August 2022

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,009,297.20	3,274,419.00	1,265,121.80-	19,802,106.30	21,037,323.00	1,235,216.70-
Total Revenue	2,009,297.20	3,274,419.00	1,265,121.80-	19,802,106.30	21,037,323.00	1,235,216.70-
Direct NAFI Reimbursement						
Gaming NAFI	396,280.40	669,393.00	273,112.60-	4,148,368.34	4,383,125.00	234,756.66-
Total Direct Reimbursement	396,280.40	669,393.00	273,112.60-	4,148,368.34	4,383,125.00	234,756.66-
Net Revenue	1,613,016.80	2,605,026.00	992,009.20-	15,653,737.96	16,654,198.00	1,000,460.04-
Operating Expenses						
Compensation & Benefits	162,727.51	207,865.00	45,137.49-	1,695,134.55	2,406,670.00	711,535.45-
Depreciation Expense	65,811.67	108,833.00	43,021.33-	824,444.53	1,197,163.00	372,718.47-
Contractor Fees	455.37	644.00	188.63-	8,582.96	7,084.00	1,498.96
Communications	5,708.46	7,034.00	1,325.54-	83,633.28	77,374.00	6,259.28
TDY	2,943.97	4,624.00	1,680.03-	10,173.58	37,546.00	27,372.42-
PCS	1,726.92-	243.00	1,969.92-	72,494.53	2,673.00	69,821.53
IT Expense & Maint	7,043.88	8,053.00	1,009.12-	212,777.98	88,583.00	124,194.98
Machine Expense & Maint	3,396.38	32,902.00	29,505.62-	565,249.46	361,922.00	203,327.46
Vehicle Expense	1,075.41	469.00	606.41	7,602.72	5,159.00	2,443.72
Training	.00	250.00	250.00-	6,342.89	20,194.00	13,851.11-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,006.11	2,104.00	97.89-	18,153.93	23,144.00	4,990.07-
Audit-IMCOM Int Review	14.82	769.00	754.18-	6,133.19	8,459.00	2,325.81-
Other Expenses	6,719.94	6,235.00	484.94	70,212.64	68,595.00	1,617.64
Total Operating Expenses	256,176.60	380,025.00	123,848.40-	3,580,936.24	4,304,566.00	723,629.76-
Net Operating Income/(Loss)	1,356,840.20	2,225,001.00	868,160.80-	12,072,801.72	12,349,632.00	276,830.28-
Interest Revenue	12,165.18	9,483.00	2,682.18	84,860.13	104,313.00	19,452.87-
Non-Operating Inc/(Exp)	.00	.00	.00	52.71-	.00	52.71-
Net Income/(Loss)	1,369,005.38	2,234,484.00	865,478.62-	12,157,609.14	12,453,945.00	296,335.86-
Distributions	1,369,005.38	2,234,484.00	865,478.62-	12,076,492.82	12,244,225.00	167,732.18-
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 August 2022

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,204,786.40	2,255,440.00	50,653.60-	22,702,512.30	24,731,739.00	2,029,226.70-
Total Revenue	2,204,786.40	2,255,440.00	50,653.60-	22,702,512.30	24,731,739.00	2,029,226.70-
Direct NAFI Reimbursement						
Gaming NAFI	1,627,374.65	1,753,205.00	125,830.35-	17,676,017.25	19,146,399.00	1,470,381.75-
Total Direct Reimbursement	1,627,374.65	1,753,205.00	125,830.35-	17,676,017.25	19,146,399.00	1,470,381.75-
Net Revenue	577,411.75	502,235.00	75,176.75	5,026,495.05	5,585,340.00	558,844.95-
Operating Expenses						
Compensation & Benefits	275,349.13	226,727.00	48,622.13	2,845,888.83	2,602,373.00	243,515.83
Depreciation Expense	95,900.70	156,805.00	60,904.30-	1,210,077.59	1,724,855.00	514,777.41-
Contractor Fees	826.69	1,074.00	247.31-	15,161.27	11,814.00	3,347.27
Communications	2,459.63	5,013.00	2,553.37-	71,425.44	55,143.00	16,282.44
TDY	11,062.45	9,758.00	1,304.45	32,226.74	72,701.00	40,474.26-
PCS	1,824.07-	2,764.00	4,588.07-	15,139.04	30,404.00	15,264.96-
IT Expense & Maint	12,469.69	13,641.00	1,171.31-	365,622.32	150,051.00	215,571.32
Machine Expense & Maint	2,154.12	59,967.00	57,812.88-	113,894.69	659,637.00	545,742.31-
Vehicle Expense	1,516.31	1,242.00	274.31	22,450.27	13,662.00	8,788.27
Training	.00	250.00	250.00-	3,326.30	30,733.00	27,406.70-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,641.81	3,488.00	153.81	32,658.38	38,368.00	5,709.62-
Audit-IMCOM Int Review	26.89	1,276.00	1,249.11-	11,007.69	14,036.00	3,028.31-
Other Expenses	10,097.36	9,604.00	493.36	107,935.27	105,644.00	2,291.27
Total Operating Expenses	413,680.71	491,609.00	77,928.29-	4,846,813.83	5,509,421.00	662,607.17-
Net Operating Income/(Loss)	163,731.04	10,626.00	153,105.04	179,681.22	75,919.00	103,762.22
Interest Revenue	13,697.67	8,037.00	5,660.67	96,475.58	88,407.00	8,068.58
Non-Operating Inc/(Exp)	.00	.00	.00	93.38-	.00	93.38-
Net Income/(Loss)	177,428.71	18,663.00	158,765.71	276,063.42	164,326.00	111,737.42
Distributions	177,428.71	18,663.00	158,765.71	155,549.40	142,614.00	12,935.40
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 August 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,964,614.95	3,573,212.55	1,221,062.85	1,170,339.55
Total Revenue	5,964,614.95	3,573,212.55	1,221,062.85	1,170,339.55
Direct NAFI Reimbursement				
Gaming NAFI	2,465,174.00	653,397.75	901,906.55	909,869.70
Total Direct Reimbursement	2,465,174.00	653,397.75	901,906.55	909,869.70
Net Revenue	3,499,440.95	2,919,814.80	319,156.30	260,469.85
Operating Expenses				
Compensation & Benefits	741,253.22	418,727.58	184,905.72	137,619.92
Depreciation Expense	271,413.59	164,803.59	56,532.55	50,077.45
Contractor Fees	2,100.00	1,160.82	523.12	416.06
Communications	19,955.43	16,353.09	2,572.07	1,030.27
TDY	29,859.00	9,019.64	18,442.88	2,396.48
PCS	5,355.74-	3,219.93-	1,217.75-	918.06-
IT Expense & Maint	31,671.97	17,604.98	7,843.59	6,223.40
Machine Expense & Maint	399,311.01	391,148.77	7,057.73	1,104.51
Vehicle Expense	14,981.03	12,895.98	1,254.33	830.72
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,113.85	2,304.41	1,832.91
Audit-IMCOM Int Review	68.33	37.78	17.01	13.54
Other Expenses	32,116.41	16,181.21	10,602.01	5,333.19
Total Operating Expenses	1,546,625.42	1,049,827.36	290,837.67	205,960.39
Net Operating Income/(Loss)	1,952,815.53	1,869,987.44	28,318.63	54,509.46
Interest Revenue	35,068.26	20,431.86	7,471.18	7,165.22
Non-Operating Inc/(Exp)	3,954.85-	3,261.45-	693.40-	.00
Net Income/(Loss)	1,983,928.94	1,887,157.85	35,096.41	61,674.68
Distributions	1,983,928.94	1,887,157.85	35,096.41	61,674.68
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 August 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,750,531.35	1,474,787.15	275,744.20	.00
Total Revenue	1,750,531.35	1,474,787.15	275,744.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	441,518.95	273,754.00	167,764.95	.00
Total Direct Reimbursement	441,518.95	273,754.00	167,764.95	.00
Net Revenue	1,309,012.40	1,201,033.15	107,979.25	.00
Operating Expenses				
Compensation & Benefits	303,176.58	236,524.94	66,651.64	.00
Depreciation Expense	109,701.22	88,664.22	21,037.00	.00
Contractor Fees	817.94	638.84	179.10	.00
Communications	11,787.34	10,058.02	1,729.32	.00
TDY	15,852.58	5,722.40	10,130.18	.00
PCS	1,804.75-	1,409.58-	395.17-	.00
IT Expense & Maint	12,158.40	9,745.26	2,413.14	.00
Machine Expense & Maint	393,760.51	387,823.21	5,937.30	.00
Vehicle Expense	12,389.31	11,712.18	677.13	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,603.25	2,814.29	788.96	.00
Audit-IMCOM Int Review	26.62	20.79	5.83	.00
Other Expenses	15,299.11	8,618.95	6,680.16	.00
Total Operating Expenses	876,768.11	760,933.52	115,834.59	.00
Net Operating Income/(Loss)	432,244.29	440,099.63	7,855.34-	.00
Interest Revenue	9,205.41	7,591.40	1,614.01	.00
Non-Operating Inc/(Exp)	3,954.85-	3,261.45-	693.40-	.00
Net Income/(Loss)	437,494.85	444,429.58	6,934.73-	.00
Distributions	437,494.85	444,429.58	6,934.73-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 August 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,009,297.20	1,942,616.35	66,680.85	.00
Total Revenue	2,009,297.20	1,942,616.35	66,680.85	.00
Direct NAFI Reimbursement				
Gaming NAFI	396,280.40	352,810.50	43,469.90	.00
Total Direct Reimbursement	396,280.40	352,810.50	43,469.90	.00
Net Revenue	1,613,016.80	1,589,805.85	23,210.95	.00
Operating Expenses				
Compensation & Benefits	162,727.51	157,956.91	4,770.60	.00
Depreciation Expense	65,811.67	65,410.58	401.09	.00
Contractor Fees	455.37	443.36	12.01	.00
Communications	5,708.46	5,614.48	93.98	.00
TDY	2,943.97	2,880.27	63.70	.00
PCS	1,726.92-	1,636.87-	90.05-	.00
IT Expense & Maint	7,043.88	6,800.05	243.83	.00
Machine Expense & Maint	3,396.38	3,167.11	229.27	.00
Vehicle Expense	1,075.41	1,050.96	24.45	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,006.11	1,953.19	52.92	.00
Audit-IMCOM Int Review	14.82	14.43	.39	.00
Other Expenses	6,719.94	6,559.95	159.99	.00
Total Operating Expenses	256,176.60	250,214.42	5,962.18	.00
Net Operating Income/(Loss)	1,356,840.20	1,339,591.43	17,248.77	.00
Interest Revenue	12,165.18	12,015.74	149.44	.00
Net Income/(Loss)	1,369,005.38	1,351,607.17	17,398.21	.00
Distributions	1,369,005.38	1,351,607.17	17,398.21	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 August 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,204,786.40	155,809.05	878,637.80	1,170,339.55
Total Revenue	2,204,786.40	155,809.05	878,637.80	1,170,339.55
Direct NAFI Reimbursement				
Gaming NAFI	1,627,374.65	26,833.25	690,671.70	909,869.70
Total Direct Reimbursement	1,627,374.65	26,833.25	690,671.70	909,869.70
Net Revenue	577,411.75	128,975.80	187,966.10	260,469.85
Operating Expenses				
Compensation & Benefits	275,349.13	24,245.73	113,483.48	137,619.92
Depreciation Expense	95,900.70	10,728.79	35,094.46	50,077.45
Contractor Fees	826.69	78.62	332.01	416.06
Communications	2,459.63	680.59	748.77	1,030.27
TDY	11,062.45	416.97	8,249.00	2,396.48
PCS	1,824.07-	173.48-	732.53-	918.06-
IT Expense & Maint	12,469.69	1,059.67	5,186.62	6,223.40
Machine Expense & Maint	2,154.12	158.45	891.16	1,104.51
Vehicle Expense	1,516.31	132.84	552.75	830.72
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,641.81	346.37	1,462.53	1,832.91
Audit-IMCOM Int Review	26.89	2.56	10.79	13.54
Other Expenses	10,097.36	1,002.31	3,761.86	5,333.19
Total Operating Expenses	413,680.71	38,679.42	169,040.90	205,960.39
Net Operating Income/(Loss)	163,731.04	90,296.38	18,925.20	54,509.46
Interest Revenue	13,697.67	824.72	5,707.73	7,165.22
Net Income/(Loss)	177,428.71	91,121.10	24,632.93	61,674.68
Distributions	177,428.71	91,121.10	24,632.93	61,674.68
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	57,780,652.36	33,374,897.00	12,293,263.01	12,112,492.35
Total Revenue	57,780,652.36	33,374,897.00	12,293,263.01	12,112,492.35
Direct NAFI Reimbursement				
Gaming NAFI	26,187,979.99	6,677,650.39	9,802,529.50	9,707,800.10
Total Direct Reimbursement	26,187,979.99	6,677,650.39	9,802,529.50	9,707,800.10
Net Revenue	31,592,672.37	26,697,246.61	2,490,733.51	2,404,692.25
Operating Expenses				
Compensation & Benefits	7,926,086.51	4,626,620.33	1,842,001.96	1,457,464.22
Depreciation Expense	3,282,540.18	1,961,982.83	696,023.46	624,533.89
Contractor Fees	38,527.00	21,521.57	9,215.33	7,790.10
Communications	279,441.43	212,948.76	31,953.56	34,539.11
TDY	129,254.80	61,554.03	56,240.85	11,459.92
PCS	134,347.60	108,008.92	17,812.48	8,526.20
IT Expense & Maint	941,249.88	529,357.68	224,487.64	187,404.56
Machine Expense & Maint	1,211,199.89	1,060,494.23	94,028.76	56,676.90
Vehicle Expense	78,698.12	50,649.11	12,308.57	15,740.44
Training	19,688.79	15,495.09	2,481.31	1,712.39
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	81,762.86	45,616.87	19,465.99	16,680.00
Audit-IMCOM Int Review	27,578.18	15,404.76	6,527.26	5,646.16
Other Expenses	291,063.88	167,376.14	66,313.58	57,374.16
Total Operating Expenses	14,443,258.14	8,877,479.74	3,080,230.35	2,485,548.05
Net Operating Income/(Loss)	17,149,414.23	17,819,766.87	589,496.84-	80,855.80-
Interest Revenue	245,846.97	142,623.34	51,722.17	51,501.46
Non-Operating Inc/(Exp)	15,069.17-	12,353.14-	2,667.92-	48.11-
Net Income/(Loss)	17,380,192.03	17,950,037.07	540,442.59-	29,402.45-
Distributions	17,056,304.93	17,757,658.50	610,018.48-	91,335.09-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	15,276,033.76	12,735,487.10	2,540,546.66	.00
Total Revenue	15,276,033.76	12,735,487.10	2,540,546.66	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,363,594.40	2,554,229.85	1,809,364.55	.00
Total Direct Reimbursement	4,363,594.40	2,554,229.85	1,809,364.55	.00
Net Revenue	10,912,439.36	10,181,257.25	731,182.11	.00
Operating Expenses				
Compensation & Benefits	3,385,063.13	2,722,431.30	662,631.83	.00
Depreciation Expense	1,248,018.06	1,005,259.06	242,759.00	.00
Contractor Fees	14,782.77	11,800.70	2,982.07	.00
Communications	124,382.71	119,485.32	4,897.39	.00
TDY	86,854.48	50,334.66	36,519.82	.00
PCS	46,714.03	37,316.02	9,398.01	.00
IT Expense & Maint	362,849.58	290,994.83	71,854.75	.00
Machine Expense & Maint	532,055.74	487,809.02	44,246.72	.00
Vehicle Expense	48,645.13	41,515.55	7,129.58	.00
Training	10,019.60	8,905.38	1,114.22	.00
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	30,950.55	25,004.10	5,946.45	.00
Audit-IMCOM Int Review	10,437.30	8,455.71	1,981.59	.00
Other Expenses	112,915.97	87,247.69	25,668.28	.00
Total Operating Expenses	6,015,508.07	4,897,008.76	1,118,499.31	.00
Net Operating Income/(Loss)	4,896,931.29	5,284,248.49	387,317.20-	.00
Interest Revenue	64,511.26	54,040.50	10,470.76	.00
Non-Operating Inc/(Exp)	14,923.08-	12,293.51-	2,629.57-	.00
Net Income/(Loss)	4,946,519.47	5,325,995.48	379,476.01-	.00
Distributions	4,824,262.71	5,227,241.71	402,979.00-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	19,802,106.30	19,411,137.40	390,968.90	.00
Total Revenue	19,802,106.30	19,411,137.40	390,968.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,148,368.34	3,878,021.44	270,346.90	.00
Total Direct Reimbursement	4,148,368.34	3,878,021.44	270,346.90	.00
Net Revenue	15,653,737.96	15,533,115.96	120,622.00	.00
Operating Expenses				
Compensation & Benefits	1,695,134.55	1,654,297.76	40,836.79	.00
Depreciation Expense	824,444.53	818,072.86	6,371.67	.00
Contractor Fees	8,582.96	8,355.08	227.88	.00
Communications	83,633.28	82,004.32	1,628.96	.00
TDY	10,173.58	9,980.16	193.42	.00
PCS	72,494.53	69,134.22	3,360.31	.00
IT Expense & Maint	212,777.98	206,620.24	6,157.74	.00
Machine Expense & Maint	565,249.46	563,529.17	1,720.29	.00
Vehicle Expense	7,602.72	7,344.73	257.99	.00
Training	6,342.89	6,292.39	50.50	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	18,153.93	17,653.47	500.46	.00
Audit-IMCOM Int Review	6,133.19	5,963.28	169.91	.00
Other Expenses	70,212.64	68,761.91	1,450.73	.00
Total Operating Expenses	3,580,936.24	3,518,009.59	62,926.65	.00
Net Operating Income/(Loss)	12,072,801.72	12,015,106.37	57,695.35	.00
Interest Revenue	84,860.13	83,346.52	1,513.61	.00
Non-Operating Inc/(Exp)	52.71-	51.29-	1.42-	.00
Net Income/(Loss)	12,157,609.14	12,098,401.60	59,207.54	.00
Distributions	12,076,492.82	12,018,163.94	58,328.88	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	22,702,512.30	1,228,272.50	9,361,747.45	12,112,492.35
Total Revenue	22,702,512.30	1,228,272.50	9,361,747.45	12,112,492.35
Direct NAFI Reimbursement				
Gaming NAFI	17,676,017.25	245,399.10	7,722,818.05	9,707,800.10
Total Direct Reimbursement	17,676,017.25	245,399.10	7,722,818.05	9,707,800.10
Net Revenue	5,026,495.05	982,873.40	1,638,929.40	2,404,692.25
Operating Expenses				
Compensation & Benefits	2,845,888.83	249,891.27	1,138,533.34	1,457,464.22
Depreciation Expense	1,210,077.59	138,650.91	446,892.79	624,533.89
Contractor Fees	15,161.27	1,365.79	6,005.38	7,790.10
Communications	71,425.44	11,459.12	25,427.21	34,539.11
TDY	32,226.74	1,239.21	19,527.61	11,459.92
PCS	15,139.04	1,558.68	5,054.16	8,526.20
IT Expense & Maint	365,622.32	31,742.61	146,475.15	187,404.56
Machine Expense & Maint	113,894.69	9,156.04	48,061.75	56,676.90
Vehicle Expense	22,450.27	1,788.83	4,921.00	15,740.44
Training	3,326.30	297.32	1,316.59	1,712.39
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	32,658.38	2,959.30	13,019.08	16,680.00
Audit-IMCOM Int Review	11,007.69	985.77	4,375.76	5,646.16
Other Expenses	107,935.27	11,366.54	39,194.57	57,374.16
Total Operating Expenses	4,846,813.83	462,461.39	1,898,804.39	2,485,548.05
Net Operating Income/(Loss)	179,681.22	520,412.01	259,874.99-	80,855.80-
Interest Revenue	96,475.58	5,236.32	39,737.80	51,501.46
Non-Operating Inc/(Exp)	93.38-	8.34-	36.93-	48.11-
Net Income/(Loss)	276,063.42	525,639.99	220,174.12-	29,402.45-
Distributions	155,549.40	512,252.85	265,368.36-	91,335.09-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 August 2022

	August Europe	August Korea	August Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	343,200.65	.00	.00	3,175,654.15	.00	.00
Grafenwoehr	175,380.10	.00	.00	1,269,773.60	.00	.00
Wiesbaden	288,094.20	.00	.00	2,806,598.50	.00	.00
Vicenza	128,182.15	.00	.00	913,085.25	.00	.00
Livorno	4,385.95	.00	.00	109,751.10	.00	.00
Stuttgart	298,155.10	.00	.00	2,459,959.15	.00	.00
Baumholder	121,187.20	.00	.00	549,734.30	.00	.00
Ansbach	113,451.00	.00	.00	699,197.95	.00	.00
Brunssum	1,123.35	.00	.00	87,210.75	.00	.00
AFRC Edelweiss Lodge	5,896.75	.00	.00	156,249.15	.00	.00
Hohenfels	4,269.30-	.00	.00	508,273.20	.00	.00
Naples Navy	121,663.15	.00	.00	939,984.21	.00	.00
Sigonella Navy	53,916.25	.00	.00	644,180.60	.00	.00
Rota Navy	89,957.80	.00	.00	922,278.80	.00	.00
Souda Bay Navy	10,207.00	.00	.00	34,103.05	.00	.00
AFRC Dragon Hill Lodge	.00	484,384.60	.00	.00	3,742,012.35	.00
Seoul	.00	8,189.85	.00	.00	128,471.10	.00
Casey & Hovey	.00	209,308.45	.00	.00	2,517,407.75	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,046,804.75	.00	.00	10,181,417.35	.00
Daegu	.00	193,928.70	.00	.00	2,841,828.85	.00
Chinhae Navy	.00	66,680.85	.00	.00	390,968.90	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	150,756.05	.00	.00	1,168,154.70
Fuji Marines	.00	.00	5,925.00	.00	.00	23,198.95
Sanno Navy	.00	.00	111,510.20	.00	.00	869,611.15
Atsugi Navy	.00	.00	82,926.70	.00	.00	962,549.55
Okinawa	.00	.00	5,053.00	.00	.00	60,117.80
Okinawa Marines	.00	.00	950,812.85	.00	.00	10,073,108.15
Okinawa Navy	.00	.00	79,919.85	.00	.00	383,190.35
Iwakuni Marines	.00	.00	213,601.70	.00	.00	2,016,185.25
Sasebo Navy	.00	.00	217,721.85	.00	.00	2,271,316.15
Yokosuka Navy	.00	.00	386,345.20	.00	.00	4,817,934.25
Singapore Navy	.00	.00	214.00	.00	.00	57,146.00
Total Gaming Revenue	1,750,531.35	2,009,297.20	2,204,786.40	15,276,033.76	19,802,106.30	22,702,512.30

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 August 2023

	Current Balance
ASSETS	
Cash--Operating	27,588,927.74
Cash--Restricted	6,755,067.44
Accounts Receivable	513,485.20
Prepaid Expenses	277,815.27
Fixed Assets	48,823,427.29
Less Accum Depreciation	31,796,885.61-
TOTAL ASSETS	52,161,837.33
LIABILITIES	
Accounts Payable	2,455,698.09
Distributions Payable	2,205,627.70
Accrued Liabilities	1,176,346.63
Accrued Salaries	509,908.57
Accrued Leave Payable	581,283.30
Total Liabilities	6,928,864.29
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	52,161,837.33

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 August 2023

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,966,524.20	6,937,986.00	971,461.80-	59,480,127.47	59,805,177.00	325,049.53-
Total Revenue	5,966,524.20	6,937,986.00	971,461.80-	59,480,127.47	59,805,177.00	325,049.53-
Direct NAFI Reimbursement						
Gaming NAFI	2,352,996.85	2,812,089.00	459,092.15-	26,531,166.84	27,540,857.00	1,009,690.16-
Total Direct Reimbursement	2,352,996.85	2,812,089.00	459,092.15-	26,531,166.84	27,540,857.00	1,009,690.16-
Net Revenue	3,613,527.35	4,125,897.00	512,369.65-	32,948,960.63	32,264,320.00	684,640.63
Operating Expenses						
Compensation & Benefits	805,509.08	784,901.00	20,608.08	8,091,167.11	9,322,344.00	1,231,176.89-
Depreciation Expense	398,256.02	426,775.00	28,518.98-	3,474,125.78	3,980,237.00	506,111.22-
Contractor Fees	11,740.00	4,144.00	7,596.00	73,864.50	45,584.00	28,280.50
Communications	17,239.27	26,065.00	8,825.73-	230,624.32	286,715.00	56,090.68-
TDY	25,820.52	37,500.00	11,679.48-	373,915.80	495,154.00	121,238.20-
PCS	37,922.77	10,198.00	27,724.77	194,804.23	112,178.00	82,626.23
IT Expense & Maint	27,076.21	98,437.00	71,360.79-	311,443.69	1,082,807.00	771,363.31-
Machine Expense & Maint	99,110.40	160,740.00	61,629.60-	1,418,032.09	1,768,140.00	350,107.91-
Vehicle Expense	9,199.28	6,003.00	3,196.28	83,752.07	62,573.00	21,179.07
Training	8,275.00	1,000.00	7,275.00	29,477.78	113,000.00	83,522.22-
(Gain)/Loss on Disposals	1,661.48	.00	1,661.48	306,142.07	.00	306,142.07
Audit-Independent	9,834.50	9,251.00	583.50	94,436.58	101,761.00	7,324.42-
Audit-IMCOM Int Review	5,193.85	4,956.00	237.85	31,516.92	54,516.00	22,999.08-
Other Expenses	22,715.62	26,024.00	3,308.38-	279,542.40	286,264.00	6,721.60-
Total Operating Expenses	1,479,554.00	1,595,994.00	116,440.00-	14,992,845.34	17,711,273.00	2,718,427.66-
Net Operating Income/(Loss)	2,133,973.35	2,529,903.00	395,929.65-	17,956,115.29	14,553,047.00	3,403,068.29
Interest Revenue	72,108.57	19,945.00	52,163.57	681,401.63	219,395.00	462,006.63
Non-Operating Inc/(Exp)	454.22-	.00	454.22-	15,560.95-	.00	15,560.95-
Net Income/(Loss)	2,205,627.70	2,549,848.00	344,220.30-	18,621,955.97	14,772,442.00	3,849,513.97
Distributions	2,205,627.70	2,549,848.00	344,220.30-	18,621,955.97	14,772,442.00	3,849,513.97
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 August 2023

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,806,107.25	1,305,014.00	501,093.25	16,477,215.22	14,853,400.00	1,623,815.22
Total Revenue	1,806,107.25	1,305,014.00	501,093.25	16,477,215.22	14,853,400.00	1,623,815.22
Direct NAFI Reimbursement						
Gaming NAFI	502,569.85	372,281.00	130,288.85	4,765,128.25	4,216,905.00	548,223.25
Total Direct Reimbursement	502,569.85	372,281.00	130,288.85	4,765,128.25	4,216,905.00	548,223.25
Net Revenue	1,303,537.40	932,733.00	370,804.40	11,712,086.97	10,636,495.00	1,075,591.97
Operating Expenses						
Compensation & Benefits	341,783.09	344,952.00	3,168.91-	3,422,383.38	4,093,495.00	671,111.62-
Depreciation Expense	161,527.38	161,842.00	314.62-	1,452,869.08	1,509,836.00	56,966.92-
Contractor Fees	4,723.71	1,586.00	3,137.71	29,209.47	17,446.00	11,763.47
Communications	8,156.69	10,087.00	1,930.31-	98,190.31	110,957.00	12,766.69-
TDY	12,624.35	22,658.00	10,033.65-	156,299.54	342,680.00	186,380.46-
PCS	14,437.13	4,836.00	9,601.13	49,440.61	53,196.00	3,755.39-
IT Expense & Maint	10,624.16	37,612.00	26,987.84-	121,920.84	413,732.00	291,811.16-
Machine Expense & Maint	89,217.61	23,130.00	66,087.61	558,362.93	254,430.00	303,932.93
Vehicle Expense	5,345.59	3,460.00	1,885.59	55,607.11	34,600.00	21,007.11
Training	3,329.52	500.00	2,829.52	14,446.42	60,353.00	45,906.58-
(Gain)/Loss on Disposals	.00	.00	.00	121,029.06	.00	121,029.06
Audit-Independent	3,957.01	3,494.00	463.01	37,187.90	38,434.00	1,246.10-
Audit-IMCOM Int Review	2,089.77	1,851.00	238.77	12,411.44	20,361.00	7,949.56-
Other Expenses	9,496.90	9,853.00	356.10-	109,370.63	108,383.00	987.63
Total Operating Expenses	667,312.91	625,861.00	41,451.91	6,238,728.72	7,057,903.00	819,174.28-
Net Operating Income/(Loss)	636,224.49	306,872.00	329,352.49	5,473,358.25	3,578,592.00	1,894,766.25
Interest Revenue	20,024.55	5,122.00	14,902.55	182,652.02	56,342.00	126,310.02
Non-Operating Inc/(Exp)	3,609.75	.00	3,609.75	5,461.66-	.00	5,461.66-
Net Income/(Loss)	659,858.79	311,994.00	347,864.79	5,650,548.61	3,634,934.00	2,015,614.61
Distributions	659,858.79	311,994.00	347,864.79	5,650,548.61	3,634,934.00	2,015,614.61
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 August 2023

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,230,919.50	3,415,798.00	1,184,878.50-	20,575,409.45	20,679,352.00	103,942.55-
Total Revenue	2,230,919.50	3,415,798.00	1,184,878.50-	20,575,409.45	20,679,352.00	103,942.55-
Direct NAFI Reimbursement						
Gaming NAFI	414,853.75	700,569.00	285,715.25-	4,272,428.25	4,346,640.00	74,211.75-
Total Direct Reimbursement	414,853.75	700,569.00	285,715.25-	4,272,428.25	4,346,640.00	74,211.75-
Net Revenue	1,816,065.75	2,715,229.00	899,163.25-	16,302,981.20	16,332,712.00	29,730.80-
Operating Expenses						
Compensation & Benefits	167,657.96	206,962.00	39,304.04-	1,675,161.81	2,459,467.00	784,305.19-
Depreciation Expense	93,659.57	106,787.00	13,127.43-	818,002.35	995,941.00	177,938.65-
Contractor Fees	2,575.98	927.00	1,648.98	15,964.04	10,197.00	5,767.04
Communications	5,526.85	8,328.00	2,801.15-	62,352.87	91,608.00	29,255.13-
TDY	942.38	479.00	463.38	46,593.90	37,733.00	8,860.90
PCS	9,268.64	4,485.00	4,783.64	48,387.43	49,335.00	947.57-
IT Expense & Maint	5,643.47	22,690.00	17,046.53-	64,263.55	249,590.00	185,326.45-
Machine Expense & Maint	976.62	118,192.00	117,215.38-	56,778.92	1,300,112.00	1,243,333.08-
Vehicle Expense	873.10	604.00	269.10	7,640.53	6,644.00	996.53
Training	1,815.69	250.00	1,565.69	8,680.63	21,027.00	12,346.37-
(Gain)/Loss on Disposals	.00	.00	.00	38,903.96	.00	38,903.96
Audit-Independent	2,157.89	2,063.00	94.89	20,492.37	22,693.00	2,200.63-
Audit-IMCOM Int Review	1,139.64	1,108.00	31.64	6,847.31	12,188.00	5,340.69-
Other Expenses	5,300.39	6,323.00	1,022.61-	68,676.65	69,553.00	876.35-
Total Operating Expenses	297,538.18	479,198.00	181,659.82-	2,938,746.32	5,326,088.00	2,387,341.68-
Net Operating Income/(Loss)	1,518,527.57	2,236,031.00	717,503.43-	13,364,234.88	11,006,624.00	2,357,610.88
Interest Revenue	24,790.93	6,953.00	17,837.93	238,074.94	76,483.00	161,591.94
Non-Operating Inc/(Exp)	1,492.06-	.00	1,492.06-	3,652.95-	.00	3,652.95-
Net Income/(Loss)	1,541,826.44	2,242,984.00	701,157.56-	13,598,656.87	11,083,107.00	2,515,549.87
Distributions	1,541,826.44	2,242,984.00	701,157.56-	13,598,656.87	11,083,107.00	2,515,549.87
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 August 2023

	August Actual	August Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,929,497.45	2,217,174.00	287,676.55-	22,427,502.80	24,272,425.00	1,844,922.20-
Total Revenue	1,929,497.45	2,217,174.00	287,676.55-	22,427,502.80	24,272,425.00	1,844,922.20-
Direct NAFI Reimbursement						
Gaming NAFI	1,435,573.25	1,739,239.00	303,665.75-	17,493,610.34	18,977,312.00	1,483,701.66-
Total Direct Reimbursement	1,435,573.25	1,739,239.00	303,665.75-	17,493,610.34	18,977,312.00	1,483,701.66-
Net Revenue	493,924.20	477,935.00	15,989.20	4,933,892.46	5,295,113.00	361,220.54-
Operating Expenses						
Compensation & Benefits	296,068.03	232,987.00	63,081.03	2,993,621.92	2,769,382.00	224,239.92
Depreciation Expense	143,069.07	158,146.00	15,076.93-	1,203,254.35	1,474,460.00	271,205.65-
Contractor Fees	4,440.31	1,631.00	2,809.31	28,690.99	17,941.00	10,749.99
Communications	3,555.73	7,650.00	4,094.27-	70,081.14	84,150.00	14,068.86-
TDY	12,253.79	14,363.00	2,109.21-	171,022.36	114,741.00	56,281.36
PCS	14,217.00	877.00	13,340.00	96,976.19	9,647.00	87,329.19
IT Expense & Maint	10,808.58	38,135.00	27,326.42-	125,259.30	419,485.00	294,225.70-
Machine Expense & Maint	8,916.17	19,418.00	10,501.83-	802,890.24	213,598.00	589,292.24
Vehicle Expense	2,980.59	1,939.00	1,041.59	20,504.43	21,329.00	824.57-
Training	3,129.79	250.00	2,879.79	6,350.73	31,620.00	25,269.27-
(Gain)/Loss on Disposals	1,661.48	.00	1,661.48	146,209.05	.00	146,209.05
Audit-Independent	3,719.60	3,694.00	25.60	36,756.31	40,634.00	3,877.69-
Audit-IMCOM Int Review	1,964.44	1,997.00	32.56-	12,258.17	21,967.00	9,708.83-
Other Expenses	7,918.33	9,848.00	1,929.67-	101,495.12	108,328.00	6,832.88-
Total Operating Expenses	514,702.91	490,935.00	23,767.91	5,815,370.30	5,327,282.00	488,088.30
Net Operating Income/(Loss)	20,778.71-	13,000.00-	7,778.71-	881,477.84-	32,169.00-	849,308.84-
Interest Revenue	27,293.09	7,870.00	19,423.09	260,674.67	86,570.00	174,104.67
Non-Operating Inc/(Exp)	2,571.91-	.00	2,571.91-	6,446.34-	.00	6,446.34-
Net Income/(Loss)	3,942.47	5,130.00-	9,072.47	627,249.51-	54,401.00	681,650.51-
Distributions	3,942.47	5,130.00-	9,072.47	627,249.51-	54,401.00	681,650.51-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 August 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,966,524.20	3,886,677.50	1,372,446.05	707,400.65
Total Revenue	5,966,524.20	3,886,677.50	1,372,446.05	707,400.65
Direct NAFI Reimbursement				
Gaming NAFI	2,352,996.85	734,869.05	1,009,202.30	608,925.50
Total Direct Reimbursement	2,352,996.85	734,869.05	1,009,202.30	608,925.50
Net Revenue	3,613,527.35	3,151,808.45	363,243.75	98,475.15
Operating Expenses				
Compensation & Benefits	805,509.08	462,973.97	195,398.19	147,136.92
Depreciation Expense	398,256.02	246,371.92	76,887.92	74,996.18
Contractor Fees	11,740.00	6,600.59	2,997.99	2,141.42
Communications	17,239.27	13,990.73	1,448.34	1,800.20
TDY	25,820.52	6,170.19	17,073.55	2,576.78
PCS	37,922.77	21,623.15	9,443.25	6,856.37
IT Expense & Maint	27,076.21	14,579.67	7,212.19	5,284.35
Machine Expense & Maint	99,110.40	13,844.24	82,772.89	2,493.27
Vehicle Expense	9,199.28	6,054.99	1,522.42	1,621.87
Training	8,275.00	4,652.45	2,113.17	1,509.38
(Gain)/Loss on Disposals	1,661.48	.00	1,661.48	.00
Audit-Independent	9,834.50	5,529.26	2,511.39	1,793.85
Audit-IMCOM Int Review	5,193.85	2,920.13	1,326.35	947.37
Other Expenses	22,715.62	13,336.33	4,677.16	4,702.13
Total Operating Expenses	1,479,554.00	818,647.62	407,046.29	253,860.09
Net Operating Income/(Loss)	2,133,973.35	2,333,160.83	43,802.54-	155,384.94-
Interest Revenue	72,108.57	42,613.96	14,864.72	14,629.89
Non-Operating Inc/(Exp)	454.22-	1,406.13	620.00-	1,240.35-
Net Income/(Loss)	2,205,627.70	2,377,180.92	29,557.82-	141,995.40-
Distributions	2,205,627.70	2,377,180.92	29,557.82-	141,995.40-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 August 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,806,107.25	1,529,544.90	276,562.35	.00
Total Revenue	1,806,107.25	1,529,544.90	276,562.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	502,569.85	300,442.95	202,126.90	.00
Total Direct Reimbursement	502,569.85	300,442.95	202,126.90	.00
Net Revenue	1,303,537.40	1,229,101.95	74,435.45	.00
Operating Expenses				
Compensation & Benefits	341,783.09	259,436.09	82,347.00	.00
Depreciation Expense	161,527.38	137,033.68	24,493.70	.00
Contractor Fees	4,723.71	3,653.00	1,070.71	.00
Communications	8,156.69	7,444.08	712.61	.00
TDY	12,624.35	5,091.88	7,532.47	.00
PCS	14,437.13	11,164.70	3,272.43	.00
IT Expense & Maint	10,624.16	8,022.63	2,601.53	.00
Machine Expense & Maint	89,217.61	8,234.12	80,983.49	.00
Vehicle Expense	5,345.59	4,544.76	800.83	.00
Training	3,329.52	2,574.83	754.69	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,957.01	3,060.08	896.93	.00
Audit-IMCOM Int Review	2,089.77	1,616.09	473.68	.00
Other Expenses	9,496.90	6,862.44	2,634.46	.00
Total Operating Expenses	667,312.91	458,738.38	208,574.53	.00
Net Operating Income/(Loss)	636,224.49	770,363.57	134,139.08-	.00
Interest Revenue	20,024.55	16,501.47	3,523.08	.00
Non-Operating Inc/(Exp)	3,609.75	3,113.44	496.31	.00
Net Income/(Loss)	659,858.79	789,978.48	130,119.69-	.00
Distributions	659,858.79	789,978.48	130,119.69-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 August 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,230,919.50	2,202,205.25	28,714.25	.00
Total Revenue	2,230,919.50	2,202,205.25	28,714.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	414,853.75	401,994.90	12,858.85	.00
Total Direct Reimbursement	414,853.75	401,994.90	12,858.85	.00
Net Revenue	1,816,065.75	1,800,210.35	15,855.40	.00
Operating Expenses				
Compensation & Benefits	167,657.96	164,565.16	3,092.80	.00
Depreciation Expense	93,659.57	92,329.71	1,329.86	.00
Contractor Fees	2,575.98	2,494.11	81.87	.00
Communications	5,526.85	5,511.40	15.45	.00
TDY	942.38	912.42	29.96	.00
PCS	9,268.64	9,006.50	262.14	.00
IT Expense & Maint	5,643.47	5,468.36	175.11	.00
Machine Expense & Maint	976.62	976.39	.23	.00
Vehicle Expense	873.10	855.49	17.61	.00
Training	1,815.69	1,757.98	57.71	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,157.89	2,089.30	68.59	.00
Audit-IMCOM Int Review	1,139.64	1,103.42	36.22	.00
Other Expenses	5,300.39	5,273.35	27.04	.00
Total Operating Expenses	297,538.18	292,343.59	5,194.59	.00
Net Operating Income/(Loss)	1,518,527.57	1,507,866.76	10,660.81	.00
Interest Revenue	24,790.93	24,472.06	318.87	.00
Non-Operating Inc/(Exp)	1,492.06-	1,444.64-	47.42-	.00
Net Income/(Loss)	1,541,826.44	1,530,894.18	10,932.26	.00
Distributions	1,541,826.44	1,530,894.18	10,932.26	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 August 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,929,497.45	154,927.35	1,067,169.45	707,400.65
Total Revenue	1,929,497.45	154,927.35	1,067,169.45	707,400.65
Direct NAFI Reimbursement				
Gaming NAFI	1,435,573.25	32,431.20	794,216.55	608,925.50
Total Direct Reimbursement	1,435,573.25	32,431.20	794,216.55	608,925.50
Net Revenue	493,924.20	122,496.15	272,952.90	98,475.15
Operating Expenses				
Compensation & Benefits	296,068.03	38,972.72	109,958.39	147,136.92
Depreciation Expense	143,069.07	17,008.53	51,064.36	74,996.18
Contractor Fees	4,440.31	453.48	1,845.41	2,141.42
Communications	3,555.73	1,035.25	720.28	1,800.20
TDY	12,253.79	165.89	9,511.12	2,576.78
PCS	14,217.00	1,451.95	5,908.68	6,856.37
IT Expense & Maint	10,808.58	1,088.68	4,435.55	5,284.35
Machine Expense & Maint	8,916.17	4,633.73	1,789.17	2,493.27
Vehicle Expense	2,980.59	654.74	703.98	1,621.87
Training	3,129.79	319.64	1,300.77	1,509.38
(Gain)/Loss on Disposals	1,661.48	.00	1,661.48	.00
Audit-Independent	3,719.60	379.88	1,545.87	1,793.85
Audit-IMCOM Int Review	1,964.44	200.62	816.45	947.37
Other Expenses	7,918.33	1,200.54	2,015.66	4,702.13
Total Operating Expenses	514,702.91	67,565.65	193,277.17	253,860.09
Net Operating Income/(Loss)	20,778.71-	54,930.50	79,675.73	155,384.94-
Interest Revenue	27,293.09	1,640.43	11,022.77	14,629.89
Non-Operating Inc/(Exp)	2,571.91-	262.67-	1,068.89-	1,240.35-
Net Income/(Loss)	3,942.47	56,308.26	89,629.61	141,995.40-
Distributions	3,942.47	56,308.26	89,629.61	141,995.40-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	59,480,127.47	35,147,739.92	12,441,340.75	11,891,046.80
Total Revenue	59,480,127.47	35,147,739.92	12,441,340.75	11,891,046.80
Direct NAFI Reimbursement				
Gaming NAFI	26,531,166.84	7,052,763.35	9,918,834.45	9,559,569.04
Total Direct Reimbursement	26,531,166.84	7,052,763.35	9,918,834.45	9,559,569.04
Net Revenue	32,948,960.63	28,094,976.57	2,522,506.30	2,331,477.76
Operating Expenses				
Compensation & Benefits	8,091,167.11	4,665,260.33	1,913,056.19	1,512,850.59
Depreciation Expense	3,474,125.78	2,162,665.91	661,644.67	649,815.20
Contractor Fees	73,864.50	40,884.87	18,863.15	14,116.48
Communications	230,624.32	171,859.55	28,124.99	30,639.78
TDY	373,915.80	154,987.20	168,789.79	50,138.81
PCS	194,804.23	87,492.17	45,138.20	62,173.86
IT Expense & Maint	311,443.69	166,896.52	82,636.20	61,910.97
Machine Expense & Maint	1,418,032.09	574,696.25	425,197.86	418,137.98
Vehicle Expense	83,752.07	59,338.88	12,639.43	11,773.76
Training	29,477.78	14,566.79	11,852.06	3,058.93
(Gain)/Loss on Disposals	306,142.07	173,492.18	54,220.18	78,429.71
Audit-Independent	94,436.58	52,284.82	23,987.95	18,163.81
Audit-IMCOM Int Review	31,516.92	17,464.10	7,998.45	6,054.37
Other Expenses	279,542.40	165,887.60	53,694.25	59,960.55
Total Operating Expenses	14,992,845.34	8,507,777.17	3,507,843.37	2,977,224.80
Net Operating Income/(Loss)	17,956,115.29	19,587,199.40	985,337.07-	645,747.04-
Interest Revenue	681,401.63	398,230.79	142,575.84	140,595.00
Non-Operating Inc/(Exp)	15,560.95-	8,415.41-	3,979.62-	3,165.92-
Net Income/(Loss)	18,621,955.97	19,977,014.78	846,740.85-	508,317.96-
Distributions	18,621,955.97	19,977,014.78	846,740.85-	508,317.96-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,477,215.22	13,552,677.77	2,924,537.45	.00
Total Revenue	16,477,215.22	13,552,677.77	2,924,537.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,765,128.25	2,715,991.95	2,049,136.30	.00
Total Direct Reimbursement	4,765,128.25	2,715,991.95	2,049,136.30	.00
Net Revenue	11,712,086.97	10,836,685.82	875,401.15	.00
Operating Expenses				
Compensation & Benefits	3,422,383.38	2,641,228.51	781,154.87	.00
Depreciation Expense	1,452,869.08	1,222,150.06	230,719.02	.00
Contractor Fees	29,209.47	22,533.12	6,676.35	.00
Communications	98,190.31	91,673.32	6,516.99	.00
TDY	156,299.54	101,097.59	55,201.95	.00
PCS	49,440.61	33,434.04	16,006.57	.00
IT Expense & Maint	121,920.84	92,095.04	29,825.80	.00
Machine Expense & Maint	558,362.93	355,084.76	203,278.17	.00
Vehicle Expense	55,607.11	47,066.44	8,540.67	.00
Training	14,446.42	5,348.61	9,097.81	.00
(Gain)/Loss on Disposals	121,029.06	94,326.54	26,702.52	.00
Audit-Independent	37,187.90	28,744.76	8,443.14	.00
Audit-IMCOM Int Review	12,411.44	9,599.41	2,812.03	.00
Other Expenses	109,370.63	83,723.04	25,647.59	.00
Total Operating Expenses	6,238,728.72	4,828,105.24	1,410,623.48	.00
Net Operating Income/(Loss)	5,473,358.25	6,008,580.58	535,222.33-	.00
Interest Revenue	182,652.02	149,121.82	33,530.20	.00
Non-Operating Inc/(Exp)	5,461.66-	4,227.19-	1,234.47-	.00
Net Income/(Loss)	5,650,548.61	6,153,475.21	502,926.60-	.00
Distributions	5,650,548.61	6,153,475.21	502,926.60-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	20,575,409.45	20,299,594.45	275,815.00	.00
Total Revenue	20,575,409.45	20,299,594.45	275,815.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,272,428.25	4,076,099.35	196,328.90	.00
Total Direct Reimbursement	4,272,428.25	4,076,099.35	196,328.90	.00
Net Revenue	16,302,981.20	16,223,495.10	79,486.10	.00
Operating Expenses				
Compensation & Benefits	1,675,161.81	1,645,764.86	29,396.95	.00
Depreciation Expense	818,002.35	808,547.46	9,454.89	.00
Contractor Fees	15,964.04	15,509.10	454.94	.00
Communications	62,352.87	62,145.27	207.60	.00
TDY	46,593.90	44,540.94	2,052.96	.00
PCS	48,387.43	47,244.18	1,143.25	.00
IT Expense & Maint	64,263.55	62,392.51	1,871.04	.00
Machine Expense & Maint	56,778.92	55,915.75	863.17	.00
Vehicle Expense	7,640.53	7,601.41	39.12	.00
Training	8,680.63	8,573.23	107.40	.00
(Gain)/Loss on Disposals	38,903.96	38,903.96	.00	.00
Audit-Independent	20,492.37	19,917.87	574.50	.00
Audit-IMCOM Int Review	6,847.31	6,656.51	190.80	.00
Other Expenses	68,676.65	68,075.53	601.12	.00
Total Operating Expenses	2,938,746.32	2,891,788.58	46,957.74	.00
Net Operating Income/(Loss)	13,364,234.88	13,331,706.52	32,528.36	.00
Interest Revenue	238,074.94	234,564.89	3,510.05	.00
Non-Operating Inc/(Exp)	3,652.95-	3,546.75-	106.20-	.00
Net Income/(Loss)	13,598,656.87	13,562,724.66	35,932.21	.00
Distributions	13,598,656.87	13,562,724.66	35,932.21	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Eleven Months Ending 31 August 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	22,427,502.80	1,295,467.70	9,240,988.30	11,891,046.80
Total Revenue	22,427,502.80	1,295,467.70	9,240,988.30	11,891,046.80
Direct NAFI Reimbursement				
Gaming NAFI	17,493,610.34	260,672.05	7,673,369.25	9,559,569.04
Total Direct Reimbursement	17,493,610.34	260,672.05	7,673,369.25	9,559,569.04
Net Revenue	4,933,892.46	1,034,795.65	1,567,619.05	2,331,477.76
Operating Expenses				
Compensation & Benefits	2,993,621.92	378,266.96	1,102,504.37	1,512,850.59
Depreciation Expense	1,203,254.35	131,968.39	421,470.76	649,815.20
Contractor Fees	28,690.99	2,842.65	11,731.86	14,116.48
Communications	70,081.14	18,040.96	21,400.40	30,639.78
TDY	171,022.36	9,348.67	111,534.88	50,138.81
PCS	96,976.19	6,813.95	27,988.38	62,173.86
IT Expense & Maint	125,259.30	12,408.97	50,939.36	61,910.97
Machine Expense & Maint	802,890.24	163,695.74	221,056.52	418,137.98
Vehicle Expense	20,504.43	4,671.03	4,059.64	11,773.76
Training	6,350.73	644.95	2,646.85	3,058.93
(Gain)/Loss on Disposals	146,209.05	40,261.68	27,517.66	78,429.71
Audit-Independent	36,756.31	3,622.19	14,970.31	18,163.81
Audit-IMCOM Int Review	12,258.17	1,208.18	4,995.62	6,054.37
Other Expenses	101,495.12	14,089.03	27,445.54	59,960.55
Total Operating Expenses	5,815,370.30	787,883.35	2,050,262.15	2,977,224.80
Net Operating Income/(Loss)	881,477.84-	246,912.30	482,643.10-	645,747.04-
Interest Revenue	260,674.67	14,544.08	105,535.59	140,595.00
Non-Operating Inc/(Exp)	6,446.34-	641.47-	2,638.95-	3,165.92-
Net Income/(Loss)	627,249.51-	260,814.91	379,746.46-	508,317.96-
Distributions	627,249.51-	260,814.91	379,746.46-	508,317.96-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 August 2023

	August Europe	August Korea	August Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	412,641.40	.00	.00	3,561,415.20	.00	.00
Grafenwoehr	130,696.10	.00	.00	1,778,205.75	.00	.00
Wiesbaden	327,742.50	.00	.00	2,590,439.15	.00	.00
Vicenza	134,956.60	.00	.00	1,000,235.70	.00	.00
Livorno	9,392.80	.00	.00	116,265.85	.00	.00
Stuttgart	262,054.05	.00	.00	2,366,473.00	.00	.00
Baumholder	104,724.65	.00	.00	653,431.50	.00	.00
Ansbach	68,078.95	.00	.00	755,292.60	.00	.00
Brunssum	5,410.50	.00	.00	103,706.00	.00	.00
AFRC Edelweiss Lodge	40,902.15	.00	.00	248,857.67	.00	.00
Hohenfels	32,945.20	.00	.00	378,355.35	.00	.00
Naples Navy	166,754.95	.00	.00	1,281,052.65	.00	.00
Sigonella Navy	68,077.05	.00	.00	689,331.80	.00	.00
Rota Navy	37,506.35	.00	.00	841,337.35	.00	.00
Souda Bay Navy	4,224.00	.00	.00	112,815.65	.00	.00
AFRC Dragon Hill Lodge	.00	379,928.10	.00	.00	4,561,813.00	.00
Seoul	.00	12,938.95	.00	.00	194,842.10	.00
Casey & Hovey	.00	288,609.70	.00	.00	2,022,560.80	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,300,545.40	.00	.00	11,433,729.85	.00
Daegu	.00	220,183.10	.00	.00	2,086,648.70	.00
Chinhae Navy	.00	28,714.25	.00	.00	275,815.00	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	150,236.85	.00	.00	1,216,641.00
Fuji Marines	.00	.00	3,694.00	.00	.00	28,763.85
Sanno Navy	.00	.00	114,844.20	.00	.00	913,706.00
Atsugi Navy	.00	.00	161,860.30	.00	.00	1,136,135.05
Okinawa	.00	.00	4,690.50	.00	.00	78,826.70
Okinawa Marines	.00	.00	546,366.95	.00	.00	10,072,891.95
Okinawa Navy	.00	.00	36,035.10	.00	.00	350,270.15
Iwakuni Marines	.00	.00	157,339.70	.00	.00	1,789,391.00
Sasebo Navy	.00	.00	272,434.25	.00	.00	2,001,185.65
Yokosuka Navy	.00	.00	479,388.60	.00	.00	4,787,772.45
Singapore Navy	.00	.00	2,607.00	.00	.00	51,919.00
Total Gaming Revenue	1,806,107.25	2,230,919.50	1,929,497.45	16,477,215.22	20,575,409.45	22,427,502.80

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 September 2020

	Current Balance
ASSETS	
Cash	33,214,307.99
Accounts Receivable	129,705.56
Prepaid Expenses	250,568.64
Fixed Assets	45,561,576.45
Less Accum Depreciation	31,111,669.20-
TOTAL ASSETS	48,044,489.44
LIABILITIES	
Accounts Payable	692,483.72
Distributions Payable	4,220,579.40
Accrued Liabilities	1,222,160.29
Accrued Salaries	480,975.42
Accrued Leave Payable	537,688.21
Total Liabilities	7,153,887.04
EQUITY	40,890,602.40
TOTAL LIABILITIES & EQUITY	48,044,489.44

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 September 2020

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,099,463.85	5,387,526.00	288,062.15-	52,472,583.78	65,844,824.00	13,372,240.22-
Total Revenue	5,099,463.85	5,387,526.00	288,062.15-	52,472,583.78	65,844,824.00	13,372,240.22-
Direct NAFI Reimbursement						
Gaming NAFI	1,975,412.15	2,436,449.00	461,036.85-	22,451,273.89	29,689,210.00	7,237,936.11-
Total Direct Reimbursement	1,975,412.15	2,436,449.00	461,036.85-	22,451,273.89	29,689,210.00	7,237,936.11-
Net Revenue	3,124,051.70	2,951,077.00	172,974.70	30,021,309.89	36,155,614.00	6,134,304.11-
Operating Expenses						
Compensation & Benefits	814,897.99	699,500.00	115,397.99	8,693,439.59	9,065,882.00	372,442.41-
Depreciation Expense	368,604.60	361,807.00	6,797.60	4,267,762.20	4,392,694.00	124,931.80-
Contractor Fees	3,982.00	8,120.00	4,138.00-	32,987.28	97,473.00	64,485.72-
Communications	16,668.46	14,895.00	1,773.46	193,962.11	178,509.00	15,453.11
TDY	7,061.27	19,570.00	12,508.73-	113,186.69	482,118.00	368,931.31-
PCS	42,008.60	6,250.00	35,758.60	117,310.65	75,000.00	42,310.65
IT Expense & Maint	23,123.82	28,084.00	4,960.18-	568,059.09	336,832.00	231,227.09
Machine Expense & Maint	29,518.48	59,542.00	30,023.52-	683,216.07	714,515.00	31,298.93-
Vehicle Expense	1,574.99-	6,944.00	8,518.99-	43,242.61	83,273.00	40,030.39-
Training	.00	5,413.00	5,413.00-	5,116.09	65,000.00	59,883.91-
(Gain)/Loss on Disposals	.00	.00	.00	48,038.61	.00	48,038.61
Audit-Independent	17,925.84-	10,401.00	28,326.84-	87,503.66	124,746.00	37,242.34-
Audit-IMCOM Int Review	6,215.03	3,761.00	2,454.03	19,023.76	45,000.00	25,976.24-
Other Expenses	24,004.62	24,517.00	512.38-	328,938.92	294,259.00	34,679.92
Total Operating Expenses	1,316,584.04	1,248,804.00	67,780.04	15,201,787.33	15,955,301.00	753,513.67-
Net Operating Income/(Loss)	1,807,467.66	1,702,273.00	105,194.66	14,819,522.56	20,200,313.00	5,380,790.44-
Interest Revenue	26,334.20	25,392.00	942.20	291,405.75	304,715.00	13,309.25-
Non-Operating Inc/(Exp)	10,964.69-	.00	10,964.69-	1,186.51-	.00	1,186.51-
Net Income/(Loss)	1,822,837.17	1,727,665.00	95,172.17	15,109,741.80	20,505,028.00	5,395,286.20-
Distributions	1,822,837.17	1,365,858.00	456,979.17	12,717,689.61	16,112,334.00	3,394,644.39-
Net Income/(Loss) After Distributions	.00	361,807.00	361,807.00-	2,392,052.19	4,392,694.00	2,000,641.81-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 September 2020

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,323,677.05	1,259,086.00	64,591.05	11,185,659.32	15,410,903.00	4,225,243.68-
Total Revenue	1,323,677.05	1,259,086.00	64,591.05	11,185,659.32	15,410,903.00	4,225,243.68-
Direct NAFI Reimbursement						
Gaming NAFI	365,642.10	363,209.00	2,433.10	3,059,428.21	4,449,376.00	1,389,947.79-
Total Direct Reimbursement	365,642.10	363,209.00	2,433.10	3,059,428.21	4,449,376.00	1,389,947.79-
Net Revenue	958,034.95	895,877.00	62,157.95	8,126,231.11	10,961,527.00	2,835,295.89-
Operating Expenses						
Compensation & Benefits	342,300.14	318,121.00	24,179.14	3,736,528.13	4,129,119.00	392,590.87-
Depreciation Expense	138,342.63	135,017.00	3,325.63	1,608,191.24	1,646,601.00	38,409.76-
Contractor Fees	1,549.14	3,150.00	1,600.86-	12,973.58	37,800.00	24,826.42-
Communications	8,714.91	5,929.00	2,785.91	103,120.34	71,082.00	32,038.34
TDY	7,045.98	6,150.00	895.98	61,204.92	208,332.00	147,127.08-
PCS	16,568.79	2,032.00	14,536.79	12,469.32	25,000.00	12,530.68-
IT Expense & Maint	8,972.04	11,024.00	2,051.96-	245,649.53	132,981.00	112,668.53
Machine Expense & Maint	18,805.03	22,373.00	3,567.97-	295,208.17	268,443.00	26,765.17
Vehicle Expense	3,954.63	3,566.00	388.63	29,722.20	42,836.00	13,113.80-
Training	.00	934.00	934.00-	1,816.60	11,609.00	9,792.40-
(Gain)/Loss on Disposals	.00	.00	.00	16,408.79	.00	16,408.79
Audit-Independent	6,973.70-	4,036.00	11,009.70-	34,409.49	48,377.00	13,967.51-
Audit-IMCOM Int Review	2,417.85	1,456.00	961.85	7,445.67	17,450.00	10,004.33-
Other Expenses	11,116.16	10,380.00	736.16	130,646.71	124,560.00	6,086.71
Total Operating Expenses	552,813.60	524,168.00	28,645.60	6,295,794.69	6,764,190.00	468,395.31-
Net Operating Income/(Loss)	405,221.35	371,709.00	33,512.35	1,830,436.42	4,197,337.00	2,366,900.58-
Interest Revenue	861.13	5,746.00	4,884.87-	54,629.17	69,018.00	14,388.83-
Non-Operating Inc/(Exp)	10,964.69-	.00	10,964.69-	1,098.89-	.00	1,098.89-
Net Income/(Loss)	395,117.79	377,455.00	17,662.79	1,883,966.70	4,266,355.00	2,382,388.30-
Distributions	395,117.79	242,438.00	152,679.79	2,551,326.57	2,619,754.00	68,427.43-
Net Income/(Loss) After Distributions	.00	135,017.00	135,017.00-	667,359.87-	1,646,601.00	2,313,960.87-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 September 2020

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,187,052.15	1,960,480.00	226,572.15	21,764,267.26	24,073,614.00	2,309,346.74-
Total Revenue	2,187,052.15	1,960,480.00	226,572.15	21,764,267.26	24,073,614.00	2,309,346.74-
Direct NAFI Reimbursement						
Gaming NAFI	455,904.25	398,252.00	57,652.25	4,510,291.10	4,912,013.00	401,721.90-
Total Direct Reimbursement	455,904.25	398,252.00	57,652.25	4,510,291.10	4,912,013.00	401,721.90-
Net Revenue	1,731,147.90	1,562,228.00	168,919.90	17,253,976.16	19,161,601.00	1,907,624.84-
Operating Expenses						
Compensation & Benefits	179,074.13	182,032.00	2,957.87-	1,923,636.37	2,356,857.00	433,220.63-
Depreciation Expense	96,239.59	101,656.00	5,416.41-	1,137,604.45	1,234,885.00	97,280.55-
Contractor Fees	893.97	2,045.00	1,151.03-	7,489.45	24,573.00	17,083.55-
Communications	5,474.79	6,537.00	1,062.21-	62,199.99	78,312.00	16,112.01-
TDY	5.62	2,475.00	2,469.38-	14,192.54	96,728.00	82,535.46-
PCS	3,619.15	2,109.00	1,510.15	33,114.70	25,000.00	8,114.70
IT Expense & Maint	5,372.90	7,216.00	1,843.10-	120,946.75	86,229.00	34,717.75
Machine Expense & Maint	4,887.13	15,685.00	10,797.87-	169,268.88	188,132.00	18,863.12-
Vehicle Expense	478.49	2,413.00	1,934.51-	7,075.38	28,912.00	21,836.62-
Training	.00	1,844.00	1,844.00-	1,232.13	21,983.00	20,750.87-
(Gain)/Loss on Disposals	.00	.00	.00	9,331.72	.00	9,331.72
Audit-Independent	4,024.38-	2,617.00	6,641.38-	19,728.37	31,448.00	11,719.63-
Audit-IMCOM Int Review	1,395.29	950.00	445.29	4,318.40	11,345.00	7,026.60-
Other Expenses	5,418.67	5,761.00	342.33-	81,131.84	69,121.00	12,010.84
Total Operating Expenses	298,835.35	333,340.00	34,504.65-	3,591,270.97	4,253,525.00	662,254.03-
Net Operating Income/(Loss)	1,432,312.55	1,228,888.00	203,424.55	13,662,705.19	14,908,076.00	1,245,370.81-
Interest Revenue	19,505.75	9,565.00	9,940.75	127,882.61	114,725.00	13,157.61
Non-Operating Inc/(Exp)	.00	.00	.00	32.16-	.00	32.16-
Net Income/(Loss)	1,451,818.30	1,238,453.00	213,365.30	13,790,555.64	15,022,801.00	1,232,245.36-
Distributions	1,451,818.30	1,136,797.00	315,021.30	10,454,938.78	13,787,916.00	3,332,977.22-
Net Income/(Loss) After Distributions	.00	101,656.00	101,656.00-	3,335,616.86	1,234,885.00	2,100,731.86

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 September 2020

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,588,734.65	2,167,960.00	579,225.35-	19,522,657.20	26,360,307.00	6,837,649.80-
Total Revenue	1,588,734.65	2,167,960.00	579,225.35-	19,522,657.20	26,360,307.00	6,837,649.80-
Direct NAFI Reimbursement						
Gaming NAFI	1,153,865.80	1,674,988.00	521,122.20-	14,881,554.58	20,327,821.00	5,446,266.42-
Total Direct Reimbursement	1,153,865.80	1,674,988.00	521,122.20-	14,881,554.58	20,327,821.00	5,446,266.42-
Net Revenue	434,868.85	492,972.00	58,103.15-	4,641,102.62	6,032,486.00	1,391,383.38-
Operating Expenses						
Compensation & Benefits	293,523.72	199,347.00	94,176.72	3,033,275.09	2,579,906.00	453,369.09
Depreciation Expense	134,022.38	125,134.00	8,888.38	1,521,966.51	1,511,208.00	10,758.51
Contractor Fees	1,538.89	2,925.00	1,386.11-	12,524.25	35,100.00	22,575.75-
Communications	2,478.76	2,429.00	49.76	28,641.78	29,115.00	473.22-
TDY	9.67	10,945.00	10,935.33-	37,789.23	177,058.00	139,268.77-
PCS	21,820.66	2,109.00	19,711.66	71,726.63	25,000.00	46,726.63
IT Expense & Maint	8,778.88	9,844.00	1,065.12-	201,462.81	117,622.00	83,840.81
Machine Expense & Maint	5,826.32	21,484.00	15,657.68-	218,739.02	257,940.00	39,200.98-
Vehicle Expense	6,008.11-	965.00	6,973.11-	6,445.03	11,525.00	5,079.97-
Training	.00	2,635.00	2,635.00-	2,067.36	31,408.00	29,340.64-
(Gain)/Loss on Disposals	.00	.00	.00	22,298.10	.00	22,298.10
Audit-Independent	6,927.76-	3,748.00	10,675.76-	33,365.80	44,921.00	11,555.20-
Audit-IMCOM Int Review	2,401.89	1,355.00	1,046.89	7,259.69	16,205.00	8,945.31-
Other Expenses	7,469.79	8,376.00	906.21-	117,160.37	100,578.00	16,582.37
Total Operating Expenses	464,935.09	391,296.00	73,639.09	5,314,721.67	4,937,586.00	377,135.67
Net Operating Income/(Loss)	30,066.24-	101,676.00	131,742.24-	673,619.05-	1,094,900.00	1,768,519.05-
Interest Revenue	5,967.32	10,081.00	4,113.68-	108,893.97	120,972.00	12,078.03-
Non-Operating Inc/(Exp)	.00	.00	.00	55.46-	.00	55.46-
Net Income/(Loss)	24,098.92-	111,757.00	135,855.92-	564,780.54-	1,215,872.00	1,780,652.54-
Distributions	24,098.92-	13,377.00-	10,721.92-	288,575.74-	295,336.00-	6,760.26
Net Income/(Loss) After Distributions	.00	125,134.00	125,134.00-	276,204.80-	1,511,208.00	1,787,412.80-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 September 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,099,463.85	3,380,067.20	858,585.95	860,810.70
Total Revenue	5,099,463.85	3,380,067.20	858,585.95	860,810.70
Direct NAFI Reimbursement				
Gaming NAFI	1,975,412.15	640,947.80	653,072.40	681,391.95
Total Direct Reimbursement	1,975,412.15	640,947.80	653,072.40	681,391.95
Net Revenue	3,124,051.70	2,739,119.40	205,513.55	179,418.75
Operating Expenses				
Compensation & Benefits	814,897.99	477,088.40	183,761.87	154,047.72
Depreciation Expense	368,604.60	223,803.66	74,656.56	70,144.38
Contractor Fees	3,982.00	2,245.12	938.84	798.04
Communications	16,668.46	14,458.41	1,115.23	1,094.82
TDY	7,061.27	7,050.36	5.90	5.01
PCS	42,008.60	25,362.64	12,606.77	4,039.19
IT Expense & Maint	23,123.82	13,019.05	5,585.03	4,519.74
Machine Expense & Maint	29,518.48	23,408.18	1,510.45	4,599.85
Vehicle Expense	1,574.99-	4,356.39	53.73-	5,877.65-
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	17,925.84-	10,106.82-	4,226.50-	3,592.52-
Audit-IMCOM Int Review	6,215.03	3,504.13	1,465.34	1,245.56
Other Expenses	24,004.62	14,927.79	4,796.69	4,280.14
Total Operating Expenses	1,316,584.04	799,117.31	282,162.45	235,304.28
Net Operating Income/(Loss)	1,807,467.66	1,940,002.09	76,648.90-	55,885.53-
Interest Revenue	26,334.20	20,318.88	746.44	5,268.88
Non-Operating Inc/(Exp)	10,964.69-	9,888.05-	1,076.64-	.00
Net Income/(Loss)	1,822,837.17	1,950,432.92	76,979.10-	50,616.65-
Distributions	1,822,837.17	1,950,432.92	76,979.10-	50,616.65-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 September 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,323,677.05	1,081,394.45	242,282.60	.00
Total Revenue	1,323,677.05	1,081,394.45	242,282.60	.00
Direct NAFI Reimbursement				
Gaming NAFI	365,642.10	203,447.30	162,194.80	.00
Total Direct Reimbursement	365,642.10	203,447.30	162,194.80	.00
Net Revenue	958,034.95	877,947.15	80,087.80	.00
Operating Expenses				
Compensation & Benefits	342,300.14	279,630.37	62,669.77	.00
Depreciation Expense	138,342.63	112,060.50	26,282.13	.00
Contractor Fees	1,549.14	1,255.23	293.91	.00
Communications	8,714.91	8,434.43	280.48	.00
TDY	7,045.98	7,044.14	1.84	.00
PCS	16,568.79	15,465.42	1,103.37	.00
IT Expense & Maint	8,972.04	7,056.84	1,915.20	.00
Machine Expense & Maint	18,805.03	18,473.50	331.53	.00
Vehicle Expense	3,954.63	3,908.04	46.59	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,973.70-	5,650.63-	1,323.07-	.00
Audit-IMCOM Int Review	2,417.85	1,959.13	458.72	.00
Other Expenses	11,116.16	9,070.88	2,045.28	.00
Total Operating Expenses	552,813.60	458,707.85	94,105.75	.00
Net Operating Income/(Loss)	405,221.35	419,239.30	14,017.95-	.00
Interest Revenue	861.13	776.57	84.56	.00
Non-Operating Inc/(Exp)	10,964.69-	9,888.05-	1,076.64-	.00
Net Income/(Loss)	395,117.79	410,127.82	15,010.03-	.00
Distributions	395,117.79	410,127.82	15,010.03-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 September 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,187,052.15	2,096,581.15	90,471.00	.00
Total Revenue	2,187,052.15	2,096,581.15	90,471.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	455,904.25	400,805.15	55,099.10	.00
Total Direct Reimbursement	455,904.25	400,805.15	55,099.10	.00
Net Revenue	1,731,147.90	1,695,776.00	35,371.90	.00
Operating Expenses				
Compensation & Benefits	179,074.13	174,729.72	4,344.41	.00
Depreciation Expense	96,239.59	95,241.91	997.68	.00
Contractor Fees	893.97	873.56	20.41	.00
Communications	5,474.79	5,432.70	42.09	.00
TDY	5.62	5.49	.13	.00
PCS	3,619.15	3,536.52	82.63	.00
IT Expense & Maint	5,372.90	5,257.99	114.91	.00
Machine Expense & Maint	4,887.13	4,710.51	176.62	.00
Vehicle Expense	478.49	455.73	22.76	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,024.38-	3,932.49-	91.89-	.00
Audit-IMCOM Int Review	1,395.29	1,363.43	31.86	.00
Other Expenses	5,418.67	5,275.63	143.04	.00
Total Operating Expenses	298,835.35	292,950.70	5,884.65	.00
Net Operating Income/(Loss)	1,432,312.55	1,402,825.30	29,487.25	.00
Interest Revenue	19,505.75	19,288.16	217.59	.00
Net Income/(Loss)	1,451,818.30	1,422,113.46	29,704.84	.00
Distributions	1,451,818.30	1,422,113.46	29,704.84	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 September 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,588,734.65	202,091.60	525,832.35	860,810.70
Total Revenue	1,588,734.65	202,091.60	525,832.35	860,810.70
Direct NAFI Reimbursement				
Gaming NAFI	1,153,865.80	36,695.35	435,778.50	681,391.95
Total Direct Reimbursement	1,153,865.80	36,695.35	435,778.50	681,391.95
Net Revenue	434,868.85	165,396.25	90,053.85	179,418.75
Operating Expenses				
Compensation & Benefits	293,523.72	22,728.31	116,747.69	154,047.72
Depreciation Expense	134,022.38	16,501.25	47,376.75	70,144.38
Contractor Fees	1,538.89	116.33	624.52	798.04
Communications	2,478.76	591.28	792.66	1,094.82
TDY	9.67	.73	3.93	5.01
PCS	21,820.66	6,360.70	11,420.77	4,039.19
IT Expense & Maint	8,778.88	704.22	3,554.92	4,519.74
Machine Expense & Maint	5,826.32	224.17	1,002.30	4,599.85
Vehicle Expense	6,008.11-	7.38-	123.08-	5,877.65-
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,927.76-	523.70-	2,811.54-	3,592.52-
Audit-IMCOM Int Review	2,401.89	181.57	974.76	1,245.56
Other Expenses	7,469.79	581.28	2,608.37	4,280.14
Total Operating Expenses	464,935.09	47,458.76	182,172.05	235,304.28
Net Operating Income/(Loss)	30,066.24-	117,937.49	92,118.20-	55,885.53-
Interest Revenue	5,967.32	254.15	444.29	5,268.88
Net Income/(Loss)	24,098.92-	118,191.64	91,673.91-	50,616.65-
Distributions	24,098.92-	118,191.64	91,673.91-	50,616.65-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	52,472,583.78	32,260,434.72	9,175,136.41	11,037,012.65
Total Revenue	52,472,583.78	32,260,434.72	9,175,136.41	11,037,012.65
Direct NAFI Reimbursement				
Gaming NAFI	22,451,273.89	6,408,745.93	7,255,672.33	8,786,855.63
Total Direct Reimbursement	22,451,273.89	6,408,745.93	7,255,672.33	8,786,855.63
Net Revenue	30,021,309.89	25,851,688.79	1,919,464.08	2,250,157.02
Operating Expenses				
Compensation & Benefits	8,693,439.59	5,128,988.30	2,011,615.09	1,552,836.20
Depreciation Expense	4,267,762.20	2,595,978.36	872,621.45	799,162.39
Contractor Fees	32,987.28	18,542.50	7,933.38	6,511.40
Communications	193,962.11	166,072.61	15,139.23	12,750.27
TDY	113,186.69	60,734.54	38,223.05	14,229.10
PCS	117,310.65	51,995.76	35,450.80	29,864.09
IT Expense & Maint	568,059.09	330,863.72	132,991.69	104,203.68
Machine Expense & Maint	683,216.07	434,731.50	130,076.11	118,408.46
Vehicle Expense	43,242.61	34,538.84	7,175.90	1,527.87
Training	5,116.09	2,789.72	1,254.48	1,071.89
(Gain)/Loss on Disposals	48,038.61	23,214.45	16,682.43	8,141.73
Audit-Independent	87,503.66	49,160.20	21,011.70	17,331.76
Audit-IMCOM Int Review	19,023.76	10,716.88	4,528.21	3,778.67
Other Expenses	328,938.92	194,509.53	69,120.73	65,308.66
Total Operating Expenses	15,201,787.33	9,102,836.91	3,363,824.25	2,735,126.17
Net Operating Income/(Loss)	14,819,522.56	16,748,851.88	1,444,360.17-	484,969.15-
Interest Revenue	291,405.75	178,375.63	46,435.34	66,594.78
Non-Operating Inc/(Exp)	1,186.51-	979.27-	178.46-	28.78-
Net Income/(Loss)	15,109,741.80	16,926,248.24	1,398,103.29-	418,403.15-
Distributions	12,717,689.61	14,130,130.08	1,019,918.72-	392,521.75-
Net Income/(Loss) After Distributions	2,392,052.19	2,796,118.16	378,184.57-	25,881.40-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,185,659.32	9,479,488.12	1,706,171.20	.00
Total Revenue	11,185,659.32	9,479,488.12	1,706,171.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,059,428.21	1,873,251.73	1,186,176.48	.00
Total Direct Reimbursement	3,059,428.21	1,873,251.73	1,186,176.48	.00
Net Revenue	8,126,231.11	7,606,236.39	519,994.72	.00
Operating Expenses				
Compensation & Benefits	3,736,528.13	3,012,081.57	724,446.56	.00
Depreciation Expense	1,608,191.24	1,299,476.75	308,714.49	.00
Contractor Fees	12,973.58	10,275.29	2,698.29	.00
Communications	103,120.34	97,263.18	5,857.16	.00
TDY	61,204.92	45,086.50	16,118.42	.00
PCS	12,469.32	9,459.63	3,009.69	.00
IT Expense & Maint	245,649.53	197,180.93	48,468.60	.00
Machine Expense & Maint	295,208.17	250,696.98	44,511.19	.00
Vehicle Expense	29,722.20	26,683.36	3,038.84	.00
Training	1,816.60	1,428.32	388.28	.00
(Gain)/Loss on Disposals	16,408.79	12,901.52	3,507.27	.00
Audit-Independent	34,409.49	27,333.26	7,076.23	.00
Audit-IMCOM Int Review	7,445.67	5,946.19	1,499.48	.00
Other Expenses	130,646.71	105,517.03	25,129.68	.00
Total Operating Expenses	6,295,794.69	5,101,330.51	1,194,464.18	.00
Net Operating Income/(Loss)	1,830,436.42	2,504,905.88	674,469.46-	.00
Interest Revenue	54,629.17	45,839.83	8,789.34	.00
Non-Operating Inc/(Exp)	1,098.89-	943.64-	155.25-	.00
Net Income/(Loss)	1,883,966.70	2,549,802.07	665,835.37-	.00
Distributions	2,551,326.57	3,086,776.15	535,449.58-	.00
Net Income/(Loss) After Distributions	667,359.87-	536,974.08-	130,385.79-	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	21,764,267.26	21,406,824.20	357,443.06	.00
Total Revenue	21,764,267.26	21,406,824.20	357,443.06	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,510,291.10	4,263,201.80	247,089.30	.00
Total Direct Reimbursement	4,510,291.10	4,263,201.80	247,089.30	.00
Net Revenue	17,253,976.16	17,143,622.40	110,353.76	.00
Operating Expenses				
Compensation & Benefits	1,923,636.37	1,877,108.70	46,527.67	.00
Depreciation Expense	1,137,604.45	1,125,674.34	11,930.11	.00
Contractor Fees	7,489.45	7,322.89	166.56	.00
Communications	62,199.99	61,681.08	518.91	.00
TDY	14,192.54	13,880.85	311.69	.00
PCS	33,114.70	32,370.33	744.37	.00
IT Expense & Maint	120,946.75	118,266.17	2,680.58	.00
Machine Expense & Maint	169,268.88	166,325.18	2,943.70	.00
Vehicle Expense	7,075.38	6,860.77	214.61	.00
Training	1,232.13	1,205.10	27.03	.00
(Gain)/Loss on Disposals	9,331.72	9,122.97	208.75	.00
Audit-Independent	19,728.37	19,285.11	443.26	.00
Audit-IMCOM Int Review	4,318.40	4,221.87	96.53	.00
Other Expenses	81,131.84	79,636.87	1,494.97	.00
Total Operating Expenses	3,591,270.97	3,522,962.23	68,308.74	.00
Net Operating Income/(Loss)	13,662,705.19	13,620,660.17	42,045.02	.00
Interest Revenue	127,882.61	126,394.40	1,488.21	.00
Non-Operating Inc/(Exp)	32.16-	31.42-	.74-	.00
Net Income/(Loss)	13,790,555.64	13,747,023.15	43,532.49	.00
Distributions	10,454,938.78	10,415,396.33	39,542.45	.00
Net Income/(Loss) After Distributions	3,335,616.86	3,331,626.82	3,990.04	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	19,522,657.20	1,374,122.40	7,111,522.15	11,037,012.65
Total Revenue	19,522,657.20	1,374,122.40	7,111,522.15	11,037,012.65
Direct NAFI Reimbursement				
Gaming NAFI	14,881,554.58	272,292.40	5,822,406.55	8,786,855.63
Total Direct Reimbursement	14,881,554.58	272,292.40	5,822,406.55	8,786,855.63
Net Revenue	4,641,102.62	1,101,830.00	1,289,115.60	2,250,157.02
Operating Expenses				
Compensation & Benefits	3,033,275.09	239,798.03	1,240,640.86	1,552,836.20
Depreciation Expense	1,521,966.51	170,827.27	551,976.85	799,162.39
Contractor Fees	12,524.25	944.32	5,068.53	6,511.40
Communications	28,641.78	7,128.35	8,763.16	12,750.27
TDY	37,789.23	1,767.19	21,792.94	14,229.10
PCS	71,726.63	10,165.80	31,696.74	29,864.09
IT Expense & Maint	201,462.81	15,416.62	81,842.51	104,203.68
Machine Expense & Maint	218,739.02	17,709.34	82,621.22	118,408.46
Vehicle Expense	6,445.03	994.71	3,922.45	1,527.87
Training	2,067.36	156.30	839.17	1,071.89
(Gain)/Loss on Disposals	22,298.10	1,189.96	12,966.41	8,141.73
Audit-Independent	33,365.80	2,541.83	13,492.21	17,331.76
Audit-IMCOM Int Review	7,259.69	548.82	2,932.20	3,778.67
Other Expenses	117,160.37	9,355.63	42,496.08	65,308.66
Total Operating Expenses	5,314,721.67	478,544.17	2,101,051.33	2,735,126.17
Net Operating Income/(Loss)	673,619.05-	623,285.83	811,935.73-	484,969.15-
Interest Revenue	108,893.97	6,141.40	36,157.79	66,594.78
Non-Operating Inc/(Exp)	55.46-	4.21-	22.47-	28.78-
Net Income/(Loss)	564,780.54-	629,423.02	775,800.41-	418,403.15-
Distributions	288,575.74-	627,957.60	524,011.59-	392,521.75-
Net Income/(Loss) After Distributions	276,204.80-	1,465.42	251,788.82-	25,881.40-

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 September 2020

	September Europe	September Korea	September Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	381,637.75	.00	.00	2,689,150.15	.00	.00
Grafenwoehr	58,144.90	.00	.00	1,355,142.35	.00	.00
Wiesbaden	222,882.85	.00	.00	2,023,579.05	.00	.00
Vicenza	64,420.15	.00	.00	512,097.15	.00	.00
Livorno	6,230.00	.00	.00	24,130.20	.00	.00
Stuttgart	189,891.70	.00	.00	1,416,567.90	.00	.00
Baumholder	54,648.45	.00	.00	467,424.70	.00	.00
Ansbach	29,373.55	.00	.00	370,453.50	.00	.00
Schinnen	4,694.00	.00	.00	46,531.70	.00	.00
AFRC Edelweiss Lodge	6,245.95	.00	.00	204,228.97	.00	.00
Hohenfels	63,225.15	.00	.00	370,182.45	.00	.00
Naples Navy	96,448.00	.00	.00	588,654.00	.00	.00
Sigonella Navy	38,609.25	.00	.00	443,036.55	.00	.00
Rota Navy	107,225.35	.00	.00	615,590.65	.00	.00
Souda Bay Navy	.00	.00	.00	58,890.00	.00	.00
AFRC Dragon Hill Lodge	.00	666,291.65	.00	.00	5,502,275.05	.00
Seoul	.00	30,479.00	.00	.00	674,166.00	.00
Casey & Hovey	.00	209,649.80	.00	.00	2,386,295.85	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	897,777.15	.00	.00	10,159,706.40	.00
Daegu	.00	292,383.55	.00	.00	2,684,380.90	.00
Chinhae Navy	.00	90,471.00	.00	.00	357,443.06	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	202,091.60	.00	.00	1,323,668.40
Fuji Marines	.00	.00	1,685.00	.00	.00	13,839.25
Sanno Navy	.00	.00	.00	.00	.00	651,836.10
Atsugi Navy	.00	.00	150,636.45	.00	.00	1,083,616.25
Okinawa	.00	.00	.00	.00	.00	50,454.00
Okinawa Marines	.00	.00	659,593.50	.00	.00	9,108,853.25
Okinawa Navy	.00	.00	17,267.65	.00	.00	280,698.30
Iwakuni Marines	.00	.00	199,532.20	.00	.00	1,914,320.15
Sasebo Navy	.00	.00	164,997.10	.00	.00	1,772,062.70
Yokosuka Navy	.00	.00	192,931.15	.00	.00	3,290,195.85
Singapore Navy	.00	.00	.00	.00	.00	33,112.95
Total Gaming Revenue	1,323,677.05	2,187,052.15	1,588,734.65	11,185,659.32	21,764,267.26	19,522,657.20

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 September 2021

	Current Balance
ASSETS	
Cash	38,194,048.04
Accounts Receivable	68,465.18
Prepaid Expenses	260,397.04
Fixed Assets	43,346,687.49
Less Accum Depreciation	32,981,060.79-
TOTAL ASSETS	48,888,536.96
LIABILITIES	
Accounts Payable	401,742.75
Distributions Payable	1,235,545.80
Accrued Liabilities	1,247,628.83
Accrued Salaries	509,033.59
Accrued Leave Payable	585,500.05
Total Liabilities	3,979,451.02
EQUITY	44,909,085.94
TOTAL LIABILITIES & EQUITY	48,888,536.96

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 September 2021

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,160,756.65	4,052,049.00	1,108,707.65	56,961,576.82	49,265,561.00	7,696,015.82
Total Revenue	5,160,756.65	4,052,049.00	1,108,707.65	56,961,576.82	49,265,561.00	7,696,015.82
Direct NAFI Reimbursement						
Gaming NAFI	2,320,061.45	1,891,982.00	428,079.45	25,679,280.31	23,082,721.00	2,596,559.31
Total Direct Reimbursement	2,320,061.45	1,891,982.00	428,079.45	25,679,280.31	23,082,721.00	2,596,559.31
Net Revenue	2,840,695.20	2,160,067.00	680,628.20	31,282,296.51	26,182,840.00	5,099,456.51
Operating Expenses						
Compensation & Benefits	819,459.52	723,687.00	95,772.52	8,830,671.85	9,389,024.00	558,352.15-
Depreciation Expense	330,790.08	371,549.00	40,758.92-	4,326,336.10	4,458,698.00	132,361.90-
Contractor Fees	2,519.00	4,361.00	1,842.00-	22,935.00	52,222.00	29,287.00-
Communications	17,204.47	15,050.00	2,154.47	256,988.88	180,787.00	76,201.88
TDY	23,579.09	17,767.00	5,812.09	114,435.87	426,918.00	312,482.13-
PCS	25,251.89	13,211.00	12,040.89	61,712.84	158,609.00	96,896.16-
IT Expense & Maint	23,449.44	35,402.00	11,952.56-	382,486.51	424,813.00	42,326.49-
Machine Expense & Maint	12,588.63	50,825.00	38,236.37-	749,960.52	609,845.00	140,115.52
Vehicle Expense	6,051.79	5,391.00	660.79	65,733.23	64,824.00	909.23
Training	.00	6,000.00	6,000.00-	2,064.00	111,400.00	109,336.00-
(Gain)/Loss on Disposals	.00	.00	.00	27.42-	.00	27.42-
Audit-Independent	9,251.17	9,242.00	9.17	91,014.03	111,014.00	19,999.97-
Audit-IMCOM Int Review	8,746.18	1,590.00	7,156.18	27,778.10	19,102.00	8,676.10
Other Expenses	13,592.65	28,856.00	15,263.35-	315,772.70	346,700.00	30,927.30-
Total Operating Expenses	1,292,483.91	1,282,931.00	9,552.91	15,247,862.21	16,353,956.00	1,106,093.79-
Net Operating Income/(Loss)	1,548,211.29	877,136.00	671,075.29	16,034,434.30	9,828,884.00	6,205,550.30
Interest Revenue	18,631.64	31,010.00	12,378.36-	270,428.29	372,197.00	101,768.71-
Non-Operating Inc/(Exp)	507.05-	.00	507.05-	9,878.46	.00	9,878.46
Net Income/(Loss)	1,566,335.88	908,146.00	658,189.88	16,314,741.05	10,201,081.00	6,113,660.05
Distributions	1,235,545.80	536,597.00	698,948.80	12,296,257.51	5,742,383.00	6,553,874.51
Net Income/(Loss) After Distributions	330,790.08	371,549.00	40,758.92-	4,018,483.54	4,458,698.00	440,214.46-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 September 2021

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,294,702.05	975,893.00	318,809.05	10,812,257.17	11,804,346.00	992,088.83-
Total Revenue	1,294,702.05	975,893.00	318,809.05	10,812,257.17	11,804,346.00	992,088.83-
Direct NAFI Reimbursement						
Gaming NAFI	349,672.90	275,752.00	73,920.90	3,006,960.76	3,335,504.00	328,543.24-
Total Direct Reimbursement	349,672.90	275,752.00	73,920.90	3,006,960.76	3,335,504.00	328,543.24-
Net Revenue	945,029.15	700,141.00	244,888.15	7,805,296.41	8,468,842.00	663,545.59-
Operating Expenses						
Compensation & Benefits	355,095.92	325,199.00	29,896.92	3,698,951.04	4,210,033.00	511,081.96-
Depreciation Expense	129,329.02	140,855.00	11,525.98-	1,641,046.72	1,690,293.00	49,246.28-
Contractor Fees	968.95	1,719.00	750.05-	8,882.85	20,606.00	11,723.15-
Communications	8,264.74	6,711.00	1,553.74	129,272.68	80,631.00	48,641.68
TDY	10,551.27	7,116.00	3,435.27	84,700.88	222,513.00	137,812.12-
PCS	18,728.28	885.00	17,843.28	25,685.56	10,642.00	15,043.56
IT Expense & Maint	8,047.25	14,794.00	6,746.75-	154,244.97	177,572.00	23,327.03-
Machine Expense & Maint	9,926.64	21,485.00	11,558.36-	329,723.99	257,842.00	71,881.99
Vehicle Expense	4,310.35	3,452.00	858.35	41,239.30	41,468.00	228.70-
Training	.00	2,129.00	2,129.00-	1,013.11	41,877.00	40,863.89-
(Gain)/Loss on Disposals	.00	.00	.00	1,238.56	.00	1,238.56
Audit-Independent	3,558.50	3,646.00	87.50-	35,725.87	43,796.00	8,070.13-
Audit-IMCOM Int Review	3,364.26	629.00	2,735.26	10,769.06	7,515.00	3,254.06
Other Expenses	13,212.68	11,872.00	1,340.68	128,275.82	142,563.00	14,287.18-
Total Operating Expenses	565,357.86	540,492.00	24,865.86	6,290,770.41	6,947,351.00	656,580.59-
Net Operating Income/(Loss)	379,671.29	159,649.00	220,022.29	1,514,526.00	1,521,491.00	6,965.00-
Interest Revenue	3,756.14	7,403.00	3,646.86-	50,664.27	88,880.00	38,215.73-
Non-Operating Inc/(Exp)	507.05-	.00	507.05-	10,466.66	.00	10,466.66
Net Income/(Loss)	382,920.38	167,052.00	215,868.38	1,575,656.93	1,610,371.00	34,714.07-
Distributions	253,591.36	96,587.00	157,004.36	379,637.55	939,791.00	560,153.45-
Net Income/(Loss) After Distributions	129,329.02	70,465.00	58,864.02	1,196,019.38	670,580.00	525,439.38

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 September 2021

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,766,523.10	1,364,897.00	401,626.10	22,870,169.65	16,509,728.00	6,360,441.65
Total Revenue	1,766,523.10	1,364,897.00	401,626.10	22,870,169.65	16,509,728.00	6,360,441.65
Direct NAFI Reimbursement						
Gaming NAFI	364,612.05	278,508.00	86,104.05	4,774,353.50	3,368,828.00	1,405,525.50
Total Direct Reimbursement	364,612.05	278,508.00	86,104.05	4,774,353.50	3,368,828.00	1,405,525.50
Net Revenue	1,401,911.05	1,086,389.00	315,522.05	18,095,816.15	13,140,900.00	4,954,916.15
Operating Expenses						
Compensation & Benefits	185,016.66	187,123.00	2,106.34-	2,000,796.20	2,431,471.00	430,674.80-
Depreciation Expense	81,210.78	100,617.00	19,406.22-	1,097,706.21	1,207,415.00	109,708.79-
Contractor Fees	581.10	995.00	413.90-	5,275.33	11,907.00	6,631.67-
Communications	5,693.01	5,774.00	80.99-	77,790.36	69,332.00	8,458.36
TDY	86.52	1,715.00	1,628.48-	3,294.18	56,739.00	53,444.82-
PCS	2,445.65	4,594.00	2,148.35-	2,907.62	55,117.00	52,209.38-
IT Expense & Maint	5,793.42	8,076.00	2,282.58-	81,949.93	96,857.00	14,907.07-
Machine Expense & Maint	471.75	15,559.00	15,087.25-	158,473.29	186,796.00	28,322.71-
Vehicle Expense	339.70	614.00	274.30-	5,607.21	7,390.00	1,782.79-
Training	.00	1,445.00	1,445.00-	340.17	26,972.00	26,631.83-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,134.12	2,112.00	22.12	20,945.63	25,344.00	4,398.37-
Audit-IMCOM Int Review	2,017.63	368.00	1,649.63	6,427.47	4,416.00	2,011.47
Other Expenses	33.21	7,153.00	7,119.79-	75,188.52	85,912.00	10,723.48-
Total Operating Expenses	285,823.55	336,145.00	50,321.45-	3,536,702.12	4,265,668.00	728,965.88-
Net Operating Income/(Loss)	1,116,087.50	750,244.00	365,843.50	14,559,114.03	8,875,232.00	5,683,882.03
Interest Revenue	7,512.28	10,795.00	3,282.72-	115,523.61	129,562.00	14,038.39-
Non-Operating Inc/(Exp)	.00	.00	.00	223.10-	.00	223.10-
Net Income/(Loss)	1,123,599.78	761,039.00	362,560.78	14,674,414.54	9,004,794.00	5,669,620.54
Distributions	1,042,389.00	440,010.00	602,379.00	13,150,638.95	4,802,462.00	8,348,176.95
Net Income/(Loss) After Distributions	81,210.78	321,029.00	239,818.22-	1,523,775.59	4,202,332.00	2,678,556.41-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 September 2021

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,099,531.50	1,711,259.00	388,272.50	23,279,150.00	20,951,487.00	2,327,663.00
Total Revenue	2,099,531.50	1,711,259.00	388,272.50	23,279,150.00	20,951,487.00	2,327,663.00
Direct NAFI Reimbursement						
Gaming NAFI	1,605,776.50	1,337,722.00	268,054.50	17,897,966.05	16,378,389.00	1,519,577.05
Total Direct Reimbursement	1,605,776.50	1,337,722.00	268,054.50	17,897,966.05	16,378,389.00	1,519,577.05
Net Revenue	493,755.00	373,537.00	120,218.00	5,381,183.95	4,573,098.00	808,085.95
Operating Expenses						
Compensation & Benefits	279,346.94	211,365.00	67,981.94	3,130,924.61	2,747,520.00	383,404.61
Depreciation Expense	120,250.28	130,077.00	9,826.72-	1,587,583.17	1,560,990.00	26,593.17
Contractor Fees	968.95	1,647.00	678.05-	8,776.82	19,709.00	10,932.18-
Communications	3,246.72	2,565.00	681.72	49,925.84	30,824.00	19,101.84
TDY	12,941.30	8,936.00	4,005.30	26,440.81	147,666.00	121,225.19-
PCS	4,077.96	7,732.00	3,654.04-	33,119.66	92,850.00	59,730.34-
IT Expense & Maint	9,608.77	12,532.00	2,923.23-	146,291.61	150,384.00	4,092.39-
Machine Expense & Maint	2,190.24	13,781.00	11,590.76-	261,763.24	165,207.00	96,556.24
Vehicle Expense	1,401.74	1,325.00	76.74	18,886.72	15,966.00	2,920.72
Training	.00	2,426.00	2,426.00-	710.72	42,551.00	41,840.28-
(Gain)/Loss on Disposals	.00	.00	.00	1,265.98-	.00	1,265.98-
Audit-Independent	3,558.55	3,484.00	74.55	34,342.53	41,874.00	7,531.47-
Audit-IMCOM Int Review	3,364.29	593.00	2,771.29	10,581.57	7,171.00	3,410.57
Other Expenses	346.76	9,831.00	9,484.24-	112,308.36	118,225.00	5,916.64-
Total Operating Expenses	441,302.50	406,294.00	35,008.50	5,420,389.68	5,140,937.00	279,452.68
Net Operating Income/(Loss)	52,452.50	32,757.00-	85,209.50	39,205.73-	567,839.00-	528,633.27
Interest Revenue	7,363.22	12,812.00	5,448.78-	104,240.41	153,755.00	49,514.59-
Non-Operating Inc/(Exp)	.00	.00	.00	365.10-	.00	365.10-
Net Income/(Loss)	59,815.72	19,945.00-	79,760.72	64,669.58	414,084.00-	478,753.58
Distributions	60,434.56-	.00	60,434.56-	1,234,018.99-	130.00	1,234,148.99-
Net Income/(Loss) After Distributions	120,250.28	19,945.00-	140,195.28	1,298,688.57	414,214.00-	1,712,902.57

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 September 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,160,756.65	2,987,078.35	1,134,117.75	1,039,560.55
Total Revenue	5,160,756.65	2,987,078.35	1,134,117.75	1,039,560.55
Direct NAFI Reimbursement				
Gaming NAFI	2,320,061.45	589,768.40	918,093.90	812,199.15
Total Direct Reimbursement	2,320,061.45	589,768.40	918,093.90	812,199.15
Net Revenue	2,840,695.20	2,397,309.95	216,023.85	227,361.40
Operating Expenses				
Compensation & Benefits	819,459.52	478,158.92	202,368.73	138,931.87
Depreciation Expense	330,790.08	198,420.52	70,528.38	61,841.18
Contractor Fees	2,519.00	1,424.30	590.37	504.33
Communications	17,204.47	14,067.45	1,788.28	1,348.74
TDY	23,579.09	7,079.26	16,424.74	75.09
PCS	25,251.89	14,239.11	8,890.25	2,122.53
IT Expense & Maint	23,449.44	13,367.72	5,173.09	4,908.63
Machine Expense & Maint	12,588.63	11,179.98	267.80	1,140.85
Vehicle Expense	6,051.79	4,458.16	601.76	991.87
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,230.79	2,168.20	1,852.18
Audit-IMCOM Int Review	8,746.18	4,945.28	2,049.82	1,751.08
Other Expenses	13,592.65	11,271.68	2,666.38	345.41-
Total Operating Expenses	1,292,483.91	763,843.17	313,517.80	215,122.94
Net Operating Income/(Loss)	1,548,211.29	1,633,466.78	97,493.95-	12,238.46
Interest Revenue	18,631.64	11,075.62	3,671.67	3,884.35
Non-Operating Inc/(Exp)	507.05-	437.81-	69.24-	.00
Net Income/(Loss)	1,566,335.88	1,644,104.59	93,891.52-	16,122.81
Distributions	1,235,545.80	1,445,684.07	164,419.90-	45,718.37-
Net Income/(Loss) After Distributions	330,790.08	198,420.52	70,528.38	61,841.18

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 September 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,294,702.05	1,102,976.40	191,725.65	.00
Total Revenue	1,294,702.05	1,102,976.40	191,725.65	.00
Direct NAFI Reimbursement				
Gaming NAFI	349,672.90	219,268.65	130,404.25	.00
Total Direct Reimbursement	349,672.90	219,268.65	130,404.25	.00
Net Revenue	945,029.15	883,707.75	61,321.40	.00
Operating Expenses				
Compensation & Benefits	355,095.92	277,412.28	77,683.64	.00
Depreciation Expense	129,329.02	104,742.08	24,586.94	.00
Contractor Fees	968.95	778.34	190.61	.00
Communications	8,264.74	7,841.26	423.48	.00
TDY	10,551.27	6,983.09	3,568.18	.00
PCS	18,728.28	11,520.48	7,207.80	.00
IT Expense & Maint	8,047.25	6,955.45	1,091.80	.00
Machine Expense & Maint	9,926.64	10,335.32	408.68-	.00
Vehicle Expense	4,310.35	4,050.38	259.97	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,558.50	2,858.46	700.04	.00
Audit-IMCOM Int Review	3,364.26	2,702.44	661.82	.00
Other Expenses	13,212.68	11,298.79	1,913.89	.00
Total Operating Expenses	565,357.86	447,478.37	117,879.49	.00
Net Operating Income/(Loss)	379,671.29	436,229.38	56,558.09-	.00
Interest Revenue	3,756.14	3,243.28	512.86	.00
Non-Operating Inc/(Exp)	507.05-	437.81-	69.24-	.00
Net Income/(Loss)	382,920.38	439,034.85	56,114.47-	.00
Distributions	253,591.36	334,292.77	80,701.41-	.00
Net Income/(Loss) After Distributions	129,329.02	104,742.08	24,586.94	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 September 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,099,531.50	140,845.55	919,125.40	1,039,560.55
Total Revenue	2,099,531.50	140,845.55	919,125.40	1,039,560.55
Direct NAFI Reimbursement				
Gaming NAFI	1,605,776.50	25,505.75	768,071.60	812,199.15
Total Direct Reimbursement	1,605,776.50	25,505.75	768,071.60	812,199.15
Net Revenue	493,755.00	115,339.80	151,053.80	227,361.40
Operating Expenses				
Compensation & Benefits	279,346.94	20,652.09	119,762.98	138,931.87
Depreciation Expense	120,250.28	13,337.24	45,071.86	61,841.18
Contractor Fees	968.95	79.42	385.20	504.33
Communications	3,246.72	669.47	1,228.51	1,348.74
TDY	12,941.30	11.82	12,854.39	75.09
PCS	4,077.96	334.25	1,621.18	2,122.53
IT Expense & Maint	9,608.77	776.73	3,923.41	4,908.63
Machine Expense & Maint	2,190.24	405.03	644.36	1,140.85
Vehicle Expense	1,401.74	71.15	338.72	991.87
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,558.55	291.68	1,414.69	1,852.18
Audit-IMCOM Int Review	3,364.29	275.76	1,337.45	1,751.08
Other Expenses	346.76	77.32-	769.49	345.41-
Total Operating Expenses	441,302.50	36,827.32	189,352.24	215,122.94
Net Operating Income/(Loss)	52,452.50	78,512.48	38,298.44-	12,238.46
Interest Revenue	7,363.22	457.68	3,021.19	3,884.35
Net Income/(Loss)	59,815.72	78,970.16	35,277.25-	16,122.81
Distributions	60,434.56-	65,632.92	80,349.11-	45,718.37-
Net Income/(Loss) After Distributions	120,250.28	13,337.24	45,071.86	61,841.18

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 September 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,766,523.10	1,743,256.40	23,266.70	.00
Total Revenue	1,766,523.10	1,743,256.40	23,266.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	364,612.05	344,994.00	19,618.05	.00
Total Direct Reimbursement	364,612.05	344,994.00	19,618.05	.00
Net Revenue	1,401,911.05	1,398,262.40	3,648.65	.00
Operating Expenses				
Compensation & Benefits	185,016.66	180,094.55	4,922.11	.00
Depreciation Expense	81,210.78	80,341.20	869.58	.00
Contractor Fees	581.10	566.54	14.56	.00
Communications	5,693.01	5,556.72	136.29	.00
TDY	86.52	84.35	2.17	.00
PCS	2,445.65	2,384.38	61.27	.00
IT Expense & Maint	5,793.42	5,635.54	157.88	.00
Machine Expense & Maint	471.75	439.63	32.12	.00
Vehicle Expense	339.70	336.63	3.07	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,134.12	2,080.65	53.47	.00
Audit-IMCOM Int Review	2,017.63	1,967.08	50.55	.00
Other Expenses	33.21	50.21	17.00-	.00
Total Operating Expenses	285,823.55	279,537.48	6,286.07	.00
Net Operating Income/(Loss)	1,116,087.50	1,118,724.92	2,637.42-	.00
Interest Revenue	7,512.28	7,374.66	137.62	.00
Net Income/(Loss)	1,123,599.78	1,126,099.58	2,499.80-	.00
Distributions	1,042,389.00	1,045,758.38	3,369.38-	.00
Net Income/(Loss) After Distributions	81,210.78	80,341.20	869.58	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	56,961,576.82	33,271,044.97	10,821,985.90	12,868,545.95
Total Revenue	56,961,576.82	33,271,044.97	10,821,985.90	12,868,545.95
Direct NAFI Reimbursement				
Gaming NAFI	25,679,280.31	6,660,291.90	8,718,997.61	10,299,990.80
Total Direct Reimbursement	25,679,280.31	6,660,291.90	8,718,997.61	10,299,990.80
Net Revenue	31,282,296.51	26,610,753.07	2,102,988.29	2,568,555.15
Operating Expenses				
Compensation & Benefits	8,830,671.85	5,205,704.97	2,028,829.02	1,596,137.86
Depreciation Expense	4,326,336.10	2,596,823.64	902,803.57	826,708.89
Contractor Fees	22,935.00	13,001.50	5,383.07	4,550.43
Communications	256,988.88	205,298.80	27,668.09	24,021.99
TDY	114,435.87	70,409.73	41,293.75	2,732.39
PCS	61,712.84	3,645.96-	58,797.96	6,560.84
IT Expense & Maint	382,486.51	211,994.28	97,457.42	73,034.81
Machine Expense & Maint	749,960.52	455,962.06	141,843.65	152,154.81
Vehicle Expense	65,733.23	46,353.17	6,103.70	13,276.36
Training	2,064.00	1,302.43	323.35	438.22
(Gain)/Loss on Disposals	27.42-	1,196.22	42.34	1,265.98-
Audit-Independent	91,014.03	52,145.23	21,372.67	17,496.13
Audit-IMCOM Int Review	27,778.10	15,811.71	6,527.19	5,439.20
Other Expenses	315,772.70	187,388.51	64,196.41	64,187.78
Total Operating Expenses	15,247,862.21	9,059,746.29	3,402,642.19	2,785,473.73
Net Operating Income/(Loss)	16,034,434.30	17,551,006.78	1,299,653.90-	216,918.58-
Interest Revenue	270,428.29	165,212.80	48,281.51	56,933.98
Non-Operating Inc/(Exp)	9,878.46	8,821.77	1,242.35	185.66-
Net Income/(Loss)	16,314,741.05	17,725,041.35	1,250,130.04-	160,170.26-
Distributions	12,296,257.51	15,022,464.65	1,966,705.78-	759,501.36-
Net Income/(Loss) After Distributions	4,018,483.54	2,702,576.70	716,575.74	599,331.10

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,812,257.17	9,152,769.97	1,659,487.20	.00
Total Revenue	10,812,257.17	9,152,769.97	1,659,487.20	.00
Direct NAFI Reimbursement				
Gaming NAFI	3,006,960.76	1,837,311.80	1,169,648.96	.00
Total Direct Reimbursement	3,006,960.76	1,837,311.80	1,169,648.96	.00
Net Revenue	7,805,296.41	7,315,458.17	489,838.24	.00
Operating Expenses				
Compensation & Benefits	3,698,951.04	2,991,091.09	707,859.95	.00
Depreciation Expense	1,641,046.72	1,333,386.23	307,660.49	.00
Contractor Fees	8,882.85	7,142.47	1,740.38	.00
Communications	129,272.68	119,459.99	9,812.69	.00
TDY	84,700.88	66,723.46	17,977.42	.00
PCS	25,685.56	6,403.35-	32,088.91	.00
IT Expense & Maint	154,244.97	119,790.39	34,454.58	.00
Machine Expense & Maint	329,723.99	281,821.42	47,902.57	.00
Vehicle Expense	41,239.30	39,733.83	1,505.47	.00
Training	1,013.11	922.61	90.50	.00
(Gain)/Loss on Disposals	1,238.56	1,196.22	42.34	.00
Audit-Independent	35,725.87	28,801.46	6,924.41	.00
Audit-IMCOM Int Review	10,769.06	8,659.50	2,109.56	.00
Other Expenses	128,275.82	105,415.32	22,860.50	.00
Total Operating Expenses	6,290,770.41	5,097,740.64	1,193,029.77	.00
Net Operating Income/(Loss)	1,514,526.00	2,217,717.53	703,191.53-	.00
Interest Revenue	50,664.27	43,111.12	7,553.15	.00
Non-Operating Inc/(Exp)	10,466.66	9,072.27	1,394.39	.00
Net Income/(Loss)	1,575,656.93	2,269,900.92	694,243.99-	.00
Distributions	379,637.55	1,294,207.15	914,569.60-	.00
Net Income/(Loss) After Distributions	1,196,019.38	975,693.77	220,325.61	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	22,870,169.65	22,495,111.20	375,058.45	.00
Total Revenue	22,870,169.65	22,495,111.20	375,058.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,774,353.50	4,498,091.80	276,261.70	.00
Total Direct Reimbursement	4,774,353.50	4,498,091.80	276,261.70	.00
Net Revenue	18,095,816.15	17,997,019.40	98,796.75	.00
Operating Expenses				
Compensation & Benefits	2,000,796.20	1,951,099.29	49,696.91	.00
Depreciation Expense	1,097,706.21	1,085,347.32	12,358.89	.00
Contractor Fees	5,275.33	5,144.83	130.50	.00
Communications	77,790.36	76,515.21	1,275.15	.00
TDY	3,294.18	3,218.75	75.43	.00
PCS	2,907.62	3,125.30	217.68-	.00
IT Expense & Maint	81,949.93	79,755.69	2,194.24	.00
Machine Expense & Maint	158,473.29	152,946.37	5,526.92	.00
Vehicle Expense	5,607.21	5,429.00	178.21	.00
Training	340.17	332.06	8.11	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	20,945.63	20,460.72	484.91	.00
Audit-IMCOM Int Review	6,427.47	6,272.94	154.53	.00
Other Expenses	75,188.52	73,711.04	1,477.48	.00
Total Operating Expenses	3,536,702.12	3,463,358.52	73,343.60	.00
Net Operating Income/(Loss)	14,559,114.03	14,533,660.88	25,453.15	.00
Interest Revenue	115,523.61	113,480.84	2,042.77	.00
Non-Operating Inc/(Exp)	223.10-	218.05-	5.05-	.00
Net Income/(Loss)	14,674,414.54	14,646,923.67	27,490.87	.00
Distributions	13,150,638.95	13,142,494.21	8,144.74	.00
Net Income/(Loss) After Distributions	1,523,775.59	1,504,429.46	19,346.13	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	23,279,150.00	1,623,163.80	8,787,440.25	12,868,545.95
Total Revenue	23,279,150.00	1,623,163.80	8,787,440.25	12,868,545.95
Direct NAFI Reimbursement				
Gaming NAFI	17,897,966.05	324,888.30	7,273,086.95	10,299,990.80
Total Direct Reimbursement	17,897,966.05	324,888.30	7,273,086.95	10,299,990.80
Net Revenue	5,381,183.95	1,298,275.50	1,514,353.30	2,568,555.15
Operating Expenses				
Compensation & Benefits	3,130,924.61	263,514.59	1,271,272.16	1,596,137.86
Depreciation Expense	1,587,583.17	178,090.09	582,784.19	826,708.89
Contractor Fees	8,776.82	714.20	3,512.19	4,550.43
Communications	49,925.84	9,323.60	16,580.25	24,021.99
TDY	26,440.81	467.52	23,240.90	2,732.39
PCS	33,119.66	367.91-	26,926.73	6,560.84
IT Expense & Maint	146,291.61	12,448.20	60,808.60	73,034.81
Machine Expense & Maint	261,763.24	21,194.27	88,414.16	152,154.81
Vehicle Expense	18,886.72	1,190.34	4,420.02	13,276.36
Training	710.72	47.76	224.74	438.22
(Gain)/Loss on Disposals	1,265.98-	.00	.00	1,265.98-
Audit-Independent	34,342.53	2,883.05	13,963.35	17,496.13
Audit-IMCOM Int Review	10,581.57	879.27	4,263.10	5,439.20
Other Expenses	112,308.36	8,262.15	39,858.43	64,187.78
Total Operating Expenses	5,420,389.68	498,647.13	2,136,268.82	2,785,473.73
Net Operating Income/(Loss)	39,205.73-	799,628.37	621,915.52-	216,918.58-
Interest Revenue	104,240.41	8,620.84	38,685.59	56,933.98
Non-Operating Inc/(Exp)	365.10-	32.45-	146.99-	185.66-
Net Income/(Loss)	64,669.58	808,216.76	583,376.92-	160,170.26-
Distributions	1,234,018.99-	585,763.29	1,060,280.92-	759,501.36-
Net Income/(Loss) After Distributions	1,298,688.57	222,453.47	476,904.00	599,331.10

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 September 2021

	September Europe	September Korea	September Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	251,704.50	.00	.00	1,405,306.00	.00	.00
Grafenwoehr	88,783.60	.00	.00	1,516,836.20	.00	.00
Wiesbaden	274,751.15	.00	.00	2,366,197.35	.00	.00
Vicenza	79,215.10	.00	.00	876,702.65	.00	.00
Livorno	89.00	.00	.00	53,966.30	.00	.00
Stuttgart	229,744.10	.00	.00	1,602,796.80	.00	.00
Baumholder	27,109.80	.00	.00	144,051.20	.00	.00
Ansbach	56,035.70	.00	.00	391,039.95	.00	.00
Schinnen	.00	.00	.00	100,346.95	.00	.00
AFRC Edelweiss Lodge	49,624.60	.00	.00	147,252.67	.00	.00
Hohenfels	45,918.85	.00	.00	548,273.90	.00	.00
Naples Navy	109,037.85	.00	.00	357,618.25	.00	.00
Sigonella Navy	53,058.80	.00	.00	545,737.90	.00	.00
Rota Navy	29,629.00	.00	.00	756,131.05	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	314,661.70	.00	.00	4,900,542.75	.00
Seoul	.00	18,885.50	.00	.00	296,030.50	.00
Casey & Hovey	.00	199,799.95	.00	.00	2,372,006.15	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	909,256.45	.00	.00	11,685,569.55	.00
Daegu	.00	300,652.80	.00	.00	3,240,962.25	.00
Chinhae Navy	.00	23,266.70	.00	.00	375,058.45	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	130,853.45	.00	.00	1,586,784.65
Fuji Marines	.00	.00	5,382.00	.00	.00	27,515.50
Sanno Navy	.00	.00	58,952.55	.00	.00	367,350.55
Atsugi Navy	.00	.00	139,344.60	.00	.00	1,496,235.90
Okinawa	.00	.00	9,992.10	.00	.00	36,379.15
Okinawa Marines	.00	.00	807,909.15	.00	.00	10,742,022.95
Okinawa Navy	.00	.00	54,220.90	.00	.00	389,365.20
Iwakuni Marines	.00	.00	226,269.40	.00	.00	2,099,007.50
Sasebo Navy	.00	.00	228,643.95	.00	.00	2,481,868.60
Yokosuka Navy	.00	.00	437,963.40	.00	.00	4,052,650.50
Singapore Navy	.00	.00	.00	.00	.00	30.50-
Total Gaming Revenue	1,294,702.05	1,766,523.10	2,099,531.50	10,812,257.17	22,870,169.65	23,279,150.00

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 September 2022

	Current Balance
ASSETS	
Cash--Operating	21,168,805.37
Cash--Restricted	20,649,103.73
Accounts Receivable	122,663.27
Prepaid Expenses	282,764.22
Fixed Assets	41,573,227.39
Less Accum Depreciation	34,222,454.41-
TOTAL ASSETS	49,574,109.57
LIABILITIES	
Accounts Payable	380,035.00
Distributions Payable	1,469,914.61
Accrued Liabilities	1,458,043.39
Accrued Salaries	501,104.02
Accrued Leave Payable	532,039.51
Total Liabilities	4,341,136.53
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,574,109.57

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 September 2022

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,310,994.50	5,762,054.00	451,059.50-	63,091,646.86	65,588,378.00	2,496,731.14-
Total Revenue	5,310,994.50	5,762,054.00	451,059.50-	63,091,646.86	65,588,378.00	2,496,731.14-
Direct NAFI Reimbursement						
Gaming NAFI	2,314,248.60	2,571,767.00	257,518.40-	28,502,228.59	30,128,128.00	1,625,899.41-
Total Direct Reimbursement	2,314,248.60	2,571,767.00	257,518.40-	28,502,228.59	30,128,128.00	1,625,899.41-
Net Revenue	2,996,745.90	3,190,287.00	193,541.10-	34,589,418.27	35,460,250.00	870,831.73-
Operating Expenses						
Compensation & Benefits	737,043.34	766,986.00	29,942.66-	8,663,129.85	9,703,704.00	1,040,574.15-
Depreciation Expense	268,048.72	428,746.00	160,697.28-	3,550,588.90	5,144,952.00	1,594,363.10-
Contractor Fees	5,875.00	2,855.00	3,020.00	44,402.00	34,403.00	9,999.00
Communications	28,524.90	24,128.00	4,396.90	307,966.33	289,844.00	18,122.33
TDY	12,183.20	56,000.00	43,816.80-	141,438.00	449,904.00	308,466.00-
PCS	2,657.09-	5,150.00	7,807.09-	131,690.51	61,800.00	69,890.51
IT Expense & Maint	29,461.14	36,426.00	6,964.86-	970,711.02	437,277.00	533,434.02
Machine Expense & Maint	415,571.07	150,434.00	265,137.07	1,626,770.96	1,805,318.00	178,547.04-
Vehicle Expense	7,867.74	3,763.00	4,104.74	86,565.86	45,299.00	41,266.86
Training	.00	6,000.00	6,000.00-	19,688.79	92,350.00	72,661.21-
(Gain)/Loss on Disposals	1,178.50	.00	1,178.50	2,997.52	.00	2,997.52
Audit-Independent	9,251.17	9,242.00	9.17	91,014.03	111,014.00	19,999.97-
Audit-IMCOM Int Review	645.15	3,379.00	2,733.85-	28,223.33	40,592.00	12,368.67-
Other Expenses	38,777.06	25,194.00	13,583.06	329,840.94	302,338.00	27,502.94
Total Operating Expenses	1,551,769.90	1,518,303.00	33,466.90	15,995,028.04	18,518,795.00	2,523,766.96-
Net Operating Income/(Loss)	1,444,976.00	1,671,984.00	227,008.00-	18,594,390.23	16,941,455.00	1,652,935.23
Interest Revenue	27,432.22	22,021.00	5,411.22	273,279.19	264,098.00	9,181.19
Non-Operating Inc/(Exp)	2,493.61-	.00	2,493.61-	17,562.78-	.00	17,562.78-
Net Income/(Loss)	1,469,914.61	1,694,005.00	224,090.39-	18,850,106.64	17,205,553.00	1,644,553.64
Distributions	1,469,914.61	1,694,005.00	224,090.39-	18,526,219.54	16,776,807.00	1,749,412.54
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	428,746.00	104,858.90-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 September 2022

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,259,609.35	1,272,465.00	12,855.65-	16,535,643.11	15,329,727.00	1,205,916.11
Total Revenue	1,259,609.35	1,272,465.00	12,855.65-	16,535,643.11	15,329,727.00	1,205,916.11
Direct NAFI Reimbursement						
Gaming NAFI	380,101.25	364,187.00	15,914.25	4,743,695.65	4,391,024.00	352,671.65
Total Direct Reimbursement	380,101.25	364,187.00	15,914.25	4,743,695.65	4,391,024.00	352,671.65
Net Revenue	879,508.10	908,278.00	28,769.90-	11,791,947.46	10,938,703.00	853,244.46
Operating Expenses						
Compensation & Benefits	312,893.49	331,848.00	18,954.51-	3,697,956.62	4,259,523.00	561,566.38-
Depreciation Expense	109,243.42	163,113.00	53,869.58-	1,357,261.48	1,957,301.00	600,039.52-
Contractor Fees	2,288.29	1,146.00	1,142.29	17,071.06	13,796.00	3,275.06
Communications	20,656.61	12,099.00	8,557.61	145,039.32	145,298.00	258.68-
TDY	5,037.27	43,454.00	38,416.73-	91,891.75	327,111.00	235,219.25-
PCS	4,359.52-	2,148.00	6,507.52-	42,354.51	25,721.00	16,633.51
IT Expense & Maint	11,287.53	14,749.00	3,461.47-	374,137.11	176,966.00	197,171.11
Machine Expense & Maint	348,753.45	57,570.00	291,183.45	880,809.19	690,895.00	189,914.19
Vehicle Expense	4,910.79	2,063.00	2,847.79	53,555.92	24,778.00	28,777.92
Training	.00	2,338.00	2,338.00-	10,019.60	37,761.00	27,741.40-
(Gain)/Loss on Disposals	.00	.00	.00	1,819.02	.00	1,819.02
Audit-Independent	3,603.25	3,657.00	53.75-	34,553.80	43,917.00	9,363.20-
Audit-IMCOM Int Review	251.29	1,336.00	1,084.71-	10,688.59	16,054.00	5,365.41-
Other Expenses	15,058.00	9,353.00	5,705.00	127,973.97	112,258.00	15,715.97
Total Operating Expenses	829,623.87	644,874.00	184,749.87	6,845,131.94	7,831,379.00	986,247.06-
Net Operating Income/(Loss)	49,884.23	263,404.00	213,519.77-	4,946,815.52	3,107,324.00	1,839,491.52
Interest Revenue	7,200.95	4,492.00	2,708.95	71,712.21	53,849.00	17,863.21
Non-Operating Inc/(Exp)	2,485.98-	.00	2,485.98-	17,409.06-	.00	17,409.06-
Net Income/(Loss)	54,599.20	267,896.00	213,296.80-	5,001,118.67	3,161,173.00	1,839,945.67
Distributions	54,599.20	267,896.00	213,296.80-	4,878,861.91	2,963,859.00	1,915,002.91
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	197,314.00	75,057.24-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 September 2022

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,142,754.05	2,244,844.00	102,089.95-	21,944,860.35	23,282,167.00	1,337,306.65-
Total Revenue	2,142,754.05	2,244,844.00	102,089.95-	21,944,860.35	23,282,167.00	1,337,306.65-
Direct NAFI Reimbursement						
Gaming NAFI	436,616.15	460,836.00	24,219.85-	4,584,984.49	4,843,961.00	258,976.51-
Total Direct Reimbursement	436,616.15	460,836.00	24,219.85-	4,584,984.49	4,843,961.00	258,976.51-
Net Revenue	1,706,137.90	1,784,008.00	77,870.10-	17,359,875.86	18,438,206.00	1,078,330.14-
Operating Expenses						
Compensation & Benefits	159,941.75	208,075.00	48,133.25-	1,855,076.30	2,614,745.00	759,668.70-
Depreciation Expense	65,129.14	108,833.00	43,703.86-	889,573.67	1,305,996.00	416,422.33-
Contractor Fees	1,273.99	639.00	634.99	9,856.95	7,723.00	2,133.95
Communications	4,622.98	7,029.00	2,406.02-	88,256.26	84,403.00	3,853.26
TDY	1,941.09	2,468.00	526.91-	12,114.67	40,014.00	27,899.33-
PCS	1,142.02	238.00	904.02	73,636.55	2,911.00	70,725.55
IT Expense & Maint	6,581.81	8,055.00	1,473.19-	219,359.79	96,638.00	122,721.79
Machine Expense & Maint	17,153.54	32,901.00	15,747.46-	582,403.00	394,823.00	187,580.00
Vehicle Expense	861.20	463.00	398.20	8,463.92	5,622.00	2,841.92
Training	.00	1,382.00	1,382.00-	6,342.89	21,576.00	15,233.11-
(Gain)/Loss on Disposals	418.60	.00	418.60	418.60	.00	418.60
Audit-Independent	2,006.11	2,101.00	94.89-	20,160.04	25,245.00	5,084.96-
Audit-IMCOM Int Review	139.89	772.00	632.11-	6,273.08	9,231.00	2,957.92-
Other Expenses	9,231.72	6,234.00	2,997.72	79,444.36	74,829.00	4,615.36
Total Operating Expenses	270,443.84	379,190.00	108,746.16-	3,851,380.08	4,683,756.00	832,375.92-
Net Operating Income/(Loss)	1,435,694.06	1,404,818.00	30,876.06	13,508,495.78	13,754,450.00	245,954.22-
Interest Revenue	9,516.24	9,487.00	29.24	94,376.37	113,800.00	19,423.63-
Non-Operating Inc/(Exp)	2.70-	.00	2.70-	55.41-	.00	55.41-
Net Income/(Loss)	1,445,207.60	1,414,305.00	30,902.60	13,602,816.74	13,868,250.00	265,433.26-
Distributions	1,445,207.60	1,414,305.00	30,902.60	13,521,700.42	13,658,530.00	136,829.58-
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	209,720.00	128,603.68-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 September 2022

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,908,631.10	2,244,745.00	336,113.90-	24,611,143.40	26,976,484.00	2,365,340.60-
Total Revenue	1,908,631.10	2,244,745.00	336,113.90-	24,611,143.40	26,976,484.00	2,365,340.60-
Direct NAFI Reimbursement						
Gaming NAFI	1,497,531.20	1,746,744.00	249,212.80-	19,173,548.45	20,893,143.00	1,719,594.55-
Total Direct Reimbursement	1,497,531.20	1,746,744.00	249,212.80-	19,173,548.45	20,893,143.00	1,719,594.55-
Net Revenue	411,099.90	498,001.00	86,901.10-	5,437,594.95	6,083,341.00	645,746.05-
Operating Expenses						
Compensation & Benefits	264,208.10	227,063.00	37,145.10	3,110,096.93	2,829,436.00	280,660.93
Depreciation Expense	93,676.16	156,800.00	63,123.84-	1,303,753.75	1,881,655.00	577,901.25-
Contractor Fees	2,312.72	1,070.00	1,242.72	17,473.99	12,884.00	4,589.99
Communications	3,245.31	5,000.00	1,754.69-	74,670.75	60,143.00	14,527.75
TDY	5,204.84	10,078.00	4,873.16-	37,431.58	82,779.00	45,347.42-
PCS	560.41	2,764.00	2,203.59-	15,699.45	33,168.00	17,468.55-
IT Expense & Maint	11,591.80	13,622.00	2,030.20-	377,214.12	163,673.00	213,541.12
Machine Expense & Maint	49,664.08	59,963.00	10,298.92-	163,558.77	719,600.00	556,041.23-
Vehicle Expense	2,095.75	1,237.00	858.75	24,546.02	14,899.00	9,647.02
Training	.00	2,280.00	2,280.00-	3,326.30	33,013.00	29,686.70-
(Gain)/Loss on Disposals	759.90	.00	759.90	759.90	.00	759.90
Audit-Independent	3,641.81	3,484.00	157.81	36,300.19	41,852.00	5,551.81-
Audit-IMCOM Int Review	253.97	1,271.00	1,017.03-	11,261.66	15,307.00	4,045.34-
Other Expenses	14,487.34	9,607.00	4,880.34	122,422.61	115,251.00	7,171.61
Total Operating Expenses	451,702.19	494,239.00	42,536.81-	5,298,516.02	6,003,660.00	705,143.98-
Net Operating Income/(Loss)	40,602.29-	3,762.00	44,364.29-	139,078.93	79,681.00	59,397.93
Interest Revenue	10,715.03	8,042.00	2,673.03	107,190.61	96,449.00	10,741.61
Non-Operating Inc/(Exp)	4.93-	.00	4.93-	98.31-	.00	98.31-
Net Income/(Loss)	29,892.19-	11,804.00	41,696.19-	246,171.23	176,130.00	70,041.23
Distributions	29,892.19-	11,804.00	41,696.19-	125,657.21	154,418.00	28,760.79-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	21,712.00	98,802.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 September 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,310,994.50	3,246,815.85	1,160,172.05	904,006.60
Total Revenue	5,310,994.50	3,246,815.85	1,160,172.05	904,006.60
Direct NAFI Reimbursement				
Gaming NAFI	2,314,248.60	664,246.90	937,999.20	712,002.50
Total Direct Reimbursement	2,314,248.60	664,246.90	937,999.20	712,002.50
Net Revenue	2,996,745.90	2,582,568.95	222,172.85	192,004.10
Operating Expenses				
Compensation & Benefits	737,043.34	428,770.43	174,728.97	133,543.94
Depreciation Expense	268,048.72	163,213.89	54,973.14	49,861.69
Contractor Fees	5,875.00	3,247.60	1,463.39	1,164.01
Communications	28,524.90	25,802.55	1,354.71	1,367.64
TDY	12,183.20	3,496.90	7,582.92	1,103.38
PCS	2,657.09-	1,546.94	4,486.08-	282.05
IT Expense & Maint	29,461.14	16,410.77	7,258.24	5,792.13
Machine Expense & Maint	415,571.07	362,594.16	14,568.09	38,408.82
Vehicle Expense	7,867.74	6,122.00	953.28	792.46
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	1,178.50	479.83	316.21	382.46
Audit-Independent	9,251.17	5,113.85	2,304.41	1,832.91
Audit-IMCOM Int Review	645.15	356.61	160.74	127.80
Other Expenses	38,777.06	22,296.01	8,365.11	8,115.94
Total Operating Expenses	1,551,769.90	1,039,451.54	269,543.13	242,775.23
Net Operating Income/(Loss)	1,444,976.00	1,543,117.41	47,370.28-	50,771.13-
Interest Revenue	27,432.22	15,982.87	5,844.34	5,605.01
Non-Operating Inc/(Exp)	2,493.61-	2,053.00-	438.13-	2.48-
Net Income/(Loss)	1,469,914.61	1,557,047.28	41,964.07-	45,168.60-
Distributions	1,469,914.61	1,557,047.28	41,964.07-	45,168.60-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 September 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,259,609.35	989,399.85	270,209.50	.00
Total Revenue	1,259,609.35	989,399.85	270,209.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	380,101.25	207,112.75	172,988.50	.00
Total Direct Reimbursement	380,101.25	207,112.75	172,988.50	.00
Net Revenue	879,508.10	782,287.10	97,221.00	.00
Operating Expenses				
Compensation & Benefits	312,893.49	248,299.96	64,593.53	.00
Depreciation Expense	109,243.42	88,206.24	21,037.18	.00
Contractor Fees	2,288.29	1,787.25	501.04	.00
Communications	20,656.61	20,519.89	136.72	.00
TDY	5,037.27	1,483.82	3,553.45	.00
PCS	4,359.52-	433.09	4,792.61-	.00
IT Expense & Maint	11,287.53	9,083.04	2,204.49	.00
Machine Expense & Maint	348,753.45	343,867.42	4,886.03	.00
Vehicle Expense	4,910.79	4,887.69	23.10	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,603.25	2,814.29	788.96	.00
Audit-IMCOM Int Review	251.29	196.26	55.03	.00
Other Expenses	15,058.00	11,964.74	3,093.26	.00
Total Operating Expenses	829,623.87	733,543.69	96,080.18	.00
Net Operating Income/(Loss)	49,884.23	48,743.41	1,140.82	.00
Interest Revenue	7,200.95	5,938.40	1,262.55	.00
Non-Operating Inc/(Exp)	2,485.98-	2,049.90-	436.08-	.00
Net Income/(Loss)	54,599.20	52,631.91	1,967.29	.00
Distributions	54,599.20	52,631.91	1,967.29	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 September 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,142,754.05	2,133,246.55	9,507.50	.00
Total Revenue	2,142,754.05	2,133,246.55	9,507.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	436,616.15	429,960.90	6,655.25	.00
Total Direct Reimbursement	436,616.15	429,960.90	6,655.25	.00
Net Revenue	1,706,137.90	1,703,285.65	2,852.25	.00
Operating Expenses				
Compensation & Benefits	159,941.75	155,761.66	4,180.09	.00
Depreciation Expense	65,129.14	64,729.15	399.99	.00
Contractor Fees	1,273.99	1,240.38	33.61	.00
Communications	4,622.98	4,599.78	23.20	.00
TDY	1,941.09	1,928.11	12.98	.00
PCS	1,142.02	1,060.55	81.47	.00
IT Expense & Maint	6,581.81	6,349.55	232.26	.00
Machine Expense & Maint	17,153.54	16,865.80	287.74	.00
Vehicle Expense	861.20	826.00	35.20	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	418.60	407.56	11.04	.00
Audit-Independent	2,006.11	1,953.19	52.92	.00
Audit-IMCOM Int Review	139.89	136.20	3.69	.00
Other Expenses	9,231.72	9,061.22	170.50	.00
Total Operating Expenses	270,443.84	264,919.15	5,524.69	.00
Net Operating Income/(Loss)	1,435,694.06	1,438,366.50	2,672.44-	.00
Interest Revenue	9,516.24	9,399.34	116.90	.00
Non-Operating Inc/(Exp)	2.70-	2.63-	.07-	.00
Net Income/(Loss)	1,445,207.60	1,447,763.21	2,555.61-	.00
Distributions	1,445,207.60	1,447,763.21	2,555.61-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 September 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,908,631.10	124,169.45	880,455.05	904,006.60
Total Revenue	1,908,631.10	124,169.45	880,455.05	904,006.60
Direct NAFI Reimbursement				
Gaming NAFI	1,497,531.20	27,173.25	758,355.45	712,002.50
Total Direct Reimbursement	1,497,531.20	27,173.25	758,355.45	712,002.50
Net Revenue	411,099.90	96,996.20	122,099.60	192,004.10
Operating Expenses				
Compensation & Benefits	264,208.10	24,708.81	105,955.35	133,543.94
Depreciation Expense	93,676.16	10,278.50	33,535.97	49,861.69
Contractor Fees	2,312.72	219.97	928.74	1,164.01
Communications	3,245.31	682.88	1,194.79	1,367.64
TDY	5,204.84	84.97	4,016.49	1,103.38
PCS	560.41	53.30	225.06	282.05
IT Expense & Maint	11,591.80	978.18	4,821.49	5,792.13
Machine Expense & Maint	49,664.08	1,860.94	9,394.32	38,408.82
Vehicle Expense	2,095.75	408.31	894.98	792.46
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	759.90	72.27	305.17	382.46
Audit-Independent	3,641.81	346.37	1,462.53	1,832.91
Audit-IMCOM Int Review	253.97	24.15	102.02	127.80
Other Expenses	14,487.34	1,270.05	5,101.35	8,115.94
Total Operating Expenses	451,702.19	40,988.70	167,938.26	242,775.23
Net Operating Income/(Loss)	40,602.29-	56,007.50	45,838.66-	50,771.13-
Interest Revenue	10,715.03	645.13	4,464.89	5,605.01
Non-Operating Inc/(Exp)	4.93-	.47-	1.98-	2.48-
Net Income/(Loss)	29,892.19-	56,652.16	41,375.75-	45,168.60-
Distributions	29,892.19-	56,652.16	41,375.75-	45,168.60-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	63,091,646.86	36,621,712.85	13,453,435.06	13,016,498.95
Total Revenue	63,091,646.86	36,621,712.85	13,453,435.06	13,016,498.95
Direct NAFI Reimbursement				
Gaming NAFI	28,502,228.59	7,341,897.29	10,740,528.70	10,419,802.60
Total Direct Reimbursement	28,502,228.59	7,341,897.29	10,740,528.70	10,419,802.60
Net Revenue	34,589,418.27	29,279,815.56	2,712,906.36	2,596,696.35
Operating Expenses				
Compensation & Benefits	8,663,129.85	5,055,390.76	2,016,730.93	1,591,008.16
Depreciation Expense	3,550,588.90	2,125,196.72	750,996.60	674,395.58
Contractor Fees	44,402.00	24,769.17	10,678.72	8,954.11
Communications	307,966.33	238,751.31	33,308.27	35,906.75
TDY	141,438.00	65,050.93	63,823.77	12,563.30
PCS	131,690.51	109,555.86	13,326.40	8,808.25
IT Expense & Maint	970,711.02	545,768.45	231,745.88	193,196.69
Machine Expense & Maint	1,626,770.96	1,423,088.39	108,596.85	95,085.72
Vehicle Expense	86,565.86	56,771.11	13,261.85	16,532.90
Training	19,688.79	15,495.09	2,481.31	1,712.39
(Gain)/Loss on Disposals	2,997.52	929.25	1,685.81	382.46
Audit-Independent	91,014.03	50,730.72	21,770.40	18,512.91
Audit-IMCOM Int Review	28,223.33	15,761.37	6,688.00	5,773.96
Other Expenses	329,840.94	189,672.15	74,678.69	65,490.10
Total Operating Expenses	15,995,028.04	9,916,931.28	3,349,773.48	2,728,323.28
Net Operating Income/(Loss)	18,594,390.23	19,362,884.28	636,867.12-	131,626.93-
Interest Revenue	273,279.19	158,606.21	57,566.51	57,106.47
Non-Operating Inc/(Exp)	17,562.78-	14,406.14-	3,106.05-	50.59-
Net Income/(Loss)	18,850,106.64	19,507,084.35	582,406.66-	74,571.05-
Distributions	18,526,219.54	19,314,705.78	651,982.55-	136,503.69-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,535,643.11	13,724,886.95	2,810,756.16	.00
Total Revenue	16,535,643.11	13,724,886.95	2,810,756.16	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,743,695.65	2,761,342.60	1,982,353.05	.00
Total Direct Reimbursement	4,743,695.65	2,761,342.60	1,982,353.05	.00
Net Revenue	11,791,947.46	10,963,544.35	828,403.11	.00
Operating Expenses				
Compensation & Benefits	3,697,956.62	2,970,731.26	727,225.36	.00
Depreciation Expense	1,357,261.48	1,093,465.30	263,796.18	.00
Contractor Fees	17,071.06	13,587.95	3,483.11	.00
Communications	145,039.32	140,005.21	5,034.11	.00
TDY	91,891.75	51,818.48	40,073.27	.00
PCS	42,354.51	37,749.11	4,605.40	.00
IT Expense & Maint	374,137.11	300,077.87	74,059.24	.00
Machine Expense & Maint	880,809.19	831,676.44	49,132.75	.00
Vehicle Expense	53,555.92	46,403.24	7,152.68	.00
Training	10,019.60	8,905.38	1,114.22	.00
(Gain)/Loss on Disposals	1,819.02	449.42	1,369.60	.00
Audit-Independent	34,553.80	27,818.39	6,735.41	.00
Audit-IMCOM Int Review	10,688.59	8,651.97	2,036.62	.00
Other Expenses	127,973.97	99,212.43	28,761.54	.00
Total Operating Expenses	6,845,131.94	5,630,552.45	1,214,579.49	.00
Net Operating Income/(Loss)	4,946,815.52	5,332,991.90	386,176.38-	.00
Interest Revenue	71,712.21	59,978.90	11,733.31	.00
Non-Operating Inc/(Exp)	17,409.06-	14,343.41-	3,065.65-	.00
Net Income/(Loss)	5,001,118.67	5,378,627.39	377,508.72-	.00
Distributions	4,878,861.91	5,279,873.62	401,011.71-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	21,944,860.35	21,544,383.95	400,476.40	.00
Total Revenue	21,944,860.35	21,544,383.95	400,476.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,584,984.49	4,307,982.34	277,002.15	.00
Total Direct Reimbursement	4,584,984.49	4,307,982.34	277,002.15	.00
Net Revenue	17,359,875.86	17,236,401.61	123,474.25	.00
Operating Expenses				
Compensation & Benefits	1,855,076.30	1,810,059.42	45,016.88	.00
Depreciation Expense	889,573.67	882,802.01	6,771.66	.00
Contractor Fees	9,856.95	9,595.46	261.49	.00
Communications	88,256.26	86,604.10	1,652.16	.00
TDY	12,114.67	11,908.27	206.40	.00
PCS	73,636.55	70,194.77	3,441.78	.00
IT Expense & Maint	219,359.79	212,969.79	6,390.00	.00
Machine Expense & Maint	582,403.00	580,394.97	2,008.03	.00
Vehicle Expense	8,463.92	8,170.73	293.19	.00
Training	6,342.89	6,292.39	50.50	.00
(Gain)/Loss on Disposals	418.60	407.56	11.04	.00
Audit-Independent	20,160.04	19,606.66	553.38	.00
Audit-IMCOM Int Review	6,273.08	6,099.48	173.60	.00
Other Expenses	79,444.36	77,823.13	1,621.23	.00
Total Operating Expenses	3,851,380.08	3,782,928.74	68,451.34	.00
Net Operating Income/(Loss)	13,508,495.78	13,453,472.87	55,022.91	.00
Interest Revenue	94,376.37	92,745.86	1,630.51	.00
Non-Operating Inc/(Exp)	55.41-	53.92-	1.49-	.00
Net Income/(Loss)	13,602,816.74	13,546,164.81	56,651.93	.00
Distributions	13,521,700.42	13,465,927.15	55,773.27	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	24,611,143.40	1,352,441.95	10,242,202.50	13,016,498.95
Total Revenue	24,611,143.40	1,352,441.95	10,242,202.50	13,016,498.95
Direct NAFI Reimbursement				
Gaming NAFI	19,173,548.45	272,572.35	8,481,173.50	10,419,802.60
Total Direct Reimbursement	19,173,548.45	272,572.35	8,481,173.50	10,419,802.60
Net Revenue	5,437,594.95	1,079,869.60	1,761,029.00	2,596,696.35
Operating Expenses				
Compensation & Benefits	3,110,096.93	274,600.08	1,244,488.69	1,591,008.16
Depreciation Expense	1,303,753.75	148,929.41	480,428.76	674,395.58
Contractor Fees	17,473.99	1,585.76	6,934.12	8,954.11
Communications	74,670.75	12,142.00	26,622.00	35,906.75
TDY	37,431.58	1,324.18	23,544.10	12,563.30
PCS	15,699.45	1,611.98	5,279.22	8,808.25
IT Expense & Maint	377,214.12	32,720.79	151,296.64	193,196.69
Machine Expense & Maint	163,558.77	11,016.98	57,456.07	95,085.72
Vehicle Expense	24,546.02	2,197.14	5,815.98	16,532.90
Training	3,326.30	297.32	1,316.59	1,712.39
(Gain)/Loss on Disposals	759.90	72.27	305.17	382.46
Audit-Independent	36,300.19	3,305.67	14,481.61	18,512.91
Audit-IMCOM Int Review	11,261.66	1,009.92	4,477.78	5,773.96
Other Expenses	122,422.61	12,636.59	44,295.92	65,490.10
Total Operating Expenses	5,298,516.02	503,450.09	2,066,742.65	2,728,323.28
Net Operating Income/(Loss)	139,078.93	576,419.51	305,713.65-	131,626.93-
Interest Revenue	107,190.61	5,881.45	44,202.69	57,106.47
Non-Operating Inc/(Exp)	98.31-	8.81-	38.91-	50.59-
Net Income/(Loss)	246,171.23	582,292.15	261,549.87-	74,571.05-
Distributions	125,657.21	568,905.01	306,744.11-	136,503.69-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 September 2022

	September Europe	September Korea	September Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	264,568.65	.00	.00	3,440,222.80	.00	.00
Grafenwoehr	62,243.75	.00	.00	1,332,017.35	.00	.00
Wiesbaden	306,470.70	.00	.00	3,113,069.20	.00	.00
Vicenza	55,701.60	.00	.00	968,786.85	.00	.00
Livorno	368.35	.00	.00	110,119.45	.00	.00
Stuttgart	155,680.80	.00	.00	2,615,639.95	.00	.00
Baumholder	48,980.25	.00	.00	598,714.55	.00	.00
Ansbach	63,690.90	.00	.00	762,888.85	.00	.00
Brunssum	16,269.90-	.00	.00	70,940.85	.00	.00
AFRC Edelweiss Lodge	25,191.05	.00	.00	181,440.20	.00	.00
Hohenfels	22,773.70	.00	.00	531,046.90	.00	.00
Naples Navy	103,968.15	.00	.00	1,043,952.36	.00	.00
Sigonella Navy	65,536.05	.00	.00	709,716.65	.00	.00
Rota Navy	92,939.30	.00	.00	1,015,218.10	.00	.00
Souda Bay Navy	7,766.00	.00	.00	41,869.05	.00	.00
AFRC Dragon Hill Lodge	.00	401,302.95	.00	.00	4,143,315.30	.00
Seoul	.00	29,867.50	.00	.00	158,338.60	.00
Casey & Hovey	.00	251,820.55	.00	.00	2,769,228.30	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,149,238.30	.00	.00	11,330,655.65	.00
Daegu	.00	301,017.25	.00	.00	3,142,846.10	.00
Chinhae Navy	.00	9,507.50	.00	.00	400,476.40	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	127,587.95	.00	.00	1,295,742.65
Fuji Marines	.00	.00	4,835.00	.00	.00	28,033.95
Sanno Navy	.00	.00	102,051.00	.00	.00	971,662.15
Atsugi Navy	.00	.00	121,563.00	.00	.00	1,084,112.55
Okinawa	.00	.00	3,418.50-	.00	.00	56,699.30
Okinawa Marines	.00	.00	824,078.50	.00	.00	10,897,186.65
Okinawa Navy	.00	.00	1,118.60	.00	.00	384,308.95
Iwakuni Marines	.00	.00	75,093.10	.00	.00	2,091,278.35
Sasebo Navy	.00	.00	197,213.35	.00	.00	2,468,529.50
Yokosuka Navy	.00	.00	456,024.10	.00	.00	5,273,958.35
Singapore Navy	.00	.00	2,485.00	.00	.00	59,631.00
Total Gaming Revenue	1,259,609.35	2,142,754.05	1,908,631.10	16,535,643.11	21,944,860.35	24,611,143.40

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 September 2023

	Current Balance
ASSETS	
Cash--Operating	26,652,210.41
Cash--Restricted	5,573,357.44
Accounts Receivable	623,757.34
Prepaid Expenses	257,881.98
Fixed Assets	48,882,886.12
Less Accum Depreciation	30,905,394.82-
TOTAL ASSETS	51,084,698.47
LIABILITIES	
Accounts Payable	1,746,772.40
Distributions Payable	1,236,186.63
Accrued Liabilities	1,708,803.09
Accrued Salaries	567,369.60
Accrued Leave Payable	592,593.71
Total Liabilities	5,851,725.43
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,084,698.47

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 September 2023

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,342,627.56	5,802,582.00	459,954.44-	64,822,755.03	65,607,759.00	785,003.97-
Total Revenue	5,342,627.56	5,802,582.00	459,954.44-	64,822,755.03	65,607,759.00	785,003.97-
Direct NAFI Reimbursement						
Gaming NAFI	2,507,966.15	2,581,182.00	73,215.85-	29,039,132.99	30,122,039.00	1,082,906.01-
Total Direct Reimbursement	2,507,966.15	2,581,182.00	73,215.85-	29,039,132.99	30,122,039.00	1,082,906.01-
Net Revenue	2,834,661.41	3,221,400.00	386,738.59-	35,783,622.04	35,485,720.00	297,902.04
Operating Expenses						
Compensation & Benefits	797,222.83	784,906.00	12,316.83	8,888,389.94	10,107,250.00	1,218,860.06-
Depreciation Expense	400,014.03	426,775.00	26,760.97-	3,874,139.81	4,407,012.00	532,872.19-
Contractor Fees	17,732.00	4,147.00	13,585.00	91,596.50	49,731.00	41,865.50
Communications	10,703.99	26,042.00	15,338.01-	241,328.31	312,757.00	71,428.69-
TDY	33,973.19	15,000.00	18,973.19	407,888.99	510,154.00	102,265.01-
PCS	42,455.61	10,192.00	32,263.61	237,259.84	122,370.00	114,889.84
IT Expense & Maint	25,935.23	98,418.00	72,482.77-	337,378.92	1,181,225.00	843,846.08-
Machine Expense & Maint	201,948.97	160,724.00	41,224.97	1,619,981.06	1,928,864.00	308,882.94-
Vehicle Expense	9,318.48	9,468.00	149.52-	93,070.55	72,041.00	21,029.55
Training	4,906.14	6,000.00	1,093.86-	34,383.92	119,000.00	84,616.08-
(Gain)/Loss on Disposals	56,439.56	.00	56,439.56	362,581.63	.00	362,581.63
Audit-Independent	9,834.50	9,253.00	581.50	104,271.08	111,014.00	6,742.92-
Audit-IMCOM Int Review	479.45	4,958.00	4,478.55-	31,996.37	59,474.00	27,477.63-
Other Expenses	28,421.77	25,991.00	2,430.77	307,964.17	312,255.00	4,290.83-
Total Operating Expenses	1,639,385.75	1,581,874.00	57,511.75	16,632,231.09	19,293,147.00	2,660,915.91-
Net Operating Income/(Loss)	1,195,275.66	1,639,526.00	444,250.34-	19,151,390.95	16,192,573.00	2,958,817.95
Interest Revenue	49,884.78	19,942.00	29,942.78	731,286.41	239,337.00	491,949.41
Non-Operating Inc/(Exp)	8,973.81-	.00	8,973.81-	24,534.76-	.00	24,534.76-
Net Income/(Loss)	1,236,186.63	1,659,468.00	423,281.37-	19,858,142.60	16,431,910.00	3,426,232.60
Distributions	1,236,186.63	1,659,468.00	423,281.37-	19,858,142.60	16,431,910.00	3,426,232.60
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 September 2023

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,515,559.98	1,341,036.00	174,523.98	17,992,775.20	16,194,436.00	1,798,339.20
Total Revenue	1,515,559.98	1,341,036.00	174,523.98	17,992,775.20	16,194,436.00	1,798,339.20
Direct NAFI Reimbursement						
Gaming NAFI	435,893.35	379,964.00	55,929.35	5,201,021.60	4,596,869.00	604,152.60
Total Direct Reimbursement	435,893.35	379,964.00	55,929.35	5,201,021.60	4,596,869.00	604,152.60
Net Revenue	1,079,666.63	961,072.00	118,594.63	12,791,753.60	11,597,567.00	1,194,186.60
Operating Expenses						
Compensation & Benefits	313,442.94	344,738.00	31,295.06-	3,735,826.32	4,438,233.00	702,406.68-
Depreciation Expense	153,826.21	161,840.00	8,013.79-	1,606,695.29	1,671,676.00	64,980.71-
Contractor Fees	7,134.65	1,586.00	5,548.65	36,344.12	19,032.00	17,312.12
Communications	3,155.16	10,080.00	6,924.84-	101,345.47	121,037.00	19,691.53-
TDY	16,074.92	9,848.00	6,226.92	172,374.46	352,528.00	180,153.54-
PCS	1,297.76	4,832.00	3,534.24-	50,738.37	58,028.00	7,289.63-
IT Expense & Maint	10,183.57	37,614.00	27,430.43-	132,104.41	451,346.00	319,241.59-
Machine Expense & Maint	41,794.55	23,133.00	18,661.55	600,157.48	277,563.00	322,594.48
Vehicle Expense	6,412.21	6,925.00	512.79-	62,019.32	41,525.00	20,494.32
Training	1,974.04	3,612.00	1,637.96-	16,420.46	63,965.00	47,544.54-
(Gain)/Loss on Disposals	46,340.24	.00	46,340.24	167,369.30	.00	167,369.30
Audit-Independent	3,957.01	3,496.00	461.01	41,144.91	41,930.00	785.09-
Audit-IMCOM Int Review	192.91	1,853.00	1,660.09-	12,604.35	22,214.00	9,609.65-
Other Expenses	12,755.09	9,837.00	2,918.09	122,125.72	118,220.00	3,905.72
Total Operating Expenses	618,541.26	619,394.00	852.74-	6,857,269.98	7,677,297.00	820,027.02-
Net Operating Income/(Loss)	461,125.37	341,678.00	119,447.37	5,934,483.62	3,920,270.00	2,014,213.62
Interest Revenue	13,853.01	5,120.00	8,733.01	196,505.03	61,462.00	135,043.03
Non-Operating Inc/(Exp)	7,308.91-	.00	7,308.91-	12,770.57-	.00	12,770.57-
Net Income/(Loss)	467,669.47	346,798.00	120,871.47	6,118,218.08	3,981,732.00	2,136,486.08
Distributions	467,669.47	346,798.00	120,871.47	6,118,218.08	3,981,732.00	2,136,486.08
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 September 2023

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,869,989.56	2,249,536.00	379,546.44-	22,445,399.01	22,928,888.00	483,488.99-
Total Revenue	1,869,989.56	2,249,536.00	379,546.44-	22,445,399.01	22,928,888.00	483,488.99-
Direct NAFI Reimbursement						
Gaming NAFI	402,147.10	464,138.00	61,990.90-	4,674,575.35	4,810,778.00	136,202.65-
Total Direct Reimbursement	402,147.10	464,138.00	61,990.90-	4,674,575.35	4,810,778.00	136,202.65-
Net Revenue	1,467,842.46	1,785,398.00	317,555.54-	17,770,823.66	18,118,110.00	347,286.34-
Operating Expenses						
Compensation & Benefits	184,135.94	207,036.00	22,900.06-	1,859,297.75	2,666,503.00	807,205.25-
Depreciation Expense	97,029.74	106,784.00	9,754.26-	915,032.09	1,102,725.00	187,692.91-
Contractor Fees	3,890.75	928.00	2,962.75	19,854.79	11,125.00	8,729.79
Communications	4,638.22	8,318.00	3,679.78-	66,991.09	99,926.00	32,934.91-
TDY	3,540.09	194.00	3,346.09	50,133.99	37,927.00	12,206.99
PCS	39,291.90	4,483.00	34,808.90	87,679.33	53,818.00	33,861.33
IT Expense & Maint	5,373.72	22,682.00	17,308.28-	69,637.27	272,272.00	202,634.73-
Machine Expense & Maint	156,622.33	118,182.00	38,440.33	213,401.25	1,418,294.00	1,204,892.75-
Vehicle Expense	591.75	603.00	11.25-	8,232.28	7,247.00	985.28
Training	1,076.50	867.00	209.50	9,757.13	21,894.00	12,136.87-
(Gain)/Loss on Disposals	2,235.98	.00	2,235.98	41,139.94	.00	41,139.94
Audit-Independent	2,157.89	2,063.00	94.89	22,650.26	24,756.00	2,105.74-
Audit-IMCOM Int Review	105.20	1,110.00	1,004.80-	6,952.51	13,298.00	6,345.49-
Other Expenses	5,694.77	6,325.00	630.23-	74,371.42	75,878.00	1,506.58-
Total Operating Expenses	506,384.78	479,575.00	26,809.78	3,445,131.10	5,805,663.00	2,360,531.90-
Net Operating Income/(Loss)	961,457.68	1,305,823.00	344,365.32-	14,325,692.56	12,312,447.00	2,013,245.56
Interest Revenue	17,150.39	6,950.00	10,200.39	255,225.33	83,433.00	171,792.33
Non-Operating Inc/(Exp)	390.98-	.00	390.98-	4,043.93-	.00	4,043.93-
Net Income/(Loss)	978,217.09	1,312,773.00	334,555.91-	14,576,873.96	12,395,880.00	2,180,993.96
Distributions	978,217.09	1,312,773.00	334,555.91-	14,576,873.96	12,395,880.00	2,180,993.96
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 September 2023

	September Actual	September Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,957,078.02	2,212,010.00	254,931.98-	24,384,580.82	26,484,435.00	2,099,854.18-
Total Revenue	1,957,078.02	2,212,010.00	254,931.98-	24,384,580.82	26,484,435.00	2,099,854.18-
Direct NAFI Reimbursement						
Gaming NAFI	1,669,925.70	1,737,080.00	67,154.30-	19,163,536.04	20,714,392.00	1,550,855.96-
Total Direct Reimbursement	1,669,925.70	1,737,080.00	67,154.30-	19,163,536.04	20,714,392.00	1,550,855.96-
Net Revenue	287,152.32	474,930.00	187,777.68-	5,221,044.78	5,770,043.00	548,998.22-
Operating Expenses						
Compensation & Benefits	299,643.95	233,132.00	66,511.95	3,293,265.87	3,002,514.00	290,751.87
Depreciation Expense	149,158.08	158,151.00	8,992.92-	1,352,412.43	1,632,611.00	280,198.57-
Contractor Fees	6,706.60	1,633.00	5,073.60	35,397.59	19,574.00	15,823.59
Communications	2,910.61	7,644.00	4,733.39-	72,991.75	91,794.00	18,802.25-
TDY	14,358.18	4,958.00	9,400.18	185,380.54	119,699.00	65,681.54
PCS	1,865.95	877.00	988.95	98,842.14	10,524.00	88,318.14
IT Expense & Maint	10,377.94	38,122.00	27,744.06-	135,637.24	457,607.00	321,969.76-
Machine Expense & Maint	3,532.09	19,409.00	15,876.91-	806,422.33	233,007.00	573,415.33
Vehicle Expense	2,314.52	1,940.00	374.52	22,818.95	23,269.00	450.05-
Training	1,855.60	1,521.00	334.60	8,206.33	33,141.00	24,934.67-
(Gain)/Loss on Disposals	7,863.34	.00	7,863.34	154,072.39	.00	154,072.39
Audit-Independent	3,719.60	3,694.00	25.60	40,475.91	44,328.00	3,852.09-
Audit-IMCOM Int Review	181.34	1,995.00	1,813.66-	12,439.51	23,962.00	11,522.49-
Other Expenses	9,971.91	9,829.00	142.91	111,467.03	118,157.00	6,689.97-
Total Operating Expenses	514,459.71	482,905.00	31,554.71	6,329,830.01	5,810,187.00	519,643.01
Net Operating Income/(Loss)	227,307.39-	7,975.00-	219,332.39-	1,108,785.23-	40,144.00-	1,068,641.23-
Interest Revenue	18,881.38	7,872.00	11,009.38	279,556.05	94,442.00	185,114.05
Non-Operating Inc/(Exp)	1,273.92-	.00	1,273.92-	7,720.26-	.00	7,720.26-
Net Income/(Loss)	209,699.93-	103.00-	209,596.93-	836,949.44-	54,298.00	891,247.44-
Distributions	209,699.93-	103.00-	209,596.93-	836,949.44-	54,298.00	891,247.44-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 September 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,342,627.56	3,224,168.92	1,037,105.37	1,081,353.27
Total Revenue	5,342,627.56	3,224,168.92	1,037,105.37	1,081,353.27
Direct NAFI Reimbursement				
Gaming NAFI	2,507,966.15	659,708.20	921,244.85	927,013.10
Total Direct Reimbursement	2,507,966.15	659,708.20	921,244.85	927,013.10
Net Revenue	2,834,661.41	2,564,460.72	115,860.52	154,340.17
Operating Expenses				
Compensation & Benefits	797,222.83	476,655.85	181,163.18	139,403.80
Depreciation Expense	400,014.03	241,204.41	83,977.40	74,832.22
Contractor Fees	17,732.00	9,969.48	4,528.14	3,234.38
Communications	10,703.99	8,337.90	813.32	1,552.77
TDY	33,973.19	11,134.02	20,504.33	2,334.84
PCS	42,455.61	40,451.66	1,104.08	899.87
IT Expense & Maint	25,935.23	13,937.01	6,921.53	5,076.69
Machine Expense & Maint	201,948.97	196,741.45	3,356.12	1,851.40
Vehicle Expense	9,318.48	6,549.73	531.41	2,237.34
Training	4,906.14	2,758.38	1,252.90	894.86
(Gain)/Loss on Disposals	56,439.56	48,576.22	504.06	7,359.28
Audit-Independent	9,834.50	5,529.26	2,511.39	1,793.85
Audit-IMCOM Int Review	479.45	269.57	122.42	87.46
Other Expenses	28,421.77	16,814.34	5,036.30	6,571.13
Total Operating Expenses	1,639,385.75	1,078,929.28	312,326.58	248,129.89
Net Operating Income/(Loss)	1,195,275.66	1,485,531.44	196,466.06-	93,789.72-
Interest Revenue	49,884.78	29,480.40	10,283.42	10,120.96
Non-Operating Inc/(Exp)	8,973.81-	6,520.05-	1,528.78-	924.98-
Net Income/(Loss)	1,236,186.63	1,508,491.79	187,711.42-	84,593.74-
Distributions	1,236,186.63	1,508,491.79	187,711.42-	84,593.74-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 September 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,515,559.98	1,260,961.61	254,598.37	.00
Total Revenue	1,515,559.98	1,260,961.61	254,598.37	.00
Direct NAFI Reimbursement				
Gaming NAFI	435,893.35	258,419.55	177,473.80	.00
Total Direct Reimbursement	435,893.35	258,419.55	177,473.80	.00
Net Revenue	1,079,666.63	1,002,542.06	77,124.57	.00
Operating Expenses				
Compensation & Benefits	313,442.94	252,724.80	60,718.14	.00
Depreciation Expense	153,826.21	129,959.91	23,866.30	.00
Contractor Fees	7,134.65	5,517.46	1,617.19	.00
Communications	3,155.16	2,948.03	207.13	.00
TDY	16,074.92	7,188.76	8,886.16	.00
PCS	1,297.76	1,003.60	294.16	.00
IT Expense & Maint	10,183.57	7,685.85	2,497.72	.00
Machine Expense & Maint	41,794.55	39,847.44	1,947.11	.00
Vehicle Expense	6,412.21	6,167.82	244.39	.00
Training	1,974.04	1,526.59	447.45	.00
(Gain)/Loss on Disposals	46,340.24	46,340.24	.00	.00
Audit-Independent	3,957.01	3,060.08	896.93	.00
Audit-IMCOM Int Review	192.91	149.19	43.72	.00
Other Expenses	12,755.09	10,161.47	2,593.62	.00
Total Operating Expenses	618,541.26	514,281.24	104,260.02	.00
Net Operating Income/(Loss)	461,125.37	488,260.82	27,135.45-	.00
Interest Revenue	13,853.01	11,415.75	2,437.26	.00
Non-Operating Inc/(Exp)	7,308.91-	6,072.67-	1,236.24-	.00
Net Income/(Loss)	467,669.47	493,603.90	25,934.43-	.00
Distributions	467,669.47	493,603.90	25,934.43-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 September 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,869,989.56	1,836,345.14	33,644.42	.00
Total Revenue	1,869,989.56	1,836,345.14	33,644.42	.00
Direct NAFI Reimbursement				
Gaming NAFI	402,147.10	376,381.05	25,766.05	.00
Total Direct Reimbursement	402,147.10	376,381.05	25,766.05	.00
Net Revenue	1,467,842.46	1,459,964.09	7,878.37	.00
Operating Expenses				
Compensation & Benefits	184,135.94	180,971.89	3,164.05	.00
Depreciation Expense	97,029.74	95,699.88	1,329.86	.00
Contractor Fees	3,890.75	3,767.09	123.66	.00
Communications	4,638.22	4,622.97	15.25	.00
TDY	3,540.09	3,450.81	89.28	.00
PCS	39,291.90	39,257.50	34.40	.00
IT Expense & Maint	5,373.72	5,206.55	167.17	.00
Machine Expense & Maint	156,622.33	156,562.47	59.86	.00
Vehicle Expense	591.75	588.62	3.13	.00
Training	1,076.50	1,042.29	34.21	.00
(Gain)/Loss on Disposals	2,235.98	2,235.98	.00	.00
Audit-Independent	2,157.89	2,089.30	68.59	.00
Audit-IMCOM Int Review	105.20	101.86	3.34	.00
Other Expenses	5,694.77	5,619.85	74.92	.00
Total Operating Expenses	506,384.78	501,217.06	5,167.72	.00
Net Operating Income/(Loss)	961,457.68	958,747.03	2,710.65	.00
Interest Revenue	17,150.39	16,929.79	220.60	.00
Non-Operating Inc/(Exp)	390.98-	378.55-	12.43-	.00
Net Income/(Loss)	978,217.09	975,298.27	2,918.82	.00
Distributions	978,217.09	975,298.27	2,918.82	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 September 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,957,078.02	126,862.17	748,862.58	1,081,353.27
Total Revenue	1,957,078.02	126,862.17	748,862.58	1,081,353.27
Direct NAFI Reimbursement				
Gaming NAFI	1,669,925.70	24,907.60	718,005.00	927,013.10
Total Direct Reimbursement	1,669,925.70	24,907.60	718,005.00	927,013.10
Net Revenue	287,152.32	101,954.57	30,857.58	154,340.17
Operating Expenses				
Compensation & Benefits	299,643.95	42,959.16	117,280.99	139,403.80
Depreciation Expense	149,158.08	15,544.62	58,781.24	74,832.22
Contractor Fees	6,706.60	684.93	2,787.29	3,234.38
Communications	2,910.61	766.90	590.94	1,552.77
TDY	14,358.18	494.45	11,528.89	2,334.84
PCS	1,865.95	190.56	775.52	899.87
IT Expense & Maint	10,377.94	1,044.61	4,256.64	5,076.69
Machine Expense & Maint	3,532.09	331.54	1,349.15	1,851.40
Vehicle Expense	2,314.52	206.71-	283.89	2,237.34
Training	1,855.60	189.50	771.24	894.86
(Gain)/Loss on Disposals	7,863.34	.00	504.06	7,359.28
Audit-Independent	3,719.60	379.88	1,545.87	1,793.85
Audit-IMCOM Int Review	181.34	18.52	75.36	87.46
Other Expenses	9,971.91	1,033.02	2,367.76	6,571.13
Total Operating Expenses	514,459.71	63,430.98	202,898.84	248,129.89
Net Operating Income/(Loss)	227,307.39-	38,523.59	172,041.26-	93,789.72-
Interest Revenue	18,881.38	1,134.86	7,625.56	10,120.96
Non-Operating Inc/(Exp)	1,273.92-	68.83-	280.11-	924.98-
Net Income/(Loss)	209,699.93-	39,589.62	164,695.81-	84,593.74-
Distributions	209,699.93-	39,589.62	164,695.81-	84,593.74-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	64,822,755.03	38,371,908.84	13,478,446.12	12,972,400.07
Total Revenue	64,822,755.03	38,371,908.84	13,478,446.12	12,972,400.07
Direct NAFI Reimbursement				
Gaming NAFI	29,039,132.99	7,712,471.55	10,840,079.30	10,486,582.14
Total Direct Reimbursement	29,039,132.99	7,712,471.55	10,840,079.30	10,486,582.14
Net Revenue	35,783,622.04	30,659,437.29	2,638,366.82	2,485,817.93
Operating Expenses				
Compensation & Benefits	8,888,389.94	5,141,916.18	2,094,219.37	1,652,254.39
Depreciation Expense	3,874,139.81	2,403,870.32	745,622.07	724,647.42
Contractor Fees	91,596.50	50,854.35	23,391.29	17,350.86
Communications	241,328.31	180,197.45	28,938.31	32,192.55
TDY	407,888.99	166,121.22	189,294.12	52,473.65
PCS	237,259.84	127,943.83	46,242.28	63,073.73
IT Expense & Maint	337,378.92	180,833.53	89,557.73	66,987.66
Machine Expense & Maint	1,619,981.06	771,437.70	428,553.98	419,989.38
Vehicle Expense	93,070.55	65,888.61	13,170.84	14,011.10
Training	34,383.92	17,325.17	13,104.96	3,953.79
(Gain)/Loss on Disposals	362,581.63	222,068.40	54,724.24	85,788.99
Audit-Independent	104,271.08	57,814.08	26,499.34	19,957.66
Audit-IMCOM Int Review	31,996.37	17,733.67	8,120.87	6,141.83
Other Expenses	307,964.17	182,701.94	58,730.55	66,531.68
Total Operating Expenses	16,632,231.09	9,586,706.45	3,820,169.95	3,225,354.69
Net Operating Income/(Loss)	19,151,390.95	21,072,730.84	1,181,803.13-	739,536.76-
Interest Revenue	731,286.41	427,711.19	152,859.26	150,715.96
Non-Operating Inc/(Exp)	24,534.76-	14,935.46-	5,508.40-	4,090.90-
Net Income/(Loss)	19,858,142.60	21,485,506.57	1,034,452.27-	592,911.70-
Distributions	19,858,142.60	21,485,506.57	1,034,452.27-	592,911.70-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,992,775.20	14,813,639.38	3,179,135.82	.00
Total Revenue	17,992,775.20	14,813,639.38	3,179,135.82	.00
Direct NAFI Reimbursement				
Gaming NAFI	5,201,021.60	2,974,411.50	2,226,610.10	.00
Total Direct Reimbursement	5,201,021.60	2,974,411.50	2,226,610.10	.00
Net Revenue	12,791,753.60	11,839,227.88	952,525.72	.00
Operating Expenses				
Compensation & Benefits	3,735,826.32	2,893,953.31	841,873.01	.00
Depreciation Expense	1,606,695.29	1,352,109.97	254,585.32	.00
Contractor Fees	36,344.12	28,050.58	8,293.54	.00
Communications	101,345.47	94,621.35	6,724.12	.00
TDY	172,374.46	108,286.35	64,088.11	.00
PCS	50,738.37	34,437.64	16,300.73	.00
IT Expense & Maint	132,104.41	99,780.89	32,323.52	.00
Machine Expense & Maint	600,157.48	394,932.20	205,225.28	.00
Vehicle Expense	62,019.32	53,234.26	8,785.06	.00
Training	16,420.46	6,875.20	9,545.26	.00
(Gain)/Loss on Disposals	167,369.30	140,666.78	26,702.52	.00
Audit-Independent	41,144.91	31,804.84	9,340.07	.00
Audit-IMCOM Int Review	12,604.35	9,748.60	2,855.75	.00
Other Expenses	122,125.72	93,884.51	28,241.21	.00
Total Operating Expenses	6,857,269.98	5,342,386.48	1,514,883.50	.00
Net Operating Income/(Loss)	5,934,483.62	6,496,841.40	562,357.78-	.00
Interest Revenue	196,505.03	160,537.57	35,967.46	.00
Non-Operating Inc/(Exp)	12,770.57-	10,299.86-	2,470.71-	.00
Net Income/(Loss)	6,118,218.08	6,647,079.11	528,861.03-	.00
Distributions	6,118,218.08	6,647,079.11	528,861.03-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	22,445,399.01	22,135,939.59	309,459.42	.00
Total Revenue	22,445,399.01	22,135,939.59	309,459.42	.00
Direct NAFI Reimbursement				
Gaming NAFI	4,674,575.35	4,452,480.40	222,094.95	.00
Total Direct Reimbursement	4,674,575.35	4,452,480.40	222,094.95	.00
Net Revenue	17,770,823.66	17,683,459.19	87,364.47	.00
Operating Expenses				
Compensation & Benefits	1,859,297.75	1,826,736.75	32,561.00	.00
Depreciation Expense	915,032.09	904,247.34	10,784.75	.00
Contractor Fees	19,854.79	19,276.19	578.60	.00
Communications	66,991.09	66,768.24	222.85	.00
TDY	50,133.99	47,991.75	2,142.24	.00
PCS	87,679.33	86,501.68	1,177.65	.00
IT Expense & Maint	69,637.27	67,599.06	2,038.21	.00
Machine Expense & Maint	213,401.25	212,478.22	923.03	.00
Vehicle Expense	8,232.28	8,190.03	42.25	.00
Training	9,757.13	9,615.52	141.61	.00
(Gain)/Loss on Disposals	41,139.94	41,139.94	.00	.00
Audit-Independent	22,650.26	22,007.17	643.09	.00
Audit-IMCOM Int Review	6,952.51	6,758.37	194.14	.00
Other Expenses	74,371.42	73,695.38	676.04	.00
Total Operating Expenses	3,445,131.10	3,393,005.64	52,125.46	.00
Net Operating Income/(Loss)	14,325,692.56	14,290,453.55	35,239.01	.00
Interest Revenue	255,225.33	251,494.68	3,730.65	.00
Non-Operating Inc/(Exp)	4,043.93-	3,925.30-	118.63-	.00
Net Income/(Loss)	14,576,873.96	14,538,022.93	38,851.03	.00
Distributions	14,576,873.96	14,538,022.93	38,851.03	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Twelve Months Ending 30 September 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	24,384,580.82	1,422,329.87	9,989,850.88	12,972,400.07
Total Revenue	24,384,580.82	1,422,329.87	9,989,850.88	12,972,400.07
Direct NAFI Reimbursement				
Gaming NAFI	19,163,536.04	285,579.65	8,391,374.25	10,486,582.14
Total Direct Reimbursement	19,163,536.04	285,579.65	8,391,374.25	10,486,582.14
Net Revenue	5,221,044.78	1,136,750.22	1,598,476.63	2,485,817.93
Operating Expenses				
Compensation & Benefits	3,293,265.87	421,226.12	1,219,785.36	1,652,254.39
Depreciation Expense	1,352,412.43	147,513.01	480,252.00	724,647.42
Contractor Fees	35,397.59	3,527.58	14,519.15	17,350.86
Communications	72,991.75	18,807.86	21,991.34	32,192.55
TDY	185,380.54	9,843.12	123,063.77	52,473.65
PCS	98,842.14	7,004.51	28,763.90	63,073.73
IT Expense & Maint	135,637.24	13,453.58	55,196.00	66,987.66
Machine Expense & Maint	806,422.33	164,027.28	222,405.67	419,989.38
Vehicle Expense	22,818.95	4,464.32	4,343.53	14,011.10
Training	8,206.33	834.45	3,418.09	3,953.79
(Gain)/Loss on Disposals	154,072.39	40,261.68	28,021.72	85,788.99
Audit-Independent	40,475.91	4,002.07	16,516.18	19,957.66
Audit-IMCOM Int Review	12,439.51	1,226.70	5,070.98	6,141.83
Other Expenses	111,467.03	15,122.05	29,813.30	66,531.68
Total Operating Expenses	6,329,830.01	851,314.33	2,253,160.99	3,225,354.69
Net Operating Income/(Loss)	1,108,785.23-	285,435.89	654,684.36-	739,536.76-
Interest Revenue	279,556.05	15,678.94	113,161.15	150,715.96
Non-Operating Inc/(Exp)	7,720.26-	710.30-	2,919.06-	4,090.90-
Net Income/(Loss)	836,949.44-	300,404.53	544,442.27-	592,911.70-
Distributions	836,949.44-	300,404.53	544,442.27-	592,911.70-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 September 2023

	September Europe	September Korea	September Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	389,622.37	.00	.00	3,951,037.57	.00	.00
Grafenwoehr	165,397.98	.00	.00	1,943,603.73	.00	.00
Wiesbaden	193,742.15	.00	.00	2,784,181.30	.00	.00
Vicenza	107,354.60	.00	.00	1,107,590.30	.00	.00
Livorno	5,901.61	.00	.00	122,167.46	.00	.00
Stuttgart	226,077.86	.00	.00	2,592,550.86	.00	.00
Baumholder	38,549.35	.00	.00	691,980.85	.00	.00
Ansbach	84,011.64	.00	.00	839,304.24	.00	.00
Brunssum	10,693.12	.00	.00	114,399.12	.00	.00
AFRC Edelweiss Lodge	20,031.88	.00	.00	268,889.55	.00	.00
Hohenfels	19,579.05	.00	.00	397,934.40	.00	.00
Naples Navy	113,477.87	.00	.00	1,394,530.52	.00	.00
Sigonella Navy	40,481.75	.00	.00	729,813.55	.00	.00
Rota Navy	85,736.52	.00	.00	927,073.87	.00	.00
Souda Bay Navy	14,902.23	.00	.00	127,717.88	.00	.00
AFRC Dragon Hill Lodge	.00	531,193.58	.00	.00	5,093,006.58	.00
Seoul	.00	6,019.96	.00	.00	200,862.06	.00
Casey & Hovey	.00	146,682.14	.00	.00	2,169,242.94	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,024,069.67	.00	.00	12,457,799.52	.00
Daegu	.00	128,379.79	.00	.00	2,215,028.49	.00
Chinhae Navy	.00	33,644.42	.00	.00	309,459.42	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	126,856.17	.00	.00	1,343,497.17
Fuji Marines	.00	.00	6,827.63	.00	.00	35,591.48
Sanno Navy	.00	.00	84,339.17	.00	.00	998,045.17
Atsugi Navy	.00	.00	100,147.89	.00	.00	1,236,282.94
Okinawa	.00	.00	6.00	.00	.00	78,832.70
Okinawa Marines	.00	.00	968,099.77	.00	.00	11,040,991.72
Okinawa Navy	.00	.00	4,277.59	.00	.00	354,547.74
Iwakuni Marines	.00	.00	106,425.87	.00	.00	1,895,816.87
Sasebo Navy	.00	.00	175,767.97	.00	.00	2,176,953.62
Yokosuka Navy	.00	.00	382,864.76	.00	.00	5,170,637.21
Singapore Navy	.00	.00	1,465.20	.00	.00	53,384.20
Total Gaming Revenue	1,515,559.98	1,869,989.56	1,957,078.02	17,992,775.20	22,445,399.01	24,384,580.82

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 October 2020

	Current Balance
ASSETS	
Cash	35,043,719.72
Accounts Receivable	59,890.14
Prepaid Expenses	349,133.20
Fixed Assets	45,370,825.20
Less Accum Depreciation	31,065,389.76-
TOTAL ASSETS	49,758,178.50
LIABILITIES	
Accounts Payable	830,412.26
Distributions Payable	5,132,132.54
Accrued Liabilities	1,495,642.95
Accrued Salaries	505,893.57
Accrued Leave Payable	531,083.31
Total Liabilities	8,495,164.63
EQUITY	41,263,013.87
TOTAL LIABILITIES & EQUITY	49,758,178.50

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 October 2020

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,594,683.20	.00	4,594,683.20	4,594,683.20	.00	4,594,683.20
Total Revenue	4,594,683.20	.00	4,594,683.20	4,594,683.20	.00	4,594,683.20
Direct NAFI Reimbursement						
Gaming NAFI	2,177,991.05	.00	2,177,991.05	2,177,991.05	.00	2,177,991.05
Total Direct Reimbursement	2,177,991.05	.00	2,177,991.05	2,177,991.05	.00	2,177,991.05
Net Revenue	2,416,692.15	.00	2,416,692.15	2,416,692.15	.00	2,416,692.15
Operating Expenses						
Compensation & Benefits	706,603.33	.00	706,603.33	706,603.33	.00	706,603.33
Depreciation Expense	372,411.47	.00	372,411.47	372,411.47	.00	372,411.47
Contractor Fees	2,266.00	.00	2,266.00	2,266.00	.00	2,266.00
Communications	20,265.16	.00	20,265.16	20,265.16	.00	20,265.16
TDY	10,265.87	.00	10,265.87	10,265.87	.00	10,265.87
PCS	2,874.99	.00	2,874.99	2,874.99	.00	2,874.99
IT Expense & Maint	23,451.36	.00	23,451.36	23,451.36	.00	23,451.36
Machine Expense & Maint	993.71	.00	993.71	993.71	.00	993.71
Vehicle Expense	2,572.52	.00	2,572.52	2,572.52	.00	2,572.52
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.13	.00	9,251.13	9,251.13	.00	9,251.13
Audit-IMCOM Int Review	1,565.41	.00	1,565.41	1,565.41	.00	1,565.41
Other Expenses	17,429.99	.00	17,429.99	17,429.99	.00	17,429.99
Total Operating Expenses	1,169,950.94	.00	1,169,950.94	1,169,950.94	.00	1,169,950.94
Net Operating Income/(Loss)	1,246,741.21	.00	1,246,741.21	1,246,741.21	.00	1,246,741.21
Interest Revenue	28,254.13	.00	28,254.13	28,254.13	.00	28,254.13
Non-Operating Inc/(Exp)	8,969.27	.00	8,969.27	8,969.27	.00	8,969.27
Net Income/(Loss)	1,283,964.61	.00	1,283,964.61	1,283,964.61	.00	1,283,964.61
Distributions	911,553.14	.00	911,553.14	911,553.14	.00	911,553.14
Net Income/(Loss) After Distributions	372,411.47	.00	372,411.47	372,411.47	.00	372,411.47

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 October 2020

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	853,317.60	.00	853,317.60	853,317.60	.00	853,317.60
Total Revenue	853,317.60	.00	853,317.60	853,317.60	.00	853,317.60
Direct NAFI Reimbursement						
Gaming NAFI	300,517.90	.00	300,517.90	300,517.90	.00	300,517.90
Total Direct Reimbursement	300,517.90	.00	300,517.90	300,517.90	.00	300,517.90
Net Revenue	552,799.70	.00	552,799.70	552,799.70	.00	552,799.70
Operating Expenses						
Compensation & Benefits	292,352.19	.00	292,352.19	292,352.19	.00	292,352.19
Depreciation Expense	140,390.55	.00	140,390.55	140,390.55	.00	140,390.55
Contractor Fees	908.83	.00	908.83	908.83	.00	908.83
Communications	12,002.46	.00	12,002.46	12,002.46	.00	12,002.46
TDY	10,061.97	.00	10,061.97	10,061.97	.00	10,061.97
PCS	833.33	.00	833.33	833.33	.00	833.33
IT Expense & Maint	9,647.90	.00	9,647.90	9,647.90	.00	9,647.90
Machine Expense & Maint	405.69	.00	405.69	405.69	.00	405.69
Vehicle Expense	1,105.18	.00	1,105.18	1,105.18	.00	1,105.18
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,710.30	.00	3,710.30	3,710.30	.00	3,710.30
Audit-IMCOM Int Review	627.83	.00	627.83	627.83	.00	627.83
Other Expenses	6,104.44	.00	6,104.44	6,104.44	.00	6,104.44
Total Operating Expenses	478,150.67	.00	478,150.67	478,150.67	.00	478,150.67
Net Operating Income/(Loss)	74,649.03	.00	74,649.03	74,649.03	.00	74,649.03
Interest Revenue	6,879.88	.00	6,879.88	6,879.88	.00	6,879.88
Non-Operating Inc/(Exp)	8,971.02	.00	8,971.02	8,971.02	.00	8,971.02
Net Income/(Loss)	90,499.93	.00	90,499.93	90,499.93	.00	90,499.93
Distributions	49,890.62-	.00	49,890.62-	49,890.62-	.00	49,890.62-
Net Income/(Loss) After Distributions	140,390.55	.00	140,390.55	140,390.55	.00	140,390.55

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 October 2020

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,920,403.45	.00	1,920,403.45	1,920,403.45	.00	1,920,403.45
Total Revenue	1,920,403.45	.00	1,920,403.45	1,920,403.45	.00	1,920,403.45
Direct NAFI Reimbursement						
Gaming NAFI	403,195.60	.00	403,195.60	403,195.60	.00	403,195.60
Total Direct Reimbursement	403,195.60	.00	403,195.60	403,195.60	.00	403,195.60
Net Revenue	1,517,207.85	.00	1,517,207.85	1,517,207.85	.00	1,517,207.85
Operating Expenses						
Compensation & Benefits	161,012.72	.00	161,012.72	161,012.72	.00	161,012.72
Depreciation Expense	96,649.64	.00	96,649.64	96,649.64	.00	96,649.64
Contractor Fees	508.78	.00	508.78	508.78	.00	508.78
Communications	5,922.65	.00	5,922.65	5,922.65	.00	5,922.65
TDY	76.44	.00	76.44	76.44	.00	76.44
PCS	765.40	.00	765.40	765.40	.00	765.40
IT Expense & Maint	5,637.55	.00	5,637.55	5,637.55	.00	5,637.55
Machine Expense & Maint	67.29	.00	67.29	67.29	.00	67.29
Vehicle Expense	699.29	.00	699.29	699.29	.00	699.29
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,077.19	.00	2,077.19	2,077.19	.00	2,077.19
Audit-IMCOM Int Review	351.49	.00	351.49	351.49	.00	351.49
Other Expenses	4,928.43	.00	4,928.43	4,928.43	.00	4,928.43
Total Operating Expenses	278,696.87	.00	278,696.87	278,696.87	.00	278,696.87
Net Operating Income/(Loss)	1,238,510.98	.00	1,238,510.98	1,238,510.98	.00	1,238,510.98
Interest Revenue	12,736.96	.00	12,736.96	12,736.96	.00	12,736.96
Non-Operating Inc/(Exp)	.67-	.00	.67-	.67-	.00	.67-
Net Income/(Loss)	1,251,247.27	.00	1,251,247.27	1,251,247.27	.00	1,251,247.27
Distributions	1,154,597.63	.00	1,154,597.63	1,154,597.63	.00	1,154,597.63
Net Income/(Loss) After Distributions	96,649.64	.00	96,649.64	96,649.64	.00	96,649.64

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 October 2020

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,820,962.15	.00	1,820,962.15	1,820,962.15	.00	1,820,962.15
Total Revenue	1,820,962.15	.00	1,820,962.15	1,820,962.15	.00	1,820,962.15
Direct NAFI Reimbursement						
Gaming NAFI	1,474,277.55	.00	1,474,277.55	1,474,277.55	.00	1,474,277.55
Total Direct Reimbursement	1,474,277.55	.00	1,474,277.55	1,474,277.55	.00	1,474,277.55
Net Revenue	346,684.60	.00	346,684.60	346,684.60	.00	346,684.60
Operating Expenses						
Compensation & Benefits	253,238.42	.00	253,238.42	253,238.42	.00	253,238.42
Depreciation Expense	135,371.28	.00	135,371.28	135,371.28	.00	135,371.28
Contractor Fees	848.39	.00	848.39	848.39	.00	848.39
Communications	2,340.05	.00	2,340.05	2,340.05	.00	2,340.05
TDY	127.46	.00	127.46	127.46	.00	127.46
PCS	1,276.26	.00	1,276.26	1,276.26	.00	1,276.26
IT Expense & Maint	8,165.91	.00	8,165.91	8,165.91	.00	8,165.91
Machine Expense & Maint	520.73	.00	520.73	520.73	.00	520.73
Vehicle Expense	768.05	.00	768.05	768.05	.00	768.05
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,463.64	.00	3,463.64	3,463.64	.00	3,463.64
Audit-IMCOM Int Review	586.09	.00	586.09	586.09	.00	586.09
Other Expenses	6,397.12	.00	6,397.12	6,397.12	.00	6,397.12
Total Operating Expenses	413,103.40	.00	413,103.40	413,103.40	.00	413,103.40
Net Operating Income/(Loss)	66,418.80-	.00	66,418.80-	66,418.80-	.00	66,418.80-
Interest Revenue	8,637.29	.00	8,637.29	8,637.29	.00	8,637.29
Non-Operating Inc/(Exp)	1.08-	.00	1.08-	1.08-	.00	1.08-
Net Income/(Loss)	57,782.59-	.00	57,782.59-	57,782.59-	.00	57,782.59-
Distributions	193,153.87-	.00	193,153.87-	193,153.87-	.00	193,153.87-
Net Income/(Loss) After Distributions	135,371.28	.00	135,371.28	135,371.28	.00	135,371.28

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 October 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,594,683.20	2,652,637.55	794,570.85	1,147,474.80
Total Revenue	4,594,683.20	2,652,637.55	794,570.85	1,147,474.80
Direct NAFI Reimbursement				
Gaming NAFI	2,177,991.05	575,541.15	670,879.70	931,570.20
Total Direct Reimbursement	2,177,991.05	575,541.15	670,879.70	931,570.20
Net Revenue	2,416,692.15	2,077,096.40	123,691.15	215,904.60
Operating Expenses				
Compensation & Benefits	706,603.33	414,040.67	162,950.99	129,611.67
Depreciation Expense	372,411.47	224,833.64	76,912.58	70,665.25
Contractor Fees	2,266.00	1,296.76	534.18	435.06
Communications	20,265.16	18,035.55	1,178.97	1,050.64
TDY	10,265.87	10,138.72	61.77	65.38
PCS	2,874.99	1,519.16	701.34	654.49
IT Expense & Maint	23,451.36	13,946.51	5,218.76	4,286.09
Machine Expense & Maint	993.71	412.83	331.05	249.83
Vehicle Expense	2,572.52	1,836.29	421.72	314.51
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.13	5,294.10	2,180.81	1,776.22
Audit-IMCOM Int Review	1,565.41	895.83	369.03	300.55
Other Expenses	17,429.99	10,139.12	3,511.85	3,779.02
Total Operating Expenses	1,169,950.94	702,389.18	254,373.05	213,188.71
Net Operating Income/(Loss)	1,246,741.21	1,374,707.22	130,681.90-	2,715.89
Interest Revenue	28,254.13	19,391.16	4,429.23	4,433.74
Non-Operating Inc/(Exp)	8,969.27	7,830.24	1,139.59	.56-
Net Income/(Loss)	1,283,964.61	1,401,928.62	125,113.08-	7,149.07
Distributions	911,553.14	1,177,094.98	202,025.66-	63,516.18-
Net Income/(Loss) After Distributions	372,411.47	224,833.64	76,912.58	70,665.25

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 October 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	853,317.60	661,712.45	191,605.15	.00
Total Revenue	853,317.60	661,712.45	191,605.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	300,517.90	165,245.00	135,272.90	.00
Total Direct Reimbursement	300,517.90	165,245.00	135,272.90	.00
Net Revenue	552,799.70	496,467.45	56,332.25	.00
Operating Expenses				
Compensation & Benefits	292,352.19	236,685.66	55,666.53	.00
Depreciation Expense	140,390.55	113,399.13	26,991.42	.00
Contractor Fees	908.83	734.80	174.03	.00
Communications	12,002.46	11,579.84	422.62	.00
TDY	10,061.97	10,054.29	7.68	.00
PCS	833.33	673.76	159.57	.00
IT Expense & Maint	9,647.90	7,716.05	1,931.85	.00
Machine Expense & Maint	405.69	339.46	66.23	.00
Vehicle Expense	1,105.18	1,035.60	69.58	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,710.30	2,999.82	710.48	.00
Audit-IMCOM Int Review	627.83	507.61	120.22	.00
Other Expenses	6,104.44	4,833.76	1,270.68	.00
Total Operating Expenses	478,150.67	390,559.78	87,590.89	.00
Net Operating Income/(Loss)	74,649.03	105,907.67	31,258.64-	.00
Interest Revenue	6,879.88	6,005.53	874.35	.00
Non-Operating Inc/(Exp)	8,971.02	7,830.98	1,140.04	.00
Net Income/(Loss)	90,499.93	119,744.18	29,244.25-	.00
Distributions	49,890.62-	6,345.05	56,235.67-	.00
Net Income/(Loss) After Distributions	140,390.55	113,399.13	26,991.42	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 October 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,920,403.45	1,900,007.55	20,395.90	.00
Total Revenue	1,920,403.45	1,900,007.55	20,395.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	403,195.60	388,918.45	14,277.15	.00
Total Direct Reimbursement	403,195.60	388,918.45	14,277.15	.00
Net Revenue	1,517,207.85	1,511,089.10	6,118.75	.00
Operating Expenses				
Compensation & Benefits	161,012.72	156,895.89	4,116.83	.00
Depreciation Expense	96,649.64	95,647.20	1,002.44	.00
Contractor Fees	508.78	496.70	12.08	.00
Communications	5,922.65	5,865.40	57.25	.00
TDY	76.44	74.63	1.81	.00
PCS	765.40	747.22	18.18	.00
IT Expense & Maint	5,637.55	5,507.00	130.55	.00
Machine Expense & Maint	67.29	67.02	.27	.00
Vehicle Expense	699.29	679.65	19.64	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,077.19	2,027.85	49.34	.00
Audit-IMCOM Int Review	351.49	343.14	8.35	.00
Other Expenses	4,928.43	4,863.63	64.80	.00
Total Operating Expenses	278,696.87	273,215.33	5,481.54	.00
Net Operating Income/(Loss)	1,238,510.98	1,237,873.77	637.21	.00
Interest Revenue	12,736.96	12,487.14	249.82	.00
Non-Operating Inc/(Exp)	.67-	.65-	.02-	.00
Net Income/(Loss)	1,251,247.27	1,250,360.26	887.01	.00
Distributions	1,154,597.63	1,154,713.06	115.43-	.00
Net Income/(Loss) After Distributions	96,649.64	95,647.20	1,002.44	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 October 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,820,962.15	90,917.55	582,569.80	1,147,474.80
Total Revenue	1,820,962.15	90,917.55	582,569.80	1,147,474.80
Direct NAFI Reimbursement				
Gaming NAFI	1,474,277.55	21,377.70	521,329.65	931,570.20
Total Direct Reimbursement	1,474,277.55	21,377.70	521,329.65	931,570.20
Net Revenue	346,684.60	69,539.85	61,240.15	215,904.60
Operating Expenses				
Compensation & Benefits	253,238.42	20,459.12	103,167.63	129,611.67
Depreciation Expense	135,371.28	15,787.31	48,918.72	70,665.25
Contractor Fees	848.39	65.26	348.07	435.06
Communications	2,340.05	590.31	699.10	1,050.64
TDY	127.46	9.80	52.28	65.38
PCS	1,276.26	98.18	523.59	654.49
IT Expense & Maint	8,165.91	723.46	3,156.36	4,286.09
Machine Expense & Maint	520.73	6.35	264.55	249.83
Vehicle Expense	768.05	121.04	332.50	314.51
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,463.64	266.43	1,420.99	1,776.22
Audit-IMCOM Int Review	586.09	45.08	240.46	300.55
Other Expenses	6,397.12	441.73	2,176.37	3,779.02
Total Operating Expenses	413,103.40	38,614.07	161,300.62	213,188.71
Net Operating Income/(Loss)	66,418.80-	30,925.78	100,060.47-	2,715.89
Interest Revenue	8,637.29	898.49	3,305.06	4,433.74
Non-Operating Inc/(Exp)	1.08-	.09-	.43-	.56-
Net Income/(Loss)	57,782.59-	31,824.18	96,755.84-	7,149.07
Distributions	193,153.87-	16,036.87	145,674.56-	63,516.18-
Net Income/(Loss) After Distributions	135,371.28	15,787.31	48,918.72	70,665.25

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 October 2020

	October Europe	October Korea	October Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	267,232.15	.00	.00	267,232.15	.00	.00
Grafenwoehr	89,556.25	.00	.00	89,556.25	.00	.00
Wiesbaden	143,065.85	.00	.00	143,065.85	.00	.00
Vicenza	24,290.95	.00	.00	24,290.95	.00	.00
Livorno	8,680.00	.00	.00	8,680.00	.00	.00
Stuttgart	28,518.50	.00	.00	28,518.50	.00	.00
Baumholder	12,703.25	.00	.00	12,703.25	.00	.00
Ansbach	37,881.25	.00	.00	37,881.25	.00	.00
Schinnen	6,759.10	.00	.00	6,759.10	.00	.00
AFRC Edelweiss Lodge	12,758.35	.00	.00	12,758.35	.00	.00
Hohenfels	30,266.80	.00	.00	30,266.80	.00	.00
Naples Navy	85,315.15	.00	.00	85,315.15	.00	.00
Sigonella Navy	34,841.65	.00	.00	34,841.65	.00	.00
Rota Navy	71,448.35	.00	.00	71,448.35	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	290,828.95	.00	.00	290,828.95	.00
Seoul	.00	46,861.00	.00	.00	46,861.00	.00
Casey & Hovey	.00	217,016.05	.00	.00	217,016.05	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,106,322.60	.00	.00	1,106,322.60	.00
Daegu	.00	238,978.95	.00	.00	238,978.95	.00
Chinhae Navy	.00	20,395.90	.00	.00	20,395.90	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	92,237.55	.00	.00	92,237.55
Fuji Marines	.00	.00	1,368.00	.00	.00	1,368.00
Sanno Navy	.00	.00	.00	.00	.00	.00
Atsugi Navy	.00	.00	175,034.20	.00	.00	175,034.20
Okinawa	.00	.00	1,320.00-	.00	.00	1,320.00-
Okinawa Marines	.00	.00	1,029,045.65	.00	.00	1,029,045.65
Okinawa Navy	.00	.00	43,368.65	.00	.00	43,368.65
Iwakuni Marines	.00	.00	117,061.15	.00	.00	117,061.15
Sasebo Navy	.00	.00	98,001.10	.00	.00	98,001.10
Yokosuka Navy	.00	.00	266,165.85	.00	.00	266,165.85
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	853,317.60	1,920,403.45	1,820,962.15	853,317.60	1,920,403.45	1,820,962.15

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 October 2021

	Current Balance
ASSETS	
Cash	38,704,460.59
Accounts Receivable	101,368.83
Prepaid Expenses	279,191.87
Fixed Assets	43,181,565.01
Less Accum Depreciation	33,139,825.41-
TOTAL ASSETS	49,126,760.89
LIABILITIES	
Accounts Payable	414,331.94
Distributions Payable	695,510.77
Accrued Liabilities	1,697,226.96
Accrued Salaries	511,633.57
Accrued Leave Payable	575,084.61
Total Liabilities	3,893,787.85
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,126,760.89

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 October 2021

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,469,267.40	.00	4,469,267.40	4,469,267.40	.00	4,469,267.40
Total Revenue	4,469,267.40	.00	4,469,267.40	4,469,267.40	.00	4,469,267.40
Direct NAFI Reimbursement						
Gaming NAFI	2,295,279.80	.00	2,295,279.80	2,295,279.80	.00	2,295,279.80
Total Direct Reimbursement	2,295,279.80	.00	2,295,279.80	2,295,279.80	.00	2,295,279.80
Net Revenue	2,173,987.60	.00	2,173,987.60	2,173,987.60	.00	2,173,987.60
Operating Expenses						
Compensation & Benefits	681,959.38	.00	681,959.38	681,959.38	.00	681,959.38
Depreciation Expense	323,887.10	.00	323,887.10	323,887.10	.00	323,887.10
Contractor Fees	4,345.00	.00	4,345.00	4,345.00	.00	4,345.00
Communications	17,592.75	.00	17,592.75	17,592.75	.00	17,592.75
TDY	11,317.37	.00	11,317.37	11,317.37	.00	11,317.37
PCS	1,020.83	.00	1,020.83	1,020.83	.00	1,020.83
IT Expense & Maint	28,450.37	.00	28,450.37	28,450.37	.00	28,450.37
Machine Expense & Maint	55,404.33	.00	55,404.33	55,404.33	.00	55,404.33
Vehicle Expense	7,251.47	.00	7,251.47	7,251.47	.00	7,251.47
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.13	.00	9,251.13	9,251.13	.00	9,251.13
Audit-IMCOM Int Review	6,459.65	.00	6,459.65	6,459.65	.00	6,459.65
Other Expenses	28,588.39	.00	28,588.39	28,588.39	.00	28,588.39
Total Operating Expenses	1,175,527.77	.00	1,175,527.77	1,175,527.77	.00	1,175,527.77
Net Operating Income/(Loss)	998,459.83	.00	998,459.83	998,459.83	.00	998,459.83
Interest Revenue	22,359.46	.00	22,359.46	22,359.46	.00	22,359.46
Non-Operating Inc/(Exp)	1,421.42-	.00	1,421.42-	1,421.42-	.00	1,421.42-
Net Income/(Loss)	1,019,397.87	.00	1,019,397.87	1,019,397.87	.00	1,019,397.87
Distributions	695,510.77	.00	695,510.77	695,510.77	.00	695,510.77
Net Income/(Loss) After Distributions	323,887.10	.00	323,887.10	323,887.10	.00	323,887.10

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 October 2021

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,002,421.05	.00	1,002,421.05	1,002,421.05	.00	1,002,421.05
Total Revenue	1,002,421.05	.00	1,002,421.05	1,002,421.05	.00	1,002,421.05
Direct NAFI Reimbursement						
Gaming NAFI	304,483.80	.00	304,483.80	304,483.80	.00	304,483.80
Total Direct Reimbursement	304,483.80	.00	304,483.80	304,483.80	.00	304,483.80
Net Revenue	697,937.25	.00	697,937.25	697,937.25	.00	697,937.25
Operating Expenses						
Compensation & Benefits	297,988.52	.00	297,988.52	297,988.52	.00	297,988.52
Depreciation Expense	122,256.76	.00	122,256.76	122,256.76	.00	122,256.76
Contractor Fees	1,582.47	.00	1,582.47	1,582.47	.00	1,582.47
Communications	8,279.24	.00	8,279.24	8,279.24	.00	8,279.24
TDY	11,026.11	.00	11,026.11	11,026.11	.00	11,026.11
PCS	.00	.00	.00	.00	.00	.00
IT Expense & Maint	11,474.15	.00	11,474.15	11,474.15	.00	11,474.15
Machine Expense & Maint	5,921.40	.00	5,921.40	5,921.40	.00	5,921.40
Vehicle Expense	5,016.78	.00	5,016.78	5,016.78	.00	5,016.78
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,369.29	.00	3,369.29	3,369.29	.00	3,369.29
Audit-IMCOM Int Review	2,352.62	.00	2,352.62	2,352.62	.00	2,352.62
Other Expenses	10,630.34	.00	10,630.34	10,630.34	.00	10,630.34
Total Operating Expenses	479,897.68	.00	479,897.68	479,897.68	.00	479,897.68
Net Operating Income/(Loss)	218,039.57	.00	218,039.57	218,039.57	.00	218,039.57
Interest Revenue	5,614.46	.00	5,614.46	5,614.46	.00	5,614.46
Non-Operating Inc/(Exp)	1,398.34-	.00	1,398.34-	1,398.34-	.00	1,398.34-
Net Income/(Loss)	222,255.69	.00	222,255.69	222,255.69	.00	222,255.69
Distributions	99,998.93	.00	99,998.93	99,998.93	.00	99,998.93
Net Income/(Loss) After Distributions	122,256.76	.00	122,256.76	122,256.76	.00	122,256.76

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 October 2021

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,581,880.40	.00	1,581,880.40	1,581,880.40	.00	1,581,880.40
Total Revenue	1,581,880.40	.00	1,581,880.40	1,581,880.40	.00	1,581,880.40
Direct NAFI Reimbursement						
Gaming NAFI	358,361.85	.00	358,361.85	358,361.85	.00	358,361.85
Total Direct Reimbursement	358,361.85	.00	358,361.85	358,361.85	.00	358,361.85
Net Revenue	1,223,518.55	.00	1,223,518.55	1,223,518.55	.00	1,223,518.55
Operating Expenses						
Compensation & Benefits	139,709.45	.00	139,709.45	139,709.45	.00	139,709.45
Depreciation Expense	81,116.32	.00	81,116.32	81,116.32	.00	81,116.32
Contractor Fees	963.05	.00	963.05	963.05	.00	963.05
Communications	5,769.79	.00	5,769.79	5,769.79	.00	5,769.79
TDY	91.07	.00	91.07	91.07	.00	91.07
PCS	355.88	.00	355.88	355.88	.00	355.88
IT Expense & Maint	8,662.17	.00	8,662.17	8,662.17	.00	8,662.17
Machine Expense & Maint	15,563.14	.00	15,563.14	15,563.14	.00	15,563.14
Vehicle Expense	519.29	.00	519.29	519.29	.00	519.29
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,050.46	.00	2,050.46	2,050.46	.00	2,050.46
Audit-IMCOM Int Review	1,431.75	.00	1,431.75	1,431.75	.00	1,431.75
Other Expenses	7,177.77	.00	7,177.77	7,177.77	.00	7,177.77
Total Operating Expenses	263,410.14	.00	263,410.14	263,410.14	.00	263,410.14
Net Operating Income/(Loss)	960,108.41	.00	960,108.41	960,108.41	.00	960,108.41
Interest Revenue	7,975.62	.00	7,975.62	7,975.62	.00	7,975.62
Non-Operating Inc/(Exp)	8.04-	.00	8.04-	8.04-	.00	8.04-
Net Income/(Loss)	968,075.99	.00	968,075.99	968,075.99	.00	968,075.99
Distributions	886,959.67	.00	886,959.67	886,959.67	.00	886,959.67
Net Income/(Loss) After Distributions	81,116.32	.00	81,116.32	81,116.32	.00	81,116.32

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 October 2021

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,884,965.95	.00	1,884,965.95	1,884,965.95	.00	1,884,965.95
Total Revenue	1,884,965.95	.00	1,884,965.95	1,884,965.95	.00	1,884,965.95
Direct NAFI Reimbursement						
Gaming NAFI	1,632,434.15	.00	1,632,434.15	1,632,434.15	.00	1,632,434.15
Total Direct Reimbursement	1,632,434.15	.00	1,632,434.15	1,632,434.15	.00	1,632,434.15
Net Revenue	252,531.80	.00	252,531.80	252,531.80	.00	252,531.80
Operating Expenses						
Compensation & Benefits	244,261.41	.00	244,261.41	244,261.41	.00	244,261.41
Depreciation Expense	120,514.02	.00	120,514.02	120,514.02	.00	120,514.02
Contractor Fees	1,799.48	.00	1,799.48	1,799.48	.00	1,799.48
Communications	3,543.72	.00	3,543.72	3,543.72	.00	3,543.72
TDY	200.19	.00	200.19	200.19	.00	200.19
PCS	664.95	.00	664.95	664.95	.00	664.95
IT Expense & Maint	8,314.05	.00	8,314.05	8,314.05	.00	8,314.05
Machine Expense & Maint	33,919.79	.00	33,919.79	33,919.79	.00	33,919.79
Vehicle Expense	1,715.40	.00	1,715.40	1,715.40	.00	1,715.40
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,831.38	.00	3,831.38	3,831.38	.00	3,831.38
Audit-IMCOM Int Review	2,675.28	.00	2,675.28	2,675.28	.00	2,675.28
Other Expenses	10,780.28	.00	10,780.28	10,780.28	.00	10,780.28
Total Operating Expenses	432,219.95	.00	432,219.95	432,219.95	.00	432,219.95
Net Operating Income/(Loss)	179,688.15-	.00	179,688.15-	179,688.15-	.00	179,688.15-
Interest Revenue	8,769.38	.00	8,769.38	8,769.38	.00	8,769.38
Non-Operating Inc/(Exp)	15.04-	.00	15.04-	15.04-	.00	15.04-
Net Income/(Loss)	170,933.81-	.00	170,933.81-	170,933.81-	.00	170,933.81-
Distributions	291,447.83-	.00	291,447.83-	291,447.83-	.00	291,447.83-
Net Income/(Loss) After Distributions	120,514.02	.00	120,514.02	120,514.02	.00	120,514.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 October 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,469,267.40	2,460,935.65	904,371.90	1,103,959.85
Total Revenue	4,469,267.40	2,460,935.65	904,371.90	1,103,959.85
Direct NAFI Reimbursement				
Gaming NAFI	2,295,279.80	543,887.50	811,819.85	939,572.45
Total Direct Reimbursement	2,295,279.80	543,887.50	811,819.85	939,572.45
Net Revenue	2,173,987.60	1,917,048.15	92,552.05	164,387.40
Operating Expenses				
Compensation & Benefits	681,959.38	402,830.42	154,242.99	124,885.97
Depreciation Expense	323,887.10	192,378.57	69,575.89	61,932.64
Contractor Fees	4,345.00	2,425.70	1,003.74	915.56
Communications	17,592.75	14,289.14	1,799.07	1,504.54
TDY	11,317.37	10,232.66	998.10	86.61
PCS	1,020.83	404.33	278.17	338.33
IT Expense & Maint	28,450.37	19,047.84	5,004.16	4,398.37
Machine Expense & Maint	55,404.33	21,865.58	18,265.16	15,273.59
Vehicle Expense	7,251.47	4,226.27	1,996.51	1,028.69
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.13	5,164.63	2,137.13	1,949.37
Audit-IMCOM Int Review	6,459.65	3,606.24	1,492.25	1,361.16
Other Expenses	28,588.39	16,679.87	5,862.19	6,046.33
Total Operating Expenses	1,175,527.77	693,151.25	262,655.36	219,721.16
Net Operating Income/(Loss)	998,459.83	1,223,896.90	170,103.31-	55,333.76-
Interest Revenue	22,359.46	13,129.02	4,457.12	4,773.32
Non-Operating Inc/(Exp)	1,421.42-	1,200.88-	212.88-	7.66-
Net Income/(Loss)	1,019,397.87	1,235,825.04	165,859.07-	50,568.10-
Distributions	695,510.77	1,043,446.47	235,434.96-	112,500.74-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 October 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,002,421.05	849,841.35	152,579.70	.00
Total Revenue	1,002,421.05	849,841.35	152,579.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	304,483.80	187,752.55	116,731.25	.00
Total Direct Reimbursement	304,483.80	187,752.55	116,731.25	.00
Net Revenue	697,937.25	662,088.80	35,848.45	.00
Operating Expenses				
Compensation & Benefits	297,988.52	247,146.79	50,841.73	.00
Depreciation Expense	122,256.76	98,753.77	23,502.99	.00
Contractor Fees	1,582.47	1,331.54	250.93	.00
Communications	8,279.24	7,954.75	324.49	.00
TDY	11,026.11	10,129.18	896.93	.00
PCS	.00	.00	.00	.00
IT Expense & Maint	11,474.15	9,992.69	1,481.46	.00
Machine Expense & Maint	5,921.40	4,181.87	1,739.53	.00
Vehicle Expense	5,016.78	3,631.67	1,385.11	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,369.29	2,835.00	534.29	.00
Audit-IMCOM Int Review	2,352.62	1,979.55	373.07	.00
Other Expenses	10,630.34	8,825.96	1,804.38	.00
Total Operating Expenses	479,897.68	396,762.77	83,134.91	.00
Net Operating Income/(Loss)	218,039.57	265,326.03	47,286.46-	.00
Interest Revenue	5,614.46	4,785.53	828.93	.00
Non-Operating Inc/(Exp)	1,398.34-	1,191.75-	206.59-	.00
Net Income/(Loss)	222,255.69	268,919.81	46,664.12-	.00
Distributions	99,998.93	170,166.04	70,167.11-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 October 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,581,880.40	1,555,146.40	26,734.00	.00
Total Revenue	1,581,880.40	1,555,146.40	26,734.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	358,361.85	342,979.40	15,382.45	.00
Total Direct Reimbursement	358,361.85	342,979.40	15,382.45	.00
Net Revenue	1,223,518.55	1,212,167.00	11,351.55	.00
Operating Expenses				
Compensation & Benefits	139,709.45	135,972.50	3,736.95	.00
Depreciation Expense	81,116.32	80,237.66	878.66	.00
Contractor Fees	963.05	933.66	29.39	.00
Communications	5,769.79	5,600.96	168.83	.00
TDY	91.07	88.29	2.78	.00
PCS	355.88	345.02	10.86	.00
IT Expense & Maint	8,662.17	8,446.75	215.42	.00
Machine Expense & Maint	15,563.14	15,089.92	473.22	.00
Vehicle Expense	519.29	487.86	31.43	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,050.46	1,987.89	62.57	.00
Audit-IMCOM Int Review	1,431.75	1,388.06	43.69	.00
Other Expenses	7,177.77	7,015.79	161.98	.00
Total Operating Expenses	263,410.14	257,594.36	5,815.78	.00
Net Operating Income/(Loss)	960,108.41	954,572.64	5,535.77	.00
Interest Revenue	7,975.62	7,861.23	114.39	.00
Non-Operating Inc/(Exp)	8.04-	7.79-	.25-	.00
Net Income/(Loss)	968,075.99	962,426.08	5,649.91	.00
Distributions	886,959.67	882,188.42	4,771.25	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 October 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,884,965.95	55,947.90	725,058.20	1,103,959.85
Total Revenue	1,884,965.95	55,947.90	725,058.20	1,103,959.85
Direct NAFI Reimbursement				
Gaming NAFI	1,632,434.15	13,155.55	679,706.15	939,572.45
Total Direct Reimbursement	1,632,434.15	13,155.55	679,706.15	939,572.45
Net Revenue	252,531.80	42,792.35	45,352.05	164,387.40
Operating Expenses				
Compensation & Benefits	244,261.41	19,711.13	99,664.31	124,885.97
Depreciation Expense	120,514.02	13,387.14	45,194.24	61,932.64
Contractor Fees	1,799.48	160.50	723.42	915.56
Communications	3,543.72	733.43	1,305.75	1,504.54
TDY	200.19	15.19	98.39	86.61
PCS	664.95	59.31	267.31	338.33
IT Expense & Maint	8,314.05	608.40	3,307.28	4,398.37
Machine Expense & Maint	33,919.79	2,593.79	16,052.41	15,273.59
Vehicle Expense	1,715.40	106.74	579.97	1,028.69
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,831.38	341.74	1,540.27	1,949.37
Audit-IMCOM Int Review	2,675.28	238.63	1,075.49	1,361.16
Other Expenses	10,780.28	838.12	3,895.83	6,046.33
Total Operating Expenses	432,219.95	38,794.12	173,704.67	219,721.16
Net Operating Income/(Loss)	179,688.15-	3,998.23	128,352.62-	55,333.76-
Interest Revenue	8,769.38	482.26	3,513.80	4,773.32
Non-Operating Inc/(Exp)	15.04-	1.34-	6.04-	7.66-
Net Income/(Loss)	170,933.81-	4,479.15	124,844.86-	50,568.10-
Distributions	291,447.83-	8,907.99-	170,039.10-	112,500.74-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 October 2021

	October Europe	October Korea	October Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	225,342.80	.00	.00	225,342.80	.00	.00
Grafenwoehr	73,369.35	.00	.00	73,369.35	.00	.00
Wiesbaden	170,663.50	.00	.00	170,663.50	.00	.00
Vicenza	53,679.60	.00	.00	53,679.60	.00	.00
Livorno	10,059.00	.00	.00	10,059.00	.00	.00
Stuttgart	170,063.50	.00	.00	170,063.50	.00	.00
Baumholder	54,593.50	.00	.00	54,593.50	.00	.00
Ansbach	10,767.60	.00	.00	10,767.60	.00	.00
Schinnen	2,201.15	.00	.00	2,201.15	.00	.00
AFRC Edelweiss Lodge	32,615.80	.00	.00	32,615.80	.00	.00
Hohenfels	46,485.55	.00	.00	46,485.55	.00	.00
Naples Navy	67,580.80	.00	.00	67,580.80	.00	.00
Sigonella Navy	17,466.50	.00	.00	17,466.50	.00	.00
Rota Navy	67,532.40	.00	.00	67,532.40	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	160,781.55	.00	.00	160,781.55	.00
Seoul	.00	17,422.50	.00	.00	17,422.50	.00
Casey & Hovey	.00	171,819.00	.00	.00	171,819.00	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	973,532.60	.00	.00	973,532.60	.00
Daegu	.00	231,590.75	.00	.00	231,590.75	.00
Chinhae Navy	.00	26,734.00	.00	.00	26,734.00	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	53,041.75	.00	.00	53,041.75
Fuji Marines	.00	.00	7,296.00	.00	.00	7,296.00
Sanno Navy	.00	.00	93,131.25	.00	.00	93,131.25
Atsugi Navy	.00	.00	77,604.95	.00	.00	77,604.95
Okinawa	.00	.00	2,906.15	.00	.00	2,906.15
Okinawa Marines	.00	.00	971,477.90	.00	.00	971,477.90
Okinawa Navy	.00	.00	6,552.35-	.00	.00	6,552.35-
Iwakuni Marines	.00	.00	125,185.95	.00	.00	125,185.95
Sasebo Navy	.00	.00	195,076.95	.00	.00	195,076.95
Yokosuka Navy	.00	.00	365,797.40	.00	.00	365,797.40
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,002,421.05	1,581,880.40	1,884,965.95	1,002,421.05	1,581,880.40	1,884,965.95

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 October 2022

	Current Balance
ASSETS	
Cash--Operating	21,446,534.83
Cash--Restricted	20,649,103.73
Accounts Receivable	219,290.14
Prepaid Expenses	388,564.43
Fixed Assets	41,361,219.95
Less Accum Depreciation	34,268,298.72-
TOTAL ASSETS	49,796,414.36
LIABILITIES	
Accounts Payable	391,390.11
Distributions Payable	1,506,464.52
Accrued Liabilities	1,600,123.35
Accrued Salaries	536,800.73
Accrued Leave Payable	528,662.61
Total Liabilities	4,563,441.32
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,796,414.36

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 October 2022

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,719,381.20	4,143,007.00	576,374.20	4,719,381.20	4,143,007.00	576,374.20
Total Revenue	4,719,381.20	4,143,007.00	576,374.20	4,719,381.20	4,143,007.00	576,374.20
Direct NAFI Reimbursement						
Gaming NAFI	2,184,133.25	2,150,314.00	33,819.25	2,184,133.25	2,150,314.00	33,819.25
Total Direct Reimbursement	2,184,133.25	2,150,314.00	33,819.25	2,184,133.25	2,150,314.00	33,819.25
Net Revenue	2,535,247.95	1,992,693.00	542,554.95	2,535,247.95	1,992,693.00	542,554.95
Operating Expenses						
Compensation & Benefits	680,351.17	775,637.00	95,285.83-	680,351.17	775,637.00	95,285.83-
Depreciation Expense	257,851.83	307,727.00	49,875.17-	257,851.83	307,727.00	49,875.17-
Contractor Fees	3,375.00	4,144.00	769.00-	3,375.00	4,144.00	769.00-
Communications	17,823.49	26,065.00	8,241.51-	17,823.49	26,065.00	8,241.51-
TDY	25,013.11	78,750.00	53,736.89-	25,013.11	78,750.00	53,736.89-
PCS	3,647.16	10,198.00	6,550.84-	3,647.16	10,198.00	6,550.84-
IT Expense & Maint	29,795.64	98,437.00	68,641.36-	29,795.64	98,437.00	68,641.36-
Machine Expense & Maint	7,765.29	160,740.00	152,974.71-	7,765.29	160,740.00	152,974.71-
Vehicle Expense	4,841.28	2,543.00	2,298.28	4,841.28	2,543.00	2,298.28
Training	.00	1,000.00	1,000.00-	.00	1,000.00	1,000.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,834.50	9,251.00	583.50	9,834.50	9,251.00	583.50
Audit-IMCOM Int Review	4,333.72	4,956.00	622.28-	4,333.72	4,956.00	622.28-
Other Expenses	17,108.65	26,024.00	8,915.35-	17,108.65	26,024.00	8,915.35-
Total Operating Expenses	1,061,740.84	1,505,472.00	443,731.16-	1,061,740.84	1,505,472.00	443,731.16-
Net Operating Income/(Loss)	1,473,507.11	487,221.00	986,286.11	1,473,507.11	487,221.00	986,286.11
Interest Revenue	43,044.33	19,945.00	23,099.33	43,044.33	19,945.00	23,099.33
Non-Operating Inc/(Exp)	10,086.92-	.00	10,086.92-	10,086.92-	.00	10,086.92-
Net Income/(Loss)	1,506,464.52	507,166.00	999,298.52	1,506,464.52	507,166.00	999,298.52
Distributions	1,506,464.52	507,166.00	999,298.52	1,506,464.52	507,166.00	999,298.52
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 October 2022

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,243,427.70	1,343,793.00	100,365.30-	1,243,427.70	1,343,793.00	100,365.30-
Total Revenue	1,243,427.70	1,343,793.00	100,365.30-	1,243,427.70	1,343,793.00	100,365.30-
Direct NAFI Reimbursement						
Gaming NAFI	366,248.15	374,429.00	8,180.85-	366,248.15	374,429.00	8,180.85-
Total Direct Reimbursement	366,248.15	374,429.00	8,180.85-	366,248.15	374,429.00	8,180.85-
Net Revenue	877,179.55	969,364.00	92,184.45-	877,179.55	969,364.00	92,184.45-
Operating Expenses						
Compensation & Benefits	282,315.04	341,321.00	59,005.96-	282,315.04	341,321.00	59,005.96-
Depreciation Expense	106,728.54	116,771.00	10,042.46-	106,728.54	116,771.00	10,042.46-
Contractor Fees	1,317.95	1,586.00	268.05-	1,317.95	1,586.00	268.05-
Communications	7,867.97	10,087.00	2,219.03-	7,867.97	10,087.00	2,219.03-
TDY	5,437.41	58,269.00	52,831.59-	5,437.41	58,269.00	52,831.59-
PCS	1,043.00	4,836.00	3,793.00-	1,043.00	4,836.00	3,793.00-
IT Expense & Maint	12,078.12	37,612.00	25,533.88-	12,078.12	37,612.00	25,533.88-
Machine Expense & Maint	5,693.69	23,130.00	17,436.31-	5,693.69	23,130.00	17,436.31-
Vehicle Expense	3,056.41	.00	3,056.41	3,056.41	.00	3,056.41
Training	.00	500.00	500.00-	.00	500.00	500.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,840.35	3,494.00	346.35	3,840.35	3,494.00	346.35
Audit-IMCOM Int Review	1,692.32	1,851.00	158.68-	1,692.32	1,851.00	158.68-
Other Expenses	6,747.55	9,853.00	3,105.45-	6,747.55	9,853.00	3,105.45-
Total Operating Expenses	437,818.35	609,310.00	171,491.65-	437,818.35	609,310.00	171,491.65-
Net Operating Income/(Loss)	439,361.20	360,054.00	79,307.20	439,361.20	360,054.00	79,307.20
Interest Revenue	11,316.36	5,122.00	6,194.36	11,316.36	5,122.00	6,194.36
Non-Operating Inc/(Exp)	6,544.86-	.00	6,544.86-	6,544.86-	.00	6,544.86-
Net Income/(Loss)	444,132.70	365,176.00	78,956.70	444,132.70	365,176.00	78,956.70
Distributions	444,132.70	365,176.00	78,956.70	444,132.70	365,176.00	78,956.70
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 October 2022

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,711,927.35	726,653.00	985,274.35	1,711,927.35	726,653.00	985,274.35
Total Revenue	1,711,927.35	726,653.00	985,274.35	1,711,927.35	726,653.00	985,274.35
Direct NAFI Reimbursement						
Gaming NAFI	389,768.50	157,375.00	232,393.50	389,768.50	157,375.00	232,393.50
Total Direct Reimbursement	389,768.50	157,375.00	232,393.50	389,768.50	157,375.00	232,393.50
Net Revenue	1,322,158.85	569,278.00	752,880.85	1,322,158.85	569,278.00	752,880.85
Operating Expenses						
Compensation & Benefits	144,952.44	203,754.00	58,801.56-	144,952.44	203,754.00	58,801.56-
Depreciation Expense	61,985.52	77,001.00	15,015.48-	61,985.52	77,001.00	15,015.48-
Contractor Fees	742.66	927.00	184.34-	742.66	927.00	184.34-
Communications	4,383.11	8,328.00	3,944.89-	4,383.11	8,328.00	3,944.89-
TDY	2,821.16	8,845.00	6,023.84-	2,821.16	8,845.00	6,023.84-
PCS	1,951.89	4,485.00	2,533.11-	1,951.89	4,485.00	2,533.11-
IT Expense & Maint	6,043.40	22,690.00	16,646.60-	6,043.40	22,690.00	16,646.60-
Machine Expense & Maint	1,164.66	118,192.00	117,027.34-	1,164.66	118,192.00	117,027.34-
Vehicle Expense	571.70	604.00	32.30-	571.70	604.00	32.30-
Training	.00	250.00	250.00-	.00	250.00	250.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,164.09	2,063.00	101.09	2,164.09	2,063.00	101.09
Audit-IMCOM Int Review	953.64	1,108.00	154.36-	953.64	1,108.00	154.36-
Other Expenses	4,241.16	6,323.00	2,081.84-	4,241.16	6,323.00	2,081.84-
Total Operating Expenses	231,975.43	454,570.00	222,594.57-	231,975.43	454,570.00	222,594.57-
Net Operating Income/(Loss)	1,090,183.42	114,708.00	975,475.42	1,090,183.42	114,708.00	975,475.42
Interest Revenue	15,491.65	6,953.00	8,538.65	15,491.65	6,953.00	8,538.65
Non-Operating Inc/(Exp)	1,278.82-	.00	1,278.82-	1,278.82-	.00	1,278.82-
Net Income/(Loss)	1,104,396.25	121,661.00	982,735.25	1,104,396.25	121,661.00	982,735.25
Distributions	1,104,396.25	121,661.00	982,735.25	1,104,396.25	121,661.00	982,735.25
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 October 2022

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,764,026.15	2,072,561.00	308,534.85-	1,764,026.15	2,072,561.00	308,534.85-
Total Revenue	1,764,026.15	2,072,561.00	308,534.85-	1,764,026.15	2,072,561.00	308,534.85-
Direct NAFI Reimbursement						
Gaming NAFI	1,428,116.60	1,618,510.00	190,393.40-	1,428,116.60	1,618,510.00	190,393.40-
Total Direct Reimbursement	1,428,116.60	1,618,510.00	190,393.40-	1,428,116.60	1,618,510.00	190,393.40-
Net Revenue	335,909.55	454,051.00	118,141.45-	335,909.55	454,051.00	118,141.45-
Operating Expenses						
Compensation & Benefits	253,083.69	230,562.00	22,521.69	253,083.69	230,562.00	22,521.69
Depreciation Expense	89,137.77	113,955.00	24,817.23-	89,137.77	113,955.00	24,817.23-
Contractor Fees	1,314.39	1,631.00	316.61-	1,314.39	1,631.00	316.61-
Communications	5,572.41	7,650.00	2,077.59-	5,572.41	7,650.00	2,077.59-
TDY	16,754.54	11,636.00	5,118.54	16,754.54	11,636.00	5,118.54
PCS	652.27	877.00	224.73-	652.27	877.00	224.73-
IT Expense & Maint	11,674.12	38,135.00	26,460.88-	11,674.12	38,135.00	26,460.88-
Machine Expense & Maint	906.94	19,418.00	18,511.06-	906.94	19,418.00	18,511.06-
Vehicle Expense	1,213.17	1,939.00	725.83-	1,213.17	1,939.00	725.83-
Training	.00	250.00	250.00-	.00	250.00	250.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,830.06	3,694.00	136.06	3,830.06	3,694.00	136.06
Audit-IMCOM Int Review	1,687.76	1,997.00	309.24-	1,687.76	1,997.00	309.24-
Other Expenses	6,119.94	9,848.00	3,728.06-	6,119.94	9,848.00	3,728.06-
Total Operating Expenses	391,947.06	441,592.00	49,644.94-	391,947.06	441,592.00	49,644.94-
Net Operating Income/(Loss)	56,037.51-	12,459.00	68,496.51-	56,037.51-	12,459.00	68,496.51-
Interest Revenue	16,236.32	7,870.00	8,366.32	16,236.32	7,870.00	8,366.32
Non-Operating Inc/(Exp)	2,263.24-	.00	2,263.24-	2,263.24-	.00	2,263.24-
Net Income/(Loss)	42,064.43-	20,329.00	62,393.43-	42,064.43-	20,329.00	62,393.43-
Distributions	42,064.43-	20,329.00	62,393.43-	42,064.43-	20,329.00	62,393.43-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 October 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,719,381.20	2,842,894.75	878,834.60	997,651.85
Total Revenue	4,719,381.20	2,842,894.75	878,834.60	997,651.85
Direct NAFI Reimbursement				
Gaming NAFI	2,184,133.25	597,086.15	771,490.40	815,556.70
Total Direct Reimbursement	2,184,133.25	597,086.15	771,490.40	815,556.70
Net Revenue	2,535,247.95	2,245,808.60	107,344.20	182,095.15
Operating Expenses				
Compensation & Benefits	680,351.17	397,811.47	155,611.06	126,928.64
Depreciation Expense	257,851.83	156,613.21	53,230.03	48,008.59
Contractor Fees	3,375.00	1,877.16	844.21	653.63
Communications	17,823.49	12,788.07	3,923.17	1,112.25
TDY	25,013.11	7,375.42	11,323.60	6,314.09
PCS	3,647.16	2,005.80	1,316.99	324.37
IT Expense & Maint	29,795.64	16,072.55	7,936.61	5,786.48
Machine Expense & Maint	7,765.29	6,379.65	625.25	760.39
Vehicle Expense	4,841.28	3,622.07	405.56	813.65
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,469.90	2,459.96	1,904.64
Audit-IMCOM Int Review	4,333.72	2,410.40	1,084.01	839.31
Other Expenses	17,108.65	9,151.42	4,444.09	3,513.14
Total Operating Expenses	1,061,740.84	621,577.12	243,204.54	196,959.18
Net Operating Income/(Loss)	1,473,507.11	1,624,231.48	135,860.34-	14,864.03-
Interest Revenue	43,044.33	25,461.17	9,077.97	8,505.19
Non-Operating Inc/(Exp)	10,086.92-	6,697.91-	2,263.51-	1,125.50-
Net Income/(Loss)	1,506,464.52	1,642,994.74	129,045.88-	7,484.34-
Distributions	1,506,464.52	1,642,994.74	129,045.88-	7,484.34-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 October 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,243,427.70	1,045,797.30	197,630.40	.00
Total Revenue	1,243,427.70	1,045,797.30	197,630.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	366,248.15	210,606.25	155,641.90	.00
Total Direct Reimbursement	366,248.15	210,606.25	155,641.90	.00
Net Revenue	877,179.55	835,191.05	41,988.50	.00
Operating Expenses				
Compensation & Benefits	282,315.04	222,555.13	59,759.91	.00
Depreciation Expense	106,728.54	85,896.36	20,832.18	.00
Contractor Fees	1,317.95	1,025.86	292.09	.00
Communications	7,867.97	7,360.90	507.07	.00
TDY	5,437.41	4,141.56	1,295.85	.00
PCS	1,043.00	.00	1,043.00	.00
IT Expense & Maint	12,078.12	9,048.34	3,029.78	.00
Machine Expense & Maint	5,693.69	5,176.23	517.46	.00
Vehicle Expense	3,056.41	2,900.79	155.62	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,840.35	2,989.24	851.11	.00
Audit-IMCOM Int Review	1,692.32	1,317.27	375.05	.00
Other Expenses	6,747.55	4,294.67	2,452.88	.00
Total Operating Expenses	437,818.35	346,706.35	91,112.00	.00
Net Operating Income/(Loss)	439,361.20	488,484.70	49,123.50-	.00
Interest Revenue	11,316.36	9,172.77	2,143.59	.00
Non-Operating Inc/(Exp)	6,544.86-	5,232.03-	1,312.83-	.00
Net Income/(Loss)	444,132.70	492,425.44	48,292.74-	.00
Distributions	444,132.70	492,425.44	48,292.74-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 October 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,764,026.15	126,270.05	640,104.25	997,651.85
Total Revenue	1,764,026.15	126,270.05	640,104.25	997,651.85
Direct NAFI Reimbursement				
Gaming NAFI	1,428,116.60	25,481.40	587,078.50	815,556.70
Total Direct Reimbursement	1,428,116.60	25,481.40	587,078.50	815,556.70
Net Revenue	335,909.55	100,788.65	53,025.75	182,095.15
Operating Expenses				
Compensation & Benefits	253,083.69	32,503.99	93,651.06	126,928.64
Depreciation Expense	89,137.77	9,131.33	31,997.85	48,008.59
Contractor Fees	1,314.39	128.23	532.53	653.63
Communications	5,572.41	1,056.85	3,403.31	1,112.25
TDY	16,754.54	487.12	9,953.33	6,314.09
PCS	652.27	63.63	264.27	324.37
IT Expense & Maint	11,674.12	1,152.20	4,735.44	5,786.48
Machine Expense & Maint	906.94	38.95	107.60	760.39
Vehicle Expense	1,213.17	152.77	246.75	813.65
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,830.06	373.66	1,551.76	1,904.64
Audit-IMCOM Int Review	1,687.76	164.65	683.80	839.31
Other Expenses	6,119.94	698.06	1,908.74	3,513.14
Total Operating Expenses	391,947.06	45,951.44	149,036.44	196,959.18
Net Operating Income/(Loss)	56,037.51-	54,837.21	96,010.69-	14,864.03-
Interest Revenue	16,236.32	1,034.14	6,696.99	8,505.19
Non-Operating Inc/(Exp)	2,263.24-	220.80-	916.94-	1,125.50-
Net Income/(Loss)	42,064.43-	55,650.55	90,230.64-	7,484.34-
Distributions	42,064.43-	55,650.55	90,230.64-	7,484.34-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 October 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,711,927.35	1,670,827.40	41,099.95	.00
Total Revenue	1,711,927.35	1,670,827.40	41,099.95	.00
Direct NAFI Reimbursement				
Gaming NAFI	389,768.50	360,998.50	28,770.00	.00
Total Direct Reimbursement	389,768.50	360,998.50	28,770.00	.00
Net Revenue	1,322,158.85	1,309,828.90	12,329.95	.00
Operating Expenses				
Compensation & Benefits	144,952.44	142,752.35	2,200.09	.00
Depreciation Expense	61,985.52	61,585.52	400.00	.00
Contractor Fees	742.66	723.07	19.59	.00
Communications	4,383.11	4,370.32	12.79	.00
TDY	2,821.16	2,746.74	74.42	.00
PCS	1,951.89	1,942.17	9.72	.00
IT Expense & Maint	6,043.40	5,872.01	171.39	.00
Machine Expense & Maint	1,164.66	1,164.47	.19	.00
Vehicle Expense	571.70	568.51	3.19	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,164.09	2,107.00	57.09	.00
Audit-IMCOM Int Review	953.64	928.48	25.16	.00
Other Expenses	4,241.16	4,158.69	82.47	.00
Total Operating Expenses	231,975.43	228,919.33	3,056.10	.00
Net Operating Income/(Loss)	1,090,183.42	1,080,909.57	9,273.85	.00
Interest Revenue	15,491.65	15,254.26	237.39	.00
Non-Operating Inc/(Exp)	1,278.82-	1,245.08-	33.74-	.00
Net Income/(Loss)	1,104,396.25	1,094,918.75	9,477.50	.00
Distributions	1,104,396.25	1,094,918.75	9,477.50	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 October 2022

	October Europe	October Korea	October Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	283,269.60	.00	.00	283,269.60	.00	.00
Grafenwoehr	130,311.25	.00	.00	130,311.25	.00	.00
Wiesbaden	191,804.00	.00	.00	191,804.00	.00	.00
Vicenza	55,741.15	.00	.00	55,741.15	.00	.00
Livorno	16,277.30	.00	.00	16,277.30	.00	.00
Stuttgart	210,508.10	.00	.00	210,508.10	.00	.00
Baumholder	53,464.80	.00	.00	53,464.80	.00	.00
Ansbach	44,899.00	.00	.00	44,899.00	.00	.00
Brunssum	21,120.50	.00	.00	21,120.50	.00	.00
AFRC Edelweiss Lodge	8,701.30	.00	.00	8,701.30	.00	.00
Hohenfels	29,700.30	.00	.00	29,700.30	.00	.00
Naples Navy	121,551.55	.00	.00	121,551.55	.00	.00
Sigonella Navy	19,599.60	.00	.00	19,599.60	.00	.00
Rota Navy	46,384.75	.00	.00	46,384.75	.00	.00
Souda Bay Navy	10,094.50	.00	.00	10,094.50	.00	.00
AFRC Dragon Hill Lodge	.00	293,859.25	.00	.00	293,859.25	.00
Seoul	.00	23,448.60	.00	.00	23,448.60	.00
Casey & Hovey	.00	144,057.95	.00	.00	144,057.95	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	967,357.25	.00	.00	967,357.25	.00
Daegu	.00	242,104.35	.00	.00	242,104.35	.00
Chinhae Navy	.00	41,099.95	.00	.00	41,099.95	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	120,263.55	.00	.00	120,263.55
Fuji Marines	.00	.00	4,004.50	.00	.00	4,004.50
Sanno Navy	.00	.00	57,091.75	.00	.00	57,091.75
Atsugi Navy	.00	.00	89,285.50	.00	.00	89,285.50
Okinawa	.00	.00	6,006.50	.00	.00	6,006.50
Okinawa Marines	.00	.00	838,449.95	.00	.00	838,449.95
Okinawa Navy	.00	.00	26,180.90	.00	.00	26,180.90
Iwakuni Marines	.00	.00	155,197.40	.00	.00	155,197.40
Sasebo Navy	.00	.00	130,856.85	.00	.00	130,856.85
Yokosuka Navy	.00	.00	334,259.25	.00	.00	334,259.25
Singapore Navy	.00	.00	2,430.00	.00	.00	2,430.00
Total Gaming Revenue	1,243,427.70	1,711,927.35	1,764,026.15	1,243,427.70	1,711,927.35	1,764,026.15

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 October 2023

	Current Balance
ASSETS	
Cash--Operating	27,650,960.63
Cash--Restricted	5,260,123.02
Accounts Receivable	361,420.58
Prepaid Expenses	320,197.14
Fixed Assets	48,882,886.12
Less Accum Depreciation	31,302,330.12-
TOTAL ASSETS	51,173,257.37
LIABILITIES	
Accounts Payable	588,375.44
Distributions Payable	2,912,129.34
Accrued Liabilities	1,562,772.73
Accrued Salaries	294,503.63
Accrued Leave Payable	582,503.19
Total Liabilities	5,940,284.33
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,173,257.37

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 October 2023

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	6,011,058.90	5,388,254.00	622,804.90	6,011,058.90	5,388,254.00	622,804.90
Total Revenue	6,011,058.90	5,388,254.00	622,804.90	6,011,058.90	5,388,254.00	622,804.90
Direct NAFI Reimbursement						
Gaming NAFI	2,664,523.70	2,428,541.00	235,982.70	2,664,523.70	2,428,541.00	235,982.70
Total Direct Reimbursement	2,664,523.70	2,428,541.00	235,982.70	2,664,523.70	2,428,541.00	235,982.70
Net Revenue	3,346,535.20	2,959,713.00	386,822.20	3,346,535.20	2,959,713.00	386,822.20
Operating Expenses						
Compensation & Benefits	765,285.88	776,859.00	11,573.12-	765,285.88	776,859.00	11,573.12-
Depreciation Expense	396,935.30	355,087.00	41,848.30	396,935.30	355,087.00	41,848.30
Contractor Fees	14,859.00	9,104.00	5,755.00	14,859.00	9,104.00	5,755.00
Communications	18,969.34	21,905.00	2,935.66-	18,969.34	21,905.00	2,935.66-
TDY	35,890.15	101,607.00	65,716.85-	35,890.15	101,607.00	65,716.85-
PCS	8,971.28	10,981.00	2,009.72-	8,971.28	10,981.00	2,009.72-
IT Expense & Maint	23,539.33	86,074.00	62,534.67-	23,539.33	86,074.00	62,534.67-
Machine Expense & Maint	408,964.10	160,090.00	248,874.10	408,964.10	160,090.00	248,874.10
Vehicle Expense	5,018.65	2,303.00	2,715.65	5,018.65	2,303.00	2,715.65
Training	1,814.50	25,744.00	23,929.50-	1,814.50	25,744.00	23,929.50-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,834.50	9,251.00	583.50	9,834.50	9,251.00	583.50
Audit-IMCOM Int Review	1,427.94	4,288.00	2,860.06-	1,427.94	4,288.00	2,860.06-
Other Expenses	25,650.52	27,868.00	2,217.48-	25,650.52	27,868.00	2,217.48-
Total Operating Expenses	1,717,160.49	1,591,161.00	125,999.49	1,717,160.49	1,591,161.00	125,999.49
Net Operating Income/(Loss)	1,629,374.71	1,368,552.00	260,822.71	1,629,374.71	1,368,552.00	260,822.71
Interest Revenue	50,436.54	60,136.00	9,699.46-	50,436.54	60,136.00	9,699.46-
Non-Operating Inc/(Exp)	3,868.54-	.00	3,868.54-	3,868.54-	.00	3,868.54-
Net Income/(Loss)	1,675,942.71	1,428,688.00	247,254.71	1,675,942.71	1,428,688.00	247,254.71
Distributions	1,675,942.71	1,428,688.00	247,254.71	1,675,942.71	1,428,688.00	247,254.71
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 October 2023

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,740,771.65	1,376,322.00	364,449.65	1,740,771.65	1,376,322.00	364,449.65
Total Revenue	1,740,771.65	1,376,322.00	364,449.65	1,740,771.65	1,376,322.00	364,449.65
Direct NAFI Reimbursement						
Gaming NAFI	489,196.50	415,886.00	73,310.50	489,196.50	415,886.00	73,310.50
Total Direct Reimbursement	489,196.50	415,886.00	73,310.50	489,196.50	415,886.00	73,310.50
Net Revenue	1,251,575.15	960,436.00	291,139.15	1,251,575.15	960,436.00	291,139.15
Operating Expenses						
Compensation & Benefits	312,959.96	346,915.00	33,955.04-	312,959.96	346,915.00	33,955.04-
Depreciation Expense	153,076.63	148,496.00	4,580.63	153,076.63	148,496.00	4,580.63
Contractor Fees	5,987.14	3,578.00	2,409.14	5,987.14	3,578.00	2,409.14
Communications	11,250.84	9,173.00	2,077.84	11,250.84	9,173.00	2,077.84
TDY	26,525.68	45,694.00	19,168.32-	26,525.68	45,694.00	19,168.32-
PCS	1,341.45	1,386.00	44.55-	1,341.45	1,386.00	44.55-
IT Expense & Maint	9,808.94	33,681.00	23,872.06-	9,808.94	33,681.00	23,872.06-
Machine Expense & Maint	208,302.18	55,055.00	153,247.18	208,302.18	55,055.00	153,247.18
Vehicle Expense	1,793.17	.00	1,793.17	1,793.17	.00	1,793.17
Training	731.12	13,463.00	12,731.88-	731.12	13,463.00	12,731.88-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,962.62	3,622.00	340.62	3,962.62	3,622.00	340.62
Audit-IMCOM Int Review	575.37	1,680.00	1,104.63-	575.37	1,680.00	1,104.63-
Other Expenses	9,356.48	10,560.00	1,203.52-	9,356.48	10,560.00	1,203.52-
Total Operating Expenses	745,671.58	673,303.00	72,368.58	745,671.58	673,303.00	72,368.58
Net Operating Income/(Loss)	505,903.57	287,133.00	218,770.57	505,903.57	287,133.00	218,770.57
Interest Revenue	15,151.14	15,972.00	820.86-	15,151.14	15,972.00	820.86-
Non-Operating Inc/(Exp)	3,868.54-	.00	3,868.54-	3,868.54-	.00	3,868.54-
Net Income/(Loss)	517,186.17	303,105.00	214,081.17	517,186.17	303,105.00	214,081.17
Distributions	517,186.17	303,105.00	214,081.17	517,186.17	303,105.00	214,081.17
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 October 2023

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,716,407.50	1,923,866.00	207,458.50-	1,716,407.50	1,923,866.00	207,458.50-
Total Revenue	1,716,407.50	1,923,866.00	207,458.50-	1,716,407.50	1,923,866.00	207,458.50-
Direct NAFI Reimbursement						
Gaming NAFI	358,548.25	401,753.00	43,204.75-	358,548.25	401,753.00	43,204.75-
Total Direct Reimbursement	358,548.25	401,753.00	43,204.75-	358,548.25	401,753.00	43,204.75-
Net Revenue	1,357,859.25	1,522,113.00	164,253.75-	1,357,859.25	1,522,113.00	164,253.75-
Operating Expenses						
Compensation & Benefits	170,167.29	196,996.00	26,828.71-	170,167.29	196,996.00	26,828.71-
Depreciation Expense	95,366.60	85,403.00	9,963.60	95,366.60	85,403.00	9,963.60
Contractor Fees	3,207.10	1,957.00	1,250.10	3,207.10	1,957.00	1,250.10
Communications	5,046.30	5,639.00	592.70-	5,046.30	5,639.00	592.70-
TDY	4,510.77	11,454.00	6,943.23-	4,510.77	11,454.00	6,943.23-
PCS	4,052.86	2,825.00	1,227.86	4,052.86	2,825.00	1,227.86
IT Expense & Maint	5,116.26	17,731.00	12,614.74-	5,116.26	17,731.00	12,614.74-
Machine Expense & Maint	65,712.70	6,708.00	59,004.70	65,712.70	6,708.00	59,004.70
Vehicle Expense	489.32	718.00	228.68-	489.32	718.00	228.68-
Training	391.63	8,233.00	7,841.37-	391.63	8,233.00	7,841.37-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,122.62	2,002.00	120.62	2,122.62	2,002.00	120.62
Audit-IMCOM Int Review	308.20	930.00	621.80-	308.20	930.00	621.80-
Other Expenses	6,453.34	6,992.00	538.66-	6,453.34	6,992.00	538.66-
Total Operating Expenses	362,944.99	347,588.00	15,356.99	362,944.99	347,588.00	15,356.99
Net Operating Income/(Loss)	994,914.26	1,174,525.00	179,610.74-	994,914.26	1,174,525.00	179,610.74-
Interest Revenue	17,335.04	21,090.00	3,754.96-	17,335.04	21,090.00	3,754.96-
Net Income/(Loss)	1,012,249.30	1,195,615.00	183,365.70-	1,012,249.30	1,195,615.00	183,365.70-
Distributions	1,012,249.30	1,195,615.00	183,365.70-	1,012,249.30	1,195,615.00	183,365.70-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 October 2023

	October Actual	October Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,553,879.75	2,088,066.00	465,813.75	2,553,879.75	2,088,066.00	465,813.75
Total Revenue	2,553,879.75	2,088,066.00	465,813.75	2,553,879.75	2,088,066.00	465,813.75
Direct NAFI Reimbursement						
Gaming NAFI	1,816,778.95	1,610,902.00	205,876.95	1,816,778.95	1,610,902.00	205,876.95
Total Direct Reimbursement	1,816,778.95	1,610,902.00	205,876.95	1,816,778.95	1,610,902.00	205,876.95
Net Revenue	737,100.80	477,164.00	259,936.80	737,100.80	477,164.00	259,936.80
Operating Expenses						
Compensation & Benefits	282,158.63	232,948.00	49,210.63	282,158.63	232,948.00	49,210.63
Depreciation Expense	148,492.07	121,188.00	27,304.07	148,492.07	121,188.00	27,304.07
Contractor Fees	5,664.76	3,569.00	2,095.76	5,664.76	3,569.00	2,095.76
Communications	2,672.20	7,093.00	4,420.80-	2,672.20	7,093.00	4,420.80-
TDY	4,853.70	44,459.00	39,605.30-	4,853.70	44,459.00	39,605.30-
PCS	3,576.97	6,770.00	3,193.03-	3,576.97	6,770.00	3,193.03-
IT Expense & Maint	8,614.13	34,662.00	26,047.87-	8,614.13	34,662.00	26,047.87-
Machine Expense & Maint	134,949.22	98,327.00	36,622.22	134,949.22	98,327.00	36,622.22
Vehicle Expense	2,736.16	1,585.00	1,151.16	2,736.16	1,585.00	1,151.16
Training	691.75	4,048.00	3,356.25-	691.75	4,048.00	3,356.25-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,749.26	3,627.00	122.26	3,749.26	3,627.00	122.26
Audit-IMCOM Int Review	544.37	1,678.00	1,133.63-	544.37	1,678.00	1,133.63-
Other Expenses	9,840.70	10,316.00	475.30-	9,840.70	10,316.00	475.30-
Total Operating Expenses	608,543.92	570,270.00	38,273.92	608,543.92	570,270.00	38,273.92
Net Operating Income/(Loss)	128,556.88	93,106.00-	221,662.88	128,556.88	93,106.00-	221,662.88
Interest Revenue	17,950.36	23,074.00	5,123.64-	17,950.36	23,074.00	5,123.64-
Net Income/(Loss)	146,507.24	70,032.00-	216,539.24	146,507.24	70,032.00-	216,539.24
Distributions	146,507.24	70,032.00-	216,539.24	146,507.24	70,032.00-	216,539.24
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 October 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,011,058.90	3,279,549.60	1,376,661.35	1,354,847.95
Total Revenue	6,011,058.90	3,279,549.60	1,376,661.35	1,354,847.95
Direct NAFI Reimbursement				
Gaming NAFI	2,664,523.70	671,849.10	999,319.35	993,355.25
Total Direct Reimbursement	2,664,523.70	671,849.10	999,319.35	993,355.25
Net Revenue	3,346,535.20	2,607,700.50	377,342.00	361,492.70
Operating Expenses				
Compensation & Benefits	765,285.88	441,695.89	179,518.04	144,071.95
Depreciation Expense	396,935.30	237,023.23	83,657.08	76,254.99
Contractor Fees	14,859.00	8,251.44	3,819.51	2,788.05
Communications	18,969.34	16,356.84	1,240.31	1,372.19
TDY	35,890.15	8,219.04	25,580.54	2,090.57
PCS	8,971.28	5,333.99	1,647.75	1,989.54
IT Expense & Maint	23,539.33	13,144.69	6,135.20	4,259.44
Machine Expense & Maint	408,964.10	142,971.73	199,095.18	66,897.19
Vehicle Expense	5,018.65	2,325.72	246.74	2,446.19
Training	1,814.50	1,007.61	466.44	340.45
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,461.24	2,527.97	1,845.29
Audit-IMCOM Int Review	1,427.94	792.96	367.05	267.93
Other Expenses	25,650.52	14,868.02	4,958.84	5,823.66
Total Operating Expenses	1,717,160.49	897,452.40	509,260.65	310,447.44
Net Operating Income/(Loss)	1,629,374.71	1,710,248.10	131,918.65-	51,045.26
Interest Revenue	50,436.54	31,017.60	10,499.88	8,919.06
Non-Operating Inc/(Exp)	3,868.54-	3,230.50-	638.04-	.00
Net Income/(Loss)	1,675,942.71	1,738,035.20	122,056.81-	59,964.32
Distributions	1,675,942.71	1,738,035.20	122,056.81-	59,964.32
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 October 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,740,771.65	1,436,695.55	304,076.10	.00
Total Revenue	1,740,771.65	1,436,695.55	304,076.10	.00
Direct NAFI Reimbursement				
Gaming NAFI	489,196.50	296,213.45	192,983.05	.00
Total Direct Reimbursement	489,196.50	296,213.45	192,983.05	.00
Net Revenue	1,251,575.15	1,140,482.10	111,093.05	.00
Operating Expenses				
Compensation & Benefits	312,959.96	236,679.20	76,280.76	.00
Depreciation Expense	153,076.63	129,982.42	23,094.21	.00
Contractor Fees	5,987.14	4,689.79	1,297.35	.00
Communications	11,250.84	10,770.39	480.45	.00
TDY	26,525.68	3,442.41	23,083.27	.00
PCS	1,341.45	1,139.40	202.05	.00
IT Expense & Maint	9,808.94	7,485.71	2,323.23	.00
Machine Expense & Maint	208,302.18	77,258.24	131,043.94	.00
Vehicle Expense	1,793.17	1,689.41	103.76	.00
Training	731.12	572.69	158.43	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,962.62	3,103.96	858.66	.00
Audit-IMCOM Int Review	575.37	450.69	124.68	.00
Other Expenses	9,356.48	7,217.25	2,139.23	.00
Total Operating Expenses	745,671.58	484,481.56	261,190.02	.00
Net Operating Income/(Loss)	505,903.57	656,000.54	150,096.97-	.00
Interest Revenue	15,151.14	12,652.21	2,498.93	.00
Non-Operating Inc/(Exp)	3,868.54-	3,230.50-	638.04-	.00
Net Income/(Loss)	517,186.17	665,422.25	148,236.08-	.00
Distributions	517,186.17	665,422.25	148,236.08-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 October 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,716,407.50	1,694,957.05	21,450.45	.00
Total Revenue	1,716,407.50	1,694,957.05	21,450.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	358,548.25	346,248.10	12,300.15	.00
Total Direct Reimbursement	358,548.25	346,248.10	12,300.15	.00
Net Revenue	1,357,859.25	1,348,708.95	9,150.30	.00
Operating Expenses				
Compensation & Benefits	170,167.29	167,148.98	3,018.31	.00
Depreciation Expense	95,366.60	94,036.89	1,329.71	.00
Contractor Fees	3,207.10	3,102.34	104.76	.00
Communications	5,046.30	5,030.02	16.28	.00
TDY	4,510.77	4,432.23	78.54	.00
PCS	4,052.86	4,010.98	41.88	.00
IT Expense & Maint	5,116.26	4,929.87	186.39	.00
Machine Expense & Maint	65,712.70	65,712.47	.23	.00
Vehicle Expense	489.32	486.55	2.77	.00
Training	391.63	378.84	12.79	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,122.62	2,053.29	69.33	.00
Audit-IMCOM Int Review	308.20	298.13	10.07	.00
Other Expenses	6,453.34	6,404.03	49.31	.00
Total Operating Expenses	362,944.99	358,024.62	4,920.37	.00
Net Operating Income/(Loss)	994,914.26	990,684.33	4,229.93	.00
Interest Revenue	17,335.04	17,122.40	212.64	.00
Net Income/(Loss)	1,012,249.30	1,007,806.73	4,442.57	.00
Distributions	1,012,249.30	1,007,806.73	4,442.57	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 October 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,553,879.75	147,897.00	1,051,134.80	1,354,847.95
Total Revenue	2,553,879.75	147,897.00	1,051,134.80	1,354,847.95
Direct NAFI Reimbursement				
Gaming NAFI	1,816,778.95	29,387.55	794,036.15	993,355.25
Total Direct Reimbursement	1,816,778.95	29,387.55	794,036.15	993,355.25
Net Revenue	737,100.80	118,509.45	257,098.65	361,492.70
Operating Expenses				
Compensation & Benefits	282,158.63	37,867.71	100,218.97	144,071.95
Depreciation Expense	148,492.07	13,003.92	59,233.16	76,254.99
Contractor Fees	5,664.76	459.31	2,417.40	2,788.05
Communications	2,672.20	556.43	743.58	1,372.19
TDY	4,853.70	344.40	2,418.73	2,090.57
PCS	3,576.97	183.61	1,403.82	1,989.54
IT Expense & Maint	8,614.13	729.11	3,625.58	4,259.44
Machine Expense & Maint	134,949.22	1.02	68,051.01	66,897.19
Vehicle Expense	2,736.16	149.76	140.21	2,446.19
Training	691.75	56.08	295.22	340.45
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,749.26	303.99	1,599.98	1,845.29
Audit-IMCOM Int Review	544.37	44.14	232.30	267.93
Other Expenses	9,840.70	1,246.74	2,770.30	5,823.66
Total Operating Expenses	608,543.92	54,946.22	243,150.26	310,447.44
Net Operating Income/(Loss)	128,556.88	63,563.23	13,948.39	51,045.26
Interest Revenue	17,950.36	1,242.99	7,788.31	8,919.06
Net Income/(Loss)	146,507.24	64,806.22	21,736.70	59,964.32
Distributions	146,507.24	64,806.22	21,736.70	59,964.32
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 October 2023

	October Europe	October Korea	October Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	321,466.10	.00	.00	321,466.10	.00	.00
Grafenwoehr	172,448.25	.00	.00	172,448.25	.00	.00
Wiesbaden	295,311.95	.00	.00	295,311.95	.00	.00
Vicenza	156,221.60	.00	.00	156,221.60	.00	.00
Livorno	9,886.28	.00	.00	9,886.28	.00	.00
Stuttgart	282,948.87	.00	.00	282,948.87	.00	.00
Baumholder	53,917.65	.00	.00	53,917.65	.00	.00
Ansbach	53,012.25	.00	.00	53,012.25	.00	.00
Brunssum	6,303.75	.00	.00	6,303.75	.00	.00
AFRC Edelweiss Lodge	26,730.80	.00	.00	26,730.80	.00	.00
Hohenfels	58,448.05	.00	.00	58,448.05	.00	.00
Naples Navy	113,900.70	.00	.00	113,900.70	.00	.00
Sigonella Navy	97,465.20	.00	.00	97,465.20	.00	.00
Rota Navy	83,052.50	.00	.00	83,052.50	.00	.00
Souda Bay Navy	9,657.70	.00	.00	9,657.70	.00	.00
AFRC Dragon Hill Lodge	.00	374,491.05	.00	.00	374,491.05	.00
Seoul	.00	12,799.20	.00	.00	12,799.20	.00
Casey & Hovey	.00	220,742.80	.00	.00	220,742.80	.00
Camp Humphreys	.00	1,025,411.85	.00	.00	1,025,411.85	.00
Daegu	.00	61,512.15	.00	.00	61,512.15	.00
Chinhae Navy	.00	21,450.45	.00	.00	21,450.45	.00
Camp Zama	.00	.00	141,771.80	.00	.00	141,771.80
Fuji Marines	.00	.00	27.65	.00	.00	27.65
Sanno Navy	.00	.00	140,293.50	.00	.00	140,293.50
Atsugi Navy	.00	.00	37,482.35	.00	.00	37,482.35
Okinawa	.00	.00	6,125.20	.00	.00	6,125.20
Okinawa Marines	.00	.00	1,115,273.60	.00	.00	1,115,273.60
Okinawa Navy	.00	.00	45,780.95	.00	.00	45,780.95
Iwakuni Marines	.00	.00	239,546.70	.00	.00	239,546.70
Sasebo Navy	.00	.00	321,506.05	.00	.00	321,506.05
Yokosuka Navy	.00	.00	506,114.55	.00	.00	506,114.55
Singapore Navy	.00	.00	42.60-	.00	.00	42.60-
Total Gaming Revenue	1,740,771.65	1,716,407.50	2,553,879.75	1,740,771.65	1,716,407.50	2,553,879.75

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 November 2020

	Current Balance
ASSETS	
Cash	31,312,372.62
Accounts Receivable	95,239.27
Prepaid Expenses	350,628.13
Fixed Assets	44,969,464.29
Less Accum Depreciation	31,061,079.26-
TOTAL ASSETS	45,666,625.05
LIABILITIES	
Accounts Payable	446,200.49
Distributions Payable	925,701.12
Accrued Liabilities	1,587,786.12
Accrued Salaries	541,402.48
Accrued Leave Payable	531,487.38
Total Liabilities	4,032,577.59
EQUITY	41,634,047.46
TOTAL LIABILITIES & EQUITY	45,666,625.05

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 November 2020

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,629,887.40	.00	4,629,887.40	9,224,570.60	.00	9,224,570.60
Total Revenue	4,629,887.40	.00	4,629,887.40	9,224,570.60	.00	9,224,570.60
Direct NAFI Reimbursement						
Gaming NAFI	2,184,150.25	.00	2,184,150.25	4,362,141.30	.00	4,362,141.30
Total Direct Reimbursement	2,184,150.25	.00	2,184,150.25	4,362,141.30	.00	4,362,141.30
Net Revenue	2,445,737.15	.00	2,445,737.15	4,862,429.30	.00	4,862,429.30
Operating Expenses						
Compensation & Benefits	692,061.71	.00	692,061.71	1,398,665.04	.00	1,398,665.04
Depreciation Expense	371,033.59	.00	371,033.59	743,445.06	.00	743,445.06
Contractor Fees	1,155.00	.00	1,155.00	3,421.00	.00	3,421.00
Communications	18,569.25	.00	18,569.25	38,834.41	.00	38,834.41
TDY	5,357.19	.00	5,357.19	15,623.06	.00	15,623.06
PCS	2,069.20	.00	2,069.20	4,944.19	.00	4,944.19
IT Expense & Maint	24,882.69	.00	24,882.69	48,334.05	.00	48,334.05
Machine Expense & Maint	16,708.16	.00	16,708.16	17,701.87	.00	17,701.87
Vehicle Expense	2,329.60	.00	2,329.60	4,902.12	.00	4,902.12
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.17	.00	9,251.17	18,502.30	.00	18,502.30
Audit-IMCOM Int Review	896.15	.00	896.15	2,461.56	.00	2,461.56
Other Expenses	26,200.82	.00	26,200.82	43,630.81	.00	43,630.81
Total Operating Expenses	1,170,514.53	.00	1,170,514.53	2,340,465.47	.00	2,340,465.47
Net Operating Income/(Loss)	1,275,222.62	.00	1,275,222.62	2,521,963.83	.00	2,521,963.83
Interest Revenue	22,392.17	.00	22,392.17	50,646.30	.00	50,646.30
Non-Operating Inc/(Exp)	880.08-	.00	880.08-	8,089.19	.00	8,089.19
Net Income/(Loss)	1,296,734.71	.00	1,296,734.71	2,580,699.32	.00	2,580,699.32
Distributions	925,701.12	.00	925,701.12	1,837,254.26	.00	1,837,254.26
Net Income/(Loss) After Distributions	371,033.59	.00	371,033.59	743,445.06	.00	743,445.06

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 November 2020

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	986,536.05	.00	986,536.05	1,839,853.65	.00	1,839,853.65
Total Revenue	986,536.05	.00	986,536.05	1,839,853.65	.00	1,839,853.65
Direct NAFI Reimbursement						
Gaming NAFI	217,433.05	.00	217,433.05	517,950.95	.00	517,950.95
Total Direct Reimbursement	217,433.05	.00	217,433.05	517,950.95	.00	517,950.95
Net Revenue	769,103.00	.00	769,103.00	1,321,902.70	.00	1,321,902.70
Operating Expenses						
Compensation & Benefits	288,723.65	.00	288,723.65	581,075.84	.00	581,075.84
Depreciation Expense	139,730.18	.00	139,730.18	280,120.73	.00	280,120.73
Contractor Fees	463.25	.00	463.25	1,372.08	.00	1,372.08
Communications	9,499.17	.00	9,499.17	21,501.63	.00	21,501.63
TDY	5,327.25	.00	5,327.25	15,389.22	.00	15,389.22
PCS	1,328.99	.00	1,328.99	2,162.32	.00	2,162.32
IT Expense & Maint	10,227.79	.00	10,227.79	19,875.69	.00	19,875.69
Machine Expense & Maint	9,013.29	.00	9,013.29	9,418.98	.00	9,418.98
Vehicle Expense	697.18	.00	697.18	1,802.36	.00	1,802.36
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,710.33	.00	3,710.33	7,420.63	.00	7,420.63
Audit-IMCOM Int Review	359.39	.00	359.39	987.22	.00	987.22
Other Expenses	9,125.10	.00	9,125.10	15,229.54	.00	15,229.54
Total Operating Expenses	478,205.57	.00	478,205.57	956,356.24	.00	956,356.24
Net Operating Income/(Loss)	290,897.43	.00	290,897.43	365,546.46	.00	365,546.46
Interest Revenue	5,452.49	.00	5,452.49	12,332.37	.00	12,332.37
Non-Operating Inc/(Exp)	870.89-	.00	870.89-	8,100.13	.00	8,100.13
Net Income/(Loss)	295,479.03	.00	295,479.03	385,978.96	.00	385,978.96
Distributions	155,748.85	.00	155,748.85	105,858.23	.00	105,858.23
Net Income/(Loss) After Distributions	139,730.18	.00	139,730.18	280,120.73	.00	280,120.73

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 November 2020

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,529,668.65	.00	1,529,668.65	3,450,072.10	.00	3,450,072.10
Total Revenue	1,529,668.65	.00	1,529,668.65	3,450,072.10	.00	3,450,072.10
Direct NAFI Reimbursement						
Gaming NAFI	346,260.50	.00	346,260.50	749,456.10	.00	749,456.10
Total Direct Reimbursement	346,260.50	.00	346,260.50	749,456.10	.00	749,456.10
Net Revenue	1,183,408.15	.00	1,183,408.15	2,700,616.00	.00	2,700,616.00
Operating Expenses						
Compensation & Benefits	156,771.72	.00	156,771.72	317,784.44	.00	317,784.44
Depreciation Expense	96,396.35	.00	96,396.35	193,045.99	.00	193,045.99
Contractor Fees	259.34	.00	259.34	768.12	.00	768.12
Communications	6,201.75	.00	6,201.75	12,124.40	.00	12,124.40
TDY	11.23	.00	11.23	87.67	.00	87.67
PCS	277.49	.00	277.49	1,042.89	.00	1,042.89
IT Expense & Maint	5,930.17	.00	5,930.17	11,567.72	.00	11,567.72
Machine Expense & Maint	6,161.19	.00	6,161.19	6,228.48	.00	6,228.48
Vehicle Expense	631.25	.00	631.25	1,330.54	.00	1,330.54
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,077.19	.00	2,077.19	4,154.38	.00	4,154.38
Audit-IMCOM Int Review	201.22	.00	201.22	552.71	.00	552.71
Other Expenses	7,044.02	.00	7,044.02	11,972.45	.00	11,972.45
Total Operating Expenses	281,962.92	.00	281,962.92	560,659.79	.00	560,659.79
Net Operating Income/(Loss)	901,445.23	.00	901,445.23	2,139,956.21	.00	2,139,956.21
Interest Revenue	10,094.39	.00	10,094.39	22,831.35	.00	22,831.35
Non-Operating Inc/(Exp)	3.46-	.00	3.46-	4.13-	.00	4.13-
Net Income/(Loss)	911,536.16	.00	911,536.16	2,162,783.43	.00	2,162,783.43
Distributions	815,139.81	.00	815,139.81	1,969,737.44	.00	1,969,737.44
Net Income/(Loss) After Distributions	96,396.35	.00	96,396.35	193,045.99	.00	193,045.99

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 November 2020

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,113,682.70	.00	2,113,682.70	3,934,644.85	.00	3,934,644.85
Total Revenue	2,113,682.70	.00	2,113,682.70	3,934,644.85	.00	3,934,644.85
Direct NAFI Reimbursement						
Gaming NAFI	1,620,456.70	.00	1,620,456.70	3,094,734.25	.00	3,094,734.25
Total Direct Reimbursement	1,620,456.70	.00	1,620,456.70	3,094,734.25	.00	3,094,734.25
Net Revenue	493,226.00	.00	493,226.00	839,910.60	.00	839,910.60
Operating Expenses						
Compensation & Benefits	246,566.34	.00	246,566.34	499,804.76	.00	499,804.76
Depreciation Expense	134,907.06	.00	134,907.06	270,278.34	.00	270,278.34
Contractor Fees	432.41	.00	432.41	1,280.80	.00	1,280.80
Communications	2,868.33	.00	2,868.33	5,208.38	.00	5,208.38
TDY	18.71	.00	18.71	146.17	.00	146.17
PCS	462.72	.00	462.72	1,738.98	.00	1,738.98
IT Expense & Maint	8,724.73	.00	8,724.73	16,890.64	.00	16,890.64
Machine Expense & Maint	1,533.68	.00	1,533.68	2,054.41	.00	2,054.41
Vehicle Expense	1,001.17	.00	1,001.17	1,769.22	.00	1,769.22
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,463.65	.00	3,463.65	6,927.29	.00	6,927.29
Audit-IMCOM Int Review	335.54	.00	335.54	921.63	.00	921.63
Other Expenses	10,031.70	.00	10,031.70	16,428.82	.00	16,428.82
Total Operating Expenses	410,346.04	.00	410,346.04	823,449.44	.00	823,449.44
Net Operating Income/(Loss)	82,879.96	.00	82,879.96	16,461.16	.00	16,461.16
Interest Revenue	6,845.29	.00	6,845.29	15,482.58	.00	15,482.58
Non-Operating Inc/(Exp)	5.73-	.00	5.73-	6.81-	.00	6.81-
Net Income/(Loss)	89,719.52	.00	89,719.52	31,936.93	.00	31,936.93
Distributions	45,187.54-	.00	45,187.54-	238,341.41-	.00	238,341.41-
Net Income/(Loss) After Distributions	134,907.06	.00	134,907.06	270,278.34	.00	270,278.34

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 November 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,629,887.40	2,609,344.95	741,255.20	1,279,287.25
Total Revenue	4,629,887.40	2,609,344.95	741,255.20	1,279,287.25
Direct NAFI Reimbursement				
Gaming NAFI	2,184,150.25	531,576.60	644,201.95	1,008,371.70
Total Direct Reimbursement	2,184,150.25	531,576.60	644,201.95	1,008,371.70
Net Revenue	2,445,737.15	2,077,768.35	97,053.25	270,915.55
Operating Expenses				
Compensation & Benefits	692,061.71	407,580.09	157,990.49	126,491.13
Depreciation Expense	371,033.59	225,541.21	75,138.72	70,353.66
Contractor Fees	1,155.00	661.00	272.24	221.76
Communications	18,569.25	15,304.85	1,960.84	1,303.56
TDY	5,357.19	5,335.81	11.78	9.60
PCS	2,069.20	1,381.00	450.92	237.28
IT Expense & Maint	24,882.69	14,751.10	5,566.97	4,564.62
Machine Expense & Maint	16,708.16	14,621.73	1,516.88	569.55
Vehicle Expense	2,329.60	1,273.41	480.29	575.90
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,294.11	2,180.83	1,776.23
Audit-IMCOM Int Review	896.15	512.82	211.26	172.07
Other Expenses	26,200.82	15,105.48	5,311.15	5,784.19
Total Operating Expenses	1,170,514.53	707,362.61	251,092.37	212,059.55
Net Operating Income/(Loss)	1,275,222.62	1,370,405.74	154,039.12-	58,856.00
Interest Revenue	22,392.17	15,368.04	3,510.28	3,513.85
Non-Operating Inc/(Exp)	880.08-	763.62-	113.50-	2.96-
Net Income/(Loss)	1,296,734.71	1,385,010.16	150,642.34-	62,366.89
Distributions	925,701.12	1,159,468.95	225,781.06-	7,986.77-
Net Income/(Loss) After Distributions	371,033.59	225,541.21	75,138.72	70,353.66

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 November 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	986,536.05	903,256.05	83,280.00	.00
Total Revenue	986,536.05	903,256.05	83,280.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	217,433.05	159,506.10	57,926.95	.00
Total Direct Reimbursement	217,433.05	159,506.10	57,926.95	.00
Net Revenue	769,103.00	743,749.95	25,353.05	.00
Operating Expenses				
Compensation & Benefits	288,723.65	234,960.59	53,763.06	.00
Depreciation Expense	139,730.18	112,855.60	26,874.58	.00
Contractor Fees	463.25	374.55	88.70	.00
Communications	9,499.17	8,505.33	993.84	.00
TDY	5,327.25	5,323.41	3.84	.00
PCS	1,328.99	1,074.51	254.48	.00
IT Expense & Maint	10,227.79	8,184.90	2,042.89	.00
Machine Expense & Maint	9,013.29	8,409.12	604.17	.00
Vehicle Expense	697.18	586.94	110.24	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,710.33	2,999.83	710.50	.00
Audit-IMCOM Int Review	359.39	290.57	68.82	.00
Other Expenses	9,125.10	7,482.54	1,642.56	.00
Total Operating Expenses	478,205.57	391,047.89	87,157.68	.00
Net Operating Income/(Loss)	290,897.43	352,702.06	61,804.63-	.00
Interest Revenue	5,452.49	4,759.55	692.94	.00
Non-Operating Inc/(Exp)	870.89-	759.80-	111.09-	.00
Net Income/(Loss)	295,479.03	356,701.81	61,222.78-	.00
Distributions	155,748.85	243,846.21	88,097.36-	.00
Net Income/(Loss) After Distributions	139,730.18	112,855.60	26,874.58	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 November 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,529,668.65	1,512,604.15	17,064.50	.00
Total Revenue	1,529,668.65	1,512,604.15	17,064.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	346,260.50	333,417.95	12,842.55	.00
Total Direct Reimbursement	346,260.50	333,417.95	12,842.55	.00
Net Revenue	1,183,408.15	1,179,186.20	4,221.95	.00
Operating Expenses				
Compensation & Benefits	156,771.72	152,611.60	4,160.12	.00
Depreciation Expense	96,396.35	95,399.62	996.73	.00
Contractor Fees	259.34	253.18	6.16	.00
Communications	6,201.75	6,136.41	65.34	.00
TDY	11.23	10.96	.27	.00
PCS	277.49	270.90	6.59	.00
IT Expense & Maint	5,930.17	5,794.63	135.54	.00
Machine Expense & Maint	6,161.19	6,158.85	2.34	.00
Vehicle Expense	631.25	608.87	22.38	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,077.19	2,027.85	49.34	.00
Audit-IMCOM Int Review	201.22	196.44	4.78	.00
Other Expenses	7,044.02	6,914.41	129.61	.00
Total Operating Expenses	281,962.92	276,383.72	5,579.20	.00
Net Operating Income/(Loss)	901,445.23	902,802.48	1,357.25-	.00
Interest Revenue	10,094.39	9,896.40	197.99	.00
Non-Operating Inc/(Exp)	3.46-	3.38-	.08-	.00
Net Income/(Loss)	911,536.16	912,695.50	1,159.34-	.00
Distributions	815,139.81	817,295.88	2,156.07-	.00
Net Income/(Loss) After Distributions	96,396.35	95,399.62	996.73	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 November 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,113,682.70	193,484.75	640,910.70	1,279,287.25
Total Revenue	2,113,682.70	193,484.75	640,910.70	1,279,287.25
Direct NAFI Reimbursement				
Gaming NAFI	1,620,456.70	38,652.55	573,432.45	1,008,371.70
Total Direct Reimbursement	1,620,456.70	38,652.55	573,432.45	1,008,371.70
Net Revenue	493,226.00	154,832.20	67,478.25	270,915.55
Operating Expenses				
Compensation & Benefits	246,566.34	20,007.90	100,067.31	126,491.13
Depreciation Expense	134,907.06	17,285.99	47,267.41	70,353.66
Contractor Fees	432.41	33.27	177.38	221.76
Communications	2,868.33	663.11	901.66	1,303.56
TDY	18.71	1.44	7.67	9.60
PCS	462.72	35.59	189.85	237.28
IT Expense & Maint	8,724.73	771.57	3,388.54	4,564.62
Machine Expense & Maint	1,533.68	53.76	910.37	569.55
Vehicle Expense	1,001.17	77.60	347.67	575.90
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,463.65	266.43	1,420.99	1,776.23
Audit-IMCOM Int Review	335.54	25.81	137.66	172.07
Other Expenses	10,031.70	708.53	3,538.98	5,784.19
Total Operating Expenses	410,346.04	39,931.00	158,355.49	212,059.55
Net Operating Income/(Loss)	82,879.96	114,901.20	90,877.24-	58,856.00
Interest Revenue	6,845.29	712.09	2,619.35	3,513.85
Non-Operating Inc/(Exp)	5.73-	.44-	2.33-	2.96-
Net Income/(Loss)	89,719.52	115,612.85	88,260.22-	62,366.89
Distributions	45,187.54-	98,326.86	135,527.63-	7,986.77-
Net Income/(Loss) After Distributions	134,907.06	17,285.99	47,267.41	70,353.66

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Two Months Ending 30 November 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	9,224,570.60	5,261,982.50	1,535,826.05	2,426,762.05
Total Revenue	9,224,570.60	5,261,982.50	1,535,826.05	2,426,762.05
Direct NAFI Reimbursement				
Gaming NAFI	4,362,141.30	1,107,117.75	1,315,081.65	1,939,941.90
Total Direct Reimbursement	4,362,141.30	1,107,117.75	1,315,081.65	1,939,941.90
Net Revenue	4,862,429.30	4,154,864.75	220,744.40	486,820.15
Operating Expenses				
Compensation & Benefits	1,398,665.04	821,620.76	320,941.48	256,102.80
Depreciation Expense	743,445.06	450,374.85	152,051.30	141,018.91
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	38,834.41	33,340.40	3,139.81	2,354.20
TDY	15,623.06	15,474.53	73.55	74.98
PCS	4,944.19	2,900.16	1,152.26	891.77
IT Expense & Maint	48,334.05	28,697.61	10,785.73	8,850.71
Machine Expense & Maint	17,701.87	15,034.56	1,847.93	819.38
Vehicle Expense	4,902.12	3,109.70	902.01	890.41
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	18,502.30	10,588.21	4,361.64	3,552.45
Audit-IMCOM Int Review	2,461.56	1,408.65	580.29	472.62
Other Expenses	43,630.81	25,244.60	8,823.00	9,563.21
Total Operating Expenses	2,340,465.47	1,409,751.79	505,465.42	425,248.26
Net Operating Income/(Loss)	2,521,963.83	2,745,112.96	284,721.02-	61,571.89
Interest Revenue	50,646.30	34,759.20	7,939.51	7,947.59
Non-Operating Inc/(Exp)	8,089.19	7,066.62	1,026.09	3.52-
Net Income/(Loss)	2,580,699.32	2,786,938.78	275,755.42-	69,515.96
Distributions	1,837,254.26	2,336,563.93	427,806.72-	71,502.95-
Net Income/(Loss) After Distributions	743,445.06	450,374.85	152,051.30	141,018.91

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Two Months Ending 30 November 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,839,853.65	1,564,968.50	274,885.15	.00
Total Revenue	1,839,853.65	1,564,968.50	274,885.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	517,950.95	324,751.10	193,199.85	.00
Total Direct Reimbursement	517,950.95	324,751.10	193,199.85	.00
Net Revenue	1,321,902.70	1,240,217.40	81,685.30	.00
Operating Expenses				
Compensation & Benefits	581,075.84	471,646.25	109,429.59	.00
Depreciation Expense	280,120.73	226,254.73	53,866.00	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	21,501.63	20,085.17	1,416.46	.00
TDY	15,389.22	15,377.70	11.52	.00
PCS	2,162.32	1,748.27	414.05	.00
IT Expense & Maint	19,875.69	15,900.95	3,974.74	.00
Machine Expense & Maint	9,418.98	8,748.58	670.40	.00
Vehicle Expense	1,802.36	1,622.54	179.82	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	7,420.63	5,999.65	1,420.98	.00
Audit-IMCOM Int Review	987.22	798.18	189.04	.00
Other Expenses	15,229.54	12,316.30	2,913.24	.00
Total Operating Expenses	956,356.24	781,607.67	174,748.57	.00
Net Operating Income/(Loss)	365,546.46	458,609.73	93,063.27-	.00
Interest Revenue	12,332.37	10,765.08	1,567.29	.00
Non-Operating Inc/(Exp)	8,100.13	7,071.18	1,028.95	.00
Net Income/(Loss)	385,978.96	476,445.99	90,467.03-	.00
Distributions	105,858.23	250,191.26	144,333.03-	.00
Net Income/(Loss) After Distributions	280,120.73	226,254.73	53,866.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Two Months Ending 30 November 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,450,072.10	3,412,611.70	37,460.40	.00
Total Revenue	3,450,072.10	3,412,611.70	37,460.40	.00
Direct NAFI Reimbursement				
Gaming NAFI	749,456.10	722,336.40	27,119.70	.00
Total Direct Reimbursement	749,456.10	722,336.40	27,119.70	.00
Net Revenue	2,700,616.00	2,690,275.30	10,340.70	.00
Operating Expenses				
Compensation & Benefits	317,784.44	309,507.49	8,276.95	.00
Depreciation Expense	193,045.99	191,046.82	1,999.17	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	12,124.40	12,001.81	122.59	.00
TDY	87.67	85.59	2.08	.00
PCS	1,042.89	1,018.12	24.77	.00
IT Expense & Maint	11,567.72	11,301.63	266.09	.00
Machine Expense & Maint	6,228.48	6,225.87	2.61	.00
Vehicle Expense	1,330.54	1,288.52	42.02	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,154.38	4,055.70	98.68	.00
Audit-IMCOM Int Review	552.71	539.58	13.13	.00
Other Expenses	11,972.45	11,778.04	194.41	.00
Total Operating Expenses	560,659.79	549,599.05	11,060.74	.00
Net Operating Income/(Loss)	2,139,956.21	2,140,676.25	720.04-	.00
Interest Revenue	22,831.35	22,383.54	447.81	.00
Non-Operating Inc/(Exp)	4.13-	4.03-	.10-	.00
Net Income/(Loss)	2,162,783.43	2,163,055.76	272.33-	.00
Distributions	1,969,737.44	1,972,008.94	2,271.50-	.00
Net Income/(Loss) After Distributions	193,045.99	191,046.82	1,999.17	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Two Months Ending 30 November 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,934,644.85	284,402.30	1,223,480.50	2,426,762.05
Total Revenue	3,934,644.85	284,402.30	1,223,480.50	2,426,762.05
Direct NAFI Reimbursement				
Gaming NAFI	3,094,734.25	60,030.25	1,094,762.10	1,939,941.90
Total Direct Reimbursement	3,094,734.25	60,030.25	1,094,762.10	1,939,941.90
Net Revenue	839,910.60	224,372.05	128,718.40	486,820.15
Operating Expenses				
Compensation & Benefits	499,804.76	40,467.02	203,234.94	256,102.80
Depreciation Expense	270,278.34	33,073.30	96,186.13	141,018.91
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	5,208.38	1,253.42	1,600.76	2,354.20
TDY	146.17	11.24	59.95	74.98
PCS	1,738.98	133.77	713.44	891.77
IT Expense & Maint	16,890.64	1,495.03	6,544.90	8,850.71
Machine Expense & Maint	2,054.41	60.11	1,174.92	819.38
Vehicle Expense	1,769.22	198.64	680.17	890.41
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,927.29	532.86	2,841.98	3,552.45
Audit-IMCOM Int Review	921.63	70.89	378.12	472.62
Other Expenses	16,428.82	1,150.26	5,715.35	9,563.21
Total Operating Expenses	823,449.44	78,545.07	319,656.11	425,248.26
Net Operating Income/(Loss)	16,461.16	145,826.98	190,937.71-	61,571.89
Interest Revenue	15,482.58	1,610.58	5,924.41	7,947.59
Non-Operating Inc/(Exp)	6.81-	.53-	2.76-	3.52-
Net Income/(Loss)	31,936.93	147,437.03	185,016.06-	69,515.96
Distributions	238,341.41-	114,363.73	281,202.19-	71,502.95-
Net Income/(Loss) After Distributions	270,278.34	33,073.30	96,186.13	141,018.91

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 November 2020

	November Europe	November Korea	November Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	418,025.70	.00	.00	685,257.85	.00	.00
Grafenwoehr	62,688.35	.00	.00	152,244.60	.00	.00
Wiesbaden	98,118.00	.00	.00	241,183.85	.00	.00
Vicenza	97,404.55	.00	.00	121,695.50	.00	.00
Livorno	.00	.00	.00	8,680.00	.00	.00
Stuttgart	104,780.90	.00	.00	133,299.40	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	45,692.75	.00	.00	83,574.00	.00	.00
Schinnen	7,927.00	.00	.00	14,686.10	.00	.00
AFRC Edelweiss Lodge	.00	.00	.00	12,758.35	.00	.00
Hohenfels	68,618.80	.00	.00	98,885.60	.00	.00
Naples Navy	.00	.00	.00	85,315.15	.00	.00
Sigonella Navy	26,866.90	.00	.00	61,708.55	.00	.00
Rota Navy	56,413.10	.00	.00	127,861.45	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	374,685.50	.00	.00	665,514.45	.00
Seoul	.00	45,082.95	.00	.00	91,943.95	.00
Casey & Hovey	.00	178,794.75	.00	.00	395,810.80	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	676,622.15	.00	.00	1,782,944.75	.00
Daegu	.00	237,418.80	.00	.00	476,397.75	.00
Chinhae Navy	.00	17,064.50	.00	.00	37,460.40	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	187,058.75	.00	.00	279,296.30
Fuji Marines	.00	.00	1,338.50	.00	.00	2,706.50
Sanno Navy	.00	.00	.00	.00	.00	.00
Atsugi Navy	.00	.00	98,185.90	.00	.00	273,220.10
Okinawa	.00	.00	6,426.00	.00	.00	5,106.00
Okinawa Marines	.00	.00	1,130,081.30	.00	.00	2,159,126.95
Okinawa Navy	.00	.00	36,756.65	.00	.00	80,125.30
Iwakuni Marines	.00	.00	147,867.45	.00	.00	264,928.60
Sasebo Navy	.00	.00	228,375.95	.00	.00	326,377.05
Yokosuka Navy	.00	.00	277,592.20	.00	.00	543,758.05
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	986,536.05	1,529,668.65	2,113,682.70	1,839,853.65	3,450,072.10	3,934,644.85

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 November 2021

	Current Balance
ASSETS	
Cash	39,793,207.19
Accounts Receivable	188,237.83
Prepaid Expenses	475,246.24
Fixed Assets	42,923,359.02
Less Accum Depreciation	33,203,267.42-
TOTAL ASSETS	50,176,782.86
LIABILITIES	
Accounts Payable	339,425.70
Distributions Payable	2,082,857.66
Accrued Liabilities	1,392,450.38
Accrued Salaries	571,087.91
Accrued Leave Payable	557,988.17
Total Liabilities	4,943,809.82
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,176,782.86

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 November 2021

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,661,241.30	.00	5,661,241.30	10,130,508.70	.00	10,130,508.70
Total Revenue	5,661,241.30	.00	5,661,241.30	10,130,508.70	.00	10,130,508.70
Direct NAFI Reimbursement						
Gaming NAFI	2,445,771.91	.00	2,445,771.91	4,741,051.71	.00	4,741,051.71
Total Direct Reimbursement	2,445,771.91	.00	2,445,771.91	4,741,051.71	.00	4,741,051.71
Net Revenue	3,215,469.39	.00	3,215,469.39	5,389,456.99	.00	5,389,456.99
Operating Expenses						
Compensation & Benefits	699,445.72	.00	699,445.72	1,381,405.10	.00	1,381,405.10
Depreciation Expense	321,648.00	.00	321,648.00	645,535.10	.00	645,535.10
Contractor Fees	.00	.00	.00	4,345.00	.00	4,345.00
Communications	15,744.99	.00	15,744.99	33,337.74	.00	33,337.74
TDY	16,883.58	.00	16,883.58	28,200.95	.00	28,200.95
PCS	22,487.17	.00	22,487.17	23,508.00	.00	23,508.00
IT Expense & Maint	24,136.81	.00	24,136.81	52,587.18	.00	52,587.18
Machine Expense & Maint	9,186.42	.00	9,186.42	64,590.75	.00	64,590.75
Vehicle Expense	3,526.30	.00	3,526.30	10,777.77	.00	10,777.77
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.17	.00	9,251.17	18,502.30	.00	18,502.30
Audit-IMCOM Int Review	.00	.00	.00	6,459.65	.00	6,459.65
Other Expenses	29,464.68	.00	29,464.68	58,053.07	.00	58,053.07
Total Operating Expenses	1,151,774.84	.00	1,151,774.84	2,327,302.61	.00	2,327,302.61
Net Operating Income/(Loss)	2,063,694.55	.00	2,063,694.55	3,062,154.38	.00	3,062,154.38
Interest Revenue	19,246.18	.00	19,246.18	41,605.64	.00	41,605.64
Non-Operating Inc/(Exp)	83.07-	.00	83.07-	1,504.49-	.00	1,504.49-
Net Income/(Loss)	2,082,857.66	.00	2,082,857.66	3,102,255.53	.00	3,102,255.53
Distributions	2,082,857.66	.00	2,082,857.66	2,778,368.43	.00	2,778,368.43
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	.00	323,887.10

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 November 2021

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,493,970.00	.00	1,493,970.00	2,496,391.05	.00	2,496,391.05
Total Revenue	1,493,970.00	.00	1,493,970.00	2,496,391.05	.00	2,496,391.05
Direct NAFI Reimbursement						
Gaming NAFI	387,391.65	.00	387,391.65	691,875.45	.00	691,875.45
Total Direct Reimbursement	387,391.65	.00	387,391.65	691,875.45	.00	691,875.45
Net Revenue	1,106,578.35	.00	1,106,578.35	1,804,515.60	.00	1,804,515.60
Operating Expenses						
Compensation & Benefits	299,385.53	.00	299,385.53	597,374.05	.00	597,374.05
Depreciation Expense	120,331.74	.00	120,331.74	242,588.50	.00	242,588.50
Contractor Fees	.00	.00	.00	1,582.47	.00	1,582.47
Communications	8,496.28	.00	8,496.28	16,775.52	.00	16,775.52
TDY	16,511.05	.00	16,511.05	27,537.16	.00	27,537.16
PCS	21,466.34	.00	21,466.34	21,466.34	.00	21,466.34
IT Expense & Maint	9,002.68	.00	9,002.68	20,476.83	.00	20,476.83
Machine Expense & Maint	2,775.09	.00	2,775.09	8,696.49	.00	8,696.49
Vehicle Expense	1,532.60	.00	1,532.60	6,549.38	.00	6,549.38
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,369.34	.00	3,369.34	6,738.63	.00	6,738.63
Audit-IMCOM Int Review	.00	.00	.00	2,352.62	.00	2,352.62
Other Expenses	11,503.79	.00	11,503.79	22,134.13	.00	22,134.13
Total Operating Expenses	494,374.44	.00	494,374.44	974,272.12	.00	974,272.12
Net Operating Income/(Loss)	612,203.91	.00	612,203.91	830,243.48	.00	830,243.48
Interest Revenue	4,832.71	.00	4,832.71	10,447.17	.00	10,447.17
Non-Operating Inc/(Exp)	80.09-	.00	80.09-	1,478.43-	.00	1,478.43-
Net Income/(Loss)	616,956.53	.00	616,956.53	839,212.22	.00	839,212.22
Distributions	616,956.53	.00	616,956.53	716,955.46	.00	716,955.46
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	.00	122,256.76

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 November 2021

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,952,504.15	.00	1,952,504.15	3,534,384.55	.00	3,534,384.55
Total Revenue	1,952,504.15	.00	1,952,504.15	3,534,384.55	.00	3,534,384.55
Direct NAFI Reimbursement						
Gaming NAFI	404,936.11	.00	404,936.11	763,297.96	.00	763,297.96
Total Direct Reimbursement	404,936.11	.00	404,936.11	763,297.96	.00	763,297.96
Net Revenue	1,547,568.04	.00	1,547,568.04	2,771,086.59	.00	2,771,086.59
Operating Expenses						
Compensation & Benefits	144,617.11	.00	144,617.11	284,326.56	.00	284,326.56
Depreciation Expense	81,006.82	.00	81,006.82	162,123.14	.00	162,123.14
Contractor Fees	.00	.00	.00	963.05	.00	963.05
Communications	4,613.07	.00	4,613.07	10,382.86	.00	10,382.86
TDY	129.86	.00	129.86	220.93	.00	220.93
PCS	355.88	.00	355.88	711.76	.00	711.76
IT Expense & Maint	5,460.46	.00	5,460.46	14,122.63	.00	14,122.63
Machine Expense & Maint	2,067.85	.00	2,067.85	17,630.99	.00	17,630.99
Vehicle Expense	579.80	.00	579.80	1,099.09	.00	1,099.09
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,050.46	.00	2,050.46	4,100.92	.00	4,100.92
Audit-IMCOM Int Review	.00	.00	.00	1,431.75	.00	1,431.75
Other Expenses	7,154.98	.00	7,154.98	14,332.75	.00	14,332.75
Total Operating Expenses	248,036.29	.00	248,036.29	511,446.43	.00	511,446.43
Net Operating Income/(Loss)	1,299,531.75	.00	1,299,531.75	2,259,640.16	.00	2,259,640.16
Interest Revenue	6,865.12	.00	6,865.12	14,840.74	.00	14,840.74
Non-Operating Inc/(Exp)	1.04-	.00	1.04-	9.08-	.00	9.08-
Net Income/(Loss)	1,306,395.83	.00	1,306,395.83	2,274,471.82	.00	2,274,471.82
Distributions	1,306,395.83	.00	1,306,395.83	2,193,355.50	.00	2,193,355.50
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	.00	81,116.32

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 November 2021

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,214,767.15	.00	2,214,767.15	4,099,733.10	.00	4,099,733.10
Total Revenue	2,214,767.15	.00	2,214,767.15	4,099,733.10	.00	4,099,733.10
Direct NAFI Reimbursement						
Gaming NAFI	1,653,444.15	.00	1,653,444.15	3,285,878.30	.00	3,285,878.30
Total Direct Reimbursement	1,653,444.15	.00	1,653,444.15	3,285,878.30	.00	3,285,878.30
Net Revenue	561,323.00	.00	561,323.00	813,854.80	.00	813,854.80
Operating Expenses						
Compensation & Benefits	255,443.08	.00	255,443.08	499,704.49	.00	499,704.49
Depreciation Expense	120,309.44	.00	120,309.44	240,823.46	.00	240,823.46
Contractor Fees	.00	.00	.00	1,799.48	.00	1,799.48
Communications	2,635.64	.00	2,635.64	6,179.36	.00	6,179.36
TDY	242.67	.00	242.67	442.86	.00	442.86
PCS	664.95	.00	664.95	1,329.90	.00	1,329.90
IT Expense & Maint	9,673.67	.00	9,673.67	17,987.72	.00	17,987.72
Machine Expense & Maint	4,343.48	.00	4,343.48	38,263.27	.00	38,263.27
Vehicle Expense	1,413.90	.00	1,413.90	3,129.30	.00	3,129.30
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,831.37	.00	3,831.37	7,662.75	.00	7,662.75
Audit-IMCOM Int Review	.00	.00	.00	2,675.28	.00	2,675.28
Other Expenses	10,805.91	.00	10,805.91	21,586.19	.00	21,586.19
Total Operating Expenses	409,364.11	.00	409,364.11	841,584.06	.00	841,584.06
Net Operating Income/(Loss)	151,958.89	.00	151,958.89	27,729.26-	.00	27,729.26-
Interest Revenue	7,548.35	.00	7,548.35	16,317.73	.00	16,317.73
Non-Operating Inc/(Exp)	1.94-	.00	1.94-	16.98-	.00	16.98-
Net Income/(Loss)	159,505.30	.00	159,505.30	11,428.51-	.00	11,428.51-
Distributions	159,505.30	.00	159,505.30	131,942.53-	.00	131,942.53-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	.00	120,514.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 November 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,661,241.30	3,254,525.40	1,261,725.10	1,144,990.80
Total Revenue	5,661,241.30	3,254,525.40	1,261,725.10	1,144,990.80
Direct NAFI Reimbursement				
Gaming NAFI	2,445,771.91	610,740.06	941,498.15	893,533.70
Total Direct Reimbursement	2,445,771.91	610,740.06	941,498.15	893,533.70
Net Revenue	3,215,469.39	2,643,785.34	320,226.95	251,457.10
Operating Expenses				
Compensation & Benefits	699,445.72	407,068.73	159,950.92	132,426.07
Depreciation Expense	321,648.00	190,986.84	68,832.60	61,828.56
Contractor Fees	.00	.00	.00	.00
Communications	15,744.99	13,303.41	1,191.91	1,249.67
TDY	16,883.58	12,280.77	4,479.33	123.48
PCS	22,487.17	21,870.67	278.17	338.33
IT Expense & Maint	24,136.81	13,508.80	5,783.01	4,845.00
Machine Expense & Maint	9,186.42	3,325.61	4,873.79	987.02
Vehicle Expense	3,526.30	2,091.28	492.05	942.97
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,164.68	2,137.11	1,949.38
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	29,464.68	17,314.05	6,281.26	5,869.37
Total Operating Expenses	1,151,774.84	686,914.84	254,300.15	210,559.85
Net Operating Income/(Loss)	2,063,694.55	1,956,870.50	65,926.80	40,897.25
Interest Revenue	19,246.18	11,300.97	3,836.51	4,108.70
Non-Operating Inc/(Exp)	83.07-	69.45-	12.63-	.99-
Net Income/(Loss)	2,082,857.66	1,968,102.02	69,750.68	45,004.96
Distributions	2,082,857.66	1,968,102.02	69,750.68	45,004.96
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 November 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,493,970.00	1,254,806.65	239,163.35	.00
Total Revenue	1,493,970.00	1,254,806.65	239,163.35	.00
Direct NAFI Reimbursement				
Gaming NAFI	387,391.65	231,566.95	155,824.70	.00
Total Direct Reimbursement	387,391.65	231,566.95	155,824.70	.00
Net Revenue	1,106,578.35	1,023,239.70	83,338.65	.00
Operating Expenses				
Compensation & Benefits	299,385.53	245,944.45	53,441.08	.00
Depreciation Expense	120,331.74	97,486.45	22,845.29	.00
Contractor Fees	.00	.00	.00	.00
Communications	8,496.28	8,184.44	311.84	.00
TDY	16,511.05	12,133.24	4,377.81	.00
PCS	21,466.34	21,466.34	.00	.00
IT Expense & Maint	9,002.68	7,484.03	1,518.65	.00
Machine Expense & Maint	2,775.09	1,260.82	1,514.27	.00
Vehicle Expense	1,532.60	1,454.60	78.00	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,369.34	2,835.05	534.29	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	11,503.79	9,483.13	2,020.66	.00
Total Operating Expenses	494,374.44	407,732.55	86,641.89	.00
Net Operating Income/(Loss)	612,203.91	615,507.15	3,303.24-	.00
Interest Revenue	4,832.71	4,119.20	713.51	.00
Non-Operating Inc/(Exp)	80.09-	68.26-	11.83-	.00
Net Income/(Loss)	616,956.53	619,558.09	2,601.56-	.00
Distributions	616,956.53	619,558.09	2,601.56-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 November 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,952,504.15	1,884,066.70	68,437.45	.00
Total Revenue	1,952,504.15	1,884,066.70	68,437.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	404,936.11	357,029.91	47,906.20	.00
Total Direct Reimbursement	404,936.11	357,029.91	47,906.20	.00
Net Revenue	1,547,568.04	1,527,036.79	20,531.25	.00
Operating Expenses				
Compensation & Benefits	144,617.11	140,536.10	4,081.01	.00
Depreciation Expense	81,006.82	80,131.50	875.32	.00
Contractor Fees	.00	.00	.00	.00
Communications	4,613.07	4,467.26	145.81	.00
TDY	129.86	125.89	3.97	.00
PCS	355.88	345.02	10.86	.00
IT Expense & Maint	5,460.46	5,250.26	210.20	.00
Machine Expense & Maint	2,067.85	1,937.66	130.19	.00
Vehicle Expense	579.80	548.82	30.98	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,050.46	1,987.89	62.57	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	7,154.98	6,942.02	212.96	.00
Total Operating Expenses	248,036.29	242,272.42	5,763.87	.00
Net Operating Income/(Loss)	1,299,531.75	1,284,764.37	14,767.38	.00
Interest Revenue	6,865.12	6,766.66	98.46	.00
Non-Operating Inc/(Exp)	1.04-	1.01-	.03-	.00
Net Income/(Loss)	1,306,395.83	1,291,530.02	14,865.81	.00
Distributions	1,306,395.83	1,291,530.02	14,865.81	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 November 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,214,767.15	115,652.05	954,124.30	1,144,990.80
Total Revenue	2,214,767.15	115,652.05	954,124.30	1,144,990.80
Direct NAFI Reimbursement				
Gaming NAFI	1,653,444.15	22,143.20	737,767.25	893,533.70
Total Direct Reimbursement	1,653,444.15	22,143.20	737,767.25	893,533.70
Net Revenue	561,323.00	93,508.85	216,357.05	251,457.10
Operating Expenses				
Compensation & Benefits	255,443.08	20,588.18	102,428.83	132,426.07
Depreciation Expense	120,309.44	13,368.89	45,111.99	61,828.56
Contractor Fees	.00	.00	.00	.00
Communications	2,635.64	651.71	734.26	1,249.67
TDY	242.67	21.64	97.55	123.48
PCS	664.95	59.31	267.31	338.33
IT Expense & Maint	9,673.67	774.51	4,054.16	4,845.00
Machine Expense & Maint	4,343.48	127.13	3,229.33	987.02
Vehicle Expense	1,413.90	87.86	383.07	942.97
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,831.37	341.74	1,540.25	1,949.38
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	10,805.91	888.90	4,047.64	5,869.37
Total Operating Expenses	409,364.11	36,909.87	161,894.39	210,559.85
Net Operating Income/(Loss)	151,958.89	56,598.98	54,462.66	40,897.25
Interest Revenue	7,548.35	415.11	3,024.54	4,108.70
Non-Operating Inc/(Exp)	1.94-	.18-	.77-	.99-
Net Income/(Loss)	159,505.30	57,013.91	57,486.43	45,004.96
Distributions	159,505.30	57,013.91	57,486.43	45,004.96
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Two Months Ending 30 November 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,130,508.70	5,715,461.05	2,166,097.00	2,248,950.65
Total Revenue	10,130,508.70	5,715,461.05	2,166,097.00	2,248,950.65
Direct NAFI Reimbursement				
Gaming NAFI	4,741,051.71	1,154,627.56	1,753,318.00	1,833,106.15
Total Direct Reimbursement	4,741,051.71	1,154,627.56	1,753,318.00	1,833,106.15
Net Revenue	5,389,456.99	4,560,833.49	412,779.00	415,844.50
Operating Expenses				
Compensation & Benefits	1,381,405.10	809,899.15	314,193.91	257,312.04
Depreciation Expense	645,535.10	383,365.41	138,408.49	123,761.20
Contractor Fees	4,345.00	2,425.70	1,003.74	915.56
Communications	33,337.74	27,592.55	2,990.98	2,754.21
TDY	28,200.95	22,513.43	5,477.43	210.09
PCS	23,508.00	22,275.00	556.34	676.66
IT Expense & Maint	52,587.18	32,556.64	10,787.17	9,243.37
Machine Expense & Maint	64,590.75	25,191.19	23,138.95	16,260.61
Vehicle Expense	10,777.77	6,317.55	2,488.56	1,971.66
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	18,502.30	10,329.31	4,274.24	3,898.75
Audit-IMCOM Int Review	6,459.65	3,606.24	1,492.25	1,361.16
Other Expenses	58,053.07	33,993.92	12,143.45	11,915.70
Total Operating Expenses	2,327,302.61	1,380,066.09	516,955.51	430,281.01
Net Operating Income/(Loss)	3,062,154.38	3,180,767.40	104,176.51-	14,436.51-
Interest Revenue	41,605.64	24,429.99	8,293.63	8,882.02
Non-Operating Inc/(Exp)	1,504.49-	1,270.33-	225.51-	8.65-
Net Income/(Loss)	3,102,255.53	3,203,927.06	96,108.39-	5,563.14-
Distributions	2,778,368.43	3,011,548.49	165,684.28-	67,495.78-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Two Months Ending 30 November 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,496,391.05	2,104,648.00	391,743.05	.00
Total Revenue	2,496,391.05	2,104,648.00	391,743.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	691,875.45	419,319.50	272,555.95	.00
Total Direct Reimbursement	691,875.45	419,319.50	272,555.95	.00
Net Revenue	1,804,515.60	1,685,328.50	119,187.10	.00
Operating Expenses				
Compensation & Benefits	597,374.05	493,091.24	104,282.81	.00
Depreciation Expense	242,588.50	196,240.22	46,348.28	.00
Contractor Fees	1,582.47	1,331.54	250.93	.00
Communications	16,775.52	16,139.19	636.33	.00
TDY	27,537.16	22,262.42	5,274.74	.00
PCS	21,466.34	21,466.34	.00	.00
IT Expense & Maint	20,476.83	17,476.72	3,000.11	.00
Machine Expense & Maint	8,696.49	5,442.69	3,253.80	.00
Vehicle Expense	6,549.38	5,086.27	1,463.11	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,738.63	5,670.05	1,068.58	.00
Audit-IMCOM Int Review	2,352.62	1,979.55	373.07	.00
Other Expenses	22,134.13	18,309.09	3,825.04	.00
Total Operating Expenses	974,272.12	804,495.32	169,776.80	.00
Net Operating Income/(Loss)	830,243.48	880,833.18	50,589.70-	.00
Interest Revenue	10,447.17	8,904.73	1,542.44	.00
Non-Operating Inc/(Exp)	1,478.43-	1,260.01-	218.42-	.00
Net Income/(Loss)	839,212.22	888,477.90	49,265.68-	.00
Distributions	716,955.46	789,724.13	72,768.67-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Two Months Ending 30 November 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,534,384.55	3,439,213.10	95,171.45	.00
Total Revenue	3,534,384.55	3,439,213.10	95,171.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	763,297.96	700,009.31	63,288.65	.00
Total Direct Reimbursement	763,297.96	700,009.31	63,288.65	.00
Net Revenue	2,771,086.59	2,739,203.79	31,882.80	.00
Operating Expenses				
Compensation & Benefits	284,326.56	276,508.60	7,817.96	.00
Depreciation Expense	162,123.14	160,369.16	1,753.98	.00
Contractor Fees	963.05	933.66	29.39	.00
Communications	10,382.86	10,068.22	314.64	.00
TDY	220.93	214.18	6.75	.00
PCS	711.76	690.04	21.72	.00
IT Expense & Maint	14,122.63	13,697.01	425.62	.00
Machine Expense & Maint	17,630.99	17,027.58	603.41	.00
Vehicle Expense	1,099.09	1,036.68	62.41	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,100.92	3,975.78	125.14	.00
Audit-IMCOM Int Review	1,431.75	1,388.06	43.69	.00
Other Expenses	14,332.75	13,957.81	374.94	.00
Total Operating Expenses	511,446.43	499,866.78	11,579.65	.00
Net Operating Income/(Loss)	2,259,640.16	2,239,337.01	20,303.15	.00
Interest Revenue	14,840.74	14,627.89	212.85	.00
Non-Operating Inc/(Exp)	9.08-	8.80-	.28-	.00
Net Income/(Loss)	2,274,471.82	2,253,956.10	20,515.72	.00
Distributions	2,193,355.50	2,173,718.44	19,637.06	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Two Months Ending 30 November 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,099,733.10	171,599.95	1,679,182.50	2,248,950.65
Total Revenue	4,099,733.10	171,599.95	1,679,182.50	2,248,950.65
Direct NAFI Reimbursement				
Gaming NAFI	3,285,878.30	35,298.75	1,417,473.40	1,833,106.15
Total Direct Reimbursement	3,285,878.30	35,298.75	1,417,473.40	1,833,106.15
Net Revenue	813,854.80	136,301.20	261,709.10	415,844.50
Operating Expenses				
Compensation & Benefits	499,704.49	40,299.31	202,093.14	257,312.04
Depreciation Expense	240,823.46	26,756.03	90,306.23	123,761.20
Contractor Fees	1,799.48	160.50	723.42	915.56
Communications	6,179.36	1,385.14	2,040.01	2,754.21
TDY	442.86	36.83	195.94	210.09
PCS	1,329.90	118.62	534.62	676.66
IT Expense & Maint	17,987.72	1,382.91	7,361.44	9,243.37
Machine Expense & Maint	38,263.27	2,720.92	19,281.74	16,260.61
Vehicle Expense	3,129.30	194.60	963.04	1,971.66
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	7,662.75	683.48	3,080.52	3,898.75
Audit-IMCOM Int Review	2,675.28	238.63	1,075.49	1,361.16
Other Expenses	21,586.19	1,727.02	7,943.47	11,915.70
Total Operating Expenses	841,584.06	75,703.99	335,599.06	430,281.01
Net Operating Income/(Loss)	27,729.26-	60,597.21	73,889.96-	14,436.51-
Interest Revenue	16,317.73	897.37	6,538.34	8,882.02
Non-Operating Inc/(Exp)	16.98-	1.52-	6.81-	8.65-
Net Income/(Loss)	11,428.51-	61,493.06	67,358.43-	5,563.14-
Distributions	131,942.53-	48,105.92	112,552.67-	67,495.78-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 November 2021

	November Europe	November Korea	November Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	295,707.90	.00	.00	521,050.70	.00	.00
Grafenwoehr	89,885.65	.00	.00	163,255.00	.00	.00
Wiesbaden	336,061.15	.00	.00	506,724.65	.00	.00
Vicenza	76,818.05	.00	.00	130,497.65	.00	.00
Livorno	281.15	.00	.00	10,340.15	.00	.00
Stuttgart	249,873.05	.00	.00	419,936.55	.00	.00
Baumholder	20,942.10	.00	.00	75,535.60	.00	.00
Ansbach	51,716.35	.00	.00	62,483.95	.00	.00
Schinnen	6,277.00	.00	.00	8,478.15	.00	.00
AFRC Edelweiss Lodge	26,943.10	.00	.00	59,558.90	.00	.00
Hohenfels	100,301.15	.00	.00	146,786.70	.00	.00
Naples Navy	110,835.15	.00	.00	178,415.95	.00	.00
Sigonella Navy	49,918.80	.00	.00	67,385.30	.00	.00
Rota Navy	78,409.40	.00	.00	145,941.80	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	443,496.75	.00	.00	604,278.30	.00
Seoul	.00	6,481.00	.00	.00	23,903.50	.00
Casey & Hovey	.00	302,916.45	.00	.00	474,735.45	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	930,729.65	.00	.00	1,904,262.25	.00
Daegu	.00	200,442.85	.00	.00	432,033.60	.00
Chinhae Navy	.00	68,437.45	.00	.00	95,171.45	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	111,837.05	.00	.00	164,878.80
Fuji Marines	.00	.00	1,973.00	.00	.00	9,269.00
Sanno Navy	.00	.00	104,925.00	.00	.00	198,056.25
Atsugi Navy	.00	.00	13,540.80	.00	.00	91,145.75
Okinawa	.00	.00	3,815.00	.00	.00	6,721.15
Okinawa Marines	.00	.00	964,418.20	.00	.00	1,935,896.10
Okinawa Navy	.00	.00	51,127.65	.00	.00	44,575.30
Iwakuni Marines	.00	.00	178,599.60	.00	.00	303,785.55
Sasebo Navy	.00	.00	292,139.40	.00	.00	487,216.35
Yokosuka Navy	.00	.00	492,391.45	.00	.00	858,188.85
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,493,970.00	1,952,504.15	2,214,767.15	2,496,391.05	3,534,384.55	4,099,733.10

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 November 2022

	Current Balance
ASSETS	
Cash--Operating	22,129,627.22
Cash--Restricted	20,348,762.73
Accounts Receivable	224,264.16
Prepaid Expenses	495,076.21
Fixed Assets	41,396,414.16
Less Accum Depreciation	34,256,888.74-
TOTAL ASSETS	50,337,255.74
LIABILITIES	
Accounts Payable	718,099.90
Distributions Payable	2,133,779.96
Accrued Liabilities	1,437,004.18
Accrued Salaries	291,474.63
Accrued Leave Payable	523,924.03
Total Liabilities	5,104,282.70
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	50,337,255.74

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 November 2022

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,824,962.40	4,334,258.00	1,490,704.40	10,544,343.60	8,477,265.00	2,067,078.60
Total Revenue	5,824,962.40	4,334,258.00	1,490,704.40	10,544,343.60	8,477,265.00	2,067,078.60
Direct NAFI Reimbursement						
Gaming NAFI	2,415,359.85	2,230,238.00	185,121.85	4,599,493.10	4,380,552.00	218,941.10
Total Direct Reimbursement	2,415,359.85	2,230,238.00	185,121.85	4,599,493.10	4,380,552.00	218,941.10
Net Revenue	3,409,602.55	2,104,020.00	1,305,582.55	5,944,850.50	4,096,713.00	1,848,137.50
Operating Expenses						
Compensation & Benefits	711,995.85	775,637.00	63,641.15-	1,392,347.02	1,551,274.00	158,926.98-
Depreciation Expense	261,434.48	307,727.00	46,292.52-	519,286.31	615,454.00	96,167.69-
Contractor Fees	637.50	4,144.00	3,506.50-	4,012.50	8,288.00	4,275.50-
Communications	18,106.11	26,065.00	7,958.89-	35,929.60	52,130.00	16,200.40-
TDY	23,354.55	67,372.00	44,017.45-	48,367.66	146,122.00	97,754.34-
PCS	93,211.20	10,198.00	83,013.20	96,858.36	20,396.00	76,462.36
IT Expense & Maint	28,060.37	98,437.00	70,376.63-	57,856.01	196,874.00	139,017.99-
Machine Expense & Maint	135,711.65	160,740.00	25,028.35-	143,476.94	321,480.00	178,003.06-
Vehicle Expense	4,144.96	6,003.00	1,858.04-	8,986.24	8,546.00	440.24
Training	.00	4,000.00	4,000.00-	.00	5,000.00	5,000.00-
(Gain)/Loss on Disposals	2,471.68	.00	2,471.68	2,471.68	.00	2,471.68
Audit-Independent	9,834.50	9,251.00	583.50	19,669.00	18,502.00	1,167.00
Audit-IMCOM Int Review	4,678.46	4,956.00	277.54-	9,012.18	9,912.00	899.82-
Other Expenses	25,580.29	26,024.00	443.71-	42,688.94	52,048.00	9,359.06-
Total Operating Expenses	1,319,221.60	1,500,554.00	181,332.40-	2,380,962.44	3,006,026.00	625,063.56-
Net Operating Income/(Loss)	2,090,380.95	603,466.00	1,486,914.95	3,563,888.06	1,090,687.00	2,473,201.06
Interest Revenue	42,026.94	19,945.00	22,081.94	85,071.27	39,890.00	45,181.27
Non-Operating Inc/(Exp)	1,372.07	.00	1,372.07	8,714.85-	.00	8,714.85-
Net Income/(Loss)	2,133,779.96	623,411.00	1,510,368.96	3,640,244.48	1,130,577.00	2,509,667.48
Distributions	2,133,779.96	623,411.00	1,510,368.96	3,640,244.48	1,130,577.00	2,509,667.48
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 November 2022

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,690,888.90	1,364,437.00	326,451.90	2,934,316.60	2,708,230.00	226,086.60
Total Revenue	1,690,888.90	1,364,437.00	326,451.90	2,934,316.60	2,708,230.00	226,086.60
Direct NAFI Reimbursement						
Gaming NAFI	433,339.10	384,196.00	49,143.10	799,587.25	758,625.00	40,962.25
Total Direct Reimbursement	433,339.10	384,196.00	49,143.10	799,587.25	758,625.00	40,962.25
Net Revenue	1,257,549.80	980,241.00	277,308.80	2,134,729.35	1,949,605.00	185,124.35
Operating Expenses						
Compensation & Benefits	297,990.31	341,321.00	43,330.69-	580,305.35	682,642.00	102,336.65-
Depreciation Expense	108,442.31	116,771.00	8,328.69-	215,170.85	233,542.00	18,371.15-
Contractor Fees	248.95	1,586.00	1,337.05-	1,566.90	3,172.00	1,605.10-
Communications	9,335.45	10,087.00	751.55-	17,203.42	20,174.00	2,970.58-
TDY	13,166.93	52,905.00	39,738.07-	18,604.34	111,174.00	92,569.66-
PCS	11,999.15	4,836.00	7,163.15	13,042.15	9,672.00	3,370.15
IT Expense & Maint	10,829.87	37,612.00	26,782.13-	22,907.99	75,224.00	52,316.01-
Machine Expense & Maint	131,864.35	23,130.00	108,734.35	137,558.04	46,260.00	91,298.04
Vehicle Expense	2,242.82	3,460.00	1,217.18-	5,299.23	3,460.00	1,839.23
Training	.00	2,408.00	2,408.00-	.00	2,908.00	2,908.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,840.35	3,494.00	346.35	7,680.70	6,988.00	692.70
Audit-IMCOM Int Review	1,826.93	1,851.00	24.07-	3,519.25	3,702.00	182.75-
Other Expenses	10,450.07	9,853.00	597.07	17,197.62	19,706.00	2,508.38-
Total Operating Expenses	602,237.49	609,314.00	7,076.51-	1,040,055.84	1,218,624.00	178,568.16-
Net Operating Income/(Loss)	655,312.31	370,927.00	284,385.31	1,094,673.51	730,981.00	363,692.51
Interest Revenue	11,048.89	5,122.00	5,926.89	22,365.25	10,244.00	12,121.25
Non-Operating Inc/(Exp)	1,396.22	.00	1,396.22	5,148.64-	.00	5,148.64-
Net Income/(Loss)	667,757.42	376,049.00	291,708.42	1,111,890.12	741,225.00	370,665.12
Distributions	667,757.42	376,049.00	291,708.42	1,111,890.12	741,225.00	370,665.12
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 November 2022

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,151,218.30	835,872.00	1,315,346.30	3,863,145.65	1,562,525.00	2,300,620.65
Total Revenue	2,151,218.30	835,872.00	1,315,346.30	3,863,145.65	1,562,525.00	2,300,620.65
Direct NAFI Reimbursement						
Gaming NAFI	409,989.15	186,719.00	223,270.15	799,757.65	344,094.00	455,663.65
Total Direct Reimbursement	409,989.15	186,719.00	223,270.15	799,757.65	344,094.00	455,663.65
Net Revenue	1,741,229.15	649,153.00	1,092,076.15	3,063,388.00	1,218,431.00	1,844,957.00
Operating Expenses						
Compensation & Benefits	151,635.71	203,754.00	52,118.29-	296,588.15	407,508.00	110,919.85-
Depreciation Expense	61,985.52	77,001.00	15,015.48-	123,971.04	154,002.00	30,030.96-
Contractor Fees	140.28	927.00	786.72-	882.94	1,854.00	971.06-
Communications	5,538.06	8,328.00	2,789.94-	9,921.17	16,656.00	6,734.83-
TDY	2,458.06	1,674.00	784.06	5,279.22	10,519.00	5,239.78-
PCS	16,796.04	4,485.00	12,311.04	18,747.93	8,970.00	9,777.93
IT Expense & Maint	5,939.82	22,690.00	16,750.18-	11,983.22	45,380.00	33,396.78-
Machine Expense & Maint	68.27	118,192.00	118,123.73-	1,232.93	236,384.00	235,151.07-
Vehicle Expense	548.32	604.00	55.68-	1,120.02	1,208.00	87.98-
Training	.00	578.00	578.00-	.00	828.00	828.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,164.09	2,063.00	101.09	4,328.18	4,126.00	202.18
Audit-IMCOM Int Review	1,029.50	1,108.00	78.50-	1,983.14	2,216.00	232.86-
Other Expenses	5,786.31	6,323.00	536.69-	10,027.47	12,646.00	2,618.53-
Total Operating Expenses	254,089.98	447,727.00	193,637.02-	486,065.41	902,297.00	416,231.59-
Net Operating Income/(Loss)	1,487,139.17	201,426.00	1,285,713.17	2,577,322.59	316,134.00	2,261,188.59
Interest Revenue	15,125.49	6,953.00	8,172.49	30,617.14	13,906.00	16,711.14
Non-Operating Inc/(Exp)	8.72-	.00	8.72-	1,287.54-	.00	1,287.54-
Net Income/(Loss)	1,502,255.94	208,379.00	1,293,876.94	2,606,652.19	330,040.00	2,276,612.19
Distributions	1,502,255.94	208,379.00	1,293,876.94	2,606,652.19	330,040.00	2,276,612.19
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 November 2022

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,982,855.20	2,133,949.00	151,093.80-	3,746,881.35	4,206,510.00	459,628.65-
Total Revenue	1,982,855.20	2,133,949.00	151,093.80-	3,746,881.35	4,206,510.00	459,628.65-
Direct NAFI Reimbursement						
Gaming NAFI	1,572,031.60	1,659,323.00	87,291.40-	3,000,148.20	3,277,833.00	277,684.80-
Total Direct Reimbursement	1,572,031.60	1,659,323.00	87,291.40-	3,000,148.20	3,277,833.00	277,684.80-
Net Revenue	410,823.60	474,626.00	63,802.40-	746,733.15	928,677.00	181,943.85-
Operating Expenses						
Compensation & Benefits	262,369.83	230,562.00	31,807.83	515,453.52	461,124.00	54,329.52
Depreciation Expense	91,006.65	113,955.00	22,948.35-	180,144.42	227,910.00	47,765.58-
Contractor Fees	248.27	1,631.00	1,382.73-	1,562.66	3,262.00	1,699.34-
Communications	3,232.60	7,650.00	4,417.40-	8,805.01	15,300.00	6,494.99-
TDY	7,729.56	12,793.00	5,063.44-	24,484.10	24,429.00	55.10
PCS	64,416.01	877.00	63,539.01	65,068.28	1,754.00	63,314.28
IT Expense & Maint	11,290.68	38,135.00	26,844.32-	22,964.80	76,270.00	53,305.20-
Machine Expense & Maint	3,779.03	19,418.00	15,638.97-	4,685.97	38,836.00	34,150.03-
Vehicle Expense	1,353.82	1,939.00	585.18-	2,566.99	3,878.00	1,311.01-
Training	.00	1,014.00	1,014.00-	.00	1,264.00	1,264.00-
(Gain)/Loss on Disposals	2,471.68	.00	2,471.68	2,471.68	.00	2,471.68
Audit-Independent	3,830.06	3,694.00	136.06	7,660.12	7,388.00	272.12
Audit-IMCOM Int Review	1,822.03	1,997.00	174.97-	3,509.79	3,994.00	484.21-
Other Expenses	9,343.91	9,848.00	504.09-	15,463.85	19,696.00	4,232.15-
Total Operating Expenses	462,894.13	443,513.00	19,381.13	854,841.19	885,105.00	30,263.81-
Net Operating Income/(Loss)	52,070.53-	31,113.00	83,183.53-	108,108.04-	43,572.00	151,680.04-
Interest Revenue	15,852.56	7,870.00	7,982.56	32,088.88	15,740.00	16,348.88
Non-Operating Inc/(Exp)	15.43-	.00	15.43-	2,278.67-	.00	2,278.67-
Net Income/(Loss)	36,233.40-	38,983.00	75,216.40-	78,297.83-	59,312.00	137,609.83-
Distributions	36,233.40-	38,983.00	75,216.40-	78,297.83-	59,312.00	137,609.83-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 November 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,824,962.40	3,656,074.70	1,068,118.35	1,100,769.35
Total Revenue	5,824,962.40	3,656,074.70	1,068,118.35	1,100,769.35
Direct NAFI Reimbursement				
Gaming NAFI	2,415,359.85	686,805.85	835,891.40	892,662.60
Total Direct Reimbursement	2,415,359.85	686,805.85	835,891.40	892,662.60
Net Revenue	3,409,602.55	2,969,268.85	232,226.95	208,106.75
Operating Expenses				
Compensation & Benefits	711,995.85	414,210.63	159,902.11	137,883.11
Depreciation Expense	261,434.48	158,222.18	53,693.93	49,518.37
Contractor Fees	637.50	354.57	159.47	123.46
Communications	18,106.11	15,092.32	1,481.34	1,532.45
TDY	23,354.55	12,582.39	8,824.97	1,947.19
PCS	93,211.20	24,713.68	20,100.11	48,397.41
IT Expense & Maint	28,060.37	15,098.04	7,366.50	5,595.83
Machine Expense & Maint	135,711.65	133,650.82	1,728.26	332.57
Vehicle Expense	4,144.96	2,912.02	383.51	849.43
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	2,471.68	2,471.68	.00	.00
Audit-Independent	9,834.50	5,469.90	2,459.96	1,904.64
Audit-IMCOM Int Review	4,678.46	2,602.13	1,170.26	906.07
Other Expenses	25,580.29	15,341.10	4,772.65	5,466.54
Total Operating Expenses	1,319,221.60	802,721.46	262,043.07	254,457.07
Net Operating Income/(Loss)	2,090,380.95	2,166,547.39	29,816.12-	46,350.32-
Interest Revenue	42,026.94	24,859.38	8,863.40	8,304.16
Non-Operating Inc/(Exp)	1,372.07	1,122.25	257.50	7.68-
Net Income/(Loss)	2,133,779.96	2,192,529.02	20,695.22-	38,053.84-
Distributions	2,133,779.96	2,192,529.02	20,695.22-	38,053.84-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 November 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,690,888.90	1,395,013.75	295,875.15	.00
Total Revenue	1,690,888.90	1,395,013.75	295,875.15	.00
Direct NAFI Reimbursement				
Gaming NAFI	433,339.10	268,623.75	164,715.35	.00
Total Direct Reimbursement	433,339.10	268,623.75	164,715.35	.00
Net Revenue	1,257,549.80	1,126,390.00	131,159.80	.00
Operating Expenses				
Compensation & Benefits	297,990.31	231,610.91	66,379.40	.00
Depreciation Expense	108,442.31	87,221.25	21,221.06	.00
Contractor Fees	248.95	193.77	55.18	.00
Communications	9,335.45	8,771.81	563.64	.00
TDY	13,166.93	9,800.66	3,366.27	.00
PCS	11,999.15	5,283.88	6,715.27	.00
IT Expense & Maint	10,829.87	8,209.10	2,620.77	.00
Machine Expense & Maint	131,864.35	131,861.49	2.86	.00
Vehicle Expense	2,242.82	2,100.60	142.22	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,840.35	2,989.24	851.11	.00
Audit-IMCOM Int Review	1,826.93	1,422.04	404.89	.00
Other Expenses	10,450.07	8,170.12	2,279.95	.00
Total Operating Expenses	602,237.49	497,634.87	104,602.62	.00
Net Operating Income/(Loss)	655,312.31	628,755.13	26,557.18	.00
Interest Revenue	11,048.89	8,955.97	2,092.92	.00
Non-Operating Inc/(Exp)	1,396.22	1,132.25	263.97	.00
Net Income/(Loss)	667,757.42	638,843.35	28,914.07	.00
Distributions	667,757.42	638,843.35	28,914.07	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 November 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,982,855.20	132,260.40	749,825.45	1,100,769.35
Total Revenue	1,982,855.20	132,260.40	749,825.45	1,100,769.35
Direct NAFI Reimbursement				
Gaming NAFI	1,572,031.60	23,885.35	655,483.65	892,662.60
Total Direct Reimbursement	1,572,031.60	23,885.35	655,483.65	892,662.60
Net Revenue	410,823.60	108,375.05	94,341.80	208,106.75
Operating Expenses				
Compensation & Benefits	262,369.83	33,225.23	91,261.49	137,883.11
Depreciation Expense	91,006.65	9,415.41	32,072.87	49,518.37
Contractor Fees	248.27	24.22	100.59	123.46
Communications	3,232.60	802.41	897.74	1,532.45
TDY	7,729.56	382.03	5,400.34	1,947.19
PCS	64,416.01	3,108.72	12,909.88	48,397.41
IT Expense & Maint	11,290.68	1,114.80	4,580.05	5,595.83
Machine Expense & Maint	3,779.03	1,721.25	1,725.21	332.57
Vehicle Expense	1,353.82	265.96	238.43	849.43
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	2,471.68	2,471.68	.00	.00
Audit-Independent	3,830.06	373.66	1,551.76	1,904.64
Audit-IMCOM Int Review	1,822.03	177.75	738.21	906.07
Other Expenses	9,343.91	1,423.10	2,454.27	5,466.54
Total Operating Expenses	462,894.13	54,506.22	153,930.84	254,457.07
Net Operating Income/(Loss)	52,070.53-	53,868.83	59,589.04-	46,350.32-
Interest Revenue	15,852.56	1,009.69	6,538.71	8,304.16
Non-Operating Inc/(Exp)	15.43-	1.51-	6.24-	7.68-
Net Income/(Loss)	36,233.40-	54,877.01	53,056.57-	38,053.84-
Distributions	36,233.40-	54,877.01	53,056.57-	38,053.84-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 November 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,151,218.30	2,128,800.55	22,417.75	.00
Total Revenue	2,151,218.30	2,128,800.55	22,417.75	.00
Direct NAFI Reimbursement				
Gaming NAFI	409,989.15	394,296.75	15,692.40	.00
Total Direct Reimbursement	409,989.15	394,296.75	15,692.40	.00
Net Revenue	1,741,229.15	1,734,503.80	6,725.35	.00
Operating Expenses				
Compensation & Benefits	151,635.71	149,374.49	2,261.22	.00
Depreciation Expense	61,985.52	61,585.52	400.00	.00
Contractor Fees	140.28	136.58	3.70	.00
Communications	5,538.06	5,518.10	19.96	.00
TDY	2,458.06	2,399.70	58.36	.00
PCS	16,796.04	16,321.08	474.96	.00
IT Expense & Maint	5,939.82	5,774.14	165.68	.00
Machine Expense & Maint	68.27	68.08	.19	.00
Vehicle Expense	548.32	545.46	2.86	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,164.09	2,107.00	57.09	.00
Audit-IMCOM Int Review	1,029.50	1,002.34	27.16	.00
Other Expenses	5,786.31	5,747.88	38.43	.00
Total Operating Expenses	254,089.98	250,580.37	3,509.61	.00
Net Operating Income/(Loss)	1,487,139.17	1,483,923.43	3,215.74	.00
Interest Revenue	15,125.49	14,893.72	231.77	.00
Non-Operating Inc/(Exp)	8.72-	8.49-	.23-	.00
Net Income/(Loss)	1,502,255.94	1,498,808.66	3,447.28	.00
Distributions	1,502,255.94	1,498,808.66	3,447.28	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Two Months Ending 30 November 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	10,544,343.60	6,498,969.45	1,946,952.95	2,098,421.20
Total Revenue	10,544,343.60	6,498,969.45	1,946,952.95	2,098,421.20
Direct NAFI Reimbursement				
Gaming NAFI	4,599,493.10	1,283,892.00	1,607,381.80	1,708,219.30
Total Direct Reimbursement	4,599,493.10	1,283,892.00	1,607,381.80	1,708,219.30
Net Revenue	5,944,850.50	5,215,077.45	339,571.15	390,201.90
Operating Expenses				
Compensation & Benefits	1,392,347.02	812,022.10	315,513.17	264,811.75
Depreciation Expense	519,286.31	314,835.39	106,923.96	97,526.96
Contractor Fees	4,012.50	2,231.73	1,003.68	777.09
Communications	35,929.60	27,880.39	5,404.51	2,644.70
TDY	48,367.66	19,957.81	20,148.57	8,261.28
PCS	96,858.36	26,719.48	21,417.10	48,721.78
IT Expense & Maint	57,856.01	31,170.59	15,303.11	11,382.31
Machine Expense & Maint	143,476.94	140,030.47	2,353.51	1,092.96
Vehicle Expense	8,986.24	6,534.09	789.07	1,663.08
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	2,471.68	2,471.68	.00	.00
Audit-Independent	19,669.00	10,939.80	4,919.92	3,809.28
Audit-IMCOM Int Review	9,012.18	5,012.53	2,254.27	1,745.38
Other Expenses	42,688.94	24,492.52	9,216.74	8,979.68
Total Operating Expenses	2,380,962.44	1,424,298.58	505,247.61	451,416.25
Net Operating Income/(Loss)	3,563,888.06	3,790,778.87	165,676.46-	61,214.35-
Interest Revenue	85,071.27	50,320.55	17,941.37	16,809.35
Non-Operating Inc/(Exp)	8,714.85-	5,575.66-	2,006.01-	1,133.18-
Net Income/(Loss)	3,640,244.48	3,835,523.76	149,741.10-	45,538.18-
Distributions	3,640,244.48	3,835,523.76	149,741.10-	45,538.18-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Two Months Ending 30 November 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,934,316.60	2,440,811.05	493,505.55	.00
Total Revenue	2,934,316.60	2,440,811.05	493,505.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	799,587.25	479,230.00	320,357.25	.00
Total Direct Reimbursement	799,587.25	479,230.00	320,357.25	.00
Net Revenue	2,134,729.35	1,961,581.05	173,148.30	.00
Operating Expenses				
Compensation & Benefits	580,305.35	454,166.04	126,139.31	.00
Depreciation Expense	215,170.85	173,117.61	42,053.24	.00
Contractor Fees	1,566.90	1,219.63	347.27	.00
Communications	17,203.42	16,132.71	1,070.71	.00
TDY	18,604.34	13,942.22	4,662.12	.00
PCS	13,042.15	5,283.88	7,758.27	.00
IT Expense & Maint	22,907.99	17,257.44	5,650.55	.00
Machine Expense & Maint	137,558.04	137,037.72	520.32	.00
Vehicle Expense	5,299.23	5,001.39	297.84	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	7,680.70	5,978.48	1,702.22	.00
Audit-IMCOM Int Review	3,519.25	2,739.31	779.94	.00
Other Expenses	17,197.62	12,464.79	4,732.83	.00
Total Operating Expenses	1,040,055.84	844,341.22	195,714.62	.00
Net Operating Income/(Loss)	1,094,673.51	1,117,239.83	22,566.32-	.00
Interest Revenue	22,365.25	18,128.74	4,236.51	.00
Non-Operating Inc/(Exp)	5,148.64-	4,099.78-	1,048.86-	.00
Net Income/(Loss)	1,111,890.12	1,131,268.79	19,378.67-	.00
Distributions	1,111,890.12	1,131,268.79	19,378.67-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Two Months Ending 30 November 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,863,145.65	3,799,627.95	63,517.70	.00
Total Revenue	3,863,145.65	3,799,627.95	63,517.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	799,757.65	755,295.25	44,462.40	.00
Total Direct Reimbursement	799,757.65	755,295.25	44,462.40	.00
Net Revenue	3,063,388.00	3,044,332.70	19,055.30	.00
Operating Expenses				
Compensation & Benefits	296,588.15	292,126.84	4,461.31	.00
Depreciation Expense	123,971.04	123,171.04	800.00	.00
Contractor Fees	882.94	859.65	23.29	.00
Communications	9,921.17	9,888.42	32.75	.00
TDY	5,279.22	5,146.44	132.78	.00
PCS	18,747.93	18,263.25	484.68	.00
IT Expense & Maint	11,983.22	11,646.15	337.07	.00
Machine Expense & Maint	1,232.93	1,232.55	.38	.00
Vehicle Expense	1,120.02	1,113.97	6.05	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,328.18	4,214.00	114.18	.00
Audit-IMCOM Int Review	1,983.14	1,930.82	52.32	.00
Other Expenses	10,027.47	9,906.57	120.90	.00
Total Operating Expenses	486,065.41	479,499.70	6,565.71	.00
Net Operating Income/(Loss)	2,577,322.59	2,564,833.00	12,489.59	.00
Interest Revenue	30,617.14	30,147.98	469.16	.00
Non-Operating Inc/(Exp)	1,287.54-	1,253.57-	33.97-	.00
Net Income/(Loss)	2,606,652.19	2,593,727.41	12,924.78	.00
Distributions	2,606,652.19	2,593,727.41	12,924.78	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Two Months Ending 30 November 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,746,881.35	258,530.45	1,389,929.70	2,098,421.20
Total Revenue	3,746,881.35	258,530.45	1,389,929.70	2,098,421.20
Direct NAFI Reimbursement				
Gaming NAFI	3,000,148.20	49,366.75	1,242,562.15	1,708,219.30
Total Direct Reimbursement	3,000,148.20	49,366.75	1,242,562.15	1,708,219.30
Net Revenue	746,733.15	209,163.70	147,367.55	390,201.90
Operating Expenses				
Compensation & Benefits	515,453.52	65,729.22	184,912.55	264,811.75
Depreciation Expense	180,144.42	18,546.74	64,070.72	97,526.96
Contractor Fees	1,562.66	152.45	633.12	777.09
Communications	8,805.01	1,859.26	4,301.05	2,644.70
TDY	24,484.10	869.15	15,353.67	8,261.28
PCS	65,068.28	3,172.35	13,174.15	48,721.78
IT Expense & Maint	22,964.80	2,267.00	9,315.49	11,382.31
Machine Expense & Maint	4,685.97	1,760.20	1,832.81	1,092.96
Vehicle Expense	2,566.99	418.73	485.18	1,663.08
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	2,471.68	2,471.68	.00	.00
Audit-Independent	7,660.12	747.32	3,103.52	3,809.28
Audit-IMCOM Int Review	3,509.79	342.40	1,422.01	1,745.38
Other Expenses	15,463.85	2,121.16	4,363.01	8,979.68
Total Operating Expenses	854,841.19	100,457.66	302,967.28	451,416.25
Net Operating Income/(Loss)	108,108.04-	108,706.04	155,599.73-	61,214.35-
Interest Revenue	32,088.88	2,043.83	13,235.70	16,809.35
Non-Operating Inc/(Exp)	2,278.67-	222.31-	923.18-	1,133.18-
Net Income/(Loss)	78,297.83-	110,527.56	143,287.21-	45,538.18-
Distributions	78,297.83-	110,527.56	143,287.21-	45,538.18-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 November 2022

	November Europe	November Korea	November Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	392,953.45	.00	.00	676,223.05	.00	.00
Grafenwoehr	130,129.65	.00	.00	260,440.90	.00	.00
Wiesbaden	313,491.00	.00	.00	505,295.00	.00	.00
Vicenza	86,875.65	.00	.00	142,616.80	.00	.00
Livorno	13,388.10	.00	.00	29,665.40	.00	.00
Stuttgart	241,184.60	.00	.00	451,692.70	.00	.00
Baumholder	46,614.95	.00	.00	100,079.75	.00	.00
Ansbach	82,187.05	.00	.00	127,086.05	.00	.00
Brunssum	14,776.30	.00	.00	35,896.80	.00	.00
AFRC Edelweiss Lodge	22,292.50	.00	.00	30,993.80	.00	.00
Hohenfels	51,120.50	.00	.00	80,820.80	.00	.00
Naples Navy	129,775.35	.00	.00	251,326.90	.00	.00
Sigonella Navy	70,403.45	.00	.00	90,003.05	.00	.00
Rota Navy	85,458.45	.00	.00	131,843.20	.00	.00
Souda Bay Navy	10,237.90	.00	.00	20,332.40	.00	.00
AFRC Dragon Hill Lodge	.00	496,178.15	.00	.00	790,037.40	.00
Seoul	.00	16,265.00	.00	.00	39,713.60	.00
Casey & Hovey	.00	228,793.00	.00	.00	372,850.95	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,167,453.20	.00	.00	2,134,810.45	.00
Daegu	.00	220,111.20	.00	.00	462,215.55	.00
Chinhae Navy	.00	22,417.75	.00	.00	63,517.70	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	123,921.40	.00	.00	244,184.95
Fuji Marines	.00	.00	1,719.00	.00	.00	5,723.50
Sanno Navy	.00	.00	116,184.25	.00	.00	173,276.00
Atsugi Navy	.00	.00	31,158.15	.00	.00	120,443.65
Okinawa	.00	.00	8,339.00	.00	.00	14,345.50
Okinawa Marines	.00	.00	914,371.10	.00	.00	1,752,821.05
Okinawa Navy	.00	.00	35,771.85	.00	.00	61,952.75
Iwakuni Marines	.00	.00	184,679.25	.00	.00	339,876.65
Sasebo Navy	.00	.00	214,967.30	.00	.00	345,824.15
Yokosuka Navy	.00	.00	350,974.90	.00	.00	685,234.15
Singapore Navy	.00	.00	769.00	.00	.00	3,199.00
Total Gaming Revenue	1,690,888.90	2,151,218.30	1,982,855.20	2,934,316.60	3,863,145.65	3,746,881.35

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 30 November 2023

	Current Balance
ASSETS	
Cash--Operating	26,044,278.15
Cash--Restricted	4,818,200.47
Accounts Receivable	443,373.01
Prepaid Expenses	1,053,427.13
Fixed Assets	48,941,708.86
Less Accum Depreciation	31,680,181.24-
TOTAL ASSETS	49,620,806.38
LIABILITIES	
Accounts Payable	931,324.31
Distributions Payable	1,107,651.80
Accrued Liabilities	1,417,667.01
Accrued Salaries	357,768.42
Accrued Leave Payable	573,421.80
Total Liabilities	4,387,833.34
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,620,806.38

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 30 November 2023

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,690,024.60	5,918,840.00	228,815.40-	11,701,083.50	11,307,094.00	393,989.50
Total Revenue	5,690,024.60	5,918,840.00	228,815.40-	11,701,083.50	11,307,094.00	393,989.50
Direct NAFI Reimbursement						
Gaming NAFI	2,595,782.60	2,609,112.00	13,329.40-	5,260,306.30	5,037,653.00	222,653.30
Total Direct Reimbursement	2,595,782.60	2,609,112.00	13,329.40-	5,260,306.30	5,037,653.00	222,653.30
Net Revenue	3,094,242.00	3,309,728.00	215,486.00-	6,440,777.20	6,269,441.00	171,336.20
Operating Expenses						
Compensation & Benefits	755,997.33	776,859.00	20,861.67-	1,521,283.21	1,553,718.00	32,434.79-
Depreciation Expense	377,851.12	355,087.00	22,764.12	774,786.42	710,174.00	64,612.42
Contractor Fees	1,456.00	9,104.00	7,648.00-	16,315.00	18,208.00	1,893.00-
Communications	16,394.74	21,905.00	5,510.26-	35,364.08	43,810.00	8,445.92-
TDY	48,958.02	45,774.00	3,184.02	84,848.17	147,381.00	62,532.83-
PCS	53,854.37	10,981.00	42,873.37	62,825.65	21,962.00	40,863.65
IT Expense & Maint	24,946.05	86,074.00	61,127.95-	48,485.38	172,148.00	123,662.62-
Machine Expense & Maint	714,042.88	160,090.00	553,952.88	1,123,006.98	320,180.00	802,826.98
Vehicle Expense	5,007.93	7,488.00	2,480.07-	10,026.58	9,791.00	235.58
Training	4,651.65	27,768.00	23,116.35-	6,466.15	53,512.00	47,045.85-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,834.50	9,251.00	583.50	19,669.00	18,502.00	1,167.00
Audit-IMCOM Int Review	1,078.94	4,288.00	3,209.06-	2,506.88	8,576.00	6,069.12-
Other Expenses	28,140.27	27,868.00	272.27	53,790.79	55,736.00	1,945.21-
Total Operating Expenses	2,042,213.80	1,542,537.00	499,676.80	3,759,374.29	3,133,698.00	625,676.29
Net Operating Income/(Loss)	1,052,028.20	1,767,191.00	715,162.80-	2,681,402.91	3,135,743.00	454,340.09-
Interest Revenue	55,970.09	60,136.00	4,165.91-	106,406.63	120,272.00	13,865.37-
Non-Operating Inc/(Exp)	346.49-	.00	346.49-	4,215.03-	.00	4,215.03-
Net Income/(Loss)	1,107,651.80	1,827,327.00	719,675.20-	2,783,594.51	3,256,015.00	472,420.49-
Distributions	1,107,651.80	1,827,327.00	719,675.20-	2,783,594.51	3,256,015.00	472,420.49-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 30 November 2023

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,701,454.89	1,577,448.00	124,006.89	3,442,226.54	2,953,770.00	488,456.54
Total Revenue	1,701,454.89	1,577,448.00	124,006.89	3,442,226.54	2,953,770.00	488,456.54
Direct NAFI Reimbursement						
Gaming NAFI	457,712.30	456,464.00	1,248.30	946,908.80	872,350.00	74,558.80
Total Direct Reimbursement	457,712.30	456,464.00	1,248.30	946,908.80	872,350.00	74,558.80
Net Revenue	1,243,742.59	1,120,984.00	122,758.59	2,495,317.74	2,081,420.00	413,897.74
Operating Expenses						
Compensation & Benefits	304,839.22	346,915.00	42,075.78-	617,799.18	693,830.00	76,030.82-
Depreciation Expense	144,412.33	148,496.00	4,083.67-	297,488.96	296,992.00	496.96
Contractor Fees	586.66	3,578.00	2,991.34-	6,573.80	7,156.00	582.20-
Communications	7,933.92	9,173.00	1,239.08-	19,184.76	18,346.00	838.76
TDY	26,235.28	26,138.00	97.28	52,760.96	71,832.00	19,071.04-
PCS	48,868.43	1,386.00	47,482.43	50,209.88	2,772.00	47,437.88
IT Expense & Maint	10,369.66	33,681.00	23,311.34-	20,178.60	67,362.00	47,183.40-
Machine Expense & Maint	109,427.21	55,055.00	54,372.21	317,729.39	110,110.00	207,619.39
Vehicle Expense	3,075.10	5,185.00	2,109.90-	4,868.27	5,185.00	316.73-
Training	880.70	13,656.00	12,775.30-	1,611.82	27,119.00	25,507.18-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,962.62	3,622.00	340.62	7,925.24	7,244.00	681.24
Audit-IMCOM Int Review	434.72	1,680.00	1,245.28-	1,010.09	3,360.00	2,349.91-
Other Expenses	10,478.62	10,560.00	81.38-	19,835.10	21,120.00	1,284.90-
Total Operating Expenses	671,504.47	659,125.00	12,379.47	1,417,176.05	1,332,428.00	84,748.05
Net Operating Income/(Loss)	572,238.12	461,859.00	110,379.12	1,078,141.69	748,992.00	329,149.69
Interest Revenue	16,813.42	15,972.00	841.42	31,964.56	31,944.00	20.56
Non-Operating Inc/(Exp)	288.44-	.00	288.44-	4,156.98-	.00	4,156.98-
Net Income/(Loss)	588,763.10	477,831.00	110,932.10	1,105,949.27	780,936.00	325,013.27
Distributions	588,763.10	477,831.00	110,932.10	1,105,949.27	780,936.00	325,013.27
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 30 November 2023

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,693,274.46	2,139,948.00	446,673.54-	3,409,681.96	4,063,814.00	654,132.04-
Total Revenue	1,693,274.46	2,139,948.00	446,673.54-	3,409,681.96	4,063,814.00	654,132.04-
Direct NAFI Reimbursement						
Gaming NAFI	336,957.50	446,170.00	109,212.50-	695,505.75	847,923.00	152,417.25-
Total Direct Reimbursement	336,957.50	446,170.00	109,212.50-	695,505.75	847,923.00	152,417.25-
Net Revenue	1,356,316.96	1,693,778.00	337,461.04-	2,714,176.21	3,215,891.00	501,714.79-
Operating Expenses						
Compensation & Benefits	169,330.51	196,996.00	27,665.49-	339,497.80	393,992.00	54,494.20-
Depreciation Expense	89,799.62	85,403.00	4,396.62	185,166.22	170,806.00	14,360.22
Contractor Fees	314.25	1,957.00	1,642.75-	3,521.35	3,914.00	392.65-
Communications	5,433.84	5,639.00	205.16-	10,480.14	11,278.00	797.86-
TDY	3,705.49	4,142.00	436.51-	8,216.26	15,596.00	7,379.74-
PCS	1,904.24	2,825.00	920.76-	5,957.10	5,650.00	307.10
IT Expense & Maint	5,416.70	17,731.00	12,314.30-	10,532.96	35,462.00	24,929.04-
Machine Expense & Maint	56,767.38	6,708.00	50,059.38	122,480.08	13,416.00	109,064.08
Vehicle Expense	64.23	718.00	653.77-	553.55	1,436.00	882.45-
Training	1,363.18	7,316.00	5,952.82-	1,754.81	15,549.00	13,794.19-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,122.62	2,002.00	120.62	4,245.24	4,004.00	241.24
Audit-IMCOM Int Review	232.87	930.00	697.13-	541.07	1,860.00	1,318.93-
Other Expenses	7,838.49	6,992.00	846.49	14,291.83	13,984.00	307.83
Total Operating Expenses	344,293.42	339,359.00	4,934.42	707,238.41	686,947.00	20,291.41
Net Operating Income/(Loss)	1,012,023.54	1,354,419.00	342,395.46-	2,006,937.80	2,528,944.00	522,006.20-
Interest Revenue	19,236.92	21,090.00	1,853.08-	36,571.96	42,180.00	5,608.04-
Non-Operating Inc/(Exp)	20.99-	.00	20.99-	20.99-	.00	20.99-
Net Income/(Loss)	1,031,239.47	1,375,509.00	344,269.53-	2,043,488.77	2,571,124.00	527,635.23-
Distributions	1,031,239.47	1,375,509.00	344,269.53-	2,043,488.77	2,571,124.00	527,635.23-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 30 November 2023

	November Actual	November Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,295,295.25	2,201,444.00	93,851.25	4,849,175.00	4,289,510.00	559,665.00
Total Revenue	2,295,295.25	2,201,444.00	93,851.25	4,849,175.00	4,289,510.00	559,665.00
Direct NAFI Reimbursement						
Gaming NAFI	1,801,112.80	1,706,478.00	94,634.80	3,617,891.75	3,317,380.00	300,511.75
Total Direct Reimbursement	1,801,112.80	1,706,478.00	94,634.80	3,617,891.75	3,317,380.00	300,511.75
Net Revenue	494,182.45	494,966.00	783.55-	1,231,283.25	972,130.00	259,153.25
Operating Expenses						
Compensation & Benefits	281,827.60	232,948.00	48,879.60	563,986.23	465,896.00	98,090.23
Depreciation Expense	143,639.17	121,188.00	22,451.17	292,131.24	242,376.00	49,755.24
Contractor Fees	555.09	3,569.00	3,013.91-	6,219.85	7,138.00	918.15-
Communications	3,026.98	7,093.00	4,066.02-	5,699.18	14,186.00	8,486.82-
TDY	19,017.25	15,494.00	3,523.25	23,870.95	59,953.00	36,082.05-
PCS	3,081.70	6,770.00	3,688.30-	6,658.67	13,540.00	6,881.33-
IT Expense & Maint	9,159.69	34,662.00	25,502.31-	17,773.82	69,324.00	51,550.18-
Machine Expense & Maint	547,848.29	98,327.00	449,521.29	682,797.51	196,654.00	486,143.51
Vehicle Expense	1,868.60	1,585.00	283.60	4,604.76	3,170.00	1,434.76
Training	2,407.77	6,796.00	4,388.23-	3,099.52	10,844.00	7,744.48-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,749.26	3,627.00	122.26	7,498.52	7,254.00	244.52
Audit-IMCOM Int Review	411.35	1,678.00	1,266.65-	955.72	3,356.00	2,400.28-
Other Expenses	9,823.16	10,316.00	492.84-	19,663.86	20,632.00	968.14-
Total Operating Expenses	1,026,415.91	544,053.00	482,362.91	1,634,959.83	1,114,323.00	520,636.83
Net Operating Income/(Loss)	532,233.46-	49,087.00-	483,146.46-	403,676.58-	142,193.00-	261,483.58-
Interest Revenue	19,919.75	23,074.00	3,154.25-	37,870.11	46,148.00	8,277.89-
Non-Operating Inc/(Exp)	37.06-	.00	37.06-	37.06-	.00	37.06-
Net Income/(Loss)	512,350.77-	26,013.00-	486,337.77-	365,843.53-	96,045.00-	269,798.53-
Distributions	512,350.77-	26,013.00-	486,337.77-	365,843.53-	96,045.00-	269,798.53-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 30 November 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,690,024.60	3,386,326.90	1,077,063.75	1,226,633.95
Total Revenue	5,690,024.60	3,386,326.90	1,077,063.75	1,226,633.95
Direct NAFI Reimbursement				
Gaming NAFI	2,595,782.60	642,277.30	985,255.30	968,250.00
Total Direct Reimbursement	2,595,782.60	642,277.30	985,255.30	968,250.00
Net Revenue	3,094,242.00	2,744,049.60	91,808.45	258,383.95
Operating Expenses				
Compensation & Benefits	755,997.33	427,094.11	179,018.01	149,885.21
Depreciation Expense	377,851.12	224,669.18	78,221.40	74,960.54
Contractor Fees	1,456.00	808.53	374.28	273.19
Communications	16,394.74	13,615.22	1,413.80	1,365.72
TDY	48,958.02	12,981.60	32,755.07	3,221.35
PCS	53,854.37	50,793.04	1,315.56	1,745.77
IT Expense & Maint	24,946.05	13,917.57	6,492.82	4,535.66
Machine Expense & Maint	714,042.88	277,110.45	149,166.39	287,766.04
Vehicle Expense	5,007.93	3,194.85	476.83	1,336.25
Training	4,651.65	2,203.74	1,262.82	1,185.09
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,461.24	2,527.97	1,845.29
Audit-IMCOM Int Review	1,078.94	599.13	277.34	202.47
Other Expenses	28,140.27	17,436.73	5,178.17	5,525.37
Total Operating Expenses	2,042,213.80	1,049,885.39	458,480.46	533,847.95
Net Operating Income/(Loss)	1,052,028.20	1,694,164.21	366,672.01-	275,464.00-
Interest Revenue	55,970.09	34,420.64	11,651.85	9,897.60
Non-Operating Inc/(Exp)	346.49-	262.16-	66.08-	18.25-
Net Income/(Loss)	1,107,651.80	1,728,322.69	355,086.24-	265,584.65-
Distributions	1,107,651.80	1,728,322.69	355,086.24-	265,584.65-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 30 November 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,701,454.89	1,545,712.19	155,742.70	.00
Total Revenue	1,701,454.89	1,545,712.19	155,742.70	.00
Direct NAFI Reimbursement				
Gaming NAFI	457,712.30	291,875.95	165,836.35	.00
Total Direct Reimbursement	457,712.30	291,875.95	165,836.35	.00
Net Revenue	1,243,742.59	1,253,836.24	10,093.65-	.00
Operating Expenses				
Compensation & Benefits	304,839.22	238,928.94	65,910.28	.00
Depreciation Expense	144,412.33	122,235.97	22,176.36	.00
Contractor Fees	586.66	459.53	127.13	.00
Communications	7,933.92	7,455.92	478.00	.00
TDY	26,235.28	8,866.44	17,368.84	.00
PCS	48,868.43	48,778.07	90.36	.00
IT Expense & Maint	10,369.66	7,924.95	2,444.71	.00
Machine Expense & Maint	109,427.21	68,623.63	40,803.58	.00
Vehicle Expense	3,075.10	2,864.71	210.39	.00
Training	880.70	689.86	190.84	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,962.62	3,103.96	858.66	.00
Audit-IMCOM Int Review	434.72	340.52	94.20	.00
Other Expenses	10,478.62	8,341.76	2,136.86	.00
Total Operating Expenses	671,504.47	518,614.26	152,890.21	.00
Net Operating Income/(Loss)	572,238.12	735,221.98	162,983.86-	.00
Interest Revenue	16,813.42	14,040.33	2,773.09	.00
Non-Operating Inc/(Exp)	288.44-	238.85-	49.59-	.00
Net Income/(Loss)	588,763.10	749,023.46	160,260.36-	.00
Distributions	588,763.10	749,023.46	160,260.36-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 30 November 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,693,274.46	1,677,202.41	16,072.05	.00
Total Revenue	1,693,274.46	1,677,202.41	16,072.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	336,957.50	320,172.60	16,784.90	.00
Total Direct Reimbursement	336,957.50	320,172.60	16,784.90	.00
Net Revenue	1,356,316.96	1,357,029.81	712.85-	.00
Operating Expenses				
Compensation & Benefits	169,330.51	166,310.84	3,019.67	.00
Depreciation Expense	89,799.62	88,803.11	996.51	.00
Contractor Fees	314.25	303.99	10.26	.00
Communications	5,433.84	5,414.59	19.25	.00
TDY	3,705.49	3,584.46	121.03	.00
PCS	1,904.24	1,871.52	32.72	.00
IT Expense & Maint	5,416.70	5,220.49	196.21	.00
Machine Expense & Maint	56,767.38	56,569.75	197.63	.00
Vehicle Expense	64.23	65.33	1.10-	.00
Training	1,363.18	1,318.65	44.53	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,122.62	2,053.29	69.33	.00
Audit-IMCOM Int Review	232.87	225.26	7.61	.00
Other Expenses	7,838.49	7,768.75	69.74	.00
Total Operating Expenses	344,293.42	339,510.03	4,783.39	.00
Net Operating Income/(Loss)	1,012,023.54	1,017,519.78	5,496.24-	.00
Interest Revenue	19,236.92	19,000.95	235.97	.00
Non-Operating Inc/(Exp)	20.99-	20.30-	.69-	.00
Net Income/(Loss)	1,031,239.47	1,036,500.43	5,260.96-	.00
Distributions	1,031,239.47	1,036,500.43	5,260.96-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 30 November 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,295,295.25	163,412.30	905,249.00	1,226,633.95
Total Revenue	2,295,295.25	163,412.30	905,249.00	1,226,633.95
Direct NAFI Reimbursement				
Gaming NAFI	1,801,112.80	30,228.75	802,634.05	968,250.00
Total Direct Reimbursement	1,801,112.80	30,228.75	802,634.05	968,250.00
Net Revenue	494,182.45	133,183.55	102,614.95	258,383.95
Operating Expenses				
Compensation & Benefits	281,827.60	21,854.33	110,088.06	149,885.21
Depreciation Expense	143,639.17	13,630.10	55,048.53	74,960.54
Contractor Fees	555.09	45.01	236.89	273.19
Communications	3,026.98	744.71	916.55	1,365.72
TDY	19,017.25	530.70	15,265.20	3,221.35
PCS	3,081.70	143.45	1,192.48	1,745.77
IT Expense & Maint	9,159.69	772.13	3,851.90	4,535.66
Machine Expense & Maint	547,848.29	151,917.07	108,165.18	287,766.04
Vehicle Expense	1,868.60	264.81	267.54	1,336.25
Training	2,407.77	195.23	1,027.45	1,185.09
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,749.26	303.99	1,599.98	1,845.29
Audit-IMCOM Int Review	411.35	33.35	175.53	202.47
Other Expenses	9,823.16	1,326.22	2,971.57	5,525.37
Total Operating Expenses	1,026,415.91	191,761.10	300,806.86	533,847.95
Net Operating Income/(Loss)	532,233.46-	58,577.55-	198,191.91-	275,464.00-
Interest Revenue	19,919.75	1,379.36	8,642.79	9,897.60
Non-Operating Inc/(Exp)	37.06-	3.01-	15.80-	18.25-
Net Income/(Loss)	512,350.77-	57,201.20-	189,564.92-	265,584.65-
Distributions	512,350.77-	57,201.20-	189,564.92-	265,584.65-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Two Months Ending 30 November 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	11,701,083.50	6,665,876.50	2,453,725.10	2,581,481.90
Total Revenue	11,701,083.50	6,665,876.50	2,453,725.10	2,581,481.90
Direct NAFI Reimbursement				
Gaming NAFI	5,260,306.30	1,314,126.40	1,984,574.65	1,961,605.25
Total Direct Reimbursement	5,260,306.30	1,314,126.40	1,984,574.65	1,961,605.25
Net Revenue	6,440,777.20	5,351,750.10	469,150.45	619,876.65
Operating Expenses				
Compensation & Benefits	1,521,283.21	868,790.00	358,536.05	293,957.16
Depreciation Expense	774,786.42	461,692.41	161,878.48	151,215.53
Contractor Fees	16,315.00	9,059.97	4,193.79	3,061.24
Communications	35,364.08	29,972.06	2,654.11	2,737.91
TDY	84,848.17	21,200.64	58,335.61	5,311.92
PCS	62,825.65	56,127.03	2,963.31	3,735.31
IT Expense & Maint	48,485.38	27,062.26	12,628.02	8,795.10
Machine Expense & Maint	1,123,006.98	420,082.18	348,261.57	354,663.23
Vehicle Expense	10,026.58	5,520.57	723.57	3,782.44
Training	6,466.15	3,211.35	1,729.26	1,525.54
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	19,669.00	10,922.48	5,055.94	3,690.58
Audit-IMCOM Int Review	2,506.88	1,392.09	644.39	470.40
Other Expenses	53,790.79	32,304.75	10,137.01	11,349.03
Total Operating Expenses	3,759,374.29	1,947,337.79	967,741.11	844,295.39
Net Operating Income/(Loss)	2,681,402.91	3,404,412.31	498,590.66-	224,418.74-
Interest Revenue	106,406.63	65,438.24	22,151.73	18,816.66
Non-Operating Inc/(Exp)	4,215.03-	3,492.66-	704.12-	18.25-
Net Income/(Loss)	2,783,594.51	3,466,357.89	477,143.05-	205,620.33-
Distributions	2,783,594.51	3,466,357.89	477,143.05-	205,620.33-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Two Months Ending 30 November 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,442,226.54	2,982,407.74	459,818.80	.00
Total Revenue	3,442,226.54	2,982,407.74	459,818.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	946,908.80	588,089.40	358,819.40	.00
Total Direct Reimbursement	946,908.80	588,089.40	358,819.40	.00
Net Revenue	2,495,317.74	2,394,318.34	100,999.40	.00
Operating Expenses				
Compensation & Benefits	617,799.18	475,608.14	142,191.04	.00
Depreciation Expense	297,488.96	252,218.39	45,270.57	.00
Contractor Fees	6,573.80	5,149.32	1,424.48	.00
Communications	19,184.76	18,226.31	958.45	.00
TDY	52,760.96	12,308.85	40,452.11	.00
PCS	50,209.88	49,917.47	292.41	.00
IT Expense & Maint	20,178.60	15,410.66	4,767.94	.00
Machine Expense & Maint	317,729.39	145,881.87	171,847.52	.00
Vehicle Expense	4,868.27	4,554.12	314.15	.00
Training	1,611.82	1,262.55	349.27	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	7,925.24	6,207.92	1,717.32	.00
Audit-IMCOM Int Review	1,010.09	791.21	218.88	.00
Other Expenses	19,835.10	15,559.01	4,276.09	.00
Total Operating Expenses	1,417,176.05	1,003,095.82	414,080.23	.00
Net Operating Income/(Loss)	1,078,141.69	1,391,222.52	313,080.83-	.00
Interest Revenue	31,964.56	26,692.54	5,272.02	.00
Non-Operating Inc/(Exp)	4,156.98-	3,469.35-	687.63-	.00
Net Income/(Loss)	1,105,949.27	1,414,445.71	308,496.44-	.00
Distributions	1,105,949.27	1,414,445.71	308,496.44-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Two Months Ending 30 November 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,409,681.96	3,372,159.46	37,522.50	.00
Total Revenue	3,409,681.96	3,372,159.46	37,522.50	.00
Direct NAFI Reimbursement				
Gaming NAFI	695,505.75	666,420.70	29,085.05	.00
Total Direct Reimbursement	695,505.75	666,420.70	29,085.05	.00
Net Revenue	2,714,176.21	2,705,738.76	8,437.45	.00
Operating Expenses				
Compensation & Benefits	339,497.80	333,459.82	6,037.98	.00
Depreciation Expense	185,166.22	182,840.00	2,326.22	.00
Contractor Fees	3,521.35	3,406.33	115.02	.00
Communications	10,480.14	10,444.61	35.53	.00
TDY	8,216.26	8,016.69	199.57	.00
PCS	5,957.10	5,882.50	74.60	.00
IT Expense & Maint	10,532.96	10,150.36	382.60	.00
Machine Expense & Maint	122,480.08	122,282.22	197.86	.00
Vehicle Expense	553.55	551.88	1.67	.00
Training	1,754.81	1,697.49	57.32	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	4,245.24	4,106.58	138.66	.00
Audit-IMCOM Int Review	541.07	523.39	17.68	.00
Other Expenses	14,291.83	14,172.78	119.05	.00
Total Operating Expenses	707,238.41	697,534.65	9,703.76	.00
Net Operating Income/(Loss)	2,006,937.80	2,008,204.11	1,266.31-	.00
Interest Revenue	36,571.96	36,123.35	448.61	.00
Non-Operating Inc/(Exp)	20.99-	20.30-	.69-	.00
Net Income/(Loss)	2,043,488.77	2,044,307.16	818.39-	.00
Distributions	2,043,488.77	2,044,307.16	818.39-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Two Months Ending 30 November 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,849,175.00	311,309.30	1,956,383.80	2,581,481.90
Total Revenue	4,849,175.00	311,309.30	1,956,383.80	2,581,481.90
Direct NAFI Reimbursement				
Gaming NAFI	3,617,891.75	59,616.30	1,596,670.20	1,961,605.25
Total Direct Reimbursement	3,617,891.75	59,616.30	1,596,670.20	1,961,605.25
Net Revenue	1,231,283.25	251,693.00	359,713.60	619,876.65
Operating Expenses				
Compensation & Benefits	563,986.23	59,722.04	210,307.03	293,957.16
Depreciation Expense	292,131.24	26,634.02	114,281.69	151,215.53
Contractor Fees	6,219.85	504.32	2,654.29	3,061.24
Communications	5,699.18	1,301.14	1,660.13	2,737.91
TDY	23,870.95	875.10	17,683.93	5,311.92
PCS	6,658.67	327.06	2,596.30	3,735.31
IT Expense & Maint	17,773.82	1,501.24	7,477.48	8,795.10
Machine Expense & Maint	682,797.51	151,918.09	176,216.19	354,663.23
Vehicle Expense	4,604.76	414.57	407.75	3,782.44
Training	3,099.52	251.31	1,322.67	1,525.54
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	7,498.52	607.98	3,199.96	3,690.58
Audit-IMCOM Int Review	955.72	77.49	407.83	470.40
Other Expenses	19,663.86	2,572.96	5,741.87	11,349.03
Total Operating Expenses	1,634,959.83	246,707.32	543,957.12	844,295.39
Net Operating Income/(Loss)	403,676.58-	4,985.68	184,243.52-	224,418.74-
Interest Revenue	37,870.11	2,622.35	16,431.10	18,816.66
Non-Operating Inc/(Exp)	37.06-	3.01-	15.80-	18.25-
Net Income/(Loss)	365,843.53-	7,605.02	167,828.22-	205,620.33-
Distributions	365,843.53-	7,605.02	167,828.22-	205,620.33-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 30 November 2023

	November Europe	November Korea	November Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	336,519.85	.00	.00	657,985.95	.00	.00
Grafenwoehr	318,707.20	.00	.00	491,155.45	.00	.00
Wiesbaden	329,235.25	.00	.00	624,547.20	.00	.00
Vicenza	132,866.50	.00	.00	289,088.10	.00	.00
Livorno	16,821.62	.00	.00	26,707.90	.00	.00
Stuttgart	249,047.53	.00	.00	531,996.40	.00	.00
Baumholder	35,734.05	.00	.00	89,651.70	.00	.00
Ansbach	64,157.60	.00	.00	117,169.85	.00	.00
Brunssum	3,594.30	.00	.00	9,898.05	.00	.00
AFRC Edelweiss Lodge	21,498.89	.00	.00	48,229.69	.00	.00
Hohenfels	37,529.40	.00	.00	95,977.45	.00	.00
Naples Navy	50,893.65	.00	.00	164,794.35	.00	.00
Sigonella Navy	32,694.40	.00	.00	130,159.60	.00	.00
Rota Navy	59,366.25	.00	.00	142,418.75	.00	.00
Souda Bay Navy	12,788.40	.00	.00	22,446.10	.00	.00
AFRC Dragon Hill Lodge	.00	259,314.55	.00	.00	633,805.60	.00
Seoul	.00	9,897.25	.00	.00	22,696.45	.00
Casey & Hovey	.00	181,143.40	.00	.00	401,886.20	.00
Camp Humphreys	.00	1,119,407.65	.00	.00	2,144,819.50	.00
Daegu	.00	107,439.56	.00	.00	168,951.71	.00
Chinhae Navy	.00	16,072.05	.00	.00	37,522.50	.00
Camp Zama	.00	.00	153,535.75	.00	.00	295,307.55
Fuji Marines	.00	.00	10,580.25	.00	.00	10,607.90
Sanno Navy	.00	.00	88,525.95	.00	.00	228,819.45
Atsugi Navy	.00	.00	131,985.60	.00	.00	169,467.95
Okinawa	.00	.00	9,876.55	.00	.00	16,001.75
Okinawa Marines	.00	.00	1,087,365.45	.00	.00	2,202,639.05
Okinawa Navy	.00	.00	85,945.35	.00	.00	131,726.30
Iwakuni Marines	.00	.00	128,688.25	.00	.00	368,234.95
Sasebo Navy	.00	.00	218,544.00	.00	.00	540,050.05
Yokosuka Navy	.00	.00	377,467.00	.00	.00	883,581.55
Singapore Navy	.00	.00	2,781.10	.00	.00	2,738.50
Total Gaming Revenue	1,701,454.89	1,693,274.46	2,295,295.25	3,442,226.54	3,409,681.96	4,849,175.00

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 December 2019

	Current Balance
ASSETS	
Cash	27,546,125.25
Accounts Receivable	228,103.23
Prepaid Expenses	429,988.47
Fixed Assets	45,172,917.18
Less Accum Depreciation	29,546,648.51-
TOTAL ASSETS	43,830,485.62
LIABILITIES	
Accounts Payable	553,006.07
Distributions Payable	1,547,249.10
Accrued Liabilities	1,410,653.45
Accrued Salaries	270,663.87
Accrued Leave Payable	490,698.84
Total Liabilities	4,272,271.33
EQUITY	39,558,214.29
TOTAL LIABILITIES & EQUITY	43,830,485.62

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 December 2019

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,869,145.35	5,511,725.00	357,420.35	17,122,196.25	16,358,378.00	763,818.25
Total Revenue	5,869,145.35	5,511,725.00	357,420.35	17,122,196.25	16,358,378.00	763,818.25
Direct NAFI Reimbursement						
Gaming NAFI	2,703,165.45	2,488,341.00	214,824.45	7,770,654.10	7,318,071.00	452,583.10
Total Direct Reimbursement	2,703,165.45	2,488,341.00	214,824.45	7,770,654.10	7,318,071.00	452,583.10
Net Revenue	3,165,979.90	3,023,384.00	142,595.90	9,351,542.15	9,040,307.00	311,235.15
Operating Expenses						
Compensation & Benefits	704,532.47	685,964.00	18,568.47	2,143,307.30	2,054,330.00	88,977.30
Depreciation Expense	352,144.50	367,832.00	15,687.50-	1,059,664.08	1,103,943.00	44,278.92-
Contractor Fees	2,090.00	8,123.00	6,033.00-	9,123.02	24,369.00	15,245.98-
Communications	13,210.43	14,874.00	1,663.57-	41,211.43	44,622.00	3,410.57-
TDY	11,866.66	44,617.00	32,750.34-	50,103.62	123,779.00	73,675.38-
PCS	1,854.16	6,250.00	4,395.84-	5,562.48	18,750.00	13,187.52-
IT Expense & Maint	29,393.18	28,068.00	1,325.18	88,149.77	84,204.00	3,945.77
Machine Expense & Maint	143,121.68	59,543.00	83,578.68	195,723.97	178,629.00	17,094.97
Vehicle Expense	3,769.48	6,939.00	3,169.52-	14,739.51	20,817.00	6,077.49-
Training	638.66	5,417.00	4,778.34-	979.75	16,251.00	15,271.25-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,584.50	10,395.00	810.50-	28,753.50	31,185.00	2,431.50-
Audit-IMCOM Int Review	.00	3,749.00	3,749.00-	3,957.03	11,247.00	7,289.97-
Other Expenses	24,439.78	24,522.00	82.22-	78,885.74	73,566.00	5,319.74
Total Operating Expenses	1,296,645.50	1,266,293.00	30,352.50	3,720,161.20	3,785,692.00	65,530.80-
Net Operating Income/(Loss)	1,869,334.40	1,757,091.00	112,243.40	5,631,380.95	5,254,615.00	376,765.95
Interest Revenue	32,070.10	25,393.00	6,677.10	99,230.90	76,179.00	23,051.90
Non-Operating Inc/(Exp)	2,010.90-	.00	2,010.90-	378.57	.00	378.57
Net Income/(Loss)	1,899,393.60	1,782,484.00	116,909.60	5,730,990.42	5,330,794.00	400,196.42
Distributions	1,547,249.10	1,414,652.00	132,597.10	4,671,326.34	4,226,851.00	444,475.34
Net Income/(Loss) After Distributions	352,144.50	367,832.00	15,687.50-	1,059,664.08	1,103,943.00	44,278.92-

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 December 2019

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,382,580.90	1,289,495.00	93,085.90	4,121,042.05	3,866,476.00	254,566.05
Total Revenue	1,382,580.90	1,289,495.00	93,085.90	4,121,042.05	3,866,476.00	254,566.05
Direct NAFI Reimbursement						
Gaming NAFI	383,695.30	374,544.00	9,151.30	1,121,197.90	1,109,713.00	11,484.90
Total Direct Reimbursement	383,695.30	374,544.00	9,151.30	1,121,197.90	1,109,713.00	11,484.90
Net Revenue	998,885.60	914,951.00	83,934.60	2,999,844.15	2,756,763.00	243,081.15
Operating Expenses						
Compensation & Benefits	306,538.75	312,237.00	5,698.25-	945,356.65	933,149.00	12,207.65
Depreciation Expense	134,255.60	138,141.00	3,885.40-	404,298.25	414,550.00	10,251.75-
Contractor Fees	821.95	3,150.00	2,328.05-	3,587.92	9,450.00	5,862.08-
Communications	5,133.02	5,923.00	789.98-	17,217.50	17,769.00	551.50-
TDY	8,042.21	19,146.00	11,103.79-	27,348.93	58,736.00	31,387.07-
PCS	833.33	2,088.00	1,254.67-	2,499.99	6,264.00	3,764.01-
IT Expense & Maint	15,640.83	11,087.00	4,553.83	38,933.83	33,261.00	5,672.83
Machine Expense & Maint	62,757.69	22,370.00	40,387.69	88,249.13	67,110.00	21,139.13
Vehicle Expense	2,331.92	3,570.00	1,238.08-	9,290.52	10,710.00	1,419.48-
Training	.00	970.00	970.00-	.00	2,910.00	2,910.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,769.44	4,031.00	261.56-	11,308.32	12,093.00	784.68-
Audit-IMCOM Int Review	.00	1,454.00	1,454.00-	1,556.25	4,362.00	2,805.75-
Other Expenses	9,000.73	10,380.00	1,379.27-	30,773.33	31,140.00	366.67-
Total Operating Expenses	549,125.47	534,547.00	14,578.47	1,580,420.62	1,601,504.00	21,083.38-
Net Operating Income/(Loss)	449,760.13	380,404.00	69,356.13	1,419,423.53	1,155,259.00	264,164.53
Interest Revenue	7,607.03	5,752.00	1,855.03	23,537.58	17,256.00	6,281.58
Non-Operating Inc/(Exp)	2,010.90-	.00	2,010.90-	378.57	.00	378.57
Net Income/(Loss)	455,356.26	386,156.00	69,200.26	1,443,339.68	1,172,515.00	270,824.68
Distributions	321,100.66	248,015.00	73,085.66	1,039,041.43	757,965.00	281,076.43
Net Income/(Loss) After Distributions	134,255.60	138,141.00	3,885.40-	404,298.25	414,550.00	10,251.75-

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 December 2019

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,973,110.95	2,016,914.00	43,803.05-	5,891,320.45	6,028,454.00	137,133.55-
Total Revenue	1,973,110.95	2,016,914.00	43,803.05-	5,891,320.45	6,028,454.00	137,133.55-
Direct NAFI Reimbursement						
Gaming NAFI	420,317.95	412,687.00	7,630.95	1,209,713.90	1,228,654.00	18,940.10-
Total Direct Reimbursement	420,317.95	412,687.00	7,630.95	1,209,713.90	1,228,654.00	18,940.10-
Net Revenue	1,552,793.00	1,604,227.00	51,434.00-	4,681,606.55	4,799,800.00	118,193.45-
Operating Expenses						
Compensation & Benefits	156,641.66	178,601.00	21,959.34-	473,392.67	535,803.00	62,410.33-
Depreciation Expense	95,730.55	103,309.00	7,578.45-	287,509.07	310,033.00	22,523.93-
Contractor Fees	483.76	2,048.00	1,564.24-	2,111.63	6,144.00	4,032.37-
Communications	5,583.99	6,525.00	941.01-	16,852.73	19,575.00	2,722.27-
TDY	636.97	8,143.00	7,506.03-	6,648.74	24,784.00	18,135.26-
PCS	389.46	2,081.00	1,691.54-	1,168.35	6,243.00	5,074.65-
IT Expense & Maint	5,288.81	7,183.00	1,894.19-	18,781.92	21,549.00	2,767.08-
Machine Expense & Maint	37,461.48	15,677.00	21,784.48	55,857.01	47,031.00	8,826.01
Vehicle Expense	401.63	2,409.00	2,007.37-	2,285.75	7,227.00	4,941.25-
Training	638.66	1,831.00	1,192.34-	768.79	5,493.00	4,724.21-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,218.45	2,621.00	402.55-	6,655.35	7,863.00	1,207.65-
Audit-IMCOM Int Review	.00	945.00	945.00-	915.90	2,835.00	1,919.10-
Other Expenses	6,555.83	5,760.00	795.83	20,368.45	17,280.00	3,088.45
Total Operating Expenses	312,031.25	337,133.00	25,101.75-	893,316.36	1,011,860.00	118,543.64-
Net Operating Income/(Loss)	1,240,761.75	1,267,094.00	26,332.25-	3,788,290.19	3,787,940.00	350.19
Interest Revenue	11,266.23	9,560.00	1,706.23	34,859.82	28,680.00	6,179.82
Net Income/(Loss)	1,252,027.98	1,276,654.00	24,626.02-	3,823,150.01	3,816,620.00	6,530.01
Distributions	1,156,297.43	1,173,345.00	17,047.57-	3,535,640.94	3,506,587.00	29,053.94
Net Income/(Loss) After Distributions	95,730.55	103,309.00	7,578.45-	287,509.07	310,033.00	22,523.93-

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 December 2019

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,513,453.50	2,205,316.00	308,137.50	7,109,833.75	6,463,448.00	646,385.75
Total Revenue	2,513,453.50	2,205,316.00	308,137.50	7,109,833.75	6,463,448.00	646,385.75
Direct NAFI Reimbursement						
Gaming NAFI	1,899,152.20	1,701,110.00	198,042.20	5,439,742.30	4,979,704.00	460,038.30
Total Direct Reimbursement	1,899,152.20	1,701,110.00	198,042.20	5,439,742.30	4,979,704.00	460,038.30
Net Revenue	614,301.30	504,206.00	110,095.30	1,670,091.45	1,483,744.00	186,347.45
Operating Expenses						
Compensation & Benefits	241,352.06	195,126.00	46,226.06	724,557.98	585,378.00	139,179.98
Depreciation Expense	122,158.35	126,382.00	4,223.65-	367,856.76	379,360.00	11,503.24-
Contractor Fees	784.29	2,925.00	2,140.71-	3,423.47	8,775.00	5,351.53-
Communications	2,493.42	2,426.00	67.42	7,141.20	7,278.00	136.80-
TDY	3,187.48	17,328.00	14,140.52-	16,105.95	40,259.00	24,153.05-
PCS	631.37	2,081.00	1,449.63-	1,894.14	6,243.00	4,348.86-
IT Expense & Maint	8,463.54	9,798.00	1,334.46-	30,434.02	29,394.00	1,040.02
Machine Expense & Maint	42,902.51	21,496.00	21,406.51	51,617.83	64,488.00	12,870.17-
Vehicle Expense	1,035.93	960.00	75.93	3,163.24	2,880.00	283.24
Training	.00	2,616.00	2,616.00-	210.96	7,848.00	7,637.04-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,596.61	3,743.00	146.39-	10,789.83	11,229.00	439.17-
Audit-IMCOM Int Review	.00	1,350.00	1,350.00-	1,484.88	4,050.00	2,565.12-
Other Expenses	8,883.22	8,382.00	501.22	27,743.96	25,146.00	2,597.96
Total Operating Expenses	435,488.78	394,613.00	40,875.78	1,246,424.22	1,172,328.00	74,096.22
Net Operating Income/(Loss)	178,812.52	109,593.00	69,219.52	423,667.23	311,416.00	112,251.23
Interest Revenue	13,196.84	10,081.00	3,115.84	40,833.50	30,243.00	10,590.50
Net Income/(Loss)	192,009.36	119,674.00	72,335.36	464,500.73	341,659.00	122,841.73
Distributions	69,851.01	6,708.00-	76,559.01	96,643.97	37,701.00-	134,344.97
Net Income/(Loss) After Distributions	122,158.35	126,382.00	4,223.65-	367,856.76	379,360.00	11,503.24-

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 December 2019

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,869,145.35	3,281,359.65	1,173,178.75	1,414,606.95
Total Revenue	5,869,145.35	3,281,359.65	1,173,178.75	1,414,606.95
Direct NAFI Reimbursement				
Gaming NAFI	2,703,165.45	675,072.85	929,106.10	1,098,986.50
Total Direct Reimbursement	2,703,165.45	675,072.85	929,106.10	1,098,986.50
Net Revenue	3,165,979.90	2,606,286.80	244,072.65	315,620.45
Operating Expenses				
Compensation & Benefits	704,532.47	417,433.47	165,242.22	121,856.78
Depreciation Expense	352,144.50	216,387.43	70,981.36	64,775.71
Contractor Fees	2,090.00	1,177.97	501.57	410.46
Communications	13,210.43	10,996.11	1,118.99	1,095.33
TDY	11,866.66	7,384.40	3,445.50	1,036.76
PCS	1,854.16	1,083.23	440.50	330.43
IT Expense & Maint	29,393.18	19,440.28	5,552.12	4,400.78
Machine Expense & Maint	143,121.68	94,270.94	24,974.97	23,875.77
Vehicle Expense	3,769.48	2,719.25	763.67	286.56
Training	638.66	585.44	53.22	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,584.50	5,402.07	2,300.12	1,882.31
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	24,439.78	14,180.37	5,370.72	4,888.69
Total Operating Expenses	1,296,645.50	791,060.96	280,744.96	224,839.58
Net Operating Income/(Loss)	1,869,334.40	1,815,225.84	36,672.31-	90,780.87
Interest Revenue	32,070.10	18,243.09	6,102.66	7,724.35
Non-Operating Inc/(Exp)	2,010.90-	1,681.86-	329.04-	.00
Net Income/(Loss)	1,899,393.60	1,831,787.07	30,898.69-	98,505.22
Distributions	1,547,249.10	1,615,399.64	101,880.05-	33,729.51
Net Income/(Loss) After Distributions	352,144.50	216,387.43	70,981.36	64,775.71

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 December 2019

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,382,580.90	1,154,088.45	228,492.45	.00
Total Revenue	1,382,580.90	1,154,088.45	228,492.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	383,695.30	234,457.05	149,238.25	.00
Total Direct Reimbursement	383,695.30	234,457.05	149,238.25	.00
Net Revenue	998,885.60	919,631.40	79,254.20	.00
Operating Expenses				
Compensation & Benefits	306,538.75	246,400.17	60,138.58	.00
Depreciation Expense	134,255.60	108,502.45	25,753.15	.00
Contractor Fees	821.95	646.05	175.90	.00
Communications	5,133.02	4,842.57	290.45	.00
TDY	8,042.21	6,714.73	1,327.48	.00
PCS	833.33	654.99	178.34	.00
IT Expense & Maint	15,640.83	13,632.80	2,008.03	.00
Machine Expense & Maint	62,757.69	54,293.73	8,463.96	.00
Vehicle Expense	2,331.92	2,112.54	219.38	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,769.44	2,962.74	806.70	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	9,000.73	7,078.70	1,922.03	.00
Total Operating Expenses	549,125.47	447,841.47	101,284.00	.00
Net Operating Income/(Loss)	449,760.13	471,789.93	22,029.80-	.00
Interest Revenue	7,607.03	6,362.31	1,244.72	.00
Non-Operating Inc/(Exp)	2,010.90-	1,681.86-	329.04-	.00
Net Income/(Loss)	455,356.26	476,470.38	21,114.12-	.00
Distributions	321,100.66	367,967.93	46,867.27-	.00
Net Income/(Loss) After Distributions	134,255.60	108,502.45	25,753.15	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 December 2019

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,973,110.95	1,952,042.65	21,068.30	.00
Total Revenue	1,973,110.95	1,952,042.65	21,068.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	420,317.95	405,570.15	14,747.80	.00
Total Direct Reimbursement	420,317.95	405,570.15	14,747.80	.00
Net Revenue	1,552,793.00	1,546,472.50	6,320.50	.00
Operating Expenses				
Compensation & Benefits	156,641.66	152,823.93	3,817.73	.00
Depreciation Expense	95,730.55	94,741.08	989.47	.00
Contractor Fees	483.76	473.29	10.47	.00
Communications	5,583.99	5,537.78	46.21	.00
TDY	636.97	629.86	7.11	.00
PCS	389.46	381.03	8.43	.00
IT Expense & Maint	5,288.81	5,175.59	113.22	.00
Machine Expense & Maint	37,461.48	36,951.83	509.65	.00
Vehicle Expense	401.63	392.08	9.55	.00
Training	638.66	585.44	53.22	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,218.45	2,170.43	48.02	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	6,555.83	6,439.19	116.64	.00
Total Operating Expenses	312,031.25	306,301.53	5,729.72	.00
Net Operating Income/(Loss)	1,240,761.75	1,240,170.97	590.78	.00
Interest Revenue	11,266.23	11,193.71	72.52	.00
Net Income/(Loss)	1,252,027.98	1,251,364.68	663.30	.00
Distributions	1,156,297.43	1,156,623.60	326.17-	.00
Net Income/(Loss) After Distributions	95,730.55	94,741.08	989.47	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 December 2019

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,513,453.50	175,228.55	923,618.00	1,414,606.95
Total Revenue	2,513,453.50	175,228.55	923,618.00	1,414,606.95
Direct NAFI Reimbursement				
Gaming NAFI	1,899,152.20	35,045.65	765,120.05	1,098,986.50
Total Direct Reimbursement	1,899,152.20	35,045.65	765,120.05	1,098,986.50
Net Revenue	614,301.30	140,182.90	158,497.95	315,620.45
Operating Expenses				
Compensation & Benefits	241,352.06	18,209.37	101,285.91	121,856.78
Depreciation Expense	122,158.35	13,143.90	44,238.74	64,775.71
Contractor Fees	784.29	58.63	315.20	410.46
Communications	2,493.42	615.76	782.33	1,095.33
TDY	3,187.48	39.81	2,110.91	1,036.76
PCS	631.37	47.21	253.73	330.43
IT Expense & Maint	8,463.54	631.89	3,430.87	4,400.78
Machine Expense & Maint	42,902.51	3,025.38	16,001.36	23,875.77
Vehicle Expense	1,035.93	214.63	534.74	286.56
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,596.61	268.90	1,445.40	1,882.31
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	8,883.22	662.48	3,332.05	4,888.69
Total Operating Expenses	435,488.78	36,917.96	173,731.24	224,839.58
Net Operating Income/(Loss)	178,812.52	103,264.94	15,233.29-	90,780.87
Interest Revenue	13,196.84	687.07	4,785.42	7,724.35
Net Income/(Loss)	192,009.36	103,952.01	10,447.87-	98,505.22
Distributions	69,851.01	90,808.11	54,686.61-	33,729.51
Net Income/(Loss) After Distributions	122,158.35	13,143.90	44,238.74	64,775.71

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Three Months Ending 31 December 2019

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	17,122,196.25	9,766,533.20	3,334,746.35	4,020,916.70
Total Revenue	17,122,196.25	9,766,533.20	3,334,746.35	4,020,916.70
Direct NAFI Reimbursement				
Gaming NAFI	7,770,654.10	1,927,587.50	2,657,675.25	3,185,391.35
Total Direct Reimbursement	7,770,654.10	1,927,587.50	2,657,675.25	3,185,391.35
Net Revenue	9,351,542.15	7,838,945.70	677,071.10	835,525.35
Operating Expenses				
Compensation & Benefits	2,143,307.30	1,264,727.96	507,849.82	370,729.52
Depreciation Expense	1,059,664.08	650,436.86	213,791.85	195,435.37
Contractor Fees	9,123.02	5,141.94	2,189.39	1,791.69
Communications	41,211.43	34,826.36	3,134.11	3,250.96
TDY	50,103.62	25,932.67	18,033.30	6,137.65
PCS	5,562.48	3,249.66	1,321.51	991.31
IT Expense & Maint	88,149.77	52,519.21	19,894.18	15,736.38
Machine Expense & Maint	195,723.97	132,526.03	35,614.74	27,583.20
Vehicle Expense	14,739.51	10,449.56	2,538.76	1,751.19
Training	979.75	728.52	140.81	110.42
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	28,753.50	16,206.21	6,900.36	5,646.93
Audit-IMCOM Int Review	3,957.03	2,230.28	949.63	777.12
Other Expenses	78,885.74	46,733.94	17,218.42	14,933.38
Total Operating Expenses	3,720,161.20	2,245,709.20	829,576.88	644,875.12
Net Operating Income/(Loss)	5,631,380.95	5,593,236.50	152,505.78-	190,650.23
Interest Revenue	99,230.90	56,447.55	18,882.77	23,900.58
Non-Operating Inc/(Exp)	378.57	316.62	61.95	.00
Net Income/(Loss)	5,730,990.42	5,650,000.67	133,561.06-	214,550.81
Distributions	4,671,326.34	4,999,563.81	347,352.91-	19,115.44
Net Income/(Loss) After Distributions	1,059,664.08	650,436.86	213,791.85	195,435.37

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Three Months Ending 31 December 2019

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,121,042.05	3,510,381.75	610,660.30	.00
Total Revenue	4,121,042.05	3,510,381.75	610,660.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,121,197.90	688,291.75	432,906.15	.00
Total Direct Reimbursement	1,121,197.90	688,291.75	432,906.15	.00
Net Revenue	2,999,844.15	2,822,090.00	177,754.15	.00
Operating Expenses				
Compensation & Benefits	945,356.65	748,339.32	197,017.33	.00
Depreciation Expense	404,298.25	326,515.74	77,782.51	.00
Contractor Fees	3,587.92	2,820.07	767.85	.00
Communications	17,217.50	16,350.24	867.26	.00
TDY	27,348.93	18,652.66	8,696.27	.00
PCS	2,499.99	1,964.97	535.02	.00
IT Expense & Maint	38,933.83	31,883.95	7,049.88	.00
Machine Expense & Maint	88,249.13	72,738.46	15,510.67	.00
Vehicle Expense	9,290.52	7,920.33	1,370.19	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	11,308.32	8,888.22	2,420.10	.00
Audit-IMCOM Int Review	1,556.25	1,223.19	333.06	.00
Other Expenses	30,773.33	24,416.18	6,357.15	.00
Total Operating Expenses	1,580,420.62	1,261,713.33	318,707.29	.00
Net Operating Income/(Loss)	1,419,423.53	1,560,376.67	140,953.14-	.00
Interest Revenue	23,537.58	19,686.20	3,851.38	.00
Non-Operating Inc/(Exp)	378.57	316.62	61.95	.00
Net Income/(Loss)	1,443,339.68	1,580,379.49	137,039.81-	.00
Distributions	1,039,041.43	1,253,863.75	214,822.32-	.00
Net Income/(Loss) After Distributions	404,298.25	326,515.74	77,782.51	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Three Months Ending 31 December 2019

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,891,320.45	5,802,993.90	88,326.55	.00
Total Revenue	5,891,320.45	5,802,993.90	88,326.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,209,713.90	1,151,196.20	58,517.70	.00
Total Direct Reimbursement	1,209,713.90	1,151,196.20	58,517.70	.00
Net Revenue	4,681,606.55	4,651,797.70	29,808.85	.00
Operating Expenses				
Compensation & Benefits	473,392.67	461,793.65	11,599.02	.00
Depreciation Expense	287,509.07	284,519.20	2,989.87	.00
Contractor Fees	2,111.63	2,065.93	45.70	.00
Communications	16,852.73	16,714.58	138.15	.00
TDY	6,648.74	6,511.51	137.23	.00
PCS	1,168.35	1,143.06	25.29	.00
IT Expense & Maint	18,781.92	18,377.59	404.33	.00
Machine Expense & Maint	55,857.01	55,227.51	629.50	.00
Vehicle Expense	2,285.75	2,184.63	101.12	.00
Training	768.79	712.75	56.04	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,655.35	6,511.29	144.06	.00
Audit-IMCOM Int Review	915.90	896.08	19.82	.00
Other Expenses	20,368.45	19,997.58	370.87	.00
Total Operating Expenses	893,316.36	876,655.36	16,661.00	.00
Net Operating Income/(Loss)	3,788,290.19	3,775,142.34	13,147.85	.00
Interest Revenue	34,859.82	34,635.43	224.39	.00
Net Income/(Loss)	3,823,150.01	3,809,777.77	13,372.24	.00
Distributions	3,535,640.94	3,525,258.57	10,382.37	.00
Net Income/(Loss) After Distributions	287,509.07	284,519.20	2,989.87	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Three Months Ending 31 December 2019

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	7,109,833.75	453,157.55	2,635,759.50	4,020,916.70
Total Revenue	7,109,833.75	453,157.55	2,635,759.50	4,020,916.70
Direct NAFI Reimbursement				
Gaming NAFI	5,439,742.30	88,099.55	2,166,251.40	3,185,391.35
Total Direct Reimbursement	5,439,742.30	88,099.55	2,166,251.40	3,185,391.35
Net Revenue	1,670,091.45	365,058.00	469,508.10	835,525.35
Operating Expenses				
Compensation & Benefits	724,557.98	54,594.99	299,233.47	370,729.52
Depreciation Expense	367,856.76	39,401.92	133,019.47	195,435.37
Contractor Fees	3,423.47	255.94	1,375.84	1,791.69
Communications	7,141.20	1,761.54	2,128.70	3,250.96
TDY	16,105.95	768.50	9,199.80	6,137.65
PCS	1,894.14	141.63	761.20	991.31
IT Expense & Maint	30,434.02	2,257.67	12,439.97	15,736.38
Machine Expense & Maint	51,617.83	4,560.06	19,474.57	27,583.20
Vehicle Expense	3,163.24	344.60	1,067.45	1,751.19
Training	210.96	15.77	84.77	110.42
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,789.83	806.70	4,336.20	5,646.93
Audit-IMCOM Int Review	1,484.88	111.01	596.75	777.12
Other Expenses	27,743.96	2,320.18	10,490.40	14,933.38
Total Operating Expenses	1,246,424.22	107,340.51	494,208.59	644,875.12
Net Operating Income/(Loss)	423,667.23	257,717.49	24,700.49-	190,650.23
Interest Revenue	40,833.50	2,125.92	14,807.00	23,900.58
Net Income/(Loss)	464,500.73	259,843.41	9,893.49-	214,550.81
Distributions	96,643.97	220,441.49	142,912.96-	19,115.44
Net Income/(Loss) After Distributions	367,856.76	39,401.92	133,019.47	195,435.37

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 December 2019

	December Europe	December Korea	December Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	233,977.55	.00	.00	846,215.10	.00	.00
Grafenwoehr	155,238.35	.00	.00	565,357.60	.00	.00
Wiesbaden	287,919.50	.00	.00	799,951.25	.00	.00
Vicenza	121,091.65	.00	.00	193,762.65	.00	.00
Livorno	.00	.00	.00	2,079.50	.00	.00
Stuttgart	174,971.20	.00	.00	478,464.40	.00	.00
Baumholder	50,635.00	.00	.00	163,746.55	.00	.00
Ansbach	67,072.35	.00	.00	181,401.40	.00	.00
Schinnen	107.00	.00	.00	33,748.40	.00	.00
AFRC Edelweiss Lodge	5,759.65	.00	.00	88,970.25	.00	.00
Hohenfels	57,316.20	.00	.00	156,684.65	.00	.00
Naples Navy	87,865.15	.00	.00	199,980.30	.00	.00
Sigonella Navy	65,793.60	.00	.00	157,974.40	.00	.00
Rota Navy	71,007.30	.00	.00	234,456.20	.00	.00
Souda Bay Navy	3,826.40	.00	.00	18,249.40	.00	.00
AFRC Dragon Hill Lodge	.00	641,796.95	.00	.00	1,441,055.95	.00
Seoul	.00	52,504.40	.00	.00	213,419.55	.00
Casey & Hovey	.00	238,799.85	.00	.00	654,986.05	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	770,475.40	.00	.00	2,638,026.90	.00
Daegu	.00	248,466.05	.00	.00	855,505.45	.00
Chinhae Navy	.00	21,068.30	.00	.00	88,326.55	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	165,037.55	.00	.00	432,955.55
Fuji Marines	.00	.00	853.00	.00	.00	2,728.00
Sanno Navy	.00	.00	96,261.50	.00	.00	316,316.75
Atsugi Navy	.00	.00	81,605.45	.00	.00	294,861.00
Okinawa	.00	.00	10,191.00	.00	.00	20,202.00
Okinawa Marines	.00	.00	1,130,973.10	.00	.00	3,347,804.85
Okinawa Navy	.00	.00	49,166.40	.00	.00	91,696.35
Iwakuni Marines	.00	.00	282,780.85	.00	.00	670,383.85
Sasebo Navy	.00	.00	265,202.45	.00	.00	670,148.20
Yokosuka Navy	.00	.00	422,568.20	.00	.00	1,247,967.25
Singapore Navy	.00	.00	8,814.00	.00	.00	14,769.95
Total Gaming Revenue	1,382,580.90	1,973,110.95	2,513,453.50	4,121,042.05	5,891,320.45	7,109,833.75

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 December 2020

	Current Balance
ASSETS	
Cash	31,754,597.73
Accounts Receivable	247,253.41
Prepaid Expenses	356,184.28
Fixed Assets	44,969,464.29
Less Accum Depreciation	31,432,666.40-
TOTAL ASSETS	45,894,833.31
LIABILITIES	
Accounts Payable	542,394.04
Distributions Payable	1,112,913.37
Accrued Liabilities	1,376,608.68
Accrued Salaries	339,069.18
Accrued Leave Payable	518,213.44
Total Liabilities	3,889,198.71
EQUITY	42,005,634.60
TOTAL LIABILITIES & EQUITY	45,894,833.31

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 December 2020

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,990,577.87	.00	4,990,577.87	14,215,148.47	.00	14,215,148.47
Total Revenue	4,990,577.87	.00	4,990,577.87	14,215,148.47	.00	14,215,148.47
Direct NAFI Reimbursement						
Gaming NAFI	2,275,691.40	.00	2,275,691.40	6,637,832.70	.00	6,637,832.70
Total Direct Reimbursement	2,275,691.40	.00	2,275,691.40	6,637,832.70	.00	6,637,832.70
Net Revenue	2,714,886.47	.00	2,714,886.47	7,577,315.77	.00	7,577,315.77
Operating Expenses						
Compensation & Benefits	736,955.73	.00	736,955.73	2,135,620.77	.00	2,135,620.77
Depreciation Expense	371,587.14	.00	371,587.14	1,115,032.20	.00	1,115,032.20
Contractor Fees	.00	.00	.00	3,421.00	.00	3,421.00
Communications	39,377.85	.00	39,377.85	78,212.26	.00	78,212.26
TDY	9,809.18	.00	9,809.18	25,432.24	.00	25,432.24
PCS	4,916.57	.00	4,916.57	9,860.76	.00	9,860.76
IT Expense & Maint	24,361.67	.00	24,361.67	72,695.72	.00	72,695.72
Machine Expense & Maint	25,875.70	.00	25,875.70	43,577.57	.00	43,577.57
Vehicle Expense	2,791.09	.00	2,791.09	7,693.21	.00	7,693.21
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.17	.00	9,251.17	27,753.47	.00	27,753.47
Audit-IMCOM Int Review	.00	.00	.00	2,461.56	.00	2,461.56
Other Expenses	29,573.77	.00	29,573.77	73,204.58	.00	73,204.58
Total Operating Expenses	1,254,499.87	.00	1,254,499.87	3,594,965.34	.00	3,594,965.34
Net Operating Income/(Loss)	1,460,386.60	.00	1,460,386.60	3,982,350.43	.00	3,982,350.43
Interest Revenue	20,585.59	.00	20,585.59	71,231.89	.00	71,231.89
Non-Operating Inc/(Exp)	3,528.32	.00	3,528.32	11,617.51	.00	11,617.51
Net Income/(Loss)	1,484,500.51	.00	1,484,500.51	4,065,199.83	.00	4,065,199.83
Distributions	1,112,913.37	.00	1,112,913.37	2,950,167.63	.00	2,950,167.63
Net Income/(Loss) After Distributions	371,587.14	.00	371,587.14	1,115,032.20	.00	1,115,032.20

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 December 2020

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	399,725.57	.00	399,725.57	2,239,579.22	.00	2,239,579.22
Total Revenue	399,725.57	.00	399,725.57	2,239,579.22	.00	2,239,579.22
Direct NAFI Reimbursement						
Gaming NAFI	134,822.05	.00	134,822.05	652,773.00	.00	652,773.00
Total Direct Reimbursement	134,822.05	.00	134,822.05	652,773.00	.00	652,773.00
Net Revenue	264,903.52	.00	264,903.52	1,586,806.22	.00	1,586,806.22
Operating Expenses						
Compensation & Benefits	307,357.10	.00	307,357.10	888,432.94	.00	888,432.94
Depreciation Expense	139,952.20	.00	139,952.20	420,072.93	.00	420,072.93
Contractor Fees	.00	.00	.00	1,372.08	.00	1,372.08
Communications	17,215.27	.00	17,215.27	38,716.90	.00	38,716.90
TDY	9,663.79	.00	9,663.79	25,053.01	.00	25,053.01
PCS	833.33	.00	833.33	2,995.65	.00	2,995.65
IT Expense & Maint	10,242.55	.00	10,242.55	30,118.24	.00	30,118.24
Machine Expense & Maint	18,353.17	.00	18,353.17	27,772.15	.00	27,772.15
Vehicle Expense	1,738.30	.00	1,738.30	3,540.66	.00	3,540.66
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,710.33	.00	3,710.33	11,130.96	.00	11,130.96
Audit-IMCOM Int Review	.00	.00	.00	987.22	.00	987.22
Other Expenses	15,167.18	.00	15,167.18	30,396.72	.00	30,396.72
Total Operating Expenses	524,233.22	.00	524,233.22	1,480,589.46	.00	1,480,589.46
Net Operating Income/(Loss)	259,329.70-	.00	259,329.70-	106,216.76	.00	106,216.76
Interest Revenue	5,012.59	.00	5,012.59	17,344.96	.00	17,344.96
Non-Operating Inc/(Exp)	3,528.68	.00	3,528.68	11,628.81	.00	11,628.81
Net Income/(Loss)	250,788.43-	.00	250,788.43-	135,190.53	.00	135,190.53
Distributions	390,740.63-	.00	390,740.63-	284,882.40-	.00	284,882.40-
Net Income/(Loss) After Distributions	139,952.20	.00	139,952.20	420,072.93	.00	420,072.93

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 December 2020

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,344,311.25	.00	2,344,311.25	5,794,383.35	.00	5,794,383.35
Total Revenue	2,344,311.25	.00	2,344,311.25	5,794,383.35	.00	5,794,383.35
Direct NAFI Reimbursement						
Gaming NAFI	457,869.05	.00	457,869.05	1,207,325.15	.00	1,207,325.15
Total Direct Reimbursement	457,869.05	.00	457,869.05	1,207,325.15	.00	1,207,325.15
Net Revenue	1,886,442.20	.00	1,886,442.20	4,587,058.20	.00	4,587,058.20
Operating Expenses						
Compensation & Benefits	160,816.10	.00	160,816.10	478,600.54	.00	478,600.54
Depreciation Expense	96,520.65	.00	96,520.65	289,566.64	.00	289,566.64
Contractor Fees	.00	.00	.00	768.12	.00	768.12
Communications	11,068.90	.00	11,068.90	23,193.30	.00	23,193.30
TDY	54.50	.00	54.50	142.17	.00	142.17
PCS	1,530.77	.00	1,530.77	2,573.66	.00	2,573.66
IT Expense & Maint	5,748.32	.00	5,748.32	17,316.04	.00	17,316.04
Machine Expense & Maint	2,118.17	.00	2,118.17	8,346.65	.00	8,346.65
Vehicle Expense	490.53	.00	490.53	1,821.07	.00	1,821.07
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,077.19	.00	2,077.19	6,231.57	.00	6,231.57
Audit-IMCOM Int Review	.00	.00	.00	552.71	.00	552.71
Other Expenses	5,439.04	.00	5,439.04	17,411.49	.00	17,411.49
Total Operating Expenses	285,864.17	.00	285,864.17	846,523.96	.00	846,523.96
Net Operating Income/(Loss)	1,600,578.03	.00	1,600,578.03	3,740,534.24	.00	3,740,534.24
Interest Revenue	9,279.97	.00	9,279.97	32,111.32	.00	32,111.32
Non-Operating Inc/(Exp)	.13-	.00	.13-	4.26-	.00	4.26-
Net Income/(Loss)	1,609,857.87	.00	1,609,857.87	3,772,641.30	.00	3,772,641.30
Distributions	1,513,337.22	.00	1,513,337.22	3,483,074.66	.00	3,483,074.66
Net Income/(Loss) After Distributions	96,520.65	.00	96,520.65	289,566.64	.00	289,566.64

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 December 2020

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,246,541.05	.00	2,246,541.05	6,181,185.90	.00	6,181,185.90
Total Revenue	2,246,541.05	.00	2,246,541.05	6,181,185.90	.00	6,181,185.90
Direct NAFI Reimbursement						
Gaming NAFI	1,683,000.30	.00	1,683,000.30	4,777,734.55	.00	4,777,734.55
Total Direct Reimbursement	1,683,000.30	.00	1,683,000.30	4,777,734.55	.00	4,777,734.55
Net Revenue	563,540.75	.00	563,540.75	1,403,451.35	.00	1,403,451.35
Operating Expenses						
Compensation & Benefits	268,782.53	.00	268,782.53	768,587.29	.00	768,587.29
Depreciation Expense	135,114.29	.00	135,114.29	405,392.63	.00	405,392.63
Contractor Fees	.00	.00	.00	1,280.80	.00	1,280.80
Communications	11,093.68	.00	11,093.68	16,302.06	.00	16,302.06
TDY	90.89	.00	90.89	237.06	.00	237.06
PCS	2,552.47	.00	2,552.47	4,291.45	.00	4,291.45
IT Expense & Maint	8,370.80	.00	8,370.80	25,261.44	.00	25,261.44
Machine Expense & Maint	5,404.36	.00	5,404.36	7,458.77	.00	7,458.77
Vehicle Expense	562.26	.00	562.26	2,331.48	.00	2,331.48
Training	.00	.00	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,463.65	.00	3,463.65	10,390.94	.00	10,390.94
Audit-IMCOM Int Review	.00	.00	.00	921.63	.00	921.63
Other Expenses	8,967.55	.00	8,967.55	25,396.37	.00	25,396.37
Total Operating Expenses	444,402.48	.00	444,402.48	1,267,851.92	.00	1,267,851.92
Net Operating Income/(Loss)	119,138.27	.00	119,138.27	135,599.43	.00	135,599.43
Interest Revenue	6,293.03	.00	6,293.03	21,775.61	.00	21,775.61
Non-Operating Inc/(Exp)	.23-	.00	.23-	7.04-	.00	7.04-
Net Income/(Loss)	125,431.07	.00	125,431.07	157,368.00	.00	157,368.00
Distributions	9,683.22-	.00	9,683.22-	248,024.63-	.00	248,024.63-
Net Income/(Loss) After Distributions	135,114.29	.00	135,114.29	405,392.63	.00	405,392.63

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 December 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,990,577.87	2,710,073.32	1,052,658.05	1,227,846.50
Total Revenue	4,990,577.87	2,710,073.32	1,052,658.05	1,227,846.50
Direct NAFI Reimbursement				
Gaming NAFI	2,275,691.40	486,485.55	790,468.10	998,737.75
Total Direct Reimbursement	2,275,691.40	486,485.55	790,468.10	998,737.75
Net Revenue	2,714,886.47	2,223,587.77	262,189.95	229,108.75
Operating Expenses				
Compensation & Benefits	736,955.73	430,382.73	164,922.85	141,650.15
Depreciation Expense	371,587.14	224,537.14	76,590.04	70,459.96
Contractor Fees	.00	.00	.00	.00
Communications	39,377.85	27,343.80	6,517.36	5,516.69
TDY	9,809.18	9,720.14	42.43	46.61
PCS	4,916.57	2,364.52	1,243.08	1,308.97
IT Expense & Maint	24,361.67	14,632.29	5,338.24	4,391.14
Machine Expense & Maint	25,875.70	20,524.14	633.65	4,717.91
Vehicle Expense	2,791.09	2,154.33	290.23	346.53
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,294.11	2,180.83	1,776.23
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	29,573.77	18,441.26	6,261.63	4,870.88
Total Operating Expenses	1,254,499.87	755,394.46	264,020.34	235,085.07
Net Operating Income/(Loss)	1,460,386.60	1,468,193.31	1,830.39-	5,976.32-
Interest Revenue	20,585.59	14,128.14	3,227.09	3,230.36
Non-Operating Inc/(Exp)	3,528.32	3,080.09	448.35	.12-
Net Income/(Loss)	1,484,500.51	1,485,401.54	1,845.05	2,746.08-
Distributions	1,112,913.37	1,260,864.40	74,744.99-	73,206.04-
Net Income/(Loss) After Distributions	371,587.14	224,537.14	76,590.04	70,459.96

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 December 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	399,725.57	303,465.72	96,259.85	.00
Total Revenue	399,725.57	303,465.72	96,259.85	.00
Direct NAFI Reimbursement				
Gaming NAFI	134,822.05	47,807.20	87,014.85	.00
Total Direct Reimbursement	134,822.05	47,807.20	87,014.85	.00
Net Revenue	264,903.52	255,658.52	9,245.00	.00
Operating Expenses				
Compensation & Benefits	307,357.10	252,110.72	55,246.38	.00
Depreciation Expense	139,952.20	113,035.11	26,917.09	.00
Contractor Fees	.00	.00	.00	.00
Communications	17,215.27	15,177.53	2,037.74	.00
TDY	9,663.79	9,659.95	3.84	.00
PCS	833.33	673.76	159.57	.00
IT Expense & Maint	10,242.55	8,275.49	1,967.06	.00
Machine Expense & Maint	18,353.17	18,334.03	19.14	.00
Vehicle Expense	1,738.30	1,635.43	102.87	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,710.33	2,999.83	710.50	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	15,167.18	12,455.03	2,712.15	.00
Total Operating Expenses	524,233.22	434,356.88	89,876.34	.00
Net Operating Income/(Loss)	259,329.70-	178,698.36-	80,631.34-	.00
Interest Revenue	5,012.59	4,375.55	637.04	.00
Non-Operating Inc/(Exp)	3,528.68	3,080.24	448.44	.00
Net Income/(Loss)	250,788.43-	171,242.57-	79,545.86-	.00
Distributions	390,740.63-	284,277.68-	106,462.95-	.00
Net Income/(Loss) After Distributions	139,952.20	113,035.11	26,917.09	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 December 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,344,311.25	2,282,710.35	61,600.90	.00
Total Revenue	2,344,311.25	2,282,710.35	61,600.90	.00
Direct NAFI Reimbursement				
Gaming NAFI	457,869.05	415,645.80	42,223.25	.00
Total Direct Reimbursement	457,869.05	415,645.80	42,223.25	.00
Net Revenue	1,886,442.20	1,867,064.55	19,377.65	.00
Operating Expenses				
Compensation & Benefits	160,816.10	156,657.90	4,158.20	.00
Depreciation Expense	96,520.65	95,520.97	999.68	.00
Contractor Fees	.00	.00	.00	.00
Communications	11,068.90	10,903.27	165.63	.00
TDY	54.50	53.20	1.30	.00
PCS	1,530.77	1,494.41	36.36	.00
IT Expense & Maint	5,748.32	5,617.56	130.76	.00
Machine Expense & Maint	2,118.17	2,041.76	76.41	.00
Vehicle Expense	490.53	488.17	2.36	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,077.19	2,027.85	49.34	.00
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	5,439.04	5,309.15	129.89	.00
Total Operating Expenses	285,864.17	280,114.24	5,749.93	.00
Net Operating Income/(Loss)	1,600,578.03	1,586,950.31	13,627.72	.00
Interest Revenue	9,279.97	9,097.96	182.01	.00
Non-Operating Inc/(Exp)	.13-	.13-	.00	.00
Net Income/(Loss)	1,609,857.87	1,596,048.14	13,809.73	.00
Distributions	1,513,337.22	1,500,527.17	12,810.05	.00
Net Income/(Loss) After Distributions	96,520.65	95,520.97	999.68	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 December 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,246,541.05	123,897.25	894,797.30	1,227,846.50
Total Revenue	2,246,541.05	123,897.25	894,797.30	1,227,846.50
Direct NAFI Reimbursement				
Gaming NAFI	1,683,000.30	23,032.55	661,230.00	998,737.75
Total Direct Reimbursement	1,683,000.30	23,032.55	661,230.00	998,737.75
Net Revenue	563,540.75	100,864.70	233,567.30	229,108.75
Operating Expenses				
Compensation & Benefits	268,782.53	21,614.11	105,518.27	141,650.15
Depreciation Expense	135,114.29	15,981.06	48,673.27	70,459.96
Contractor Fees	.00	.00	.00	.00
Communications	11,093.68	1,263.00	4,313.99	5,516.69
TDY	90.89	6.99	37.29	46.61
PCS	2,552.47	196.35	1,047.15	1,308.97
IT Expense & Maint	8,370.80	739.24	3,240.42	4,391.14
Machine Expense & Maint	5,404.36	148.35	538.10	4,717.91
Vehicle Expense	562.26	30.73	185.00	346.53
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,463.65	266.43	1,420.99	1,776.23
Audit-IMCOM Int Review	.00	.00	.00	.00
Other Expenses	8,967.55	677.08	3,419.59	4,870.88
Total Operating Expenses	444,402.48	40,923.34	168,394.07	235,085.07
Net Operating Income/(Loss)	119,138.27	59,941.36	65,173.23	5,976.32-
Interest Revenue	6,293.03	654.63	2,408.04	3,230.36
Non-Operating Inc/(Exp)	.23-	.02-	.09-	.12-
Net Income/(Loss)	125,431.07	60,595.97	67,581.18	2,746.08-
Distributions	9,683.22-	44,614.91	18,907.91	73,206.04-
Net Income/(Loss) After Distributions	135,114.29	15,981.06	48,673.27	70,459.96

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Three Months Ending 31 December 2020

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,215,148.47	7,972,055.82	2,588,484.10	3,654,608.55
Total Revenue	14,215,148.47	7,972,055.82	2,588,484.10	3,654,608.55
Direct NAFI Reimbursement				
Gaming NAFI	6,637,832.70	1,593,603.30	2,105,549.75	2,938,679.65
Total Direct Reimbursement	6,637,832.70	1,593,603.30	2,105,549.75	2,938,679.65
Net Revenue	7,577,315.77	6,378,452.52	482,934.35	715,928.90
Operating Expenses				
Compensation & Benefits	2,135,620.77	1,252,003.49	485,864.33	397,752.95
Depreciation Expense	1,115,032.20	674,911.99	228,641.34	211,478.87
Contractor Fees	3,421.00	1,957.76	806.42	656.82
Communications	78,212.26	60,684.20	9,657.17	7,870.89
TDY	25,432.24	25,194.67	115.98	121.59
PCS	9,860.76	5,264.68	2,395.34	2,200.74
IT Expense & Maint	72,695.72	43,329.90	16,123.97	13,241.85
Machine Expense & Maint	43,577.57	35,558.70	2,481.58	5,537.29
Vehicle Expense	7,693.21	5,264.03	1,192.24	1,236.94
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	27,753.47	15,882.32	6,542.47	5,328.68
Audit-IMCOM Int Review	2,461.56	1,408.65	580.29	472.62
Other Expenses	73,204.58	43,685.86	15,084.63	14,434.09
Total Operating Expenses	3,594,965.34	2,165,146.25	769,485.76	660,333.33
Net Operating Income/(Loss)	3,982,350.43	4,213,306.27	286,551.41-	55,595.57
Interest Revenue	71,231.89	48,887.34	11,166.60	11,177.95
Non-Operating Inc/(Exp)	11,617.51	10,146.71	1,474.44	3.64-
Net Income/(Loss)	4,065,199.83	4,272,340.32	273,910.37-	66,769.88
Distributions	2,950,167.63	3,597,428.33	502,551.71-	144,708.99-
Net Income/(Loss) After Distributions	1,115,032.20	674,911.99	228,641.34	211,478.87

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Three Months Ending 31 December 2020

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,239,579.22	1,868,434.22	371,145.00	.00
Total Revenue	2,239,579.22	1,868,434.22	371,145.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	652,773.00	372,558.30	280,214.70	.00
Total Direct Reimbursement	652,773.00	372,558.30	280,214.70	.00
Net Revenue	1,586,806.22	1,495,875.92	90,930.30	.00
Operating Expenses				
Compensation & Benefits	888,432.94	723,756.97	164,675.97	.00
Depreciation Expense	420,072.93	339,289.84	80,783.09	.00
Contractor Fees	1,372.08	1,109.35	262.73	.00
Communications	38,716.90	35,262.70	3,454.20	.00
TDY	25,053.01	25,037.65	15.36	.00
PCS	2,995.65	2,422.03	573.62	.00
IT Expense & Maint	30,118.24	24,176.44	5,941.80	.00
Machine Expense & Maint	27,772.15	27,082.61	689.54	.00
Vehicle Expense	3,540.66	3,257.97	282.69	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	11,130.96	8,999.48	2,131.48	.00
Audit-IMCOM Int Review	987.22	798.18	189.04	.00
Other Expenses	30,396.72	24,771.33	5,625.39	.00
Total Operating Expenses	1,480,589.46	1,215,964.55	264,624.91	.00
Net Operating Income/(Loss)	106,216.76	279,911.37	173,694.61-	.00
Interest Revenue	17,344.96	15,140.63	2,204.33	.00
Non-Operating Inc/(Exp)	11,628.81	10,151.42	1,477.39	.00
Net Income/(Loss)	135,190.53	305,203.42	170,012.89-	.00
Distributions	284,882.40-	34,086.42-	250,795.98-	.00
Net Income/(Loss) After Distributions	420,072.93	339,289.84	80,783.09	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Three Months Ending 31 December 2020

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,794,383.35	5,695,322.05	99,061.30	.00
Total Revenue	5,794,383.35	5,695,322.05	99,061.30	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,207,325.15	1,137,982.20	69,342.95	.00
Total Direct Reimbursement	1,207,325.15	1,137,982.20	69,342.95	.00
Net Revenue	4,587,058.20	4,557,339.85	29,718.35	.00
Operating Expenses				
Compensation & Benefits	478,600.54	466,165.39	12,435.15	.00
Depreciation Expense	289,566.64	286,567.79	2,998.85	.00
Contractor Fees	768.12	749.88	18.24	.00
Communications	23,193.30	22,905.08	288.22	.00
TDY	142.17	138.79	3.38	.00
PCS	2,573.66	2,512.53	61.13	.00
IT Expense & Maint	17,316.04	16,919.19	396.85	.00
Machine Expense & Maint	8,346.65	8,267.63	79.02	.00
Vehicle Expense	1,821.07	1,776.69	44.38	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,231.57	6,083.55	148.02	.00
Audit-IMCOM Int Review	552.71	539.58	13.13	.00
Other Expenses	17,411.49	17,087.19	324.30	.00
Total Operating Expenses	846,523.96	829,713.29	16,810.67	.00
Net Operating Income/(Loss)	3,740,534.24	3,727,626.56	12,907.68	.00
Interest Revenue	32,111.32	31,481.50	629.82	.00
Non-Operating Inc/(Exp)	4.26-	4.16-	.10-	.00
Net Income/(Loss)	3,772,641.30	3,759,103.90	13,537.40	.00
Distributions	3,483,074.66	3,472,536.11	10,538.55	.00
Net Income/(Loss) After Distributions	289,566.64	286,567.79	2,998.85	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Three Months Ending 31 December 2020

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,181,185.90	408,299.55	2,118,277.80	3,654,608.55
Total Revenue	6,181,185.90	408,299.55	2,118,277.80	3,654,608.55
Direct NAFI Reimbursement				
Gaming NAFI	4,777,734.55	83,062.80	1,755,992.10	2,938,679.65
Total Direct Reimbursement	4,777,734.55	83,062.80	1,755,992.10	2,938,679.65
Net Revenue	1,403,451.35	325,236.75	362,285.70	715,928.90
Operating Expenses				
Compensation & Benefits	768,587.29	62,081.13	308,753.21	397,752.95
Depreciation Expense	405,392.63	49,054.36	144,859.40	211,478.87
Contractor Fees	1,280.80	98.53	525.45	656.82
Communications	16,302.06	2,516.42	5,914.75	7,870.89
TDY	237.06	18.23	97.24	121.59
PCS	4,291.45	330.12	1,760.59	2,200.74
IT Expense & Maint	25,261.44	2,234.27	9,785.32	13,241.85
Machine Expense & Maint	7,458.77	208.46	1,713.02	5,537.29
Vehicle Expense	2,331.48	229.37	865.17	1,236.94
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,390.94	799.29	4,262.97	5,328.68
Audit-IMCOM Int Review	921.63	70.89	378.12	472.62
Other Expenses	25,396.37	1,827.34	9,134.94	14,434.09
Total Operating Expenses	1,267,851.92	119,468.41	488,050.18	660,333.33
Net Operating Income/(Loss)	135,599.43	205,768.34	125,764.48-	55,595.57
Interest Revenue	21,775.61	2,265.21	8,332.45	11,177.95
Non-Operating Inc/(Exp)	7.04-	.55-	2.85-	3.64-
Net Income/(Loss)	157,368.00	208,033.00	117,434.88-	66,769.88
Distributions	248,024.63-	158,978.64	262,294.28-	144,708.99-
Net Income/(Loss) After Distributions	405,392.63	49,054.36	144,859.40	211,478.87

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 December 2020

	December Europe	December Korea	December Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	.00	.00	.00	685,257.85	.00	.00
Grafenwoehr	199,696.60	.00	.00	351,941.20	.00	.00
Wiesbaden	.00	.00	.00	241,183.85	.00	.00
Vicenza	52,078.85	.00	.00	173,774.35	.00	.00
Livorno	2,543.60	.00	.00	11,223.60	.00	.00
Stuttgart	.00	.00	.00	133,299.40	.00	.00
Baumholder	.00	.00	.00	12,703.25	.00	.00
Ansbach	.00	.00	.00	83,574.00	.00	.00
Schinnen	6,586.30	.00	.00	21,272.40	.00	.00
AFRC Edelweiss Lodge	3,714.78-	.00	.00	9,043.57	.00	.00
Hohenfels	46,275.15	.00	.00	145,160.75	.00	.00
Naples Navy	.00	.00	.00	85,315.15	.00	.00
Sigonella Navy	51,161.00	.00	.00	112,869.55	.00	.00
Rota Navy	45,098.85	.00	.00	172,960.30	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	600,867.50	.00	.00	1,266,381.95	.00
Seoul	.00	13,300.75	.00	.00	105,244.70	.00
Casey & Hovey	.00	159,347.20	.00	.00	555,158.00	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,230,092.60	.00	.00	3,013,037.35	.00
Daegu	.00	279,102.30	.00	.00	755,500.05	.00
Chinhae Navy	.00	61,600.90	.00	.00	99,061.30	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	118,800.60	.00	.00	398,096.90
Fuji Marines	.00	.00	323.00	.00	.00	3,029.50
Sanno Navy	.00	.00	.00	.00	.00	.00
Atsugi Navy	.00	.00	184,643.05	.00	.00	457,863.15
Okinawa	.00	.00	5,096.65	.00	.00	10,202.65
Okinawa Marines	.00	.00	1,072,237.65	.00	.00	3,231,364.60
Okinawa Navy	.00	.00	30,255.40	.00	.00	110,380.70
Iwakuni Marines	.00	.00	155,285.85	.00	.00	420,214.45
Sasebo Navy	.00	.00	263,102.45	.00	.00	589,479.50
Yokosuka Navy	.00	.00	416,796.40	.00	.00	960,554.45
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	399,725.57	2,344,311.25	2,246,541.05	2,239,579.22	5,794,383.35	6,181,185.90

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 December 2021

	Current Balance
ASSETS	
Cash	39,509,213.04
Accounts Receivable	192,717.22
Prepaid Expenses	471,285.08
Fixed Assets	42,923,359.02
Less Accum Depreciation	33,524,916.06-
TOTAL ASSETS	49,571,658.30
LIABILITIES	
Accounts Payable	397,111.88
Distributions Payable	1,598,981.90
Accrued Liabilities	1,450,880.61
Accrued Salaries	376,938.29
Accrued Leave Payable	514,772.58
Total Liabilities	4,338,685.26
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,571,658.30

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 December 2021

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	5,152,477.25	.00	5,152,477.25	15,282,985.95	.00	15,282,985.95
Total Revenue	5,152,477.25	.00	5,152,477.25	15,282,985.95	.00	15,282,985.95
Direct NAFI Reimbursement						
Gaming NAFI	2,392,920.15	.00	2,392,920.15	7,133,971.86	.00	7,133,971.86
Total Direct Reimbursement	2,392,920.15	.00	2,392,920.15	7,133,971.86	.00	7,133,971.86
Net Revenue	2,759,557.10	.00	2,759,557.10	8,149,014.09	.00	8,149,014.09
Operating Expenses						
Compensation & Benefits	735,731.99	.00	735,731.99	2,117,137.09	.00	2,117,137.09
Depreciation Expense	321,648.64	.00	321,648.64	967,183.74	.00	967,183.74
Contractor Fees	.00	.00	.00	4,345.00	.00	4,345.00
Communications	17,263.14	.00	17,263.14	50,600.88	.00	50,600.88
TDY	8,592.97	.00	8,592.97	36,793.92	.00	36,793.92
PCS	11,366.09	.00	11,366.09	34,874.09	.00	34,874.09
IT Expense & Maint	33,992.46	.00	33,992.46	86,579.64	.00	86,579.64
Machine Expense & Maint	5,360.72	.00	5,360.72	69,951.47	.00	69,951.47
Vehicle Expense	5,525.90	.00	5,525.90	16,303.67	.00	16,303.67
Training	1,562.75	.00	1,562.75	1,562.75	.00	1,562.75
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	9,251.17	.00	9,251.17	27,753.47	.00	27,753.47
Audit-IMCOM Int Review	3,684.78	.00	3,684.78	10,144.43	.00	10,144.43
Other Expenses	25,860.06	.00	25,860.06	83,913.13	.00	83,913.13
Total Operating Expenses	1,179,840.67	.00	1,179,840.67	3,507,143.28	.00	3,507,143.28
Net Operating Income/(Loss)	1,579,716.43	.00	1,579,716.43	4,641,870.81	.00	4,641,870.81
Interest Revenue	20,668.50	.00	20,668.50	62,274.14	.00	62,274.14
Non-Operating Inc/(Exp)	1,403.03-	.00	1,403.03-	2,907.52-	.00	2,907.52-
Net Income/(Loss)	1,598,981.90	.00	1,598,981.90	4,701,237.43	.00	4,701,237.43
Distributions	1,598,981.90	.00	1,598,981.90	4,377,350.33	.00	4,377,350.33
Net Income/(Loss) After Distributions	.00	.00	.00	323,887.10	.00	323,887.10

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 December 2021

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,325,183.20	.00	1,325,183.20	3,821,574.25	.00	3,821,574.25
Total Revenue	1,325,183.20	.00	1,325,183.20	3,821,574.25	.00	3,821,574.25
Direct NAFI Reimbursement						
Gaming NAFI	376,380.20	.00	376,380.20	1,068,255.65	.00	1,068,255.65
Total Direct Reimbursement	376,380.20	.00	376,380.20	1,068,255.65	.00	1,068,255.65
Net Revenue	948,803.00	.00	948,803.00	2,753,318.60	.00	2,753,318.60
Operating Expenses						
Compensation & Benefits	317,937.60	.00	317,937.60	915,311.65	.00	915,311.65
Depreciation Expense	120,331.74	.00	120,331.74	362,920.24	.00	362,920.24
Contractor Fees	.00	.00	.00	1,582.47	.00	1,582.47
Communications	8,837.97	.00	8,837.97	25,613.49	.00	25,613.49
TDY	7,550.44	.00	7,550.44	35,087.60	.00	35,087.60
PCS	3,588.49	.00	3,588.49	25,054.83	.00	25,054.83
IT Expense & Maint	12,662.82	.00	12,662.82	33,139.65	.00	33,139.65
Machine Expense & Maint	3,502.05	.00	3,502.05	12,198.54	.00	12,198.54
Vehicle Expense	4,004.13	.00	4,004.13	10,553.51	.00	10,553.51
Training	569.15	.00	569.15	569.15	.00	569.15
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,369.34	.00	3,369.34	10,107.97	.00	10,107.97
Audit-IMCOM Int Review	1,342.02	.00	1,342.02	3,694.64	.00	3,694.64
Other Expenses	10,384.85	.00	10,384.85	32,518.98	.00	32,518.98
Total Operating Expenses	494,080.60	.00	494,080.60	1,468,352.72	.00	1,468,352.72
Net Operating Income/(Loss)	454,722.40	.00	454,722.40	1,284,965.88	.00	1,284,965.88
Interest Revenue	5,189.85	.00	5,189.85	15,637.02	.00	15,637.02
Non-Operating Inc/(Exp)	1,403.03-	.00	1,403.03-	2,881.46-	.00	2,881.46-
Net Income/(Loss)	458,509.22	.00	458,509.22	1,297,721.44	.00	1,297,721.44
Distributions	458,509.22	.00	458,509.22	1,175,464.68	.00	1,175,464.68
Net Income/(Loss) After Distributions	.00	.00	.00	122,256.76	.00	122,256.76

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 December 2021

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,659,919.80	.00	1,659,919.80	5,194,304.35	.00	5,194,304.35
Total Revenue	1,659,919.80	.00	1,659,919.80	5,194,304.35	.00	5,194,304.35
Direct NAFI Reimbursement						
Gaming NAFI	361,929.85	.00	361,929.85	1,125,227.81	.00	1,125,227.81
Total Direct Reimbursement	361,929.85	.00	361,929.85	1,125,227.81	.00	1,125,227.81
Net Revenue	1,297,989.95	.00	1,297,989.95	4,069,076.54	.00	4,069,076.54
Operating Expenses						
Compensation & Benefits	150,679.99	.00	150,679.99	435,006.55	.00	435,006.55
Depreciation Expense	81,007.21	.00	81,007.21	243,130.35	.00	243,130.35
Contractor Fees	.00	.00	.00	963.05	.00	963.05
Communications	5,736.20	.00	5,736.20	16,119.06	.00	16,119.06
TDY	264.96	.00	264.96	485.89	.00	485.89
PCS	4,882.23	.00	4,882.23	5,593.99	.00	5,593.99
IT Expense & Maint	7,639.71	.00	7,639.71	21,762.34	.00	21,762.34
Machine Expense & Maint	1,356.10	.00	1,356.10	18,987.09	.00	18,987.09
Vehicle Expense	337.23	.00	337.23	1,436.32	.00	1,436.32
Training	346.37	.00	346.37	346.37	.00	346.37
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,050.46	.00	2,050.46	6,151.38	.00	6,151.38
Audit-IMCOM Int Review	816.71	.00	816.71	2,248.46	.00	2,248.46
Other Expenses	6,308.12	.00	6,308.12	20,640.87	.00	20,640.87
Total Operating Expenses	261,425.29	.00	261,425.29	772,871.72	.00	772,871.72
Net Operating Income/(Loss)	1,036,564.66	.00	1,036,564.66	3,296,204.82	.00	3,296,204.82
Interest Revenue	7,372.47	.00	7,372.47	22,213.21	.00	22,213.21
Non-Operating Inc/(Exp)	.00	.00	.00	9.08-	.00	9.08-
Net Income/(Loss)	1,043,937.13	.00	1,043,937.13	3,318,408.95	.00	3,318,408.95
Distributions	1,043,937.13	.00	1,043,937.13	3,237,292.63	.00	3,237,292.63
Net Income/(Loss) After Distributions	.00	.00	.00	81,116.32	.00	81,116.32

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 December 2021

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	2,167,374.25	.00	2,167,374.25	6,267,107.35	.00	6,267,107.35
Total Revenue	2,167,374.25	.00	2,167,374.25	6,267,107.35	.00	6,267,107.35
Direct NAFI Reimbursement						
Gaming NAFI	1,654,610.10	.00	1,654,610.10	4,940,488.40	.00	4,940,488.40
Total Direct Reimbursement	1,654,610.10	.00	1,654,610.10	4,940,488.40	.00	4,940,488.40
Net Revenue	512,764.15	.00	512,764.15	1,326,618.95	.00	1,326,618.95
Operating Expenses						
Compensation & Benefits	267,114.40	.00	267,114.40	766,818.89	.00	766,818.89
Depreciation Expense	120,309.69	.00	120,309.69	361,133.15	.00	361,133.15
Contractor Fees	.00	.00	.00	1,799.48	.00	1,799.48
Communications	2,688.97	.00	2,688.97	8,868.33	.00	8,868.33
TDY	777.57	.00	777.57	1,220.43	.00	1,220.43
PCS	2,895.37	.00	2,895.37	4,225.27	.00	4,225.27
IT Expense & Maint	13,689.93	.00	13,689.93	31,677.65	.00	31,677.65
Machine Expense & Maint	502.57	.00	502.57	38,765.84	.00	38,765.84
Vehicle Expense	1,184.54	.00	1,184.54	4,313.84	.00	4,313.84
Training	647.23	.00	647.23	647.23	.00	647.23
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,831.37	.00	3,831.37	11,494.12	.00	11,494.12
Audit-IMCOM Int Review	1,526.05	.00	1,526.05	4,201.33	.00	4,201.33
Other Expenses	9,167.09	.00	9,167.09	30,753.28	.00	30,753.28
Total Operating Expenses	424,334.78	.00	424,334.78	1,265,918.84	.00	1,265,918.84
Net Operating Income/(Loss)	88,429.37	.00	88,429.37	60,700.11	.00	60,700.11
Interest Revenue	8,106.18	.00	8,106.18	24,423.91	.00	24,423.91
Non-Operating Inc/(Exp)	.00	.00	.00	16.98-	.00	16.98-
Net Income/(Loss)	96,535.55	.00	96,535.55	85,107.04	.00	85,107.04
Distributions	96,535.55	.00	96,535.55	35,406.98-	.00	35,406.98-
Net Income/(Loss) After Distributions	.00	.00	.00	120,514.02	.00	120,514.02

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 December 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,152,477.25	2,869,550.40	1,240,585.60	1,042,341.25
Total Revenue	5,152,477.25	2,869,550.40	1,240,585.60	1,042,341.25
Direct NAFI Reimbursement				
Gaming NAFI	2,392,920.15	596,238.25	992,530.70	804,151.20
Total Direct Reimbursement	2,392,920.15	596,238.25	992,530.70	804,151.20
Net Revenue	2,759,557.10	2,273,312.15	248,054.90	238,190.05
Operating Expenses				
Compensation & Benefits	735,731.99	419,587.85	179,100.63	137,043.51
Depreciation Expense	321,648.64	190,987.50	68,832.82	61,828.32
Contractor Fees	.00	.00	.00	.00
Communications	17,263.14	14,699.30	1,494.39	1,069.45
TDY	8,592.97	3,127.39	5,213.69	251.89
PCS	11,366.09	12,866.07	6,385.81-	4,885.83
IT Expense & Maint	33,992.46	19,078.74	8,025.31	6,888.41
Machine Expense & Maint	5,360.72	3,128.09	1,793.75	438.88
Vehicle Expense	5,525.90	4,310.50	584.20	631.20
Training	1,562.75	872.43	361.03	329.29
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,251.17	5,164.68	2,137.11	1,949.38
Audit-IMCOM Int Review	3,684.78	2,057.12	851.21	776.45
Other Expenses	25,860.06	15,512.12	5,475.32	4,872.62
Total Operating Expenses	1,179,840.67	691,391.79	267,483.65	220,965.23
Net Operating Income/(Loss)	1,579,716.43	1,581,920.36	19,428.75-	17,224.82
Interest Revenue	20,668.50	12,136.13	4,120.05	4,412.32
Non-Operating Inc/(Exp)	1,403.03-	1,195.88-	207.15-	.00
Net Income/(Loss)	1,598,981.90	1,592,860.61	15,515.85-	21,637.14
Distributions	1,598,981.90	1,592,860.61	15,515.85-	21,637.14
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 December 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,325,183.20	1,168,780.40	156,402.80	.00
Total Revenue	1,325,183.20	1,168,780.40	156,402.80	.00
Direct NAFI Reimbursement				
Gaming NAFI	376,380.20	244,392.70	131,987.50	.00
Total Direct Reimbursement	376,380.20	244,392.70	131,987.50	.00
Net Revenue	948,803.00	924,387.70	24,415.30	.00
Operating Expenses				
Compensation & Benefits	317,937.60	252,004.14	65,933.46	.00
Depreciation Expense	120,331.74	97,486.45	22,845.29	.00
Contractor Fees	.00	.00	.00	.00
Communications	8,837.97	8,443.04	394.93	.00
TDY	7,550.44	2,826.37	4,724.07	.00
PCS	3,588.49	7,257.62	3,669.13-	.00
IT Expense & Maint	12,662.82	10,584.13	2,078.69	.00
Machine Expense & Maint	3,502.05	1,765.72	1,736.33	.00
Vehicle Expense	4,004.13	3,873.44	130.69	.00
Training	569.15	478.90	90.25	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,369.34	2,835.05	534.29	.00
Audit-IMCOM Int Review	1,342.02	1,129.21	212.81	.00
Other Expenses	10,384.85	8,588.72	1,796.13	.00
Total Operating Expenses	494,080.60	397,272.79	96,807.81	.00
Net Operating Income/(Loss)	454,722.40	527,114.91	72,392.51-	.00
Interest Revenue	5,189.85	4,423.61	766.24	.00
Non-Operating Inc/(Exp)	1,403.03-	1,195.88-	207.15-	.00
Net Income/(Loss)	458,509.22	530,342.64	71,833.42-	.00
Distributions	458,509.22	530,342.64	71,833.42-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 December 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,659,919.80	1,619,042.80	40,877.00	.00
Total Revenue	1,659,919.80	1,619,042.80	40,877.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	361,929.85	333,315.95	28,613.90	.00
Total Direct Reimbursement	361,929.85	333,315.95	28,613.90	.00
Net Revenue	1,297,989.95	1,285,726.85	12,263.10	.00
Operating Expenses				
Compensation & Benefits	150,679.99	146,458.33	4,221.66	.00
Depreciation Expense	81,007.21	80,131.89	875.32	.00
Contractor Fees	.00	.00	.00	.00
Communications	5,736.20	5,556.06	180.14	.00
TDY	264.96	256.87	8.09	.00
PCS	4,882.23	4,751.91	130.32	.00
IT Expense & Maint	7,639.71	7,361.87	277.84	.00
Machine Expense & Maint	1,356.10	1,347.33	8.77	.00
Vehicle Expense	337.23	329.88	7.35	.00
Training	346.37	335.80	10.57	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,050.46	1,987.89	62.57	.00
Audit-IMCOM Int Review	816.71	791.79	24.92	.00
Other Expenses	6,308.12	6,146.29	161.83	.00
Total Operating Expenses	261,425.29	255,455.91	5,969.38	.00
Net Operating Income/(Loss)	1,036,564.66	1,030,270.94	6,293.72	.00
Interest Revenue	7,372.47	7,266.73	105.74	.00
Net Income/(Loss)	1,043,937.13	1,037,537.67	6,399.46	.00
Distributions	1,043,937.13	1,037,537.67	6,399.46	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 December 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	2,167,374.25	81,727.20	1,043,305.80	1,042,341.25
Total Revenue	2,167,374.25	81,727.20	1,043,305.80	1,042,341.25
Direct NAFI Reimbursement				
Gaming NAFI	1,654,610.10	18,529.60	831,929.30	804,151.20
Total Direct Reimbursement	1,654,610.10	18,529.60	831,929.30	804,151.20
Net Revenue	512,764.15	63,197.60	211,376.50	238,190.05
Operating Expenses				
Compensation & Benefits	267,114.40	21,125.38	108,945.51	137,043.51
Depreciation Expense	120,309.69	13,369.16	45,112.21	61,828.32
Contractor Fees	.00	.00	.00	.00
Communications	2,688.97	700.20	919.32	1,069.45
TDY	777.57	44.15	481.53	251.89
PCS	2,895.37	856.54	2,847.00-	4,885.83
IT Expense & Maint	13,689.93	1,132.74	5,668.78	6,888.41
Machine Expense & Maint	502.57	15.04	48.65	438.88
Vehicle Expense	1,184.54	107.18	446.16	631.20
Training	647.23	57.73	260.21	329.29
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,831.37	341.74	1,540.25	1,949.38
Audit-IMCOM Int Review	1,526.05	136.12	613.48	776.45
Other Expenses	9,167.09	777.11	3,517.36	4,872.62
Total Operating Expenses	424,334.78	38,663.09	164,706.46	220,965.23
Net Operating Income/(Loss)	88,429.37	24,534.51	46,670.04	17,224.82
Interest Revenue	8,106.18	445.79	3,248.07	4,412.32
Net Income/(Loss)	96,535.55	24,980.30	49,918.11	21,637.14
Distributions	96,535.55	24,980.30	49,918.11	21,637.14
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Three Months Ending 31 December 2021

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	15,282,985.95	8,585,011.45	3,406,682.60	3,291,291.90
Total Revenue	15,282,985.95	8,585,011.45	3,406,682.60	3,291,291.90
Direct NAFI Reimbursement				
Gaming NAFI	7,133,971.86	1,750,865.81	2,745,848.70	2,637,257.35
Total Direct Reimbursement	7,133,971.86	1,750,865.81	2,745,848.70	2,637,257.35
Net Revenue	8,149,014.09	6,834,145.64	660,833.90	654,034.55
Operating Expenses				
Compensation & Benefits	2,117,137.09	1,229,487.00	493,294.54	394,355.55
Depreciation Expense	967,183.74	574,352.91	207,241.31	185,589.52
Contractor Fees	4,345.00	2,425.70	1,003.74	915.56
Communications	50,600.88	42,291.85	4,485.37	3,823.66
TDY	36,793.92	25,640.82	10,691.12	461.98
PCS	34,874.09	35,141.07	5,829.47-	5,562.49
IT Expense & Maint	86,579.64	51,635.38	18,812.48	16,131.78
Machine Expense & Maint	69,951.47	28,319.28	24,932.70	16,699.49
Vehicle Expense	16,303.67	10,628.05	3,072.76	2,602.86
Training	1,562.75	872.43	361.03	329.29
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	27,753.47	15,493.99	6,411.35	5,848.13
Audit-IMCOM Int Review	10,144.43	5,663.36	2,343.46	2,137.61
Other Expenses	83,913.13	49,506.04	17,618.77	16,788.32
Total Operating Expenses	3,507,143.28	2,071,457.88	784,439.16	651,246.24
Net Operating Income/(Loss)	4,641,870.81	4,762,687.76	123,605.26-	2,788.31
Interest Revenue	62,274.14	36,566.12	12,413.68	13,294.34
Non-Operating Inc/(Exp)	2,907.52-	2,466.21-	432.66-	8.65-
Net Income/(Loss)	4,701,237.43	4,796,787.67	111,624.24-	16,074.00
Distributions	4,377,350.33	4,604,409.10	181,200.13-	45,858.64-
Net Income/(Loss) After Distributions	323,887.10	192,378.57	69,575.89	61,932.64

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Three Months Ending 31 December 2021

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,821,574.25	3,273,428.40	548,145.85	.00
Total Revenue	3,821,574.25	3,273,428.40	548,145.85	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,068,255.65	663,712.20	404,543.45	.00
Total Direct Reimbursement	1,068,255.65	663,712.20	404,543.45	.00
Net Revenue	2,753,318.60	2,609,716.20	143,602.40	.00
Operating Expenses				
Compensation & Benefits	915,311.65	745,095.38	170,216.27	.00
Depreciation Expense	362,920.24	293,726.67	69,193.57	.00
Contractor Fees	1,582.47	1,331.54	250.93	.00
Communications	25,613.49	24,582.23	1,031.26	.00
TDY	35,087.60	25,088.79	9,998.81	.00
PCS	25,054.83	28,723.96	3,669.13-	.00
IT Expense & Maint	33,139.65	28,060.85	5,078.80	.00
Machine Expense & Maint	12,198.54	7,208.41	4,990.13	.00
Vehicle Expense	10,553.51	8,959.71	1,593.80	.00
Training	569.15	478.90	90.25	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	10,107.97	8,505.10	1,602.87	.00
Audit-IMCOM Int Review	3,694.64	3,108.76	585.88	.00
Other Expenses	32,518.98	26,897.81	5,621.17	.00
Total Operating Expenses	1,468,352.72	1,201,768.11	266,584.61	.00
Net Operating Income/(Loss)	1,284,965.88	1,407,948.09	122,982.21-	.00
Interest Revenue	15,637.02	13,328.34	2,308.68	.00
Non-Operating Inc/(Exp)	2,881.46-	2,455.89-	425.57-	.00
Net Income/(Loss)	1,297,721.44	1,418,820.54	121,099.10-	.00
Distributions	1,175,464.68	1,320,066.77	144,602.09-	.00
Net Income/(Loss) After Distributions	122,256.76	98,753.77	23,502.99	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Three Months Ending 31 December 2021

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,194,304.35	5,058,255.90	136,048.45	.00
Total Revenue	5,194,304.35	5,058,255.90	136,048.45	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,125,227.81	1,033,325.26	91,902.55	.00
Total Direct Reimbursement	1,125,227.81	1,033,325.26	91,902.55	.00
Net Revenue	4,069,076.54	4,024,930.64	44,145.90	.00
Operating Expenses				
Compensation & Benefits	435,006.55	422,966.93	12,039.62	.00
Depreciation Expense	243,130.35	240,501.05	2,629.30	.00
Contractor Fees	963.05	933.66	29.39	.00
Communications	16,119.06	15,624.28	494.78	.00
TDY	485.89	471.05	14.84	.00
PCS	5,593.99	5,441.95	152.04	.00
IT Expense & Maint	21,762.34	21,058.88	703.46	.00
Machine Expense & Maint	18,987.09	18,374.91	612.18	.00
Vehicle Expense	1,436.32	1,366.56	69.76	.00
Training	346.37	335.80	10.57	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,151.38	5,963.67	187.71	.00
Audit-IMCOM Int Review	2,248.46	2,179.85	68.61	.00
Other Expenses	20,640.87	20,104.10	536.77	.00
Total Operating Expenses	772,871.72	755,322.69	17,549.03	.00
Net Operating Income/(Loss)	3,296,204.82	3,269,607.95	26,596.87	.00
Interest Revenue	22,213.21	21,894.62	318.59	.00
Non-Operating Inc/(Exp)	9.08-	8.80-	.28-	.00
Net Income/(Loss)	3,318,408.95	3,291,493.77	26,915.18	.00
Distributions	3,237,292.63	3,211,256.11	26,036.52	.00
Net Income/(Loss) After Distributions	81,116.32	80,237.66	878.66	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Three Months Ending 31 December 2021

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,267,107.35	253,327.15	2,722,488.30	3,291,291.90
Total Revenue	6,267,107.35	253,327.15	2,722,488.30	3,291,291.90
Direct NAFI Reimbursement				
Gaming NAFI	4,940,488.40	53,828.35	2,249,402.70	2,637,257.35
Total Direct Reimbursement	4,940,488.40	53,828.35	2,249,402.70	2,637,257.35
Net Revenue	1,326,618.95	199,498.80	473,085.60	654,034.55
Operating Expenses				
Compensation & Benefits	766,818.89	61,424.69	311,038.65	394,355.55
Depreciation Expense	361,133.15	40,125.19	135,418.44	185,589.52
Contractor Fees	1,799.48	160.50	723.42	915.56
Communications	8,868.33	2,085.34	2,959.33	3,823.66
TDY	1,220.43	80.98	677.47	461.98
PCS	4,225.27	975.16	2,312.38-	5,562.49
IT Expense & Maint	31,677.65	2,515.65	13,030.22	16,131.78
Machine Expense & Maint	38,765.84	2,735.96	19,330.39	16,699.49
Vehicle Expense	4,313.84	301.78	1,409.20	2,602.86
Training	647.23	57.73	260.21	329.29
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	11,494.12	1,025.22	4,620.77	5,848.13
Audit-IMCOM Int Review	4,201.33	374.75	1,688.97	2,137.61
Other Expenses	30,753.28	2,504.13	11,460.83	16,788.32
Total Operating Expenses	1,265,918.84	114,367.08	500,305.52	651,246.24
Net Operating Income/(Loss)	60,700.11	85,131.72	27,219.92-	2,788.31
Interest Revenue	24,423.91	1,343.16	9,786.41	13,294.34
Non-Operating Inc/(Exp)	16.98-	1.52-	6.81-	8.65-
Net Income/(Loss)	85,107.04	86,473.36	17,440.32-	16,074.00
Distributions	35,406.98-	73,086.22	62,634.56-	45,858.64-
Net Income/(Loss) After Distributions	120,514.02	13,387.14	45,194.24	61,932.64

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 December 2021

	December Europe	December Korea	December Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	366,726.40	.00	.00	887,777.10	.00	.00
Grafenwoehr	140,164.55	.00	.00	303,419.55	.00	.00
Wiesbaden	204,669.45	.00	.00	711,394.10	.00	.00
Vicenza	78,030.65	.00	.00	208,528.30	.00	.00
Livorno	17,154.85	.00	.00	27,495.00	.00	.00
Stuttgart	229,750.60	.00	.00	649,687.15	.00	.00
Baumholder	29,265.50	.00	.00	104,801.10	.00	.00
Ansbach	24,546.30	.00	.00	87,030.25	.00	.00
Schinnen	9,136.95	.00	.00	17,615.10	.00	.00
AFRC Edelweiss Lodge	8,284.85	.00	.00	67,843.75	.00	.00
Hohenfels	61,050.30	.00	.00	207,837.00	.00	.00
Naples Navy	53,707.25	.00	.00	232,123.20	.00	.00
Sigonella Navy	32,070.90	.00	.00	99,456.20	.00	.00
Rota Navy	70,624.65	.00	.00	216,566.45	.00	.00
Souda Bay Navy	.00	.00	.00	.00	.00	.00
AFRC Dragon Hill Lodge	.00	209,038.20	.00	.00	813,316.50	.00
Seoul	.00	2,378.50	.00	.00	26,282.00	.00
Casey & Hovey	.00	230,446.95	.00	.00	705,182.40	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	845,023.25	.00	.00	2,749,285.50	.00
Daegu	.00	332,155.90	.00	.00	764,189.50	.00
Chinhae Navy	.00	40,877.00	.00	.00	136,048.45	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	72,274.20	.00	.00	237,153.00
Fuji Marines	.00	.00	609.00	.00	.00	9,878.00
Sanno Navy	.00	.00	89,114.70	.00	.00	287,170.95
Atsugi Navy	.00	.00	173,860.15	.00	.00	265,005.90
Okinawa	.00	.00	9,453.00	.00	.00	16,174.15
Okinawa Marines	.00	.00	852,999.90	.00	.00	2,788,896.00
Okinawa Navy	.00	.00	78,401.25	.00	.00	122,976.55
Iwakuni Marines	.00	.00	188,732.35	.00	.00	492,517.90
Sasebo Navy	.00	.00	207,687.10	.00	.00	694,903.45
Yokosuka Navy	.00	.00	494,242.60	.00	.00	1,352,431.45
Singapore Navy	.00	.00	.00	.00	.00	.00
Total Gaming Revenue	1,325,183.20	1,659,919.80	2,167,374.25	3,821,574.25	5,194,304.35	6,267,107.35

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 December 2022

	Current Balance
ASSETS	
Cash--Operating	21,586,278.38
Cash--Restricted	19,972,453.38
Accounts Receivable	382,222.25
Prepaid Expenses	466,140.12
Fixed Assets	41,641,513.20
Less Accum Depreciation	34,519,558.56-
TOTAL ASSETS	49,529,048.77
LIABILITIES	
Accounts Payable	475,756.27
Distributions Payable	1,328,760.48
Accrued Liabilities	1,634,752.63
Accrued Salaries	355,441.13
Accrued Leave Payable	501,365.22
Total Liabilities	4,296,075.73
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	49,529,048.77

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 December 2022

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,401,841.60	4,414,960.00	13,118.40-	14,946,185.20	12,892,225.00	2,053,960.20
Total Revenue	4,401,841.60	4,414,960.00	13,118.40-	14,946,185.20	12,892,225.00	2,053,960.20
Direct NAFI Reimbursement						
Gaming NAFI	2,052,724.00	2,300,053.00	247,329.00-	6,652,217.10	6,680,605.00	28,387.90-
Total Direct Reimbursement	2,052,724.00	2,300,053.00	247,329.00-	6,652,217.10	6,680,605.00	28,387.90-
Net Revenue	2,349,117.60	2,114,907.00	234,210.60	8,293,968.10	6,211,620.00	2,082,348.10
Operating Expenses						
Compensation & Benefits	673,947.42	767,207.00	93,259.58-	2,066,294.44	2,318,481.00	252,186.56-
Depreciation Expense	262,669.82	307,727.00	45,057.18-	781,956.13	923,181.00	141,224.87-
Contractor Fees	2,625.00	4,144.00	1,519.00-	6,637.50	12,432.00	5,794.50-
Communications	16,119.79	26,065.00	9,945.21-	52,049.39	78,195.00	26,145.61-
TDY	16,726.34	8,070.00	8,656.34	65,094.00	154,192.00	89,098.00-
PCS	1,025.87-	10,198.00	11,223.87-	95,832.49	30,594.00	65,238.49
IT Expense & Maint	29,667.97	98,437.00	68,769.03-	87,523.98	295,311.00	207,787.02-
Machine Expense & Maint	25,975.80	160,740.00	134,764.20-	169,452.74	482,220.00	312,767.26-
Vehicle Expense	11,227.77	6,003.00	5,224.77	20,214.01	14,549.00	5,665.01
Training	.00	14,000.00	14,000.00-	.00	19,000.00	19,000.00-
(Gain)/Loss on Disposals	.00	.00	.00	2,471.68	.00	2,471.68
Audit-Independent	9,834.50	9,251.00	583.50	29,503.50	27,753.00	1,750.50
Audit-IMCOM Int Review	2,394.97	4,956.00	2,561.03-	11,407.15	14,868.00	3,460.85-
Other Expenses	31,233.98	26,024.00	5,209.98	73,922.92	78,072.00	4,149.08-
Total Operating Expenses	1,081,397.49	1,442,822.00	361,424.51-	3,462,359.93	4,448,848.00	986,488.07-
Net Operating Income/(Loss)	1,267,720.11	672,085.00	595,635.11	4,831,608.17	1,762,772.00	3,068,836.17
Interest Revenue	54,534.83	19,945.00	34,589.83	139,606.10	59,835.00	79,771.10
Non-Operating Inc/(Exp)	6,505.54	.00	6,505.54	2,209.31-	.00	2,209.31-
Net Income/(Loss)	1,328,760.48	692,030.00	636,730.48	4,969,004.96	1,822,607.00	3,146,397.96
Distributions	1,328,760.48	692,030.00	636,730.48	4,969,004.96	1,822,607.00	3,146,397.96
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 December 2022

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	910,679.05	1,351,628.00	440,948.95-	3,844,995.65	4,059,858.00	214,862.35-
Total Revenue	910,679.05	1,351,628.00	440,948.95-	3,844,995.65	4,059,858.00	214,862.35-
Direct NAFI Reimbursement						
Gaming NAFI	313,489.45	385,842.00	72,352.55-	1,113,076.70	1,144,467.00	31,390.30-
Total Direct Reimbursement	313,489.45	385,842.00	72,352.55-	1,113,076.70	1,144,467.00	31,390.30-
Net Revenue	597,189.60	965,786.00	368,596.40-	2,731,918.95	2,915,391.00	183,472.05-
Operating Expenses						
Compensation & Benefits	282,058.38	337,653.00	55,594.62-	862,363.73	1,020,295.00	157,931.27-
Depreciation Expense	108,040.49	116,771.00	8,730.51-	323,211.34	350,313.00	27,101.66-
Contractor Fees	1,025.06	1,586.00	560.94-	2,591.96	4,758.00	2,166.04-
Communications	7,605.28	10,087.00	2,481.72-	24,808.70	30,261.00	5,452.30-
TDY	5,410.23	3,070.00	2,340.23	24,014.57	114,244.00	90,229.43-
PCS	524.90-	4,836.00	5,360.90-	12,517.25	14,508.00	1,990.75-
IT Expense & Maint	11,513.06	37,612.00	26,098.94-	34,421.05	112,836.00	78,414.95-
Machine Expense & Maint	8,895.17	23,130.00	14,234.83-	146,453.21	69,390.00	77,063.21
Vehicle Expense	6,161.75	3,460.00	2,701.75	11,460.98	6,920.00	4,540.98
Training	.00	8,423.00	8,423.00-	.00	11,331.00	11,331.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	3,840.35	3,494.00	346.35	11,521.05	10,482.00	1,039.05
Audit-IMCOM Int Review	935.25	1,851.00	915.75-	4,454.50	5,553.00	1,098.50-
Other Expenses	11,235.78	9,853.00	1,382.78	28,433.40	29,559.00	1,125.60-
Total Operating Expenses	446,195.90	561,826.00	115,630.10-	1,486,251.74	1,780,450.00	294,198.26-
Net Operating Income/(Loss)	150,993.70	403,960.00	252,966.30-	1,245,667.21	1,134,941.00	110,726.21
Interest Revenue	14,337.20	5,122.00	9,215.20	36,702.45	15,366.00	21,336.45
Non-Operating Inc/(Exp)	6,505.54	.00	6,505.54	1,356.90	.00	1,356.90
Net Income/(Loss)	171,836.44	409,082.00	237,245.56-	1,283,726.56	1,150,307.00	133,419.56
Distributions	171,836.44	409,082.00	237,245.56-	1,283,726.56	1,150,307.00	133,419.56
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 December 2022

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,731,912.55	858,797.00	873,115.55	5,595,058.20	2,421,322.00	3,173,736.20
Total Revenue	1,731,912.55	858,797.00	873,115.55	5,595,058.20	2,421,322.00	3,173,736.20
Direct NAFI Reimbursement						
Gaming NAFI	391,789.15	193,276.00	198,513.15	1,191,546.80	537,370.00	654,176.80
Total Direct Reimbursement	391,789.15	193,276.00	198,513.15	1,191,546.80	537,370.00	654,176.80
Net Revenue	1,340,123.40	665,521.00	674,602.40	4,403,511.40	1,883,952.00	2,519,559.40
Operating Expenses						
Compensation & Benefits	141,456.22	202,011.00	60,554.78-	438,044.37	609,519.00	171,474.63-
Depreciation Expense	62,768.84	77,001.00	14,232.16-	186,739.88	231,003.00	44,263.12-
Contractor Fees	577.64	927.00	349.36-	1,460.58	2,781.00	1,320.42-
Communications	5,195.30	8,328.00	3,132.70-	15,116.47	24,984.00	9,867.53-
TDY	2,577.60	1,000.00	1,577.60	7,856.82	11,519.00	3,662.18-
PCS	1,306.74	4,485.00	3,178.26-	20,054.67	13,455.00	6,599.67
IT Expense & Maint	6,162.45	22,690.00	16,527.55-	18,145.67	68,070.00	49,924.33-
Machine Expense & Maint	14,878.26	118,192.00	103,313.74-	16,111.19	354,576.00	338,464.81-
Vehicle Expense	1,687.91	604.00	1,083.91	2,807.93	1,812.00	995.93
Training	.00	2,024.00	2,024.00-	.00	2,852.00	2,852.00-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,164.09	2,063.00	101.09	6,492.27	6,189.00	303.27
Audit-IMCOM Int Review	527.01	1,108.00	580.99-	2,510.15	3,324.00	813.85-
Other Expenses	7,952.04	6,323.00	1,629.04	17,979.51	18,969.00	989.49-
Total Operating Expenses	247,254.10	446,756.00	199,501.90-	733,319.51	1,349,053.00	615,733.49-
Net Operating Income/(Loss)	1,092,869.30	218,765.00	874,104.30	3,670,191.89	534,899.00	3,135,292.89
Interest Revenue	19,627.07	6,953.00	12,674.07	50,244.21	20,859.00	29,385.21
Non-Operating Inc/(Exp)	.00	.00	.00	1,287.54-	.00	1,287.54-
Net Income/(Loss)	1,112,496.37	225,718.00	886,778.37	3,719,148.56	555,758.00	3,163,390.56
Distributions	1,112,496.37	225,718.00	886,778.37	3,719,148.56	555,758.00	3,163,390.56
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 December 2022

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,759,250.00	2,204,535.00	445,285.00-	5,506,131.35	6,411,045.00	904,913.65-
Total Revenue	1,759,250.00	2,204,535.00	445,285.00-	5,506,131.35	6,411,045.00	904,913.65-
Direct NAFI Reimbursement						
Gaming NAFI	1,347,445.40	1,720,935.00	373,489.60-	4,347,593.60	4,998,768.00	651,174.40-
Total Direct Reimbursement	1,347,445.40	1,720,935.00	373,489.60-	4,347,593.60	4,998,768.00	651,174.40-
Net Revenue	411,804.60	483,600.00	71,795.40-	1,158,537.75	1,412,277.00	253,739.25-
Operating Expenses						
Compensation & Benefits	250,432.82	227,543.00	22,889.82	765,886.34	688,667.00	77,219.34
Depreciation Expense	91,860.49	113,955.00	22,094.51-	272,004.91	341,865.00	69,860.09-
Contractor Fees	1,022.30	1,631.00	608.70-	2,584.96	4,893.00	2,308.04-
Communications	3,319.21	7,650.00	4,330.79-	12,124.22	22,950.00	10,825.78-
TDY	8,738.51	4,000.00	4,738.51	33,222.61	28,429.00	4,793.61
PCS	1,807.71-	877.00	2,684.71-	63,260.57	2,631.00	60,629.57
IT Expense & Maint	11,992.46	38,135.00	26,142.54-	34,957.26	114,405.00	79,447.74-
Machine Expense & Maint	2,202.37	19,418.00	17,215.63-	6,888.34	58,254.00	51,365.66-
Vehicle Expense	3,378.11	1,939.00	1,439.11	5,945.10	5,817.00	128.10
Training	.00	3,553.00	3,553.00-	.00	4,817.00	4,817.00-
(Gain)/Loss on Disposals	.00	.00	.00	2,471.68	.00	2,471.68
Audit-Independent	3,830.06	3,694.00	136.06	11,490.18	11,082.00	408.18
Audit-IMCOM Int Review	932.71	1,997.00	1,064.29-	4,442.50	5,991.00	1,548.50-
Other Expenses	12,046.16	9,848.00	2,198.16	27,510.01	29,544.00	2,033.99-
Total Operating Expenses	387,947.49	434,240.00	46,292.51-	1,242,788.68	1,319,345.00	76,556.32-
Net Operating Income/(Loss)	23,857.11	49,360.00	25,502.89-	84,250.93-	92,932.00	177,182.93-
Interest Revenue	20,570.56	7,870.00	12,700.56	52,659.44	23,610.00	29,049.44
Non-Operating Inc/(Exp)	.00	.00	.00	2,278.67-	.00	2,278.67-
Net Income/(Loss)	44,427.67	57,230.00	12,802.33-	33,870.16-	116,542.00	150,412.16-
Distributions	44,427.67	57,230.00	12,802.33-	33,870.16-	116,542.00	150,412.16-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 December 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,401,841.60	2,600,131.25	847,696.40	954,013.95
Total Revenue	4,401,841.60	2,600,131.25	847,696.40	954,013.95
Direct NAFI Reimbursement				
Gaming NAFI	2,052,724.00	582,530.70	718,305.60	751,887.70
Total Direct Reimbursement	2,052,724.00	582,530.70	718,305.60	751,887.70
Net Revenue	2,349,117.60	2,017,600.55	129,390.80	202,126.25
Operating Expenses				
Compensation & Benefits	673,947.42	393,460.61	150,100.44	130,386.37
Depreciation Expense	262,669.82	160,285.60	52,865.85	49,518.37
Contractor Fees	2,625.00	1,460.01	656.61	508.38
Communications	16,119.79	13,377.70	1,145.39	1,596.70
TDY	16,726.34	6,770.62	5,537.26	4,418.46
PCS	1,025.87-	937.63	98.60	2,062.10-
IT Expense & Maint	29,667.97	15,920.95	7,748.06	5,998.96
Machine Expense & Maint	25,975.80	24,623.61	8.26	1,343.93
Vehicle Expense	11,227.77	7,084.25	2,175.13	1,968.39
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	9,834.50	5,469.90	2,459.96	1,904.64
Audit-IMCOM Int Review	2,394.97	1,332.08	599.05	463.84
Other Expenses	31,233.98	18,734.14	5,323.73	7,176.11
Total Operating Expenses	1,081,397.49	649,457.10	228,718.34	203,222.05
Net Operating Income/(Loss)	1,267,720.11	1,368,143.45	99,327.54-	1,095.80-
Interest Revenue	54,534.83	32,257.92	11,501.29	10,775.62
Non-Operating Inc/(Exp)	6,505.54	5,273.22	1,232.32	.00
Net Income/(Loss)	1,328,760.48	1,405,674.59	86,593.93-	9,679.82
Distributions	1,328,760.48	1,405,674.59	86,593.93-	9,679.82
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 December 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	910,679.05	749,926.05	160,753.00	.00
Total Revenue	910,679.05	749,926.05	160,753.00	.00
Direct NAFI Reimbursement				
Gaming NAFI	313,489.45	173,247.65	140,241.80	.00
Total Direct Reimbursement	313,489.45	173,247.65	140,241.80	.00
Net Revenue	597,189.60	576,678.40	20,511.20	.00
Operating Expenses				
Compensation & Benefits	282,058.38	221,786.09	60,272.29	.00
Depreciation Expense	108,040.49	88,501.55	19,538.94	.00
Contractor Fees	1,025.06	797.88	227.18	.00
Communications	7,605.28	7,234.55	370.73	.00
TDY	5,410.23	4,064.35	1,345.88	.00
PCS	524.90-	410.93-	113.97-	.00
IT Expense & Maint	11,513.06	8,760.28	2,752.78	.00
Machine Expense & Maint	8,895.17	8,892.31	2.86	.00
Vehicle Expense	6,161.75	4,185.09	1,976.66	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,840.35	2,989.24	851.11	.00
Audit-IMCOM Int Review	935.25	727.98	207.27	.00
Other Expenses	11,235.78	9,208.04	2,027.74	.00
Total Operating Expenses	446,195.90	356,736.43	89,459.47	.00
Net Operating Income/(Loss)	150,993.70	219,941.97	68,948.27-	.00
Interest Revenue	14,337.20	11,621.40	2,715.80	.00
Non-Operating Inc/(Exp)	6,505.54	5,273.22	1,232.32	.00
Net Income/(Loss)	171,836.44	236,836.59	65,000.15-	.00
Distributions	171,836.44	236,836.59	65,000.15-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 December 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,759,250.00	120,471.90	684,764.15	954,013.95
Total Revenue	1,759,250.00	120,471.90	684,764.15	954,013.95
Direct NAFI Reimbursement				
Gaming NAFI	1,347,445.40	25,165.55	570,392.15	751,887.70
Total Direct Reimbursement	1,347,445.40	25,165.55	570,392.15	751,887.70
Net Revenue	411,804.60	95,306.35	114,372.00	202,126.25
Operating Expenses				
Compensation & Benefits	250,432.82	32,363.82	87,682.63	130,386.37
Depreciation Expense	91,860.49	9,415.21	32,926.91	49,518.37
Contractor Fees	1,022.30	99.73	414.19	508.38
Communications	3,319.21	966.68	755.83	1,596.70
TDY	8,738.51	151.88	4,168.17	4,418.46
PCS	1,807.71-	49.36	205.03	2,062.10-
IT Expense & Maint	11,992.46	1,172.76	4,820.74	5,998.96
Machine Expense & Maint	2,202.37	853.23	5.21	1,343.93
Vehicle Expense	3,378.11	1,210.78	198.94	1,968.39
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	3,830.06	373.66	1,551.76	1,904.64
Audit-IMCOM Int Review	932.71	90.99	377.88	463.84
Other Expenses	12,046.16	1,628.31	3,241.74	7,176.11
Total Operating Expenses	387,947.49	48,376.41	136,349.03	203,222.05
Net Operating Income/(Loss)	23,857.11	46,929.94	21,977.03-	1,095.80-
Interest Revenue	20,570.56	1,310.20	8,484.74	10,775.62
Net Income/(Loss)	44,427.67	48,240.14	13,492.29-	9,679.82
Distributions	44,427.67	48,240.14	13,492.29-	9,679.82
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 December 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,731,912.55	1,729,733.30	2,179.25	.00
Total Revenue	1,731,912.55	1,729,733.30	2,179.25	.00
Direct NAFI Reimbursement				
Gaming NAFI	391,789.15	384,117.50	7,671.65	.00
Total Direct Reimbursement	391,789.15	384,117.50	7,671.65	.00
Net Revenue	1,340,123.40	1,345,615.80	5,492.40-	.00
Operating Expenses				
Compensation & Benefits	141,456.22	139,310.70	2,145.52	.00
Depreciation Expense	62,768.84	62,368.84	400.00	.00
Contractor Fees	577.64	562.40	15.24	.00
Communications	5,195.30	5,176.47	18.83	.00
TDY	2,577.60	2,554.39	23.21	.00
PCS	1,306.74	1,299.20	7.54	.00
IT Expense & Maint	6,162.45	5,987.91	174.54	.00
Machine Expense & Maint	14,878.26	14,878.07	.19	.00
Vehicle Expense	1,687.91	1,688.38	.47-	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,164.09	2,107.00	57.09	.00
Audit-IMCOM Int Review	527.01	513.11	13.90	.00
Other Expenses	7,952.04	7,897.79	54.25	.00
Total Operating Expenses	247,254.10	244,344.26	2,909.84	.00
Net Operating Income/(Loss)	1,092,869.30	1,101,271.54	8,402.24-	.00
Interest Revenue	19,627.07	19,326.32	300.75	.00
Net Income/(Loss)	1,112,496.37	1,120,597.86	8,101.49-	.00
Distributions	1,112,496.37	1,120,597.86	8,101.49-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Three Months Ending 31 December 2022

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	14,946,185.20	9,099,100.70	2,794,649.35	3,052,435.15
Total Revenue	14,946,185.20	9,099,100.70	2,794,649.35	3,052,435.15
Direct NAFI Reimbursement				
Gaming NAFI	6,652,217.10	1,866,422.70	2,325,687.40	2,460,107.00
Total Direct Reimbursement	6,652,217.10	1,866,422.70	2,325,687.40	2,460,107.00
Net Revenue	8,293,968.10	7,232,678.00	468,961.95	592,328.15
Operating Expenses				
Compensation & Benefits	2,066,294.44	1,205,482.71	465,613.61	395,198.12
Depreciation Expense	781,956.13	475,120.99	159,789.81	147,045.33
Contractor Fees	6,637.50	3,691.74	1,660.29	1,285.47
Communications	52,049.39	41,258.09	6,549.90	4,241.40
TDY	65,094.00	26,728.43	25,685.83	12,679.74
PCS	95,832.49	27,657.11	21,515.70	46,659.68
IT Expense & Maint	87,523.98	47,091.54	23,051.17	17,381.27
Machine Expense & Maint	169,452.74	164,654.08	2,361.77	2,436.89
Vehicle Expense	20,214.01	13,618.34	2,964.20	3,631.47
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	2,471.68	2,471.68	.00	.00
Audit-Independent	29,503.50	16,409.70	7,379.88	5,713.92
Audit-IMCOM Int Review	11,407.15	6,344.61	2,853.32	2,209.22
Other Expenses	73,922.92	43,226.66	14,540.47	16,155.79
Total Operating Expenses	3,462,359.93	2,073,755.68	733,965.95	654,638.30
Net Operating Income/(Loss)	4,831,608.17	5,158,922.32	265,004.00-	62,310.15-
Interest Revenue	139,606.10	82,578.47	29,442.66	27,584.97
Non-Operating Inc/(Exp)	2,209.31-	302.44-	773.69-	1,133.18-
Net Income/(Loss)	4,969,004.96	5,241,198.35	236,335.03-	35,858.36-
Distributions	4,969,004.96	5,241,198.35	236,335.03-	35,858.36-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Three Months Ending 31 December 2022

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	3,844,995.65	3,190,737.10	654,258.55	.00
Total Revenue	3,844,995.65	3,190,737.10	654,258.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,113,076.70	652,477.65	460,599.05	.00
Total Direct Reimbursement	1,113,076.70	652,477.65	460,599.05	.00
Net Revenue	2,731,918.95	2,538,259.45	193,659.50	.00
Operating Expenses				
Compensation & Benefits	862,363.73	675,952.13	186,411.60	.00
Depreciation Expense	323,211.34	261,619.16	61,592.18	.00
Contractor Fees	2,591.96	2,017.51	574.45	.00
Communications	24,808.70	23,367.26	1,441.44	.00
TDY	24,014.57	18,006.57	6,008.00	.00
PCS	12,517.25	4,872.95	7,644.30	.00
IT Expense & Maint	34,421.05	26,017.72	8,403.33	.00
Machine Expense & Maint	146,453.21	145,930.03	523.18	.00
Vehicle Expense	11,460.98	9,186.48	2,274.50	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	11,521.05	8,967.72	2,553.33	.00
Audit-IMCOM Int Review	4,454.50	3,467.29	987.21	.00
Other Expenses	28,433.40	21,672.83	6,760.57	.00
Total Operating Expenses	1,486,251.74	1,201,077.65	285,174.09	.00
Net Operating Income/(Loss)	1,245,667.21	1,337,181.80	91,514.59-	.00
Interest Revenue	36,702.45	29,750.14	6,952.31	.00
Non-Operating Inc/(Exp)	1,356.90	1,173.44	183.46	.00
Net Income/(Loss)	1,283,726.56	1,368,105.38	84,378.82-	.00
Distributions	1,283,726.56	1,368,105.38	84,378.82-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Three Months Ending 31 December 2022

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,595,058.20	5,529,361.25	65,696.95	.00
Total Revenue	5,595,058.20	5,529,361.25	65,696.95	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,191,546.80	1,139,412.75	52,134.05	.00
Total Direct Reimbursement	1,191,546.80	1,139,412.75	52,134.05	.00
Net Revenue	4,403,511.40	4,389,948.50	13,562.90	.00
Operating Expenses				
Compensation & Benefits	438,044.37	431,437.54	6,606.83	.00
Depreciation Expense	186,739.88	185,539.88	1,200.00	.00
Contractor Fees	1,460.58	1,422.05	38.53	.00
Communications	15,116.47	15,064.89	51.58	.00
TDY	7,856.82	7,700.83	155.99	.00
PCS	20,054.67	19,562.45	492.22	.00
IT Expense & Maint	18,145.67	17,634.06	511.61	.00
Machine Expense & Maint	16,111.19	16,110.62	.57	.00
Vehicle Expense	2,807.93	2,802.35	5.58	.00
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,492.27	6,321.00	171.27	.00
Audit-IMCOM Int Review	2,510.15	2,443.93	66.22	.00
Other Expenses	17,979.51	17,804.36	175.15	.00
Total Operating Expenses	733,319.51	723,843.96	9,475.55	.00
Net Operating Income/(Loss)	3,670,191.89	3,666,104.54	4,087.35	.00
Interest Revenue	50,244.21	49,474.30	769.91	.00
Non-Operating Inc/(Exp)	1,287.54-	1,253.57-	33.97-	.00
Net Income/(Loss)	3,719,148.56	3,714,325.27	4,823.29	.00
Distributions	3,719,148.56	3,714,325.27	4,823.29	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Three Months Ending 31 December 2022

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	5,506,131.35	379,002.35	2,074,693.85	3,052,435.15
Total Revenue	5,506,131.35	379,002.35	2,074,693.85	3,052,435.15
Direct NAFI Reimbursement				
Gaming NAFI	4,347,593.60	74,532.30	1,812,954.30	2,460,107.00
Total Direct Reimbursement	4,347,593.60	74,532.30	1,812,954.30	2,460,107.00
Net Revenue	1,158,537.75	304,470.05	261,739.55	592,328.15
Operating Expenses				
Compensation & Benefits	765,886.34	98,093.04	272,595.18	395,198.12
Depreciation Expense	272,004.91	27,961.95	96,997.63	147,045.33
Contractor Fees	2,584.96	252.18	1,047.31	1,285.47
Communications	12,124.22	2,825.94	5,056.88	4,241.40
TDY	33,222.61	1,021.03	19,521.84	12,679.74
PCS	63,260.57	3,221.71	13,379.18	46,659.68
IT Expense & Maint	34,957.26	3,439.76	14,136.23	17,381.27
Machine Expense & Maint	6,888.34	2,613.43	1,838.02	2,436.89
Vehicle Expense	5,945.10	1,629.51	684.12	3,631.47
Training	.00	.00	.00	.00
(Gain)/Loss on Disposals	2,471.68	2,471.68	.00	.00
Audit-Independent	11,490.18	1,120.98	4,655.28	5,713.92
Audit-IMCOM Int Review	4,442.50	433.39	1,799.89	2,209.22
Other Expenses	27,510.01	3,749.47	7,604.75	16,155.79
Total Operating Expenses	1,242,788.68	148,834.07	439,316.31	654,638.30
Net Operating Income/(Loss)	84,250.93-	155,635.98	177,576.76-	62,310.15-
Interest Revenue	52,659.44	3,354.03	21,720.44	27,584.97
Non-Operating Inc/(Exp)	2,278.67-	222.31-	923.18-	1,133.18-
Net Income/(Loss)	33,870.16-	158,767.70	156,779.50-	35,858.36-
Distributions	33,870.16-	158,767.70	156,779.50-	35,858.36-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 December 2022

	December Europe	December Korea	December Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	241,069.55	.00	.00	917,292.60	.00	.00
Grafenwoehr	148,372.90	.00	.00	408,813.80	.00	.00
Wiesbaden	160,565.75	.00	.00	665,860.75	.00	.00
Vicenza	9,192.95	.00	.00	151,809.75	.00	.00
Livorno	15,186.00	.00	.00	44,851.40	.00	.00
Stuttgart	91,662.30	.00	.00	543,355.00	.00	.00
Baumholder	31,097.85	.00	.00	131,177.60	.00	.00
Ansbach	53,051.50	.00	.00	180,137.55	.00	.00
Brunssum	4,249.05	.00	.00	40,145.85	.00	.00
AFRC Edelweiss Lodge	8,294.15-	.00	.00	22,699.65	.00	.00
Hohenfels	3,772.35	.00	.00	84,593.15	.00	.00
Naples Navy	59,866.20	.00	.00	311,193.10	.00	.00
Sigonella Navy	21,065.20	.00	.00	111,068.25	.00	.00
Rota Navy	75,418.05	.00	.00	207,261.25	.00	.00
Souda Bay Navy	4,403.55	.00	.00	24,735.95	.00	.00
AFRC Dragon Hill Lodge	.00	376,136.50	.00	.00	1,166,173.90	.00
Seoul	.00	9,050.00	.00	.00	48,763.60	.00
Casey & Hovey	.00	184,735.35	.00	.00	557,586.30	.00
Uijongbu	.00	.00	.00	.00	.00	.00
Camp Humphreys	.00	1,003,274.70	.00	.00	3,138,085.15	.00
Daegu	.00	156,536.75	.00	.00	618,752.30	.00
Chinhae Navy	.00	2,179.25	.00	.00	65,696.95	.00
Camp Mujuk Marines	.00	.00	.00	.00	.00	.00
Camp Zama	.00	.00	111,981.40	.00	.00	356,166.35
Fuji Marines	.00	.00	1,494.00	.00	.00	7,217.50
Sanno Navy	.00	.00	67,330.80	.00	.00	240,606.80
Atsugi Navy	.00	.00	59,927.80	.00	.00	180,371.45
Okinawa	.00	.00	8,490.50	.00	.00	22,836.00
Okinawa Marines	.00	.00	870,880.60	.00	.00	2,623,701.65
Okinawa Navy	.00	.00	34,185.20	.00	.00	96,137.95
Iwakuni Marines	.00	.00	81,639.35	.00	.00	421,516.00
Sasebo Navy	.00	.00	155,215.50	.00	.00	501,039.65
Yokosuka Navy	.00	.00	363,127.85	.00	.00	1,048,362.00
Singapore Navy	.00	.00	4,977.00	.00	.00	8,176.00
Total Gaming Revenue	910,679.05	1,731,912.55	1,759,250.00	3,844,995.65	5,595,058.20	5,506,131.35

ARMY RECREATION MACHINE PROG
Statement of Financial Condition
Unaudited
As of 31 December 2023

	Current Balance
ASSETS	
Cash--Operating	27,273,506.70
Cash--Restricted	3,980,111.46
Accounts Receivable	469,606.13
Prepaid Expenses	1,078,314.89
Fixed Assets	49,879,776.39
Less Accum Depreciation	31,268,571.50-
TOTAL ASSETS	51,412,744.07
LIABILITIES	
Accounts Payable	2,181,320.93
Distributions Payable	799,313.84
Accrued Liabilities	2,259,456.92
Accrued Salaries	386,900.61
Accrued Leave Payable	552,778.73
Total Liabilities	6,179,771.03
EQUITY	45,232,973.04
TOTAL LIABILITIES & EQUITY	51,412,744.07

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Actual vs Budget
For the Month Ending 31 December 2023

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	4,535,390.46	5,467,592.00	932,201.54-	16,236,473.96	16,774,686.00	538,212.04-
Total Revenue	4,535,390.46	5,467,592.00	932,201.54-	16,236,473.96	16,774,686.00	538,212.04-
Direct NAFI Reimbursement						
Gaming NAFI	2,349,040.30	2,485,251.00	136,210.70-	7,609,346.60	7,522,904.00	86,442.60
Total Direct Reimbursement	2,349,040.30	2,485,251.00	136,210.70-	7,609,346.60	7,522,904.00	86,442.60
Net Revenue	2,186,350.16	2,982,341.00	795,990.84-	8,627,127.36	9,251,782.00	624,654.64-
Operating Expenses						
Compensation & Benefits	701,736.16	776,859.00	75,122.84-	2,223,019.37	2,330,577.00	107,557.63-
Depreciation Expense	385,008.58	355,087.00	29,921.58	1,159,795.00	1,065,261.00	94,534.00
Contractor Fees	6,877.00	9,104.00	2,227.00-	23,192.00	27,312.00	4,120.00-
Communications	15,059.58	21,905.00	6,845.42-	50,423.66	65,715.00	15,291.34-
TDY	31,900.08	69,032.00	37,131.92-	116,748.25	216,413.00	99,664.75-
PCS	21,035.91-	10,981.00	32,016.91-	41,789.74	32,943.00	8,846.74
IT Expense & Maint	102,190.31	86,074.00	16,116.31	150,675.69	258,222.00	107,546.31-
Machine Expense & Maint	129,328.26	160,090.00	30,761.74-	1,252,335.24	480,270.00	772,065.24
Vehicle Expense	4,397.73	7,488.00	3,090.27-	14,424.31	17,279.00	2,854.69-
Training	3,276.38	1,534.00	1,742.38	9,742.53	55,046.00	45,303.47-
(Gain)/Loss on Disposals	68,821.35	.00	68,821.35	68,821.35	.00	68,821.35
Audit-Independent	9,834.50	9,251.00	583.50	29,503.50	27,753.00	1,750.50
Audit-IMCOM Int Review	2,259.53	4,288.00	2,028.47-	4,766.41	12,864.00	8,097.59-
Other Expenses	18,218.76	27,868.00	9,649.24-	72,009.55	83,604.00	11,594.45-
Total Operating Expenses	1,457,872.31	1,539,561.00	81,688.69-	5,217,246.60	4,673,259.00	543,987.60
Net Operating Income/(Loss)	728,477.85	1,442,780.00	714,302.15-	3,409,880.76	4,578,523.00	1,168,642.24-
Interest Revenue	65,892.60	60,136.00	5,756.60	172,299.23	180,408.00	8,108.77-
Non-Operating Inc/(Exp)	4,943.39	.00	4,943.39	728.36	.00	728.36
Net Income/(Loss)	799,313.84	1,502,916.00	703,602.16-	3,582,908.35	4,758,931.00	1,176,022.65-
Distributions	799,313.84	1,502,916.00	703,602.16-	3,582,908.35	4,758,931.00	1,176,022.65-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Actual vs Budget
For the Month Ending 31 December 2023

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,230,686.37	1,388,989.00	158,302.63-	4,672,912.91	4,342,759.00	330,153.91
Total Revenue	1,230,686.37	1,388,989.00	158,302.63-	4,672,912.91	4,342,759.00	330,153.91
Direct NAFI Reimbursement						
Gaming NAFI	413,488.50	399,156.00	14,332.50	1,360,397.30	1,271,506.00	88,891.30
Total Direct Reimbursement	413,488.50	399,156.00	14,332.50	1,360,397.30	1,271,506.00	88,891.30
Net Revenue	817,197.87	989,833.00	172,635.13-	3,312,515.61	3,071,253.00	241,262.61
Operating Expenses						
Compensation & Benefits	279,654.16	346,915.00	67,260.84-	897,453.34	1,040,745.00	143,291.66-
Depreciation Expense	141,547.36	148,496.00	6,948.64-	439,036.32	445,488.00	6,451.68-
Contractor Fees	2,770.95	3,578.00	807.05-	9,344.75	10,734.00	1,389.25-
Communications	7,792.80	9,173.00	1,380.20-	26,977.56	27,519.00	541.44-
TDY	18,959.27	29,246.00	10,286.73-	71,720.23	101,078.00	29,357.77-
PCS	12,735.77-	1,386.00	14,121.77-	37,474.11	4,158.00	33,316.11
IT Expense & Maint	41,484.11	33,681.00	7,803.11	61,662.71	101,043.00	39,380.29-
Machine Expense & Maint	41,026.63	55,055.00	14,028.37-	358,756.02	165,165.00	193,591.02
Vehicle Expense	2,019.62	5,185.00	3,165.38-	6,887.89	10,370.00	3,482.11-
Training	1,320.16	1,137.00	183.16	2,931.98	28,256.00	25,324.02-
(Gain)/Loss on Disposals	67,339.13	.00	67,339.13	67,339.13	.00	67,339.13
Audit-Independent	3,962.62	3,622.00	340.62	11,887.86	10,866.00	1,021.86
Audit-IMCOM Int Review	910.43	1,680.00	769.57-	1,920.52	5,040.00	3,119.48-
Other Expenses	6,815.94	10,560.00	3,744.06-	26,651.04	31,680.00	5,028.96-
Total Operating Expenses	602,867.41	649,714.00	46,846.59-	2,020,043.46	1,982,142.00	37,901.46
Net Operating Income/(Loss)	214,330.46	340,119.00	125,788.54-	1,292,472.15	1,089,111.00	203,361.15
Interest Revenue	19,794.14	15,972.00	3,822.14	51,758.70	47,916.00	3,842.70
Non-Operating Inc/(Exp)	4,894.78	.00	4,894.78	737.80	.00	737.80
Net Income/(Loss)	239,019.38	356,091.00	117,071.62-	1,344,968.65	1,137,027.00	207,941.65
Distributions	239,019.38	356,091.00	117,071.62-	1,344,968.65	1,137,027.00	207,941.65
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Actual vs Budget
For the Month Ending 31 December 2023

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,517,091.14	1,895,934.00	378,842.86-	4,926,773.10	5,959,748.00	1,032,974.90-
Total Revenue	1,517,091.14	1,895,934.00	378,842.86-	4,926,773.10	5,959,748.00	1,032,974.90-
Direct NAFI Reimbursement						
Gaming NAFI	377,957.90	388,604.00	10,646.10-	1,073,463.65	1,236,527.00	163,063.35-
Total Direct Reimbursement	377,957.90	388,604.00	10,646.10-	1,073,463.65	1,236,527.00	163,063.35-
Net Revenue	1,139,133.24	1,507,330.00	368,196.76-	3,853,309.45	4,723,221.00	869,911.55-
Operating Expenses						
Compensation & Benefits	157,291.17	196,996.00	39,704.83-	496,788.97	590,988.00	94,199.03-
Depreciation Expense	96,692.11	85,403.00	11,289.11	281,858.33	256,209.00	25,649.33
Contractor Fees	1,484.31	1,957.00	472.69-	5,005.66	5,871.00	865.34-
Communications	4,991.10	5,639.00	647.90-	15,471.24	16,917.00	1,445.76-
TDY	1,982.87	16,214.00	14,231.13-	10,199.13	31,810.00	21,610.87-
PCS	7,977.48	2,825.00	5,152.48	13,934.58	8,475.00	5,459.58
IT Expense & Maint	22,083.53	17,731.00	4,352.53	32,616.49	53,193.00	20,576.51-
Machine Expense & Maint	10,392.54	6,708.00	3,684.54	132,872.62	20,124.00	112,748.62
Vehicle Expense	1,103.64	718.00	385.64	1,657.19	2,154.00	496.81-
Training	707.15	270.00	437.15	2,461.96	15,819.00	13,357.04-
(Gain)/Loss on Disposals	.00	.00	.00	.00	.00	.00
Audit-Independent	2,122.62	2,002.00	120.62	6,367.86	6,006.00	361.86
Audit-IMCOM Int Review	487.69	930.00	442.31-	1,028.76	2,790.00	1,761.24-
Other Expenses	3,994.20	6,992.00	2,997.80-	18,286.03	20,976.00	2,689.97-
Total Operating Expenses	311,310.41	344,385.00	33,074.59-	1,018,548.82	1,031,332.00	12,783.18-
Net Operating Income/(Loss)	827,822.83	1,162,945.00	335,122.17-	2,834,760.63	3,691,889.00	857,128.37-
Interest Revenue	22,647.29	21,090.00	1,557.29	59,219.25	63,270.00	4,050.75-
Non-Operating Inc/(Exp)	17.56	.00	17.56	3.43-	.00	3.43-
Net Income/(Loss)	850,487.68	1,184,035.00	333,547.32-	2,893,976.45	3,755,159.00	861,182.55-
Distributions	850,487.68	1,184,035.00	333,547.32-	2,893,976.45	3,755,159.00	861,182.55-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Actual vs Budget
For the Month Ending 31 December 2023

	December Actual	December Budget	Variance Over/Under	YTD Actual	YTD Budget	Variance Over/Under
Revenue						
Gaming Machine Revenue	1,787,612.95	2,182,669.00	395,056.05-	6,636,787.95	6,472,179.00	164,608.95
Total Revenue	1,787,612.95	2,182,669.00	395,056.05-	6,636,787.95	6,472,179.00	164,608.95
Direct NAFI Reimbursement						
Gaming NAFI	1,557,593.90	1,697,491.00	139,897.10-	5,175,485.65	5,014,871.00	160,614.65
Total Direct Reimbursement	1,557,593.90	1,697,491.00	139,897.10-	5,175,485.65	5,014,871.00	160,614.65
Net Revenue	230,019.05	485,178.00	255,158.95-	1,461,302.30	1,457,308.00	3,994.30
Operating Expenses						
Compensation & Benefits	264,790.83	232,948.00	31,842.83	828,777.06	698,844.00	129,933.06
Depreciation Expense	146,769.11	121,188.00	25,581.11	438,900.35	363,564.00	75,336.35
Contractor Fees	2,621.74	3,569.00	947.26-	8,841.59	10,707.00	1,865.41-
Communications	2,275.68	7,093.00	4,817.32-	7,974.86	21,279.00	13,304.14-
TDY	10,957.94	23,572.00	12,614.06-	34,828.89	83,525.00	48,696.11-
PCS	16,277.62-	6,770.00	23,047.62-	9,618.95-	20,310.00	29,928.95-
IT Expense & Maint	38,622.67	34,662.00	3,960.67	56,396.49	103,986.00	47,589.51-
Machine Expense & Maint	77,909.09	98,327.00	20,417.91-	760,706.60	294,981.00	465,725.60
Vehicle Expense	1,274.47	1,585.00	310.53-	5,879.23	4,755.00	1,124.23
Training	1,249.07	127.00	1,122.07	4,348.59	10,971.00	6,622.41-
(Gain)/Loss on Disposals	1,482.22	.00	1,482.22	1,482.22	.00	1,482.22
Audit-Independent	3,749.26	3,627.00	122.26	11,247.78	10,881.00	366.78
Audit-IMCOM Int Review	861.41	1,678.00	816.59-	1,817.13	5,034.00	3,216.87-
Other Expenses	7,408.62	10,316.00	2,907.38-	27,072.48	30,948.00	3,875.52-
Total Operating Expenses	543,694.49	545,462.00	1,767.51-	2,178,654.32	1,659,785.00	518,869.32
Net Operating Income/(Loss)	313,675.44-	60,284.00-	253,391.44-	717,352.02-	202,477.00-	514,875.02-
Interest Revenue	23,451.17	23,074.00	377.17	61,321.28	69,222.00	7,900.72-
Non-Operating Inc/(Exp)	31.05	.00	31.05	6.01-	.00	6.01-
Net Income/(Loss)	290,193.22-	37,210.00-	252,983.22-	656,036.75-	133,255.00-	522,781.75-
Distributions	290,193.22-	37,210.00-	252,983.22-	656,036.75-	133,255.00-	522,781.75-
Net Income/(Loss) After Distributions	.00	.00	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Month Ending 31 December 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,535,390.46	2,493,589.91	1,075,936.40	965,864.15
Total Revenue	4,535,390.46	2,493,589.91	1,075,936.40	965,864.15
Direct NAFI Reimbursement				
Gaming NAFI	2,349,040.30	600,712.00	831,405.55	916,922.75
Total Direct Reimbursement	2,349,040.30	600,712.00	831,405.55	916,922.75
Net Revenue	2,186,350.16	1,892,877.91	244,530.85	48,941.40
Operating Expenses				
Compensation & Benefits	701,736.16	401,529.78	170,799.75	129,406.63
Depreciation Expense	385,008.58	230,641.72	78,531.77	75,835.09
Contractor Fees	6,877.00	3,818.92	1,767.71	1,290.37
Communications	15,059.58	12,131.19	1,911.20	1,017.19
TDY	31,900.08	3,448.41	27,181.19	1,270.48
PCS	21,035.91-	1,748.61-	28,405.20-	9,117.90
IT Expense & Maint	102,190.31	56,799.24	26,381.19	19,009.88
Machine Expense & Maint	129,328.26	47,783.77	64,140.54	17,403.95
Vehicle Expense	4,397.73	3,031.82	579.67	786.24
Training	3,276.38	1,819.41	842.21	614.76
(Gain)/Loss on Disposals	68,821.35	63,306.09	5,515.26	.00
Audit-Independent	9,834.50	5,461.24	2,527.97	1,845.29
Audit-IMCOM Int Review	2,259.53	1,254.75	580.80	423.98
Other Expenses	18,218.76	10,405.89	4,187.84	3,625.03
Total Operating Expenses	1,457,872.31	839,683.62	356,541.90	261,646.79
Net Operating Income/(Loss)	728,477.85	1,053,194.29	112,011.05-	212,705.39-
Interest Revenue	65,892.60	40,522.81	13,717.52	11,652.27
Non-Operating Inc/(Exp)	4,943.39	4,105.27	822.85	15.27
Net Income/(Loss)	799,313.84	1,097,822.37	97,470.68-	201,037.85-
Distributions	799,313.84	1,097,822.37	97,470.68-	201,037.85-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Month Ending 31 December 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,230,686.37	955,924.52	274,761.85	.00
Total Revenue	1,230,686.37	955,924.52	274,761.85	.00
Direct NAFI Reimbursement				
Gaming NAFI	413,488.50	229,385.65	184,102.85	.00
Total Direct Reimbursement	413,488.50	229,385.65	184,102.85	.00
Net Revenue	817,197.87	726,538.87	90,659.00	.00
Operating Expenses				
Compensation & Benefits	279,654.16	216,294.15	63,360.01	.00
Depreciation Expense	141,547.36	119,369.96	22,177.40	.00
Contractor Fees	2,770.95	2,170.51	600.44	.00
Communications	7,792.80	6,438.84	1,353.96	.00
TDY	18,959.27	1,303.97	17,655.30	.00
PCS	12,735.77-	10,774.32-	1,961.45-	.00
IT Expense & Maint	41,484.11	32,297.24	9,186.87	.00
Machine Expense & Maint	41,026.63	36,292.84	4,733.79	.00
Vehicle Expense	2,019.62	1,720.03	299.59	.00
Training	1,320.16	1,034.09	286.07	.00
(Gain)/Loss on Disposals	67,339.13	63,306.09	4,033.04	.00
Audit-Independent	3,962.62	3,103.96	858.66	.00
Audit-IMCOM Int Review	910.43	713.15	197.28	.00
Other Expenses	6,815.94	5,381.10	1,434.84	.00
Total Operating Expenses	602,867.41	478,651.61	124,215.80	.00
Net Operating Income/(Loss)	214,330.46	247,887.26	33,556.80-	.00
Interest Revenue	19,794.14	16,529.43	3,264.71	.00
Non-Operating Inc/(Exp)	4,894.78	4,085.77	809.01	.00
Net Income/(Loss)	239,019.38	268,502.46	29,483.08-	.00
Distributions	239,019.38	268,502.46	29,483.08-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Month Ending 31 December 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,517,091.14	1,467,621.09	49,470.05	.00
Total Revenue	1,517,091.14	1,467,621.09	49,470.05	.00
Direct NAFI Reimbursement				
Gaming NAFI	377,957.90	346,093.60	31,864.30	.00
Total Direct Reimbursement	377,957.90	346,093.60	31,864.30	.00
Net Revenue	1,139,133.24	1,121,527.49	17,605.75	.00
Operating Expenses				
Compensation & Benefits	157,291.17	154,537.12	2,754.05	.00
Depreciation Expense	96,692.11	95,695.60	996.51	.00
Contractor Fees	1,484.31	1,435.83	48.48	.00
Communications	4,991.10	4,974.10	17.00	.00
TDY	1,982.87	1,935.13	47.74	.00
PCS	7,977.48	7,667.77	309.71	.00
IT Expense & Maint	22,083.53	21,342.92	740.61	.00
Machine Expense & Maint	10,392.54	10,068.01	324.53	.00
Vehicle Expense	1,103.64	1,100.00	3.64	.00
Training	707.15	684.05	23.10	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	2,122.62	2,053.29	69.33	.00
Audit-IMCOM Int Review	487.69	471.76	15.93	.00
Other Expenses	3,994.20	4,000.17	5.97-	.00
Total Operating Expenses	311,310.41	305,965.75	5,344.66	.00
Net Operating Income/(Loss)	827,822.83	815,561.74	12,261.09	.00
Interest Revenue	22,647.29	22,369.48	277.81	.00
Non-Operating Inc/(Exp)	17.56	16.99	.57	.00
Net Income/(Loss)	850,487.68	837,948.21	12,539.47	.00
Distributions	850,487.68	837,948.21	12,539.47	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Month Ending 31 December 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	1,787,612.95	70,044.30	751,704.50	965,864.15
Total Revenue	1,787,612.95	70,044.30	751,704.50	965,864.15
Direct NAFI Reimbursement				
Gaming NAFI	1,557,593.90	25,232.75	615,438.40	916,922.75
Total Direct Reimbursement	1,557,593.90	25,232.75	615,438.40	916,922.75
Net Revenue	230,019.05	44,811.55	136,266.10	48,941.40
Operating Expenses				
Compensation & Benefits	264,790.83	30,698.51	104,685.69	129,406.63
Depreciation Expense	146,769.11	15,576.16	55,357.86	75,835.09
Contractor Fees	2,621.74	212.58	1,118.79	1,290.37
Communications	2,275.68	718.25	540.24	1,017.19
TDY	10,957.94	209.31	9,478.15	1,270.48
PCS	16,277.62-	1,357.94	26,753.46-	9,117.90
IT Expense & Maint	38,622.67	3,159.08	16,453.71	19,009.88
Machine Expense & Maint	77,909.09	1,422.92	59,082.22	17,403.95
Vehicle Expense	1,274.47	211.79	276.44	786.24
Training	1,249.07	101.27	533.04	614.76
(Gain)/Loss on Disposals	1,482.22	.00	1,482.22	.00
Audit-Independent	3,749.26	303.99	1,599.98	1,845.29
Audit-IMCOM Int Review	861.41	69.84	367.59	423.98
Other Expenses	7,408.62	1,024.62	2,758.97	3,625.03
Total Operating Expenses	543,694.49	55,066.26	226,981.44	261,646.79
Net Operating Income/(Loss)	313,675.44-	10,254.71-	90,715.34-	212,705.39-
Interest Revenue	23,451.17	1,623.90	10,175.00	11,652.27
Non-Operating Inc/(Exp)	31.05	2.51	13.27	15.27
Net Income/(Loss)	290,193.22-	8,628.30-	80,527.07-	201,037.85-
Distributions	290,193.22-	8,628.30-	80,527.07-	201,037.85-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Consolidated Operating Results
Branch of Service
For the Three Months Ending 31 December 2023

	ARMP	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	16,236,473.96	9,159,466.41	3,529,661.50	3,547,346.05
Total Revenue	16,236,473.96	9,159,466.41	3,529,661.50	3,547,346.05
Direct NAFI Reimbursement				
Gaming NAFI	7,609,346.60	1,914,838.40	2,815,980.20	2,878,528.00
Total Direct Reimbursement	7,609,346.60	1,914,838.40	2,815,980.20	2,878,528.00
Net Revenue	8,627,127.36	7,244,628.01	713,681.30	668,818.05
Operating Expenses				
Compensation & Benefits	2,223,019.37	1,270,319.78	529,335.80	423,363.79
Depreciation Expense	1,159,795.00	692,334.13	240,410.25	227,050.62
Contractor Fees	23,192.00	12,878.89	5,961.50	4,351.61
Communications	50,423.66	42,103.25	4,565.31	3,755.10
TDY	116,748.25	24,649.05	85,516.80	6,582.40
PCS	41,789.74	54,378.42	25,441.89-	12,853.21
IT Expense & Maint	150,675.69	83,861.50	39,009.21	27,804.98
Machine Expense & Maint	1,252,335.24	467,865.95	412,402.11	372,067.18
Vehicle Expense	14,424.31	8,552.39	1,303.24	4,568.68
Training	9,742.53	5,030.76	2,571.47	2,140.30
(Gain)/Loss on Disposals	68,821.35	63,306.09	5,515.26	.00
Audit-Independent	29,503.50	16,383.72	7,583.91	5,535.87
Audit-IMCOM Int Review	4,766.41	2,646.84	1,225.19	894.38
Other Expenses	72,009.55	42,710.64	14,324.85	14,974.06
Total Operating Expenses	5,217,246.60	2,787,021.41	1,324,283.01	1,105,942.18
Net Operating Income/(Loss)	3,409,880.76	4,457,606.60	610,601.71-	437,124.13-
Interest Revenue	172,299.23	105,961.05	35,869.25	30,468.93
Non-Operating Inc/(Exp)	728.36	612.61	118.73	2.98-
Net Income/(Loss)	3,582,908.35	4,564,180.26	574,613.73-	406,658.18-
Distributions	3,582,908.35	4,564,180.26	574,613.73-	406,658.18-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Europe Operating Results
Branch of Service
For the Three Months Ending 31 December 2023

	Europe	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,672,912.91	3,938,332.26	734,580.65	.00
Total Revenue	4,672,912.91	3,938,332.26	734,580.65	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,360,397.30	817,475.05	542,922.25	.00
Total Direct Reimbursement	1,360,397.30	817,475.05	542,922.25	.00
Net Revenue	3,312,515.61	3,120,857.21	191,658.40	.00
Operating Expenses				
Compensation & Benefits	897,453.34	691,902.29	205,551.05	.00
Depreciation Expense	439,036.32	371,588.35	67,447.97	.00
Contractor Fees	9,344.75	7,319.83	2,024.92	.00
Communications	26,977.56	24,665.15	2,312.41	.00
TDY	71,720.23	13,612.82	58,107.41	.00
PCS	37,474.11	39,143.15	1,669.04-	.00
IT Expense & Maint	61,662.71	47,707.90	13,954.81	.00
Machine Expense & Maint	358,756.02	182,174.71	176,581.31	.00
Vehicle Expense	6,887.89	6,274.15	613.74	.00
Training	2,931.98	2,296.64	635.34	.00
(Gain)/Loss on Disposals	67,339.13	63,306.09	4,033.04	.00
Audit-Independent	11,887.86	9,311.88	2,575.98	.00
Audit-IMCOM Int Review	1,920.52	1,504.36	416.16	.00
Other Expenses	26,651.04	20,940.11	5,710.93	.00
Total Operating Expenses	2,020,043.46	1,481,747.43	538,296.03	.00
Net Operating Income/(Loss)	1,292,472.15	1,639,109.78	346,637.63-	.00
Interest Revenue	51,758.70	43,221.97	8,536.73	.00
Non-Operating Inc/(Exp)	737.80	616.42	121.38	.00
Net Income/(Loss)	1,344,968.65	1,682,948.17	337,979.52-	.00
Distributions	1,344,968.65	1,682,948.17	337,979.52-	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Korea Operating Results
Branch of Service
For the Three Months Ending 31 December 2023

	Korea	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	4,926,773.10	4,839,780.55	86,992.55	.00
Total Revenue	4,926,773.10	4,839,780.55	86,992.55	.00
Direct NAFI Reimbursement				
Gaming NAFI	1,073,463.65	1,012,514.30	60,949.35	.00
Total Direct Reimbursement	1,073,463.65	1,012,514.30	60,949.35	.00
Net Revenue	3,853,309.45	3,827,266.25	26,043.20	.00
Operating Expenses				
Compensation & Benefits	496,788.97	487,996.94	8,792.03	.00
Depreciation Expense	281,858.33	278,535.60	3,322.73	.00
Contractor Fees	5,005.66	4,842.16	163.50	.00
Communications	15,471.24	15,418.71	52.53	.00
TDY	10,199.13	9,951.82	247.31	.00
PCS	13,934.58	13,550.27	384.31	.00
IT Expense & Maint	32,616.49	31,493.28	1,123.21	.00
Machine Expense & Maint	132,872.62	132,350.23	522.39	.00
Vehicle Expense	1,657.19	1,651.88	5.31	.00
Training	2,461.96	2,381.54	80.42	.00
(Gain)/Loss on Disposals	.00	.00	.00	.00
Audit-Independent	6,367.86	6,159.87	207.99	.00
Audit-IMCOM Int Review	1,028.76	995.15	33.61	.00
Other Expenses	18,286.03	18,172.95	113.08	.00
Total Operating Expenses	1,018,548.82	1,003,500.40	15,048.42	.00
Net Operating Income/(Loss)	2,834,760.63	2,823,765.85	10,994.78	.00
Interest Revenue	59,219.25	58,492.83	726.42	.00
Non-Operating Inc/(Exp)	3.43-	3.31-	.12-	.00
Net Income/(Loss)	2,893,976.45	2,882,255.37	11,721.08	.00
Distributions	2,893,976.45	2,882,255.37	11,721.08	.00
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Japan Operating Results
Branch of Service
For the Three Months Ending 31 December 2023

	Japan	Army	Navy	USMC
Revenue				
Gaming Machine Revenue	6,636,787.95	381,353.60	2,708,088.30	3,547,346.05
Total Revenue	6,636,787.95	381,353.60	2,708,088.30	3,547,346.05
Direct NAFI Reimbursement				
Gaming NAFI	5,175,485.65	84,849.05	2,212,108.60	2,878,528.00
Total Direct Reimbursement	5,175,485.65	84,849.05	2,212,108.60	2,878,528.00
Net Revenue	1,461,302.30	296,504.55	495,979.70	668,818.05
Operating Expenses				
Compensation & Benefits	828,777.06	90,420.55	314,992.72	423,363.79
Depreciation Expense	438,900.35	42,210.18	169,639.55	227,050.62
Contractor Fees	8,841.59	716.90	3,773.08	4,351.61
Communications	7,974.86	2,019.39	2,200.37	3,755.10
TDY	34,828.89	1,084.41	27,162.08	6,582.40
PCS	9,618.95-	1,685.00	24,157.16-	12,853.21
IT Expense & Maint	56,396.49	4,660.32	23,931.19	27,804.98
Machine Expense & Maint	760,706.60	153,341.01	235,298.41	372,067.18
Vehicle Expense	5,879.23	626.36	684.19	4,568.68
Training	4,348.59	352.58	1,855.71	2,140.30
(Gain)/Loss on Disposals	1,482.22	.00	1,482.22	.00
Audit-Independent	11,247.78	911.97	4,799.94	5,535.87
Audit-IMCOM Int Review	1,817.13	147.33	775.42	894.38
Other Expenses	27,072.48	3,597.58	8,500.84	14,974.06
Total Operating Expenses	2,178,654.32	301,773.58	770,938.56	1,105,942.18
Net Operating Income/(Loss)	717,352.02-	5,269.03-	274,958.86-	437,124.13-
Interest Revenue	61,321.28	4,246.25	26,606.10	30,468.93
Non-Operating Inc/(Exp)	6.01-	.50-	2.53-	2.98-
Net Income/(Loss)	656,036.75-	1,023.28-	248,355.29-	406,658.18-
Distributions	656,036.75-	1,023.28-	248,355.29-	406,658.18-
Net Income/(Loss) After Distributions	.00	.00	.00	.00

ARMY RECREATION MACHINE PROG
Statement of Gaming Revenue
For the Month Ending 31 December 2023

	December Europe	December Korea	December Japan	YTD Europe	YTD Korea	YTD Japan
Kaiserslautern	196,657.79	.00	.00	854,643.74	.00	.00
Grafenwoehr	137,055.90	.00	.00	628,211.35	.00	.00
Wiesbaden	215,612.10	.00	.00	840,159.30	.00	.00
Vicenza	109,253.10	.00	.00	398,341.20	.00	.00
Livorno	437.60	.00	.00	27,145.50	.00	.00
Stuttgart	201,813.45	.00	.00	733,809.85	.00	.00
Baumholder	48,298.45	.00	.00	137,950.15	.00	.00
Ansbach	14,963.13	.00	.00	132,132.98	.00	.00
Brunssum	3,501.00	.00	.00	13,399.05	.00	.00
AFRC Edelweiss Lodge	23,178.20	.00	.00	71,407.89	.00	.00
Hohenfels	5,153.80	.00	.00	101,131.25	.00	.00
Naples Navy	91,870.90	.00	.00	256,665.25	.00	.00
Sigonella Navy	70,596.65	.00	.00	200,756.25	.00	.00
Rota Navy	88,509.70	.00	.00	230,928.45	.00	.00
Souda Bay Navy	23,784.60	.00	.00	46,230.70	.00	.00
AFRC Dragon Hill Lodge	.00	179,997.70	.00	.00	813,803.30	.00
Seoul	.00	7,193.75	.00	.00	29,890.20	.00
Casey & Hovey	.00	212,815.50	.00	.00	614,701.70	.00
Camp Humphreys	.00	917,606.55	.00	.00	3,062,426.05	.00
Daegu	.00	150,007.59	.00	.00	318,959.30	.00
Chinhae Navy	.00	49,470.05	.00	.00	86,992.55	.00
Camp Zama	.00	.00	60,067.05	.00	.00	355,374.60
Fuji Marines	.00	.00	6,108.90	.00	.00	16,716.80
Sanno Navy	.00	.00	105,756.90	.00	.00	334,576.35
Atsugi Navy	.00	.00	102,165.15	.00	.00	271,633.10
Okinawa	.00	.00	9,977.25	.00	.00	25,979.00
Okinawa Marines	.00	.00	792,074.90	.00	.00	2,994,713.95
Okinawa Navy	.00	.00	41,636.80	.00	.00	173,363.10
Iwakuni Marines	.00	.00	167,680.35	.00	.00	535,915.30
Sasebo Navy	.00	.00	111,517.10	.00	.00	651,567.15
Yokosuka Navy	.00	.00	389,418.85	.00	.00	1,273,000.40
Singapore Navy	.00	.00	1,209.70	.00	.00	3,948.20
Total Gaming Revenue	1,230,686.37	1,517,091.14	1,787,612.95	4,672,912.91	4,926,773.10	6,636,787.95